



Item No. 15

Meeting Date Wednesday 15 February 2017

Glasgow City Integration Joint Board

Report By: Sharon Wearing, Chief Officer, Finance and Resources

Contact: Sharon Wearing

Tel: 0141 287 8838

GLASGOW CITY INTEGRATION JOINT BOARD BUDGET MONITORING FOR MONTH 9 AND PERIOD 10 2016/17

Purpose of Report:	This report outlines the financial position of the Glasgow City Integration Joint Board as at 31 December 2016 (Health) and 22 December 2016 (Council), and highlights any areas of budget pressure and actions to mitigate these pressures.
---------------------------	--

Recommendations:	The Integration Joint Board is asked to: a) note the contents of this report; b) approve the required actions as a consequence of the budget changes noted in paragraph 3. c) note the summary of current Directions (Appendix 2).
-------------------------	---

Implications for Integration Joint Board:

Financial:	Actions required to ensure expenditure is contained within budget.
-------------------	--

Personnel:	Not applicable at this time.
-------------------	------------------------------

Legal:	Not applicable at this time.
---------------	------------------------------

Economic Impact:	Not applicable at this time.	
Sustainability:	Not applicable at this time.	
Sustainable Procurement and Article 19:	Not applicable at this time.	
Equalities:	Not applicable at this time.	
Risk Implications:	None at this time.	
Implications for Glasgow City Council:	None at this time.	
Implications for NHS Greater Glasgow & Clyde:	None at this time.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	✓

1. Introduction

- 1.1 This monitoring statement provides a summary of the financial performance of the Glasgow City Integration Joint Board for the period 1 April 2016 to 31 December 2016 (Health), and to 22 December 2016 (Council).
- 1.2 It is based on information contained in the respective financial systems and includes accruals and adjustments in line with its financial policies.

2. Summary Position

- 2.1 Net expenditure is £1,000 less than budget to date. Gross expenditure is £53,000 (0.01%) underspent, and income is under-recovered by £52,000 (0.05%).
- 2.2 Appendix 1 shows this budget variance by both care group and subjective analysis.

3. Budget Changes

- 3.1 During month 9/period 10 the net expenditure budget has increased by £500,000. The month 9/period 10 changes to the gross expenditure and income budgets are analysed in the table below.

Explanation	Changes to Expenditure Budget	Changes to income Budget	Net Expenditure Budget Change
Scottish Government – Technology Enabled Care	+£270,000	+£270,000	£0
Health Board – Delayed Discharge	+£300,000	+£300,000	£0
Hospital-based Prescribing Budget	+371,000	-	+371,000
Other NHS adjustments <£100,000	+168,000	+39,000	+129,000
Totals	+£1,109,000	+£609,000	+£500,000

- 3.2 In addition there have been a number of budget transfers during the period to reflect service reconfigurations.

4. Reasons for Major Budget Variances

4.1 Children and Families

- 4.1.1 Net expenditure is overspent by £1,035,000.
- 4.1.2 Residential School placement numbers have increased by 4 since period 9 to 102, with an decrease in full-year commitment of £392,000. The overspend to date is £573,000 and includes 9 placements within secure establishments. The full-year projected overspend is £745,000.
- 4.1.3 Purchased placements have decreased by 8 since period 8 to 418, with an decrease in commitment of £241,000. The underspend to date for purchased placements is £166,000. The full-year projected underspend is £216,000.
- 4.1.4 Further pressures include overspends in employee costs (£175,000) as a consequence of turnover being lower than that anticipated within the Transformation Programme, Cordia Transport (£528,000) mainly in respect of young people in care being taken for contact visits with family or to school, Kinship Care (£242,000), and direct assistance payments (£474,000) and supported carers payments (£258,000) mainly for care leavers to support independent living. These overspends are partially offset by underspends which include provided foster care (£809,000), adoption allowances (£247,000), and the School Nursing service (£284,000).

4.2 Older People

4.2.1 There is a net underspend of £2,566,000 in the provision of services to Older People.

4.2.2 There is an underspend of approximately £1.9m relating to the phased introduction of the additional supported living services, and an underspend of £421,000 in respect of employee costs. A programme of work to significantly grow the use of supported living utilising Cordia commenced in the second half of the financial year, although the number of clients has not yet reached anticipated levels. There has, however, been a significant increase in the number of older people who are receiving a personalised budget or direct payment, both of which are alternative means of supporting people to remain in their own homes.

4.2.3 Within employee costs there remains a budget pressure in respect of agency and overtime. The opening of the Commonwealth Care Home and Wallacewell Day Care will provide opportunities for LEAN processes and efficiencies to be implemented, which will help mitigate this position.

4.2.4 The continence service (specialist nursing and physio staff providing advice, treatment and support, together with the supply of product) is overspent by £123,000. The overspend occurs in the supply of product.

4.2.5 The supply of community equipment to aid hospital discharge or prevent admission ('EquipU') is overspent by £287,000. It is acknowledged that initiatives undertaken through the Change Fund and Integrated Care Fund have resulted in a higher level of spend in this area and so further funding has been allocated here from Delayed Discharge funding. There will remain a pressure which service managers will be expected to manage. In recognition of the considerable pressure in this area, additional funding amounting to £240,000 has been added.

4.2.6 These pressures are also offset by an underspend within a number of nursing services (Out of Hours Nursing, Specialist Nursing and Rehabilitation Services) of £245,000, as a result of staff turnover.

4.3 Addictions

4.3.1 Addictions are underspent by £261,000. This is within the Community Addiction Teams, which is, itself, £261,000 underspent. Funding has been provided at the top of scale from the NHS Board-wide Resource Allocation Model, resulting in non-recurring savings in-year.

4.4 **Elderly Mental Health**

4.4.1 Elderly Mental Health services are overspent by £175,000. Medical locums covering maternity leave accounts for the majority of this overspend, with an underspend within other community staffing budgets offsetting on-going nursing pressures within Stobhill inpatient wards as a result of the requirement for special observations and cover for sickness absence. Following the rationalisation of elderly wards from Parkhead, a more expensive shift pattern has been in operation. This is now coming to an end.

4.5 **Learning Disability**

4.5.1 Learning Disability services are underspent by £315,000. This is the result of an underspend within NHS Community Teams.

4.6 **Homelessness**

4.6.1 There is a net overspend of £1,110,000 within Homelessness services, which is mainly attributable to an under-recovery in housing benefit subsidy (£1.2m).

4.7 **Other Services**

4.7.1 Other Services are overspent by £956,000. This relates in part to accommodation costs, including the double running costs of Possilpark Health Centre (Glenfarg) earlier in the year. In addition, the ongoing costs of beds in Darnley and Quayside, accommodating adults with incapacity ('AWI') who have been discharged from acute services, remains a pressure which is being held centrally within Other Services. These beds are being used for this purpose by a number of other HSCPs in the NHS GGC area and are being recharged to them.

4.8 **Prescribing Costs**

4.8.1 Prescribing spend is currently managed on a risk-sharing basis between Partnerships and the NHS Board. Accordingly, a break-even position is being reported. The NHS Board's financial plan for 2016/17 noted prescribing costs as a key area of risk and added that Prescribing costs are demand driven and vary throughout the year. Although it is believed that projections of costs and savings are realistic, and monitored closely to ensure that we are aware of any changes in prescribing patterns.

4.8.2 The latest budgetary figures currently available are for November 2016. At the end of November, the NHS Board-wide position was an underspend of £531,000 on a budget of £160m. Within this, Glasgow City was underspent by £840,000 on a budget of £85m.

5. Action

- 5.1 The Chief Officer, along with the Health and Social Care Partnership senior management team, continues to manage and review the budget across all areas of the Partnership. Work continues to achieve the shortfall in savings referred to in paragraph 4.7.1 on a recurrent basis by 31 March 2017 as approved by the Integration Joint Board on 21st September 2016.

6. Conclusion

- 6.1 Net expenditure is £1,000 less than budget to date. The overall position continues to be reviewed and will be updated through the normal monitoring process where any material change is identified over the course of the financial year. It is anticipated at this stage that net expenditure will be in line with budget at the financial year end.
- 6.2 The Integration Joint Board Reserves Policy was approved at the meeting of 9 December 2016. It is proposed that any net underspend which may occur within 2016/17 be transferred to reserves at the end of the financial year in order to provide future security against unexpected cost pressures and aid financial stability.

7. Directions

- 7.1 A summary of all current directions is attached to this report.

8. Recommendations

- 8.1 The Integration Joint Board is asked to:
- a) note the contents of this report;
 - b) approve the required actions as a consequence of the budget changes noted in paragraph 3;
 - c) note the summary of current Directions (Appendix 2).



DIRECTION FROM THE GLASGOW CITY INTEGRATION JOINT BOARD

1	Reference number	150217-15-a
2	Date direction issued by Integration Joint Board	15 th February 2017
3	Date from which direction takes effect	15 th February 2017
4	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
5	Does this direction supersede, amend or cancel a previous direction – if yes, include the reference number(s)	No
6	Functions covered by direction	All functions outlined in section 3.1 of the report.
7	Full text of direction	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.
8	Budget allocated by Integration Joint Board to carry out direction	As outlined in section 3.1 of the report.
9	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership
10	Date direction will be reviewed	15 th March 2017

Glasgow City Integration Joint Board

Budget Monitoring Statement to end December/Period 10 2016/17

Budget Variance by Care Group

Annual Gross Expenditure Budget	Annual Income Budget	Annual Net Expenditure Budget		Actual Net Expenditure to Date	Budgeted Net Expenditure to Date	Variance to Date
£000	£000	£000		£000	£000	£000
153,659	1,771	151,888	Children and Families	109,542	108,507	1,035
24,346	19,420	4,926	Prisons Healthcare and Criminal Justice	1,838	1,869	-31
233,622	21,875	211,747	Older People	141,530	144,096	-2,566
48,923	1,317	47,606	Addictions	35,524	35,785	-261
2,097	316	1,781	Carers	1,228	1,228	0
24,630	973	23,657	Elderly Mental Health	17,894	17,719	175
65,528	12,073	53,455	Learning Disability	38,368	38,683	-315
27,493	279	27,214	Physical Disability	20,509	20,508	1
105,001	13,143	91,858	Mental Health	68,254	68,125	129
76,978	35,826	41,152	Homelessness	16,768	15,658	1,110
129,452	0	129,452	Prescribing	95,958	95,958	0
178,088	8,815	169,273	Family Health Services	129,099	129,099	0
11,397	1,257	10,140	Hosted Services	7,197	7,431	-234
70,141	8,380	61,761	Other Services	34,515	33,559	956
1,151,355	125,445	1,025,910	Totals	718,223	718,224	-1

Budget Variance by Subjective Analysis

Annual Budget		Actual to Date	Budget to Date	Variance to Date
£000	Expenditure	£000	£000	£000
327,377	Employee costs	240,730	242,714	-1,984
23,793	Premises Costs	18,508	17,696	812
4,179	Transport Costs	3,996	2,936	1,060
78,508	Supplies and Services	48,780	52,624	-3,844
374,051	Third party Costs	256,942	253,779	3,163
27,333	Transfer Payments	12,269	11,536	733
987	Capital Financing Costs	0	0	0
137,180	Prescribing	101,795	101,795	0
177,947	Family Health Services	135,672	135,665	7
1,151,355	Total Expenditure	818,692	818,745	-53
125,445	Income	100,469	100,521	-52
1,025,910	Net Expenditure	718,223	718,224	-1

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
210916-8-a	21-Sep-16	Budget	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer. https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35267&p=0	Budget allocated to Glasgow City Council: Gross £570,740,000 Income £179,058,000 Net £391,682,000 Budget allocated to the Health Board of: Gross £643,378,400 Income £ 27,663,900 Net £615,714,500	Apr-17	Current
100516-10-a	21-Sep-16	Commissioning and Procurement Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to: <ul style="list-style-type: none"> Implement the 2016-17 Commissioning and Procurement Strategy for the Glasgow City Health and Social Care Partnership as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33437&p=0 Carry out tender activity as noted within the strategy document, and any other tender activity required to support achievement of the Strategic Plan, as advised by the Chief Officer: Strategy, Planning and Commissioning and the Chief Officer: Finance and Resources 	All in-scope budgets as identified by the Chief Officer: Finance and Resources	Apr-17	Current
100516-13-a	21-Sep-16	Free Personal Care etc rates	Council only	Glasgow City Council is directed to implement the increased fee rates for the National Care Home Contract, Free Personal and Nursing Care and Personal Expenses Allowances as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33440&p=0	The increase to Social Work Services expenditure of £2,916,870 is funded by the additional monies provided to integration authorities in 2016/17 for social care. The full year effect of £4,418,000 in 2017/18 will be similarly treated.	Apr-17	Current

240616-8-a	21-Sep-16	Transformation Programme	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work together with the Chief Officer, the Chief Officer: Finance and Resources, and others as necessary to develop an integrated, partnership approach to development of a transformation programme for health and social care services in Glasgow, and to the budget setting process for the Council and Health Board as it relates to health and social care services, as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33909&p=0	The 2017/18 budget, as notified to the Integration Joint Board by the Chief Officer: Finance and Resources	Apr-17	Current
210916-12-a	21-Sep-16	Homelessness	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver homelessness services in line with the Homelessness Strategy outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35270&p=0), as advised and instructed by the Chief Officer: Planning, Strategy and Commissioning	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
210916-15-a	21-Sep-16	Unaccompanied Asylum Seeking Children	Council only	Glasgow City Council are directed to continue to support young unaccompanied asylum seeking children who present in the city, and to continue to engage with the Home Office and others with regard to the issues outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35273&p=0)	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
210916-21-a	21-Sep-16	Occupational Therapy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop and deliver Occupational Therapy services as outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35278&p=0)	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
210916-22-a	21-Sep-16	Assistive Technology	Both Council and Health Board	Glasgow City Council are directed to identify the best approach to implementing the recommendations outlined in the PA Consulting report described in this paper (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35279&p=0), and to subsequently implement those recommendations.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current

311016-5-a	31-Oct-16	Community Justice functions	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to support the transition of the new Community Justice arrangements as outlined in this paper.	£50,000 expenditure to be funded from the social work, health and Integrated Care Fund budgets as determined by the Chief Officer: Finance and Resources.	Sep-17	Current
311016-6-a	31-Oct-16	Winter Planning	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work closely to respond to demand during the winter months and to monitor and report variance from planned activity	As directed by the Chief Officer: Finance and Resources	Mar-17	Current
311016-7-a	31-Oct-16	Homelessness (multi agency out of hours hub)	Council only	Implement the proposed pilot as outlined in this report	As advised by the Chief Officer: Finance and Resources	May-17	Current
311016-8-a	31-Oct-16	Continuing and Complex Care	Health Board only	NHS Greater Glasgow and Clyde are directed to begin work on testing the transitional model for continuing and complex care in North East Glasgow with immediate effect.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A number of financial risks outlined in this report will be kept under review by the Chief Officer: Finance and Resources, and reported to the Integration Joint Board in due course.	Sep-17	Current
311016-9-a	31-Oct-16	Alcohol and Drugs (safer consumption facility)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to begin work on the development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A full costing will be provided as part of the pilot development for approval by the Chief Officer: Finance and Resources	Sep-17	Current

311016-10-a	31-Oct-16	Proof of Concept	Council only	Glasgow City Council is directed to continue to develop and test the terms, arrangements and processes for the Proof of Concept with final proposals to be reported to the Integration Joint Board in the future.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources	Jun-17	Current
091216-5-a	09-Dec-16	Housing Contribution Statement and Action Plan	Council only	Glasgow City Council is directed to work with Partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to the report.	As advised by the Chief Officer: Finance and Resources	Dec-17	Current
091216-6-a	09-Dec-16	Reserves Policy	Council only	The Council is directed to transfer to Integration Joint Board reserves any underspend which occurs in 2016/17 relating to the Integration Joint Board, for the purposes of mitigating ongoing and future budget pressures.	As advised by the Chief Officer: Finance and Resources	Nov-17	Current
091216-7-a	09-Dec-16	Audit Scotland Reports: Social Work in Scotland and NHS in Scotland 2016	Both Council and Health Board	The Council and Health Board are directed to respond to the recommendations contained within the Audit Scotland Reports 'Social Work in Scotland' and 'the NHS in Scotland 2016', in line with the action plans produced in response to both reports and approved by the Integration Joint Board.	As advised by the Chief Officer: Finance and Resources	Mar-17	Current
091216-8-a	09-Dec-16	Homelessness Service: Private Rented Sector Tender	Council only	Glasgow City Council is directed to re-tender the private rented sector service at the contact value of £460,000, on a 3+1+1 contract.	£460,000 p.a.	Jun-17	Current
091216-9-a	09-Dec-16	Integrated Health and Social Care Out of Hours Reform Update	Council only	The Council is directed to give notice to 6 partner local authorities/Health and Social Care Partnerships; East Renfrewshire, Renfrewshire, Inverclyde, West Dunbartonshire, East Dunbartonshire, and Dumfries and Galloway that the contract for the Out of Hours Social Work Service will terminate on 31st March 2018.	As advised by the Chief Officer: Finance and Resources	Sep-17	Current
091216-10-a	09-Dec-16	Financial Plan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to continue to work as outlined in paragraphs 2.5 and 3.4 to secure efficiency savings as agreed with partner organisations	Yet to be finalised.	Jan-18	Current
091216-11-a	09-Dec-16	Commissioning Intentions for Unscheduled Care	Health Board only	NHS Greater Glasgow and Clyde are directed to work with the Chief Officer and others to develop a Strategic Commissioning Plan for Unscheduled Care for the approval of the Integration Joint Board, as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Mar-17	Current

091216-12-a	09-Dec-16	Families for Unaccompanied Asylum Seeking Young People	Council only	Glasgow City Council is directed to implement the further stages of the USAC work and continue ongoing negotiations with partners as outlined in this report.	To be agreed.	Mar-17	Current
091216-13-a	09-Dec-16	Tradeston / Laurieston - Impact on Clyde Place Assessment	Council only	The Council is directed to secure the provision of site/accomodation to re-provision the services currently provided at Clyde Place, and ensure the new accomodation is available for use prior to the closure of the Clyde Place facility.	As directed by the Chief Officer: Finance and Resources	Mar-17	Current
180117-6-a	18-Jan-17	Advocacy Tender	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the contract for advocacy services to the value of £744,455 per annum (pro-rata in 2016/17)	£744,455 per annum (pro-rata in 2016/17)	Apr-19	Current
180117-7-a	18-Jan-17	Joint Strategic Commissioning	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the joint commissioning approach as outlined within this report.	As directed by the Chief Officer: Finance and Resources	Sep-17	Current
180117-8-a	18-Jan-17	Residential and Day Care	Council only	Glasgow City Council is directed to deliver the changes to day care provision as outlined in section 4 of this report.	As directed by the Chief Officer: Finance and Resources	Jan-18	Current
180117-9-a	18-Jan-17	Housing Support	Council only	Glasgow City Council is directed to develop or redesign housing support services as outlined within this report.	As directed by the Chief Officer: Finance and Resources	Jan-18	Current
180117-11-a	18-Jan-17	Communications Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to provide support from Council and Health staff within the Partnership's Business Development Team in supporting the Communications Strategy and its action plan as outlined in this report.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer, Finance and Resources.	Mar-19	Current
180117-12-a	18-Jan-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Feb-17	Current
150217-7-a	15-Feb-17	Alcohol and Drugs	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the redesign of Alcohol and Drug Day Services as outlined in this report	As advised by the Chief Officer: Finance and Resources	Feb-18	Pending
150217-8-a	15-Feb-17	Mental Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign adult services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	Feb-18	Pending

150217-9-a	15-Feb-17	Adult Community Learning Disability Services	Health Board only	NHS Greater Glasgow and Clyde is directed to develop or redesign adult learning disability services as outlined within this report.	As directed by the Chief Officer: Finance and Resources and including the recurring saving of £155,000 from 1st April 2017 as outlined in para 7.1	Feb-18	Pending
150217-10-a	15-Feb-17	Sexual Health	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake the review and reform of Sexual Health and Specialised Services as outlined within this report.	As directed by the Chief Officer: Finance and Resources and including the £250k reduction in spend in 2017/18 as a contribution to the IJB's financial efficiencies target as outlined in this report.	Feb-18	Pending
150217-11-a	15-Feb-17	Older People Community Based Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the change programme for Older People's services as outlined in section 3 of this report	As advised by the Chief Officer: Finance and Resources	Feb-18	Pending
150217-12-a	15-Feb-17	Integrated Health and Social Care in North East Glasgow	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the formal outline business case for the health and social care hub for the community of Parkhead / Dalmarnock and the wider east end of Glasgow, as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Feb-18	Pending
150217-13-a	15-Feb-17	Alcohol and Drugs (safer consumption facility)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to proceed with the next stages in development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre, as outlined in the Business Case.	As advised by the Chief Officer: Finance and Resources	Jun-17	Pending
150217-14-a	15-Feb-17	Criminal Justice	Council only	Glasgow City Council is directed to implement the approach to delivering the required Criminal Justice budget reductions as outlined in section 4 of this report.	As advised by the Chief Officer: Finance and Resources, including the Scottish Government allocation of £17,693,897 for Section 27 Criminal Justice service for 2017/18	Feb-18	Pending

150217-15-a	15-Feb-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Mar-17	Pending
-------------	-----------	-------------------	-------------------------------	--	---	--------	---------