

## Integration Joint Board

**Report By:** Allison Eccles, Head of Business Development

**Contact:** Allison Eccles, Head of Business Development

**Tel:** 0141 287 8831

### STRATEGIC PLANNING GROUPS

**Purpose of Report:**

To outline proposals for the development of the role of Strategic Planning Groups following the interim approval of the Glasgow City Integration Joint Board's Strategic Plan.

**Recommendations:**

The Integration Joint Board is asked to:

- Note this report;
- Approve the evolving role of the Strategic Planning Groups as outlined; and,
- Approve that the Strategic Planning Forum will convene twice-yearly, and is open to Integration Joint Board members to attend.

**Implications for IJB:**

**Financial:**

None

**Personnel:**

None

**Legal:**

The Public Bodies (Joint Working) (Scotland) Act 2014 s.32 requires the Integration Joint Board to establish a Strategic Planning Group. The membership of this group is prescribed in the Act and Regulations. The role of the Strategic Planning Group, as outlined in the Act, is to provide views on the first

	draft of the Strategic Plan prepared by the Integration Authority, or on any proposed revisions or replacement Strategic Plan.
<b>Economic Impact:</b>	None
<b>Sustainability:</b>	None
<b>Sustainable Procurement and Article 19:</b>	None
<b>Equalities</b>	None
<b>Implications for Glasgow City Council:</b>	None
<b>Implications for NHS Greater Glasgow &amp; Clyde:</b>	None

## 1. Purpose

- 1.1 The purpose of this report is to outline proposals for the development of the role of Strategic Planning Groups and Strategic Planning Forum following interim approval of the Glasgow City Integration Joint Board's Strategic Plan.

## 2. Background

- 2.1 The Shadow Integration Joint Board noted on 17 November 2014 the planning structure which had been established in Glasgow, namely that:
- Legislation requires the formation of a 'Strategic Planning Group' to support the development of the Strategic Plan.
  - Given the scale of the Glasgow City Health and Social Care Partnership, a series of Strategic Planning Groups had been established, encompassing:
    - Older People
    - Mental Health
    - Disabilities
    - Homelessness
    - Addictions
    - Carers
  - Existing planning structures for Criminal Justice and Children and Families would remain largely untouched, but linked to wider planning arrangements and with a vision to evolve over time and in line with further legislation and national developments in each client group.

- A Strategic Planning Forum would be established to co-ordinate the activity required to develop the overarching Strategic Plan for the Partnership.

2.2 Development of the Strategic Plan was led through the Forum, with responsibility for production of the Plan assumed by Business Development, linking directly with the six Strategic Planning Groups.

2.3 Following the Integration Joint Board's interim approval of the Strategic Plan on 21<sup>st</sup> March 2016, the focus of Strategic Planning Groups and the Forum requires to evolve from development to implementation, monitoring and review of delivery.

### **3. Role of Strategic Planning Groups**

3.1 Each Strategic Planning Group was provided with feedback received during consultation on the Strategic Plan which was relevant to their respective group. Groups were asked to develop action plans to support their contribution to delivery of the Strategic Plan and their response to consultation feedback.

3.2 Strategic Planning Groups will therefore be required to implement, monitor and review their respective action plans, as well as any contributions to the Integration Joint Board's Strategic Plan Implementation Actions.

3.3 In addition, Strategic Planning Groups should take note of performance within their respective care groups as identified through the integrated performance framework which is currently in development led by the Chief Officer: Operations.

3.4 Strategic Planning Groups, and other appropriate sub-groups or officer groups also have wider roles in developing and implementing:

- Care group strategy;
- Commissioning Strategy;
- Developing and driving workplan/priorities for service redesign and service development; and,
- Co-ordination of activity to deliver all of the above.

Whilst much of this work is distilled and captured in the Strategic Plan commitments the reality is that the totality and dynamic nature of the work would not be, given that the content and detail of the Plan is itself a product of a wider set of drivers and constraints.

3.5 The remit of Strategic Planning Groups will be extended to reflect the responsibilities outlined in the foregoing paragraphs as follows:

- Implementation, monitoring and review of care group specific action plans;
- Taking forward other initiatives and strategies relevant to that care group and which support delivery of the Strategic Plan;

- Monitor performance of the Partnership as it relates to that care group, and develop appropriate responses where performance falls short of expectations in collaboration with operations;
- Developing and driving workplan/priorities for service redesign and service development; and
- Engage with other Strategic Planning Groups and key partners to support development and delivery of joined up health and social care services.

#### **4. Role of Strategic Planning Forum**

4.1 The Strategic Planning Forum was established to co-ordinate the activity required to develop the overarching Strategic Plan for the Partnership, and as a vehicle to co-ordinate activity across Strategic Planning Groups to ensure that care groups do not operate in isolation.

4.2 The Planning Forum is supported by Business Development and will be chaired by the Chief Officer: Planning, Strategy and Commissioning / Chief Social Work Officer on a twice-yearly basis (the mid-year meeting in October and end of year meeting in April), at which the Chairs of the six Strategic Planning groups, as well as the Partnership leads for Criminal Justice and Children's Services, will attend and report on:

- Progress in delivering their responsibilities as outlined at para. 3.5; and,
- Performance in meeting the National Outcomes

4.3 The end of year Forum will constitute an annual review of Strategic Planning Group activity and performance prior to the submission of the annual Strategic Plan Review and Annual Performance Report to the Integration Joint Board for approval.

4.4 The Forum meetings are open to any member of the Integration Joint Board who wishes to attend, and dates will be published in advance.

4.5 It should be noted that alignment and rebalancing of planning resources across care groups is subject to ongoing review with further work to review the Planning and Performance function across the Health and Social Care Partnership has also been identified as a potential Transformation programme for 2017/18.

#### **5. Recommendations**

5.1 The Integration Joint Board is asked to:

- Note this report;
- Approve the evolving role of the Strategic Planning Groups as outlined; and,
- Approve that the Strategic Planning Forum will convene twice-yearly, and is open to Integration Joint Board members to attend.