

Glasgow City Integration Joint Board

IJB(M)2023-04

Minutes of a virtual meeting held
at 9.30am on Wednesday, 28th June 2023

Present:

Voting Members

Simon Carr	NHSGG&C Board Member (Chair)
Cllr Allan Casey	Councillor, Glasgow City Council
Cllr Chris Cunningham	Councillor, Glasgow City Council (Vice Chair)
Cllr Audrey Dempsey	Councillor, Glasgow City Council
Graham Haddock	NHSGG&C Board Member
Bailie Norman MacLeod	Councillor, Glasgow City Council
Bailie Leodhas Massie	Councillor, Glasgow City Council
John Matthews	NHSGG&C Board Member
Cllr Elaine McDougall	Councillor, Glasgow City Council
Cllr Cecilia O'Lone	Councillor, Glasgow City Council
Cllr Lana Reid-McConnell	Councillor, Glasgow City Council
Paul Ryan	NHSGG&C Board Member (Substitute for Alan Cowan)
Francis Shennan	NHSGG&C Board Member
Rona Sweeney	NHSGG&C Board Member
Charles Vincent	NHSGG&C Board Member

Non-Voting Members

Fred Beckett	Carers Representative
Gillian Currie	Independent Sector Representative (Substitute for David Reilly)
Gary Dover	Assistant Chief Officer, Primary Care & Early Intervention
Allison Eccles	Head of Business Development / Standards Officer
Dr Julia Egan	Chief Nurse
John Ferguson MBE	Health Care Users Representative
Margaret Hogg	Assistant Chief Officer, Finance (Substitute for Sharon Wearing)
Jacqueline Kerr	Assistant Chief Officer, Adult Services / Interim Chief Social Work Officer
Dr Graeme Marshall	Clinical Director (Substitute for Dr John O'Dowd)
Margaret McCarthy	Staff Side Representative (NHS GG&C)
Susanne Millar	Chief Officer
Chris Sermanni	Trade Union Representative (GCC)

In Attendance:

Karen Dyball	Head of Children's Services, North East
Julie Kirkland	Senior Officer (Governance Support)
Claire Maclachlan	Governance Support Officer – Minutes
Pat Togher	Assistant Chief Officer, Public Protection & Complex Needs
Paul Wood	Group Manager, Housing Services (GCC)

Apologies:

Angela Bonomy	Third Sector Representative
Alan Cowan	NHSGG&C Board Member
Anne Marie Monaghan	NHSGG&C Board Member
Dr John O'Dowd	Clinical Director
David Reilly	Independent Sector Representative
Jennifer Sheddan	Head of Housing, Neighbourhoods, Regeneration & Sustainability, GCC
Sharon Wearing	Chief Officer, Finance and Resources

1. Declarations of Interest

There were no declarations of interest raised.

2. Apologies for Absence

Apologies for absence were noted as above.

3. Minutes

The minutes of 10th May 2023 were approved as an accurate record.

4. Matters Arising

There were no matters arising.

5. Integration Joint Board Rolling Action List

Allison Eccles presented the IJB Rolling Action List advising that the action below is now closed.

Ref No 74 - IJB Financial Allocations and Budgets 2023- 2024 – Chair and Vice Chair to write to: (i) Scottish Ministers strongly expressing concerns over the funding settlement and outlining the severity of cuts which will be needed should additional funding not be made available to the IJB and requesting that funding is increased. (ii) The City Treasurer asking that they justify the decision to retain funding which the Council has received for the 2022-23 pay award for Social Work staff, particularly considering the potential consequences for Council not meeting their statutory duties.

The Chair and Vice Chair confirmed that a meeting was scheduled with the City Treasurer which was cancelled at short notice and has still to be rearranged.

A response has now been received to the letter to Scottish Ministers and will be circulated to Members for information.

Officers

6. Chief Officer Update

Susanne Millar provided the following update.

Delayed Discharges – the current position, as at 27-06-23, is 130 people delayed in hospital. Of those, 56 are Adults with Incapacity (AWI) and 30 people are awaiting a care home placement. There were 177 discharges into the community last week. Of those, 152 were discharged with care at home and 25 complex care patients were discharged into care homes. Officers have started winter planning early this year and a more detailed update will be provided to the IJB in September on delayed discharge connected to winter planning.

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Closure of Hogganfield Care Home – an update was provided on the sudden closure of the care home with 22 residents safely managed and moved on. The Chief Officer noted recognition of the exceptional work from the HSCP Care Planning and Commissioning Teams. There is an increase in concern with regards to the fragility of the care home sector and Officers continue to work with colleagues in the GG&C HSCPs and within Acute. The concerns have been raised with the Scottish Government and COSLA.

Junior Doctor Strike - there is planned industrial action by Junior Doctors from 12th July. HSCP Officers are working with colleagues in Acute in terms of the planning and contingencies for Mental Health patients.

National Care Service – a number of workshops are planned over the summer for workforce and workforce planning which the HSCP will participate in. A response is anticipated from the Minister in relation to the Scrutiny Committee's concerns regarding the financial memorandum.

Scottish Covid-19 Inquiry – the HSCP have submitted a document inventory and met with the Inquiry Team for a background briefing. The Scottish Inquiry will start hearing evidence in October from Public Health and will then move onto the care home phase, starting with residents, family members and patients with life limiting illness first. Some of the evidence will have an impact on the care home staff group, therefore the HSCP are running reflective sessions over the summer to prepare staff for the evidence they may hear.

Members requested more detail on the fragility of the care home sector and what the impact is on availability of care home beds. Officers advised that a number of factors are affecting the sector including no agreement being reached on the National Care Home Contract uplift rate. The final date for a formal response from care homes is 30th June 2023. There are also recruitment challenges and agency and energy costs having an impact. In terms of care home beds, there is availability of around 200 placements however care home placements don't always match the needs of the individual.

Officers reassured Members that there is significant oversight of care homes within the HSCP in terms of contract management, with named commissioners for all care homes and a Care Home Oversight Group, chaired by the Chief Officer. Financial sustainability sits with Scotland Excel however is also monitored within the HSCP.

The Vice Chair advised that himself and the Chief Officer are meeting with the Scottish Minister on 15th August 2023 and the intention is to raise a number of the issues discussed today with the Minister.

7. Outturn Report 2022/23

Margaret Hogg presented a report to provide a high level overview of the Integration Joint Board's draft outturn position for 2022/23, and to seek approval for the transfer of funds to reserves to allow completion of the Integration Joint Board's accounts by the statutory deadline of 30 September 2023.

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Officers advised that they continue to review the financial position and hope to present a Medium Term Financial report for 2024-25 to the IJB in September. The Chair advised that the reserves position has been raised in correspondence with the City Treasurer and Scottish Ministers. A number of factors have contributed to the overspend including the shortfall in funding to meet the Council Pay Settlement, recruitment challenges and prescribing costs.

The NHS GG&C Staff Side Representative requested a breakdown in relation to staff vacancies within NHS and Glasgow City Council. Officers agreed to provide this.

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The Chief Officer referenced the 2023/24 Budgets and Savings report from Health and Social Care Scotland, which was shared with Members and sets out the impact of budget setting and the challenges that all IJBs face in the context of the wider public sector. This has also been shared with the Scottish Government and COSLA. Sharon Wearing, as Chair of the Health and Social Care Scotland Chief Finance Officer Group, met with the Scottish Government and there are ongoing discussions relating to the impact of savings with Ministers and the Cabinet Secretary.

The Integration Joint Board:

- a) **Noted the contents of the report;**
- b) **Approved the transfer of £5.100m from general reserves to meet the operational overspend for consideration by the IJB;**
- c) **Approved the transfer of £12.912m to earmarked reserves as outlined in paragraph 5.3 for consideration by the IJB; and**
- d) **Approved the redistribution of reserves as outlined in paragraph 5.5 for consideration by the IJB.**

8. Unaudited Annual Accounts

Margaret Hogg presented the Unaudited Annual Accounts for the year ended 31 March 2023.

The Integration Joint Board:

- a) **Noted the IJB's Unaudited Annual Accounts;**
- b) **Approved the submission of the Unaudited Annual Accounts to the external auditor; and**
- c) **Noted the timetable for the sign-off the Annual Accounts in Appendix 1 of the report.**

9. Glasgow City HSCP Homelessness Services Recovery Planning Arrangements

Pat Togher presented a follow up report from the homelessness recovery planning arrangements considered at the IJB January 2023. The report summarises financial and resource pressures on Glasgow Homelessness Services and sets out a number of savings proposals which seek to mitigate against financial challenges for the remainder of 2023/24 and beyond.

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The Chief Officer outlined the decision to be transparent in relation to the scale of the pressures in homelessness and bring the report to the IJB at an early stage.

Members questioned the implications of the breaches of the Unsuitable Accommodation Order by more than 600 households. Officers advised that Glasgow is not unique in its position and the worst-case scenario of a breach would be a judicial review. Officers are in regular dialogue with the Scottish Housing Regulator regarding this. The statutory obligation remains with the Local Authority and any judicial review would therefore sit with the Council.

A discussion took place on the modification of the local connections power and the impact this has had in Glasgow, in comparison to other local authorities. Officers advised that they have had extensive engagement with the Scottish Government and a national group has been established. Councillor Allan Casey updated on discussions with the Scottish Government and requests for a funding mechanism to be made available for Glasgow, either via recharging or specific funding. The Minister has recognized the impact in Glasgow and is analysing information across all 32 local authorities before formally responding to the request for additional allocation of funding.

Officers updated on sessions held with Registered Social Landlords (RSLs) which highlighted the points of pressure around the domestic homeless population, the impact of positive decision making by the Home Office, the impact of local connections and the unknown around longer-term planning arrangements for Ukraine. Whilst discussions have been positive, RSLs are experiencing significant challenges which may prevent them securing the necessary quota for homeless households.

The Chief Officer highlighted that the legislation in Scotland differs from England due to the abolition of priority need. This also disproportionately impacts on Glasgow as the only dispersal city in Scotland for asylum seekers however work is ongoing to extend that. The HSCP will continue to be focused on operational solutions however some are structural and require discussion at Scottish Government and UK level.

The Integration Joint Board:

- a) Noted the progress made since approving changes at IJB in January 2023;**
- b) Noted that financial savings since January 2023 have been superseded by the relaxation of Local Connections legislation (November 2022), positive decision making by Home Office and a short fall of 1600 lets;**
- c) Noted the additional recovery measures outlined at section 4.2 of the report; and**
- d) Noted that even with these actions a revised overspend of £11.7m is forecast and will be the subject of future reports.**

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10. Progress towards Implementation of the Medication Assisted Treatment (MAT) Standards and Alcohol and Drug Recovery Service (ADRS) Review

Jacqueline Kerr presented a report to update on progress of implementation of the Medication Assisted Treatment (MAT) Standards and recommendations from the commissioned independent Review of Glasgow Alcohol and Drug Recovery (ADRS) community services and seek approval to progress recruitment for the Test of Change STARS model.

The NHS GG&C Staff Side Representative raised concern regarding the proposals around ADRS posts. Officers advised that the saving proposals do not include front facing staff in terms of service delivery. It was agreed the detail of individual posts be discussed out with the IJB through the appropriate meeting structures. The NHS GG&C Staff Side Representative noted their discontent in relation to this.

The Integration Joint Board:

- a) **Noted the contents of this report;**
- b) **Support the program of work currently being progressed for the Alcohol and Drug Service Review and MAT Standards Implementation;**
- c) **Approved investment in the Long-Acting Buprenorphine Community Pharmacy Clinic;**
- d) **Approved the progression to recruitment for the ADRS STARS Model; and**
- e) **Requested an updated report on Implementation of the MAT Standards in 12 months.**

11. Glasgow City IJB Strategic Plan 2023-2026

Allison Eccles presented the IJB Strategic Plan 2023-26 for approval and provided a summary of the process of engagement and consultation that informed the development of the Plan.

The Integration Joint Board:

- a) **Noted the report in relation to the process of developing the Strategic Plan and;**
- b) **Approved the Strategic Plan for implementation.**

12. Glasgow's Housing Contribution Statement 2023-2026

Paul Wood presented a report for approval of a new Housing Contribution Statement (HCS) for the three year period between 2023 and 2026. The HCS outlines the housing sector's contribution towards the delivery of the Glasgow City Integration Joint Board's Strategic Plan for Health and Social Care 2023-2026.

Officers advised that there will be ongoing work with the HSCP, as well as Education colleagues, in relation to new housing developments to ensure appropriate infrastructures are in place to support them.

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The Integration Joint Board:

- a) Noted the contents of this report; and**
- b) Approved Glasgow's Housing Contribution Statement 2023-2026.**

13. Annual Performance Report 2022-23

Susanne Millar presented a report seeking approval of the Annual Performance Report for the Health and Social Care Partnership for the year 2022-23.

Officers advised that the Scottish Government require the report to be published on the HSCP website by 31st July 2023.

The Integration Joint Board:

- a) Approved the Annual Performance Report for 2022-23;**
- b) Noted that some final year-end figures will be included once available;**
- c) Approved that responsibility for any final amendments to the report to incorporate these year-end figures will be delegated to the Chief Officer; and**
- d) Noted that a glossy version and summary version will also be produced and published, as has been done previously.**

14. Glasgow City IJB Membership Update

Allison Eccles presented a report to update on arrangements for the Glasgow City IJB Chair; and to seek approval of appointment of a non-voting stakeholder representative to Finance, Audit and Scrutiny Committee.

Officers advised the NHS Board Meeting agreed yesterday (27 June 2023) that Rona Sweeney will assume the role of Glasgow City IJB Chair for the remainder of the Health Board's term (until February 2024), when Simon Carr departs in August. David Gould will replace Simon on GCIJB as an NHS Non-Executive Member.

The Integration Joint Board:

- a) Noted the update in relation to the IJB Chair at paragraph 3.3 of the report;**
- b) Approved the appointment to the IJB Finance, Audit and Scrutiny Committee at paragraph 4.2 of the report.**

15. Foster Care Update

Susanne Millar presented a report providing an update in relation to the action plan developed following the foster care summit.

Following the summit, agreement was reached to reform the Champions' Board for Glasgow. In addition, the Champions' Board hosted an annual event for care experienced young people to celebrate their achievements and successes.

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A paper regarding the reforming of the Champion's Board will be presented to the Council's City Administration Committee following the summer recess.

There was a discussion relating to trade union recognition of foster carers. The Chief Officer advised that there is a strong professional opinion that it is not appropriate to consider foster carer as a form of employment or recognise trade union rights. It was noted that this has been subject to discussion in Glasgow City Council however there was no agreement that trade union representation is the way forward. The fostering service is developing a survey which will go to all carers to ask for initial thoughts on what they need to support them to care for Glasgow's children.

The Integration Joint Board:

- a) Noted the contents of the report in relation to delivering the plan for foster care; and**
- b) Noted the plan to re-establish the Champions Board for Glasgow and the associated event to celebrate the achievements of care experienced young people.**

16. Glasgow City Alcohol and Drug Partnership Annual Report 2022-23

Jacqueline Kerr presented the Glasgow City Alcohol and Drug Partnership (GCADP) Annual Report 2022-23 and noted the activity towards the national mission priorities and the GCADP strategy 2020-2023 milestones.

The integration Joint Board:

- a) Noted the contents of the Glasgow City ADP Annual Report 2022-23;**
- b) Noted the ongoing quarterly performance infographics highlighting GCADP partners' activity against the National Mission priorities; and**
- c) Noted the GCADP Strategy 2020-2023 milestones.**

17. Annual Risk Register Review 2022-23

Allison Eccles presented a report providing an annual summary to the Integration Joint Board on the risk management activity and risk registers maintained within the Glasgow City Health & Social Care Partnership during 2022-23.

The Integration Joint Board:

- a) Noted the content of this report; and**
- b) Noted the Integration Joint Board risk register in Appendix A of the report.**

18. Glasgow City IJB Directions Annual Report 2022-23

Allison Eccles presented a report providing a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2022 to May 2023.

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The Integration Joint Board:

a) Noted the contents of the report.

19. IJB Committees – Update from the Public Engagement Committee (meeting of 24 May 2023)

The draft minute from the IJB Public Engagement Committee (PEC) on Wednesday 24th May 2023 was noted.

20. IJB Committees – Update from the Finance, Audit and Scrutiny Committee (meeting of 14 June 2023)

Rona Sweeney, Vice Chair, provided an update from the IJB Finance, Audit and Scrutiny Committee held on 14th June 2023.

The Outturn Report and Unaudited Annual Accounts were presented prior to being presented to the IJB today.

Internal Audit presented the CIPFA Audit Committee Guidance, and it was agreed that a report on the next steps would be presented to the full IJB for approval before implementation by the Committee. Internal Audit also presented the Chief Auditors Annual Report.

Performance updates were presented covering Justice Social Work, Homelessness and HR. The presentations are available on the HSCP [website](#).

21. Glasgow City IJB – Future Agenda Items

Allison Eccles presented agenda items for future meetings of the IJB for information.

22. Next Meeting

The next meeting will be held at 9.30am on Wednesday 27th September 2023 via Microsoft Teams.

The Vice Chair advised that this would be Simon Carr's last IJB meeting as he will come to the end of his tenure on NHS GG&C Board in August 2023 and thanked him for his support and contribution. The Chief Officer noted particular thanks for his support as Chair during the Covid-19 pandemic.

IJB Members thanked Simon and wished him all the best in his retirement.