

OFFICIAL

**Glasgow City Integration Joint Board  
Finance, Audit and Scrutiny Committee**

**IJB-FASC (M) 23-10-2024**

Minutes of meeting held virtually, via Microsoft Teams, at 9.30am on Wednesday 23 October 2024

**Present:**

**Voting Members**

Bailie Ann Jenkins	Councillor, Glasgow City Council (Chair)
Graham Haddock OBE	NHSGG&C Board Member (Vice Chair)
Cllr Jon Molyneux	Councillor, Glasgow City Council
Brian Auld	NHSGG&C Board Member
Charles Vincent	NHSGG&C Board Member (substitute for Paul Ryan)

**Non-Voting Members**

Margaret Hogg	Assistant Chief Officer, Finance (substitute for Sharon Wearing)
David Reilly	Independent Sector Representative

**In Attendance:**

Andrew Beattie	Lead Clinical Pharmacist, North East
Craig Cowan	Head of Business Development / Standards Officer
Gary Dover	Assistant Chief Officer, Primary Care and Early Intervention
Richard Gass	Welfare Rights Manager
Duncan Goldie	Planning and Performance Manager
Gillian Hennon	Head of Finance
Julie Kirkland	Senior Officer, Governance Support
Claire Maclachlan	Governance Support Officer (minutes)
Jenny McCann	Primary Care Programme Manager
Fiona Moss	Head of Health Improvement and Equalities

**Apologies:**

Cllr Chris Cunningham	Councillor, Glasgow City Council
Paul Ryan	NHSGG&C Board Member
Sharon Wearing	Chief Officer, Finance & Resources

**ACTION**

**1. Declarations of Interest**

There were no declarations of interest.

**2. Apologies for Absence**

Apologies for absence are noted above.

**3. Minutes**

The minutes of 11<sup>th</sup> September 2024 were approved as an accurate record.

**4. Matters Arising**

There were no matters arising.

**5. Rolling Action List**

Craig Cowan presented the Rolling Action List and updated on the following actions.

Action Ref No. 80 - IJB Finance, Audit and Scrutiny Committee Annual Assessment - Members agreed that the recommendations should be discussed at a development session for FASC Members. Officers advised that this is scheduled for discussion at the IJB Development Session on 6<sup>th</sup> November 2024.

Action Ref No. 81 - Residential Children's Services Welcome Box - (Shannon's Box) - The Vice Chair agreed to write to the young people involved in production of video on behalf of FASC. Officers advised that the letter was issued on 13<sup>th</sup> September 2024. This action is now closed.

**6. Glasgow City Integration Joint Board Budget Monitoring for Month 5 and Period 6 2024-25**

Margaret Hogg presented a report outlining the financial position of the Glasgow City Integration Joint Board as at 23<sup>rd</sup> August 2024 for Council and 30<sup>th</sup> August 2024 for Health and highlights any areas of budget pressures and actions to mitigate these pressures.

Officers noted that the net expenditure is £6.147m higher than budget to date, and highlighted that of this, Primary Care is showing an overspend position of £2.828m. Prescribing is currently reporting an overspend of £3.251m. An ambitious £8.3m savings programme has been targeted for 2024-25. Delivery commenced in April 2024 and good progress is being made, however as the programme commenced in April it will take time to build the momentum which will secure delivery. This delay represents £1.6m of the overspend. Pharmacy teams and GPs are working hard to secure these savings, and progress will continue to be monitored by the relevant management teams. Part of the saving had assumed a reduction from Apixaban moving from a brand to generic pricing. The reduction is less than has been forecast and this is out with the control of the IJB. The remaining overspend of £1.651m is due to a combination of an increase in volumes and global pricing.

A full outturn has been undertaken and forecasts an overspend of £11.6m. A recovery plan totalling £11.6m was approved by the IJB on 25 September 2024 and future reports will update on progress against this recovery plan. The HSCP Senior Management Team will continue to focus on the delivery of the recovery plan to bring spend back in line with budget planning assumptions, where possible. There continues to be a

high level of volatility linked to demand and cost pressures and this will continue to be closely monitored by the IJB.

Members queried if alternatives to Apixaban are being looked at that are less expensive. Officers advised that alternatives are reviewed, and this is a continuing active programme. A saving is still being seen but not to the scale originally predicted.

The overspend related to bank nursing staff within Mental Health Inpatient Services was highlighted and Members questioned what is being done to address this. Officers advised that they continue to work to get the costs down. There has been recruitment of a different nursing mix to deliver the service in a different way. Practice is also being reviewed; particularly around how enhanced observations are delivered. As part of the recovery plan, Officers are anticipating savings in this service.

Members questioned if there was any benefit to looking at the scheduling of meetings to allow the most up to date information from the Council and Health Board's reporting periods to be presented, particularly the data around the Home Office asylum decisions. Officers advised that some dates are fixed and there are lead in times for papers going through governance processes which would make it difficult to adjust the current schedule. Every alternative month there is an IJB or FASC meeting. A budget monitoring report will be presented to the November IJB which will provide information up to the end of September.

In relation to Asylum, Officers advised that an update on the financial forecast will be provided at the November IJB Development Session. The Council's Chief Executive and Finance Director have been updated on the forecast including the impact for 2025-26.

**The IJB Finance, Audit and Scrutiny Committee:**

**a) Noted the contents of the report.**

**7. HSCP Performance Report Q1/2 2024-25**

Duncan Goldie presented the Joint Performance Report for the Health and Social Care Partnership for Quarter 1/2 of 2024/25.

Officers advised that full performance reports are produced quarterly. When the FASC meeting date falls in between quarters, an interim performance report is produced. These provide the latest data available for those service areas being presented upon at that meeting.

The interim report provided today focuses on the data for Primary Care and Health Improvement. While it includes updated Primary Care data, the Health Improvement data is the same as that presented to the Committee on 11th September, as no updates were available at the time

of producing the report. The full Q1 report presented to the IJB FASC on 11<sup>th</sup> September 2024 is available on the HSCP [website](#).

In response to the request at the last meeting, trend graphs have been included in the report. The longer-term trends cover a 5-6 year period on the areas being presented (Primary Care and Health Improvement). If Members find this helpful, Officers will include the trend graphs for the focused areas at each meeting, with the full data on all services for each quarter included as standard.

At the time of producing this report, 66.7% of indicators were Green and 33.3% Red. The indicators which are Red are summarised in the report, with those which have been Red for two or more successive quarters marked in bold.

There has been no change in RAG status for the indicators included in this report since the last report presented to the Committee on 11<sup>th</sup> September 2024.

Members noted that they found the trend graphs helpful and would be pleased to see this included in the HSCP Performance reports going forward.

**The IJB Finance, Audit and Scrutiny Committee:**

- a) **Noted the performance report;**
- b) **Considered the exceptions highlighted in section 4.4 of the report; and**
- c) **Reviewed and discussed performance with the Strategic Leads for Primary Care and Health Improvement (at item 8).**

**8. Performance Presentations**

**Primary Care Services**

Gary Dover delivered a presentation on Primary Care Services performance. The presentation is available on the Glasgow City HSCP [website](#).

Members highlighted the challenges noted within the presentation in relation to annual funding and questioned what is being done to explore a longer funding stream. Officers advised that most funding comes from a national formula based on a head-by-head basis. The disparity in the way resources are allocated is recognised and money tends to be awarded for specific purposes. There is a need to address inequalities first and foremost and work is ongoing to look at what has been successful and what learning and improvements can be taken from that.

Members thanked Officers for this presentation.

### **Health Improvement Services**

Fiona Moss delivered a presentation on Health Improvement Services performance. The presentation is available on the Glasgow City HSCP [website](#).

Members thanked Officers for this presentation.

### **9. Welfare Rights and Money Advice Performance Report 2023/24**

Richard Gass presented a report on the performance of Glasgow City Health and Social Care Partnership's (HSCP) Welfare Rights and Money Advice Team for 2023-24, including details of money advice provision commissioned by the Health Improvement Team.

The figures in this year's performance report show an increase in the amount of money that the HSCP has been able to generate for service users. There is also a small increase in the number of appeal tribunals, but this is still lower than in the years prior to the COVID-19 pandemic. While it was to be expected that there would be a drop in appeal numbers during the COVID-19 pandemic consideration has been given to whether there are other reasons or if the drop in numbers is indicative of people giving up after the Mandatory Reconsideration.

Members noted that the eligibility for the winter fuel payment is a live issue and were keen to understand the extent of the risk. Officers advised that the HSCP is leading a short life working group looking into what can be achieved in respect of the uptake in pension credit. Additional resource has been put into the team to assist with benefit claims over the phone. The Third Sector and Glasgow Helps are also looking at what support can be provided to those who can't claim for themselves. The HSCP is also considering how the Pensioner Poverty Team can offer support to mitigate financial losses.

#### **The IJB Finance, Audit and Scrutiny Committee:**

**a) Noted the contents of the report.**

### **10. IJB Property Strategy 2023-2026 - Update**

Gillian Hennon presented a report updating on the progress of the IJB Property Strategy 2023-2026.

Officers highlighted that work has progressed with the development of the Parkhead Hub on the site of the former Parkhead Hospital. The contractor started on site in March 2022 and the building is due to be fully operational by mid November 2024.

Work has concluded on the refurbishment of two bungalows in Kirkintilloch to provide modern and suitable Learning Disability accommodation for 6 residents. The building will become operational soon with move in dates arranged. This facility will provide a community-based home environment for the residents which best supports their needs.

An upgrade and refurbishment work on Riverside Care Home started in March 2024. The programme of works is progressing ensuring minimal disruption to residents.

With regards to the Safer Drug Consumption Facility (SDCF), Officers advised that the plan was for the facility to open in October 2024, but due to ongoing compliance checks, the date for opening has still to be confirmed.

Members queried how Officers determine the priority in relation to the competing demands on capital expenditure. Officers advised that there are two different approaches in the Council and Health side. Building capacity and usage drive the priority list. The Council are looking at priorities for the next 3-year period and the HSCP have put forward 3 priorities including learning disability sites that require upgrading. In terms of Health, the HSCP priorities will slot into the wider priorities for GG&C which is focused on ensuring resilience in the current estate for business continuity.

In relation to the Housing Emergency and the work underway to identify models of support to operate 3 sites, Members requested more detail and timescales. Officers advised that they have identified 2 sites where the model would be owned by the housing association with support provided by the HSCP. The timelines differ as work is required to get the properties up to standard. Officers are exploring the Hamish Allan Centre as the option for the third site and are awaiting a conditions survey for this property. This would have a longer-term timeline. Officers continue to engage with housing investment colleagues and RSLs to explore what other properties may become available.

**The IJB Finance, Audit and Scrutiny Committee:**

- a) Noted the contents of the report; and**
- b) Noted that this report provides monitoring and scrutiny of the IJB's Property Strategy.**

**11. Strategic Plan Monitoring Report - October 2024**

Craig Cowan presented the Strategic Plan Monitoring Report, updating Members on progress with implementation of the Strategic Plan 2023-2026.

Officers advised that following feedback from Members at the FASC meeting on 17<sup>th</sup> April 2024, a Red-Amber-Green (RAG) model has been applied to the monitoring dashboard to reflect the current position of activities (or projects) that support the commitments in the Plan.

Of the total number of work packages identified in the monitoring database, 19% have been completed, which is an increase from 9% in April 2024. More than half have started and are currently on track, 64%. Four per cent of activities have yet to start because they are not yet due to start, 8% are delayed, 1% is significantly delayed and 1% are no longer proceeding. The reasons for delays include the current financial constraints and increased demand on the services with limited resources. This is an improvement from the April report where only a third were on track and a small number known to be delayed at the point of report writing.

Members noted that this is a high-level report and were encouraged to see year one work completed and year 2 completed or on track.

**The IJB Finance, Audit and Scrutiny Committee:**

**a) Noted the contents of the report.**

**12. Next Meeting**

The next meeting was noted as Wednesday 11<sup>th</sup> December 2024 at 9.30am.