



Item No. 5

Meeting Date Friday 24th June 2016

Glasgow City Integration Joint Board

Report By: Alex MacKenzie, Chief Officer Operations

Contact: David Williams

Tel: 0141 287 8853

STRATEGIC PLAN, HEALTH BOARD BUDGET AND INTEGRATED CARE FUND

Purpose of Report:	To provide an update on the interim Strategic Plan and the position with regards the Health Board contribution to the Integration Joint Board's budget, and to seek approval of a number of proposals relating to the Integrated Care Fund
Recommendations:	<p>The Integration Joint Board is asked to:</p> <ul style="list-style-type: none">• Note the position with regards to the Health Board contribution to the Integration Joint Board budget;• Note that a further report on the budget position will be provided to the Integration Joint Board at its 21 September 2016 meeting; and• Approve the recommendations outlined in section 4.7 of this report.
Implications for IJB:	
Financial:	The interim budget contribution from the Health Board is £631,234,900, which excludes the "set aside" budget to NHS Greater Glasgow and Clyde
Personnel:	None
Legal:	The Integration Joint Board is required to produce and publish a Strategic Plan and annual financial statement which details the contribution from the Council and Health Board to the overall budget, and how this budget will be spent

Economic Impact:	None
Sustainability:	None
Sustainable Procurement and Article 19:	None
Equalities:	None
Implications for Glasgow City Council:	None
Implications for NHS Greater Glasgow & Clyde:	The Health Board is required to agree the budget, including the “set aside” figure, allocated to the Integration Joint Board

1. Purpose

- 1.1 The purpose of this paper is to provide an update on the interim Strategic Plan and the position with regards the Health Board contribution to the Integration Joint Board’s budget, and to seek approval of a number of proposals relating to the Integrated Care Fund.

2. Background

- 2.1 The Integration Joint Board meeting of 21 March 2016 approved the Strategic Plan for 2016-19 and the associated Implementation Actions, on an interim basis subject to confirmation of NHS Greater Glasgow and Clyde’s contribution to the overall budget.
- 2.2 It was noted that the Health Board budget was expected to be confirmed on 21 June 2016 and notified to the Integration Joint Board on 24 June 2016 to allow for formal approval of the Integration Joint Board’s Strategic Plan and budget.

3. Health Board Contribution to Integration Joint Board Budget

- 3.1 It is now known that the Health Board will not formally approve its budget for 2016-17 until 28 June 2016, albeit the draft Local Development Plan, containing the budget, will have been considered at a Board seminar on 31st May 2016.

- 3.2 The effect of this is that it will not be possible for the Integration Joint Board to consider a finalised budget for 2016-17 from the Health Board until the next meeting of the Integration Joint Board in September 2016.
- 3.3 Subsequently, it will not be possible for the Integration Joint Board to formally approve the Strategic Plan and Implementation Actions until its meeting in September 2016.
- 3.4 Crucially, in practice this level of lack of formality should not materially affect the activity of the Health and Social Care Partnership in either planning or operational terms. The interim Strategic Plan has been extensively consulted upon and considered and the Partnership is working to it. The obvious risk remains that the indicative budget provided by NHSGGC proves to be greater than the actual allocation after the 28th June 2016. Whilst the Integration Joint Board would not formally be able to consider such a position until its next meeting on 21st September 2016, the Chief Officer and Chief Finance and Resources Officer will be addressing any shortfalls from 28th June 2016 and will keep the Chair and Vice Chair briefed as required in the interim.

4. Integrated Care Fund

- 4.1 The Integrated Care Fund commenced in April 2015. Decisions on Integrated Care Fund expenditure were taken as part of the wider 2016-17 financial planning process by the Integration Joint Board at its meeting on 21 March 2016 on the basis of the Scottish Government confirmation that the Integrated Care Fund budget has been mainstreamed and is recurring. Recent correspondence from the Scottish Government however has indicated that funding is confirmed only to 2017/18. Officers will seek further clarification from the Scottish Government in this regard and report back, in due course, to the Integration Joint Board.
- 4.2 At the Integration Joint Board meeting on 21 March 2016, a number of reviews were agreed to be undertaken. These were the Transformation Fund element of the Integrated Care Fund; Stress Centres; and, the Employability (Bridging) Service.
- 4.3 The Employability (Bridging) Service is being reviewed as part of a wider Employability review for the Health and Social Care Partnership, and along with the Stress Centre programmes, will be reviewed over the course of 2016/17. It was agreed that the Transformation Fund programme would be reviewed during the first quarter of 2016/17, with continuation subject to the outcomes of this review which has now been completed.
- 4.4 In total, 32 projects were supported by the Transformation Fund during 2015/16. The organisation, Voluntary Action Fund, were commissioned by Glasgow Council for the Voluntary Sector to provide ongoing management support to these projects and to assist projects to comply with the governance requirements associated with the wider Integrated Care Fund.

4.5 Existing materials supplied by projects and Voluntary Action Fund have been reviewed, with additional information requests made as required. Projects have been assessed against the following key criteria:

- Governance Arrangements, compliance with requirements;
- Progress against Targets, as set out in agreed project plans;
- Strategic Fit against National Health & Wellbeing Outcomes and Integration Joint Board Strategic Priorities; and,
- Costs, average cost per recipient and value for money.

4.6 **Key Findings**

- All projects have evidenced a contribution to the National Health and Wellbeing Outcomes and the Integration Joint Board's Strategic Priorities.
- Projects on the whole are delivering against specified targets and when this has not been the case, performance has not been significantly below target.
- Funding for one project where performance was considerably below target, Marie Curie Cancer Care, is not being sought by the organisation for 2016/17.
- There were declared underspends of approximately £22k (Good Morning Service); £10k (Marie Curie); and £5k (Dixon Community). All other projects have fully committed their funding.

4.7 **Transformation Fund Recommendations**

- Funding to continue for all projects for 2016-17 (with the exception of Marie Curie Cancer Care) subject to organisations submitting revised project plans by the end of July 2016, and ensuring ongoing governance, monitoring and scrutiny arrangements are in place; funding awards schedule included at appendix 1.
- Projects with higher than expected average costs will be requested to review their targets and costs to ensure value for money as part of the development of their project plans.
- The Finance and Audit Committee will provide governance oversight of these plans as appropriate.
- The £37k underspend will be returned to the Integration Joint Board for reserves.
- As is the case for all Integrated Care Fund funded provision, projects will be subject to further review in terms of their ongoing strategic fit, as part of the Integration Joint Board's financial planning process for 2017-18. This will be expected to include sustainability/exit plans as part of any funding award for 2017/18.

- Consideration will be required to be given to the legal basis of the continuing contract that these providers have with the Health and Social Care Partnership for the delivery of these services. Some of the awards are substantial and on a recurring basis should fall into the category of procurement. The majority is akin to a grant, but the potential for recurrent grant awards prohibits fairness and transparency.

5. Recommendations

5.1 The Integration Joint Board is asked to:

- Note the position with regards to the Health Board contribution to the Integration Joint Board budget;
- Note that a further report on the budget position will be provided to the Integration Joint Board at its 21 September 2016 meeting; and
- Approve the recommendations outlined in section 4.7 of this report.

**Integrated Care Fund:
Transformation Fund Budget Allocations 2016-17**

Name of Organisation	Award
Action on Hearing Loss Scotland	£22,542
Annexe Communities	£15,000
Community Transport Glasgow	£13,700
COPE Scotland	£10,300
Cuthelton Social Club	£9,000
Diabetes UK Scotland	£30,957
The Dixon Community	£19,286
ENABLE Scotland	£24,394
Faith in Community Scotland	£44,861
Flourish House	£24,506
Food Train Glasgow	£88,309
Glasgow Association for Mental Health	£35,485
Glasgow Disability Alliance	£48,496
Good Morning Service	£53,000
Lambhill Stables	£26,500
Muslim Elderly Day Care Centre	£5,000
The Mount Befriending Service	£11,232
Nan McKay Community Hall	£8,640
Pollokshields Development Agency	£10,000
Princess Royal Trust for Carers, Greater Pollok Carers Centre	£73,669
Scottish Opera	£20,200
The Senior Centre Castlemilk	£11,000
Southside Housing Association	£5,000
South West Community Transport	£10,000
Springburn Alive and Kicking Project	£5,888
St George's & St Peter's Community Association	£7,800
Sunny Govan Community Media Group	£9,560
Toryglen Community Hall	£10,001
Visibility	£24,876
West of Scotland Housing Association	£29,900
West of Scotland Regional Equality Council	£25,000