



Item No: 6

Meeting Date: Monday, 31st October 2016

Glasgow City Integration Joint Board

Report By: Alex MacKenzie, Chief Officer Operations

Contact: Hamish Batty

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WINTER PLANNING 2016/17

Purpose of Report:	To update the Integration Joint Board on the winter planning arrangements for 2016/17.
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Recommendations:	The Integration Joint Board is asked to: a) note the work to date; b) approve the draft Winter Plan and c) instruct the Chief Officer to provide a further update at the December 2016 meeting.
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Implications for IJB:

Financial:	The financial implications of the winter plan have been assessed, including the resources required by the Health and Social Care Partnership to support the actions outlined in the draft plan.
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Personnel:	The implementation of the winter plan may have personnel implications in that staff rotas and leave may be affected should additional capacity be needed over the winter period.
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Legal:	None
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Economic Impact:	None
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Sustainability:	None
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Sustainable Procurement and Article 19:	None
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Equalities:	In preparing the winter plan the equalities implications have been taken into account particularly to ensure adequate access is available to a range of services to support people over the festive period and the winter as a whole.
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Risk Implications:	There are risks that performance in certain areas e.g. delayed discharges might be adversely affected depending on the additional pressures in the system over the winter period. All efforts will be made to minimise the potential risks over the winter period.
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Implications for Glasgow City Council:	Additional capacity within step up / step down beds might need to be purchased as part of the winter plan. This is yet to be confirmed.
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Implications for NHS Greater Glasgow & Clyde:	None
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Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	✓

1. Purpose

- 1.1 The purpose of this report is to update the Integration Joint Board on progress in preparing the Glasgow City Health and Social Care Partnership's winter plan for 2016/17.

2. Background

- 2.1 Each year the Scottish Government issues guidance on preparations for the forthcoming winter. The purpose of the guidance is to build on experience of previous winters, and to ensure that the health and social care system is prepared for the additional pressures that typically arise during the winter period. This year Partnerships have been asked to prepare plans in conjunction with the NHS Board and acute hospital services.

3. Progress to date

- 3.1 The draft winter plan for the Partnership for 2016/17 outlines the arrangements to be put in place in order to minimise any potential disruption to the provision of health and social care services to patients, service users and carers. The plan can be accessed from the following link: [Draft Winter Plan](#).
- 3.2 The plan focuses on supporting the acute hospital system by helping to avoid unnecessary admissions, managing reductions in delays, and ensuring there is sufficient health and social care staff available to respond to increased demand. Specific measures in the plan include actions to:
- reduce avoidable admissions to hospital, including GPs identifying patients at risk of admission through anticipatory care planning;
 - assess the need for additional intermediate care capacity to support any potential additional acute “surge” capacity that might be required;
 - ensure community nursing and other services’ staffing levels are sufficient over periods of peak activity; and,
 - develop a set of indicators to monitor performance, including an alert system.
- 3.3 A detailed action plan has been put in place to ensure implementation of the actions contained in the winter plan, and progress is overseen on a weekly basis. Reporting and escalation arrangements have also been agreed with acute hospital services and the NHS Board.
- 3.4 The Health and Social Care Partnership’s winter plan forms part of the NHS Board’s suite of winter plans covering acute hospital services and all Health and Social Care Partnerships in NHS Greater Glasgow & Clyde as published on the NHS Board’s web site.

4. Recommendations

- 4.1 The Integration Joint Board is asked to:
- a) note the work to date;
 - b) approve the draft [Winter Plan](#) and
 - c) instruct the Chief Officer to provide a further update at the December 2016 meeting.

DIRECTION FROM THE GLASGOW CITY INTEGRATION JOINT BOARD

1	Reference number	311016-6-a
2	Date direction issued by Integration Joint Board	31 October 2016
3	Date from which direction takes effect	31 October 2016
4	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
5	Does this direction supersede, amend or cancel a previous direction – if yes, include the reference number(s)	No
6	Functions covered by direction	Adult and Older People Services, commissioned services
7	Full text of direction	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work closely to respond to demand during the winter months and to monitor and report variance from planned activity
8	Budget allocated by Integration Joint Board to carry out direction	As directed by the Chief Officer: Finance and Resources
9	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership
10	Date direction will be reviewed	March 2017