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Item No: 9

Meeting Date: Wednesday 30th November 2022

**Glasgow City
Integration Joint Board**

Report By: Jacqueline Kerr, Assistant Chief Officer, Adult Services and North West

Contact: Gillian Ferguson, Alcohol & Drug Partnership Coordinator

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Alcohol and Drug Partnership Investment Plan 2022/23

Purpose of Report:

To advise the Integration Joint Board (IJB) on the Alcohol and Drug Partnership's (ADP) plans for investment following the allocations of National Mission funding and the MAT Standards Implementation Support Team (MIST) funding.

To update the IJB on the continued investment of the programme for Government - Local Improvement Fund, following Scottish Government confirmation of continuation.

Background/Engagement:

In June 2022 the ADP was allocated funding to support the implementation of the 10 Medication Assisted Treatment (MAT) Standards [MAT Implementation Sept 2022](#)

In October 2022 a Scottish Government letter confirmed the earmarked recurring status of the Programme for Government - Local Improvement Funds and the National Mission allocations. They also advised the ADP to use existing reserves before a new allocation would be made.

The fragmented and proscriptive nature of these allocations has presented challenges, but this additional recurring investment is a huge opportunity to tackle and reduce alcohol and drug harms in the city.

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Governance Route:	<p>The matters contained within this paper have been previously considered by the following group(s) as part of its development.</p> <p>HSCP Senior Management Team <input type="checkbox"/></p> <p>Council Corporate Management Team <input type="checkbox"/></p> <p>Health Board Corporate Management Team <input type="checkbox"/></p> <p>Council Committee <input type="checkbox"/></p> <p>Update requested by IJB <input type="checkbox"/></p> <p>Other <input checked="" type="checkbox"/></p> <p>Alcohol and Drug Partnership</p> <p>Not Applicable <input type="checkbox"/></p>
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Recommendations:	<p>The Integration Joint Board is asked to:</p> <p>a) approve the investment proposals for allocated National Mission funding outlined in this report; and</p> <p>b) note the continued investment of the Programme for Government- Local improvement funding</p>
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Relevance to Integration Joint Board Strategic Plan:

The detail captured in the ADP Annual Report and performance Framework contributes towards priority 1 of the Glasgow City IJB/HSCP for health and social care- prevention, early intervention and harm reduction (p27, sect 1)

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome(s):	The ADP activity contributed to outcomes 1, 2,3,4,5, 6,7, 8 and 9.
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Personnel:	Where funding has been confirmed and received, the necessary recruitment process has begun to support the delivery of the planned activity. Recruitment of experienced and skilled staff is an ongoing challenge and has been identified with the Scottish Government as a risk to delivery of the National Mission priorities.
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Carers:	Family support and carers groups are consulted on the ADP planned activity through membership of our sub group structure.
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Provider Organisations:	The role of provider organisations in support of new models of care will be key to implementing the proposed developments. These proposals ensure that our engagement with the voluntary sector remains a vital part of the implementation of the plans.
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Equalities:	As part of the development work for the implementation of the proposals, equalities impact assessments will be undertaken for all aspects of service development.
Fairer Scotland Compliance:	By developing proposals to tackle alcohol and drug related harms within the city, the HSCP will contribute to alleviating the socio-economic disadvantage experienced across the city.
Financial:	<p>This programme of investment is fully funded from ADP funding secured from:</p> <ul style="list-style-type: none">• the Scottish Government National Mission funding allocations• MIST funding allocation• Programme for Government: Local Improvement Fund allocation• IJB reserves of ADP funds from prior year
Legal:	Internal advice was sought to inform our plans to increase the capacity of an existing residential rehabilitation service and spot purchase from another provider.
Economic Impact:	The creation of new and enhanced services should have a positive impact on businesses and communities, reducing public nuisance, public injecting and littering in the city. The reported activity will have had a positive economic impact; reducing harms to communities, reducing presentations at A&E and GP surgeries, reducing crime and encouraging people into recovery and employment.
Sustainability:	None
Sustainable Procurement and Article 19:	None
Risk Implications:	The reported activity is focused on reducing the harms caused by alcohol and drugs, mitigating the risk for individuals and communities.
Implications for Glasgow City Council:	None
Implications for NHS Greater Glasgow & Clyde:	None

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Direction Required to Council, Health Board or Both	
Direction to:	
1. No Direction Required	<input type="checkbox"/>
2. Glasgow City Council	<input type="checkbox"/>
3. NHS Greater Glasgow & Clyde	<input type="checkbox"/>
4. Glasgow City Council and NHS Greater Glasgow & Clyde	<input checked="" type="checkbox"/>

1. Purpose

- 1.1 To advise the Integration Joint Board (IJB) on the Alcohol and Drug Partnership's (ADP) plans for investment following the allocations of National Mission funding and the MAT Standards Implementation Support Team (MIST) funding.

- 1.2 To update the IJB on the continued investment of the programme for Government - Local Improvement Fund, following Scottish Government confirmation of earmarked recurring status.

2. Background

- 2.1. In June 2021 the Scottish Government launched the National Mission funds with allocations made to the ADP to reduce drug related deaths and harms, to support additional capacity and take up of abstinence based residential rehabilitation and to support the implementation of the Whole Family Approach. In August 2021 the ADP received a further allocation letter detailing the allocations to support the development of outreach services, near fatal overdose pathways, roll out of Buprenorphine prescribing and lived and living experience fora. In December 2021 the ADP was asked to apply to the national MAT Implementation Support Team (MIST) for funding to support the implementation of the 10 Medication Assisted Treatment (MAT) Standards.

In June 2022, Scottish Government wrote to ADPs with confirmation of funding allocations for 2022/23 totalling £6,121,311 which are summarised in Table 1.

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Table 1

National Mission Priority	National Mission Allocation 2022/23	Planned Investment	Planned investment £
Access to abstinence based residential rehab	£599,000	Additional capacity of 7 extra beds in abstinence-based rehabilitation (approx. 28 extra placements a year) Community abstinence based recovery hub	£449,000 £150,000
Whole family Approach	£419,300	Young Persons Project- city wide service for under 16s with problematic alcohol/drug use and their families/carers	Project spec in development. £419,300
Local priorities aligned with National Mission	£1,317,800	Crisis Outreach Service (COS) - new 7 days a week, ooh service, aligned with MHAUs; Additional GADRS staff to support the implementation of the MAT Standards	Proposed COS team: 1.0wte B7 NTL 5.0wte B6 RMN/RGN 7.0wte B5 RMN/RGN 1.0wte G7 QSW 2.0wte G6 SCW 4.0wte B4 PSW GADRS recruitment still in planning, estimated 6.0wte B6/G7 £1,317,800

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National Mission Priority	National Mission Allocation 2022/23	Planned Investment	Planned investment £
Taskforce Response fund	£622,711	Awaiting publication of Taskforce recommendations	Project spec in development. £622,711
Lived/Living experience fora	£59,900	ADP Senior Officer post with lived experience	1.0wte G7
MAT implementation	£1,066,000	Additional GADRS staff	3.0wte G8 TL 4.0wte B6 RMN/RGN 6.0wte G7 QSW 5.0wte G6 SCW 1.0wte 8A Prescriber
Programme for Government uplift	£2,036,600	Various programs	See table 2
Total ADP funds available	£6,121,311		

3. Update on the programme for Government – Local improvement Fund

- 3.1 In October 2022 the Programme for Government: Local Improvement Fund (LIF) allocation of £2,036,600 was confirmed as earmarked recurring. The ADP has reviewed these investments with a view to aligning the recurring allocation of LIF with the National Mission Priorities. Table 2 details the ADP approved investment.

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Table 2

Programme for Government Local Improvement Fund Programs	2022/23 ADP approved spend £000's
Enhanced drug treatment service	1,050
Delivery of new Peer Harm Reduction program	41
Screening for Early Fibrotic Liver Disease (pilot)	45
Glasgow City Recovery	250
Multi-disciplinary outreach teams	500
Glasgow alcohol and drug advocacy service	150
Total Approved Programs	2,036

4. Challenges, Risks and Opportunities

- 4.1 The proscriptive nature of these allocations has challenged the ADP to deliver both local and national priorities. The ADP is in ongoing communication with the Drug Policy Division at Scottish Government regarding the need to increase capacity in our residential crisis service and stabilisation service.
- 4.2 The ADP is mindful of the National Care Service developments and the impact that this may have on planning, delivery and funding of residential services.
- 4.3 The ADP Chair recently invited our partner ADPs across Greater Glasgow and Clyde to join a GGC ADP Forum, allowing greater opportunity for joint planning and commissioning of residential services.
- 4.4 The investment in the implementation of the MAT standards is very welcome, but risks remain regarding recruitment challenges that are nationwide. These have been highlighted to the Scottish Government and in the IJB report [MAT Implementation Sept 2022](#)
- 4.5 These recruitment challenges have impacted on the ADPs ability to fully utilise our allocations in-year.

5. Recommendations

5.1. The Integration Joint Board is asked to:

- a) approve the investment proposals for allocated National Mission funding outlined in this report; and
- b) note the continued investment of the Programme for Government- Local improvement funding.



Direction from the Glasgow City Integration Joint Board

1	Reference number	301122-9
2	Report Title	Alcohol and Drug Partnership Investment Plan 22/23
3	Date direction issued by Integration Joint Board	30 November 2022
4	Date from which direction takes effect	30 November 2022
5	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
6	Does this direction supersede, revise or revoke a previous direction – if yes, include the reference number(s)	No
7	Functions covered by direction	Glasgow City ADP
8	Full text of direction	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the spending plans to reduce drug deaths and harms as outlined in section 2 of this report.
9	Budget allocated by Integration Joint Board to carry out direction	Scottish Government funding allocations per their letter of 6 th October 2022 £6,121,311; IJB earmarked reserves of ADP funding from prior year £4,677,666 to be utilized as required.
10	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
11	Date direction will be reviewed	November 2023