



Item No: 9

Meeting Date: Wednesday 25th November 2020

Glasgow City Integration Joint Board

Report By: Sharon Wearing, Chief Officer, Finance and Resources

Contact: Sharon Wearing

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Glasgow City Integration Joint Board Budget Monitoring for Month 6 and Period 7 2020/21

Purpose of Report:

This report outlines the financial position of the Glasgow City Integration Joint Board as at 30th September 2020 (Health) and 24th September 2020 (Council), and highlights any areas of budget pressure and actions to mitigate these pressures.

Background/Engagement:

The financial position of Glasgow City Integration Joint Board is monitored on an ongoing basis throughout the financial year and reported to each meeting of the Board.

Recommendations:

The Integration Joint Board is asked to:

- a) note the contents of this report;
- b) approve the budget changes noted in section 3;
- c) note and accept and the final budget offer from NHS Greater Glasgow and Clyde (Appendix 2); and
- d) note the summary of current Directions (Appendix 3).

Relevance to Integration Joint Board Strategic Plan:

This report outlines expenditure against budget in delivery of the range of Health and Social Care services described within the Integration Joint Board Strategic Plan 2019-22.

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Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	Not applicable at this time.
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Personnel:	Not applicable at this time.
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Carers:	Expenditure in relation to Carers' services is included within this report.
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Provider Organisations:	Expenditure on services delivered to clients by provider organisations is included within this report.
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Equalities:	Not applicable at this time.
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Fairer Scotland Compliance:	The expenditure on services supports the delivery of a Fairer Scotland.
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Financial:	Actions required to ensure expenditure is contained within budget.
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Legal:	Not applicable at this time.
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Economic Impact:	Not applicable at this time.
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Sustainability:	Not applicable at this time.
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Sustainable Procurement and Article 19:	Not applicable at this time.
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Risk Implications:	None at this time.
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Implications for Glasgow City Council:	None at this time.
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Implications for NHS Greater Glasgow & Clyde:	None at this time.
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Direction Required to Council, Health Board or Both
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Direction to:	
1. No Direction Required	<input type="checkbox"/>
2. Glasgow City Council	<input type="checkbox"/>
3. NHS Greater Glasgow & Clyde	<input type="checkbox"/>
4. Glasgow City Council and NHS Greater Glasgow & Clyde	<input checked="" type="checkbox"/>

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1. Purpose

- 1.1 This monitoring statement provides a summary of the financial performance of Glasgow City Integration Joint Board for the period 1 April 2019 to 30th September 2020 (Health), and to 24th September 2020 (Council).
- 1.2 It is based on information contained in the respective financial systems and includes accruals and adjustments in line with its financial policies.

2. Summary Position

- 2.1 Net expenditure is £4.230m lower than budget to date. Gross expenditure is £5.663m (0.91%) underspent, and income is under-recovered by £1.433m (2.38%).
- 2.2 Appendix 1 shows the current budget variance by both care group and subjective analysis.

3. Budget Changes

- 3.1 Throughout the financial year, adjustments are made to the original approved budget as a result of additional funding allocations and service developments. During Month 6/Period 7 the net expenditure budget has increased by £4.632m. The changes to the gross expenditure and income budgets are analysed in the table below.

Explanation	Changes to Expenditure Budget	Changes to Income Budget	Net Expenditure Budget Change
ADP funding - Drug Death Taskforce (DDTF)	£512,063	£0	£512,063
Perinatal Community service	£141,500	£0	£141,500
Mental Health Strategy - Action 15 workforce Tranche 1	£2,022,320	£0	£2,022,320
Alcohol & Drug Partnership Local Improvement Fund	£1,914,396	£0	£1,914,396
Outcomes Framework recurring reduction to funding	£-125,919	£0	£-125,919
Budget Realignments within Care Services	£-94,519	£94,519	£0
Realignment of rent paper budgets in Homelessness	£-512,749	£512,749	£0
Establish Health & Social Care Scotland Budgets	£259,940	£-259,940	£0
Other Minor Adjustments	£253,427	£-85,417	£168,011
Total	£4,370,459	£261,912	£4,632,371

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4. Transformation Programme

- 4.1 The overall savings target for 2020/21 is £13.770m. At this stage of the year it is anticipated that actual savings realised will be £7.501m representing 54% of the target. Delivery of savings has been impacted by the need to focus resources in responding to COVID-19. These are mainly linked to savings identified for the Maximising Independence Programme, Prescribing and Transport savings. Programme boards have re-commenced to support major savings initiatives, however it is anticipated that full delivery will not be achievable in 2020-21. An update on Prescribing is included at section 5.4. The tender for transport has been delayed and discussions continue with the Council to expedite this.
- 4.2 The unachieved savings target from prior years is £2.246m. At this stage of the year it is anticipated that £2.126m is forecast to be achieved, 95% of the total savings target. These are mainly linked to savings identified for the Maximising Independence Programme.
- 4.3 The savings realised are reflected in the overall financial position reported in this monitoring statement.

5. Reasons for Major Budget Variances

5.1 Children and Families

- 5.1.1 Net expenditure is underspent by £2.195m.
- 5.1.2 Employee costs is underspent overall by £0.637m. £1.634m is due to a number of vacancies which are currently being recruited to. This is offset within Community Nursing by Health Visiting which is overspent by £0.980m as the band 7 in-post WTE is greater than the funded establishment by 37.8 WTE, together with provision made for the students in training.
- 5.1.3 Residential Schools is overspent by £0.426m, with current placements totalling 54. This represents no net movement since 1 April 2020. However there has been an increase in Secure in respect of Remand placements as a result of the pandemic.
- 5.1.4 Purchased Placements is underspent by £1.184m and is reflective of demand.
- 5.1.5 Supported Living is underspent by £0.743m mainly in respect of the new investment funding for Family Support Services where there has been a delay in the progress of tendering activity due to the pandemic.
- 5.1.6 Direct Assistance is overspent by £0.174m and relates to S22 payments.

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5.2 Adult Services

- 5.2.1 Net expenditure is overspent by £0.142m.
- 5.2.2 Employee costs are underspent by £1.949m throughout all services due to periods of vacancies, turnover and difficulties recruiting to posts. Recruitment has been delayed due to covid19 restrictions but continues to be progressed for vacant posts in all services.
- 5.2.3 Third party costs are overspent by £1.641m attributable in the main to Learning Disabilities Purchased Services (including Self Directed Support). This is attributable to unachieved savings and the impact of transition from Children and Families, and onwards to Older People. High cost services continue to be managed via the Management and Allocation of Community Resource Options Group (MACRO.)

5.3 Older People and Physical Disability

- 5.3.1 Net expenditure is underspent by £5.647m.
- 5.3.2 Employee costs are underspent by £0.880m mainly in Community Health settings, Homecare services and Hospital discharge due to staff vacancies which are currently being recruited.
- 5.3.3 Purchased care homes are underspending by £2.200m. Previously this had been included as an off-set in our returns to Scottish Government on the cost of responding to the pandemic. The Scottish Government have changed their funding arrangements, at this stage, and removed non delivery of savings and offset savings. The pandemic has had a significant impact on our assumptions, and so far year to date we have seen both a 15% increase in admissions levels, and a 68% increase in discharge levels over the same time. The increase in admissions have taken place from June onwards and the increase in discharges occurring, in the main, at the start of the year, with discharge levels now returning to normal pre-pandemic levels at this time.
- 5.3.4 Third Party Payments are underspent by £1.454m across Purchased Services in Personalisation, Supported Living, Discharge to Assess and Purchased Homecare Services and is reflective of demand. Discharge to Assess is a new service that has started but has been impacted by the pandemic.
- 5.3.5 Supplies and services are underspending by £0.557m mainly within Care Alarms services in relation to the purchase of telecare equipment and is reflective of current demand.

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5.4 Resources

- 5.4.1 Net expenditure is underspent by £0.715m.
- 5.4.2 Employee costs is underspent by £0.273m due to vacancies / turnover across a number of areas with recruitment to administrative posts underway.
- 5.4.3 Supplies and Services is underspent by £1.596m. The is mainly due to an underspend within Equipu, Stairlifts and Ceiling Track Hoists as less equipment is being purchased/utilised by the Equipu Partnership, primarily due to COVID-19 restrictions. This is offset by a reduction in income recoveries.
- 5.4.4 Income is under-recovered by £1.233m due to lack of activity caused by COVID-19 restrictions. This is across Stairlifts, Ceiling Track & Hoists, EquipU and Linguistics. This is reflected in the underspend in Supplies and Services.

5.5 Primary Care

- 5.5.1 Primary Care is showing an underspend position of £0.416m.
- 5.5.2 Vacancies within Prescribing Support Services and Health Improvement teams is resulting in an underspend of £0.393m.
- 5.5.3 Prescribing is currently overspending by £0.015m which is summarised in the table below.

Main Areas	£m
Schedule 4 GIC (Gross Ingredient Cost) – main GP prescribing budget	+ £1.103m
Invest to Save	- £0.000m
Over-recovery of discounts and rebates	- £1.088m
Net Overspend	+ £0.015m

- 5.5.4 The overspend within this budget are as a result of price increases being experienced across a number of prescription drugs which are driven by pricing across a global market.
- 5.5.5 This budget area will continue to be closely monitored. At the end of the financial year the IJB earmarked £2.962m in earmarked reserves to offer a contingency in this budget due to the anticipated risk associated with pricing both during the COVID-19 pandemic and also the potential impact of BREXIT. The overspend to date can be managed within this contingency if required.

5.6 Response to COVID-19

- 5.6.1 Funding of costs associated with COVID-19, for services delegated to the IJB, will be routed through Greater Glasgow and Clyde Health Board and passed through to the IJB to meet costs. Discussions with Scottish Government continue in relation to this funding. To date the IJB has been allocated a first tranche

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payment of £11.395m to meet the initial costs of responding to COVID-19. This equates to £8.722m for social care services and £2.673m for hospices. A further allocation of £28.037m has been distributed for both health and social care services in October and will be reported in the next budget monitoring report. The IJB has provided the Scottish Government with regular updates in relation to forecasted spend for all services and the cost of responding to the pandemic and this will be used by the Scottish Government in assessing future funding needs.

- 5.6.2. To date £15.290m has been spent responding to COVID-19, of which £7.884m relates to social care services and £7.406m relates to health board services. At this time £4.733m of spend relates to health services excluding hospices. This requires to be assessed against the funding which has now been made available from the Scottish Government.
- 5.6.3 The Scottish Government have given a commitment to social care providers in relation to financial sustainability during this period. The IJB is responsible for making these payments. To date Glasgow City has received 727 claims for financial sustainability for £7m. To date £3.7m has been approved and has been paid or is in the process of being paid to providers.

5.7 Probable Outturn

- 5.7.1 A probable outturn has been completed for the IJB. However it should be recognised that this outturn has been completed with a high level of uncertainty. The IJB continues to operate under the powers introduced by the emergency legislation in relation to Covid 19 and expect these to be in place until June next year. As a result the final position is expected to change as we continue to respond to the challenges of the pandemic over the winter months and await confirmation of future funding allocations from the Scottish Government.
- 5.7.2 An underspend of £14.3m is forecast for services excluding the costs of responding to the pandemic. The main sources of this underspend are outlined below:-
- £7.2m across a range of services due to vacancies as a result of staff turnover and delays in recruitment. This is an improvement of 30% on last year and recognises that some improvements have been made in the last twelve months. However staff recruitment continues to represent a challenge both in terms of timescales to recruit and the availability of the skills mix required within the workforce market especially in the current pandemic. A number of actions continue to be progressed including streamlining recruitment processes, aligning recruitment timescales with the availability of newly qualified professionals, development of targeted recruitment and training strategies to develop existing and new staff to meet the skills requirements of our services.
 - £5.6m underspend within Children and Families, Adult Services and Older People Services. The pandemic has impacted on the ability of the HSCP and our providers to respond to service demand during this period. Many services have been required to prioritise service delivery to emergency only, resulting in a back log of cases which were waiting to be assessed during lockdown.

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As lockdown restrictions have been eased recovery planning is underway, however it will take time to work through this recovery fully. As these services respond to the back log spend in these areas will start to increase and it will be crucial that as part of the IJB's financial planning that this funding is held in reserves to meet this demand when it comes.

- £3.8m underspend in purchased care homes places. The pandemic has had a significant impact on care homes with a 15% increase in admissions levels, but also a 68% increase in discharge levels being experienced so far this year. The increase in admissions have taken place from June onwards and the increases in discharges occurring, in the main at the start of the year, with discharge levels now returning to normal pre-pandemic levels, at this time.
- £1.4m reduction in spend on supplies and services and transport as a result of services operating at a reduced capacity during the pandemic.
- £1.4m in respect of a delay in progressing the tender activity for Family Support Services, which again has been impacted by responding to the pandemic.

5.7.3 The areas identified above represent an underspend of £19.4m, some of which have been off-set by the overspends being experienced as a result of the non delivery of savings (£3.5m) and the overspend in Health Visiting (£1.6m). This results in a net underspend on operational activity of £14.3m.

5.7.4 As outlined in section 5.6, the IJB has incurred additional costs responding to the pandemic. The total cost of this is forecast to be £58.3m for 2020-21. To date funding of £39.4m has been made available by the Scottish Government. This represents a gap in funding of £18.9m to date. The IJB continues to provide the Scottish Government with regular updates in relation to forecast spend for all services and the cost of responding to the pandemic. Indications at this stage are that further funding will be allocated in December and in the new calendar year.

5.7.5 In summary, the outturn position is an overspend of £4.6m and is summarised in the table below. Further allocations from the Scottish Government are anticipated, however if a shortfall remains at the end of the financial year this will require to be funded from the use of IJB general reserves. Equally if we have an underspend at the end of this financial year, this will be required to go to IJB general reserves to help to fund unachieved savings carrying forward from this year and service pressures from COVID 19 which continue into next year.

	£millions
Net Underspend in Operational Services	(£14.3)
Current Funding Gap – Response to the Pandemic	£18.9
Net Overspend	£4.6m

5.7.6 The overall position will continue to be kept under review and any significant changes reported as we move closer to the year end.

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5.8 Health Board Budget Offer 2020/21

- 5.8.1 On 25 March 2020, the IJB agreed to conditionally accept the indicative funding offer from NHS Greater Glasgow and Clyde for 2020-21, subject to confirmation in April 2020.
- 5.8.2 A letter has now been received confirming the final budget offer which was approved by the Board of NHS Greater Glasgow and Clyde on 2 November and reflects the indicative offer made to the IJB in March. This letter is contained in Appendix 2.

6. Action

- 6.1 The Interim Chief Officer, along with the Health and Social Care Partnership Senior Management Team, continues to manage and review the budget across all areas of the Partnership.

7. Conclusion

- 7.1 Net expenditure is £4.230m lower than budget to date.
- 7.2 A number of savings initiatives through the transformation programme have yet to achieve the required level of savings. These initiatives are being critically reviewed and closely monitored by the IJB's Integration Transformation Board.

8. Recommendations

- 8.1 The Integration Joint Board is asked to:
 - a) note the contents of this report;
 - b) approve the budget changes noted in section 3;
 - c) note and accept and the final budget offer from NHS Greater Glasgow and Clyde (Appendix 2); and
 - d) note the summary of current Directions (Appendix 3).

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Direction from the Glasgow City Integration Joint Board

1	Reference number	251120-9
2	Report Title	Glasgow City Integration Joint Board Budget Monitoring for Month 6 and Period 7 2020/21
3	Date direction issued by Integration Joint Board	25 November 2020
4	Date from which direction takes effect	25 November 2020
5	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
6	Does this direction supersede, revise or revoke a previous direction – if yes, include the reference number(s)	Yes - supersedes (ref 230920-11)
7	Functions covered by direction	All functions outlined in Appendix 1 of the report.
8	Full text of direction	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.
9	Budget allocated by Integration Joint Board to carry out direction	As outlined in Appendix 1.
10	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
11	Date direction will be reviewed	January 2021

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Appendix 1

Glasgow City Integration Joint Board

Budget Monitoring Statement to end September/Period 7 2020/21

Budget Variance by Care Group

Annual Net Expenditure Budget £000		Actual Net Expenditure to Date £000	Budgeted Net Expenditure to Date £000	Variance to Date £000
157,323	Children and Families	74,756	76,951	-2,195
301,138	Adult Services	142,178	142,036	142
311,928	Older People (incl Dementia)	141,229	146,876	-5,647
39,934	Resources	14,475	15,190	-715
-740	Criminal Justice	-644	-512	-132
364,023	Primary Care	177,479	177,895	-416
11,395	COVID-19	15,290	10,557	4,733
1,185,001	Total	564,763	568,993	-4,230

	Funded By :-
426,294	Glasgow City Council
746,151	NHS Greater Glasgow & Clyde
11,395	NHS Greater Glasgow & Clyde - COVID-19
1,161	Drawdown of Earmarked Reserves
1,185,001	

Transfer to Reserves	4,230
Net Balance	0

Budget Variance by Subjective Analysis

Annual Budget £000		Actual to Date £000	Budget to Date £000	Variance to Date £000
	Expenditure			
490,503	Employee costs	241,153	240,427	726
25,138	Premises Costs	3,638	3,126	512
5,682	Transport Costs	2,423	2,682	-259
67,158	Supplies and Services	34,678	37,771	-3,093
319,213	Third party Costs	153,579	158,264	-4,685
42,621	Transfer Payments	20,462	19,344	1,118
868	Capital Financing Costs	0	0	0
130,522	Prescribing	60,147	60,132	15
210,522	Family Health Services	107,433	107,430	3
1,292,227	Total Expenditure	623,513	629,176	-5,663
107,226	Income	58,750	60,183	-1,433
1,185,001	Net Expenditure	564,763	568,993	-4,230

Greater Glasgow and Clyde NHS Board

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Date:
Our Ref: JH

Enquiries to: James Hobson
Direct Line: 0141-201-4774
E-mail: James.Hobson@ggc.scot.nhs.uk

Dear Susanne

2020/21 Financial Allocation to Glasgow Health and Social Care Partnership

Further to my letter in March I can now confirm the Board's allocation to the HSCP for 2020/21.

Annual uplift to NHSGGC

The annual general uplift is provided by the Scottish Government to support Boards in meeting expected additional costs related to pay, supplies (which includes prescribing growth and utilities charges) and capital charges. The Board's uplift for 2020/21 is 3.0% totalling £68.9m.

The HSCP Settlement

The Scottish Government's funding allocation letter issued on 6 February 2020 states that *"In 2020-21, NHS payments to Integration Authorities for delegated health functions must deliver an uplift of at least 3.0% over 2019/20 agreed recurring budgets"*.

The total allocation uplift to all six HSCPs should therefore be £25.6m based on the recurring budget at 31 March 2020 and the partnership's share of this allocation is included in **Appendix 1**. Appendix 1 also includes the uplift allocation for Specialist Childrens Serviced managed by the HSCP.

Set Aside Budget

During 2019/20 work has continued to identify the actual budgets and costs of unscheduled care services and these have been used as the basis for the set aside allocation for 2020/21. This is based on the final out-turn for 2019/20 uplifted by 3.0%. This figure represents the estimated actual usage of in scope Acute services. This will continue to be a notional allocation until commissioning plans are in place between HSCPs and the Board.

Recharges to HSCPs

The following items will continue to be charged to the HSCP during 2020/21:

- The HSCP's proportional share of the Apprenticeship Levy based on your HSCP's payroll cost; and
- The HSCP's proportional share of the annual cost arising from the change in accounting treatment of pre 2010 pension costs as the non recurring funding generated from this change was used to provide non recurrent support to all service areas in 2016/17.

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Non recurring allocations including Scottish Government allocations for COVID-19 for both health and social care expenditure will be passed directly to the partnership when received by the Board.

Yours sincerely

James Hobson

Assistant Director of Finance
NHS Greater Glasgow and Clyde

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Appendix 1 – Financial Allocation 2020/21

Spend Categories	Glasgow Hscp	Glasgow Managed SCS on behalf of NHS Board
	£000s	
Family Health Services *	202,133	
Fhs Income*	(9,642)	
Family Health Services Budget (Net)	192,491	
Prescribing & Drugs	136,604	
Non Pay Supplies	31,260	
Pay	194,357	
Other Non Pay & Savings	159,262	
Other Income	(22,407)	
Budget - HCH incl Prescribing	499,075	
Total Rollover budget - NET	691,566	
Adjustments:		
Non Recurring bud allocated to base	(4,563)	
Realignment of Specialist Children's Services		8,759
Budget Eligible for HCH & Prescribing uplift	494,513	8,759
<u>Uplifts</u>		
Scottish Government allocation	14,835	263
Revised Budget	706,401	9,021
<u>Set Aside Budget</u>		
Out-turn for 2019/20	216,158	
Uplift at 3%	6,485	
Allocation for 2020/21	222,643	

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Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Status	Link to IJB paper	Most Recent Review (Date)
240616-8-a	Delivering a Transformed Health and Social Care Service	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work together with the Chief Officer, the Chief Officer: Finance and Resources, and others as necessary to develop an integrated, partnership approach to development of a transformation programme for health and social care services in Glasgow, and to the budget setting process for the Council and Health Board as it relates to health and social care services, as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33909&p=0	All functions delegated to the Glasgow City Integration Joint Board	The 2017/18 budget, as notified to the Integration Joint Board by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscpscot/sites/default/files/publications/IJB_Meeting_20160624_Item_8_Delivering_Transformed_Health_Social%20Care_Glasgow_April%202017.pdf	06 August 2019
210916-12-a	Homelessness Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver homelessness services in line with the Homelessness Strategy outlined in this report https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35270&p=0 , as advised and instructed by the Chief Officer: Planning, Strategy and Commissioning	Homelessness Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscpscot/sites/default/files/publications/IJB_Meeting_20160921_Item_12.pdf	27 August 2019
210916-15-a	Unaccompanied Asylum Seeking Children	Council only	Glasgow City Council are directed to continue to support young unaccompanied asylum seeking children who present in the city, and to continue to engage with the Home Office and others with regard to the issues outlined in this report https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35273&p=0	Children's Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscpscot/sites/default/files/publications/IJB_Meeting_20160921_Item_15.pdf	03 September 2019
210916-21-a	Occupational Therapy Review	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop and deliver Occupational Therapy services as outlined in this report https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35278&p=0	Older People's Services / Occupational Therapy	As advised by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscpscot/sites/default/files/publications/IJB_Meeting_20160921_Item_21.pdf	23 August 2019
210916-22-a	Assistive Technology	Both Council and Health Board	Glasgow City Council are directed to identify the best approach to implementing the recommendations outlined in the PA Consulting report described in this paper https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35279&p=0 , and to subsequently implement those recommendations.	Older People's Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscpscot/sites/default/files/publications/IJB_Meeting_20160921_Item_22.pdf	23 August 2019
311016-5-a	Community Planning Arrangements (Community Justice functions)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to support the transition of the new Community Justice arrangements as outlined in this paper.	Community Justice functions	£50,000 expenditure to be funded from the social work, health and Integrated Care Fund budgets as determined by the Chief Officer: Finance and Resources.	31-Oct-16	Current	https://glasgowcity.hscpscot/sites/default/files/publications/IJB_Meeting_20161031_Item_5.pdf	27 August 2019
311016-7-a	Multi Agency City Centre Hub Pilot Proposal	Council only	Implement the proposed pilot as outlined in this report	Out of Hours homelessness provision.	As advised by the Chief Officer: Finance and Resources	31-Oct-16	Current	https://glasgowcity.hscpscot/sites/default/files/publications/IJB_Meeting_20161031_Item_7.pdf	27 August 2019
311016-8-a	Continuing and Complex Care	Health Board only	NHS Greater Glasgow and Clyde are directed to begin work on testing the transitional model for continuing and complex care in North East Glasgow with immediate effect.	All functions associated with the provision of continuing care - acute care (Hospital Based Complex Care), care at home, long term care, intermediate care (rehabilitation) or intermediate care (non-rehabilitation).	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A number of financial risks outlined in this report will be kept under review by the Chief Officer: Finance and Resources, and reported to the Integration Joint Board in due course.	31-Oct-16	Current	https://glasgowcity.hscpscot/sites/default/files/publications/IJB_Meeting_20161031_Item_8.pdf	23 August 2019

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Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Status	Link to IJB paper	Most Recent Review (Date)
091216-5-a	Housing Contribution Statement and Action Plan	Council only	Glasgow City Council is directed to work with Partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to the report.	Housing functions delegated to the Integration Joint Board via the Integration Scheme.	As advised by the Chief Officer: Finance and Resources	09-Dec-16	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_5_-_Housing_Contribution_Statement_and_Action_Plan.pdf	02 September 2019
091216-8-a	Homelessness Service: Private Rented Sector Tender	Council only	Glasgow City Council is directed to re-tender the private rented sector service at the contact value of £460,000, on a 3+1+1 contract.	Homelessness Services	£460,000 p.a.	09-Dec-16	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_8_-_Homelessness_Service_Private_Rented_Sector_Tender.pdf	30 August 2019
091216-12-a	Families for Unaccompanied Asylum Seeking Young People	Council only	Glasgow City Council is directed to implement the further stages of the USAC work and continue ongoing negotiations with partners as outlined in this report.	Children's Services	To be agreed.	09-Dec-16	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_12_Families_for_Unaccompanied_Refugee_Children.pdf	03 September 2019
180117-6-a	Advocacy Tender	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the contract for advocacy services to the value of £744,455 per annum (pro-rata in 2016/17)	Advocacy services to those client groups outlined in this report.	£744,455 per annum (pro-rata in 2016/17)	18-Jan-17	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_18_01_2017_ItemNo6_-_Advocacy_Tender.pdf	
180117-7-a	Developing Effective Joint Commissioning Arrangement	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the joint commissioning approach as outlined within this report.	All functions delegated to the Integration Joint Board.	As directed by the Chief Officer: Finance and Resources	18-Jan-17	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_18_01_2017_ItemNo7_-_Developing_Effective_Joint_Commissioning_Arrangement.pdf	
180117-11-a	Communications Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to provide support from Council and Health staff within the Partnership's Business Development Team in supporting the Communications Strategy and its action plan as outlined in this report.	All functions delegated to the Integration Joint Board.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer, Finance and Resources.	18-Jan-17	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_18_01_2017_ItemNo11_-_Communications_Strategy_2017-19.pdf	24 July 2019
150217-7-a	Alcohol and Drug Services	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the redesign of Alcohol and Drug Day Services as outlined in this report	All functions associated with the provision of Alcohol and Drug Day Services.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_15_02_2017_ItemNo7_-_Alcohol_and_Drugs.pdf	23 August 2019
150217-8-a	Mental Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign adult services as outlined within this report.	All functions associated with the provision of Adult Services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_15_02_2017_ItemNo8_-_Mental_Health_Services.pdf	23 August 2019
150217-14-a	Criminal Justice Funding 2017 - 2018	Council only	Glasgow City Council is directed to implement the approach to delivering the required Criminal Justice budget reductions as outlined in section 4 of this report.	Criminal Justice services	As advised by the Chief Officer: Finance and Resources, including the Scottish Government allocation of £17,693,897 for Section 27 Criminal Justice service for 2017/18	15-Feb-17	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_15_02_2017_ItemNo14_-_Criminal_Justice_Funding_17-18.pdf	27 August 2019
150317-8-a	Homelessness Services – Transformational Change	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to explore what further actions are required to improve 'corporacy' of approach within the City to tackle homelessness, in line with the approach adopted by Newcastle City Council	Homelessness services	As advised by the Chief Officer: Finance and Resources	15-Mar-17	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_8.pdf	27 August 2019
150317-9-a	Older People Mental Health	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the reconfigured inpatient bed provision and investment in community resources as outlined in this report.	Older People Mental Health	As advised by the Chief Officer: Finance and Resources	15-Mar-17	Current	https://glasgowcity.hscpscot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_9.pdf	23 August 2019

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210617-9-a	Safer Drug Consumption Facility and Heroin Assisted Treatment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the next stages of development of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service as outlined in this report and in line with the previously agreed Business Case.	Addiction Services and related supports.	As advised by the Chief Officer: Finance and Resources. The operating costs of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service is estimated at £2,355,680 per annum. This will be funded by the redirection of existing resources of £885,290, with the balance of £1,470,390 being met from reserves for a period of no more than 3 years	21-Jun-17	Current	https://glasgowcity.hscpscot/sites/default/files/publications/ITEM_No_9_-_Safer_Drug_Consumption_Facility_and_Heroin_Assisted_Treatment.pdf	
210617-10-a	ADP Prevention, Harm Reduction and Recovery Strategy 2017 - 2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the ADP Strategy as outlined in this report.	Addiction Services and related supports	As advised by the Chief Officer, Finance and Resources.	21-Jun-17	Current	https://glasgowcity.hscpscot/sites/default/files/publications/21_June_ITEM_No_10_-_Glasgow_City_ADP_-_Prevention_Harm_Reduction_and_Recovery_Strategy_2017-2020.pdf	
200917-10-a	Glasgow HSCP Falls Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Falls Strategy appended to this report	All health and social care services	As advised by the Chief Officer: Finance and Resources	20-Sep-17	Current	https://glasgowcity.hscpscot/sites/default/files/publications/ITEM%20No%2010%20-%20Glasgow%20HSCP%20Falls%20Strategy%202017-2020.pdf	23 August 2019
200917-11-a	Sexual Health Strategic Plan 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Sexual Health Strategic Plan 2017-2020.	Sexual Health Services	As advised by the Chief Officer: Finance and Resources	20-Sep-17	Current	https://glasgowcity.hscpscot/sites/default/files/publications/ITEM%20No%2011%20-%20Sexual%20Health%20Strategic%20Plan%202017-2020.pdf	23 August 2019
200917-12-a	Draft Palliative and End of Life Care Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Palliative and End of Life Care Plan	Palliative care and end of life care services.	As advised by the Chief Officer: Finance and Resources	20-Sep-17	Current	https://glasgowcity.hscpscot/sites/default/files/publications/ITEM%20No%2012%20-%20Draft%20Palliative%20and%20End%20of%20Life%20Care%20Plan.pdf	24 July 2019
081117-6-a	Transformational Change Programme - Children's Services 2018-21	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the transformation programme for children's services as outlined in this report.	Children's services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscpscot/sites/default/files/publications/ITEM%20No%2006%20-%20Transformational%20Change%20Programme%20-%20Childrens%20Services%202018-21.pdf	03 September 2019
081117-7-a	Older People's Transformational Change Programme 2018-21	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Older People's Services as outlined in this report.	Older People's Services	As outlined in this report at table 1, and as advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscpscot/sites/default/files/publications/ITEM%20No%2007%20-%20Older%20Peoples%20Transformational%20Change%20Programme%202018-21.pdf	23 August 2019
081117-8-a	West Glasgow Minor Injuries Services Review	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the status quo regarding provision of Minor Injuries Services in West Glasgow, and engage with the Glasgow City HSCP and other partners in developing proposals regarding the longer term sustainable provision of minor injuries services across the Board area.	Minor Injuries Services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscpscot/sites/default/files/publications/ITEM%20No%2008%20-%20West%20Glasgow%20Minor%20Injuries%20Services%20Review.pdf	23 August 2019
081117-9-a	Treatment Foster Care Service Review and Employment Tribunal Judgement	Council only	Glasgow City Council are directed to terminate the treatment foster care service as outlined in this report and to resolve the staffing issues therein.	Treatment foster care services.	As advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscpscot/sites/default/files/publications/ITEM%20No%2009%20-%20Treatment%20Foster%20Care%20Service%20Review%20and%20Employment%20Tribunal%20Judgement.pdf	03 September 2019

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081117-11-a	Provision of Forensic Medical Services to people who have been sexually assaulted and/or raped	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the interim service model outlined in this report	Sexual Health Services	As advised by the Chief Officer: Finance and Resources, including £305,000 from the HSCP contingency fund, augmented by £140,000 from the sexual health budget, for one year from March 2018 to run an interim service model for 2018 /19.	08-Nov-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Provision%20of%20Forensic%20Medical%20Services%20to%20People%20who%20have%20been%20sexually%20Assaulted%20and%20or%20Raped.pdf	23 August 2019
081117-12-a	Criminal Justice and Community Justice Overview	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to engage in the evolving plans for the Maryhill Community Custodial Unit, as outlined in this report	Criminal Justice and Community Justice services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Criminal%20Justice%20and%20Community%20Justice%20Overview.pdf	27 August 2019
240118-10-a	Social Care Housing Needs Assessment and Investment	Both Council and Health Board	NHS Greater Glasgow and Clyde and Glasgow City Council are directed to review the Housing Contribution Statement via the Housing, Health and Social Care Group, and to set up a sub group of the Housing, Health and Social Care Group to scope out the requirements of undertaking a comprehensive social care housing needs assessment	Housing Services	As advised by Chief Officer, Finance and Resources	24-Jan-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Social%20Care%20Housing%20Needs%20Assessment%20and%20Investment.pdf	
210318-10-a	Review of Social Work Out of Hours Service	Council only	Glasgow City Council is directed to conclude contractual arrangements for delivery of out of hours social care services as outlined in this report.	Out of hours social care services	The total cost of the service is £2,545,969. Glasgow's contribution is £1,588,108 and the remaining partners' contribution is £1,044,068 which includes a 9% management fee	21-Mar-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Review%20of%20Social%20Work%20Out%20of%20Hours%20Service_0.pdf	
090518-9-a	Provision of Emergency Accommodation for Homelessness	Council only	Glasgow City Council are directed to progress the closure of Clyde Place and re-provisioning of Rodney Street as outlined in this report.	Emergency Homeless Accommodation	Confirmation of funding is awaited.	09-May-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Provision%20of%20Emergency%20Accommodation%20for%20Homelessness.pdf	27 August 2019
090518-11-a	Achieving Excellence in Pharmaceutical Care: A Strategy for Scotland	Health Board only	All pharmacy services and functions referred to in the National Strategy and provided by the HSCP.	All pharmacy services and functions referred to in the National Strategy and provided by the HSCP.	£125m for 2018-19	09-May-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Achieving%20Excellence%20in%20Pharmaceutical%20Care%20-%20A%20Strategy%20for%20Scotland_1.pdf	25 July 2019
200618-9-a	Policy Development: Transition from Overnight Sleepover Support to Alternative Support Arrangements	Council only	To note GCHSCP's policy direction for the transition from overnight sleepover support to alternative support arrangements	Policy applies across all adult care groups – older adults over 65 years, younger adults with a physical or learning disability, adults with mental health problems and/ or addiction issues and young people with disabilities transitioning into adult services from 16 years or later.	To be managed within the overall budget allocated to GCHSCP	20-Jun-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Policy%20Development%20-%20Transition%20from%20Overnight%20Sleepover%20Support%20to%20Alternative%20Support%20Arrangements.pdf	23 August 2019
200618-10-a	Development of the City Centre Hub and Redesign of Out of Hours Services	Council only	Glasgow City Council is directed to progress the proposals outlined in this report	Out of hours services for vulnerable adults with multiple and complex needs.	External funding is as outlined in the report for 2018/19.	20-Jun-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Development%20of%20City%20Centre%20Hub%20and%20Redesign%20of%20Out%20of%20Hours%20Services.pdf	27 August 2019

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190918-9-a	Primary Care Improvement Plan	Health Board only	Facilitate the recruitment of the new staff that are identified through implementation of the Primary Care Improvement Plan Provide the funding to support the implementation of the Primary Care Improvement Plan in accordance with the letter from the Scottish Government dated the 23 May 2018.	Primary and community care services, mental health services, children's services (vaccination programme).	Glasgow City IJB/HSCP has been allocated £5.529m. This is forecast to increase to £18.732m by 2021-22 for Glasgow City in line with the increase in the national figure.	19-Sep-18	Current	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Primary%20Care%20Improvement%20Plan_0.pdf	25 July 2019
190918-11-a	Glasgow Homeless Alliance Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for Alliance partners to work with the Council and IJB to deliver the Glasgow Alliance to End Homelessness.	Delivery of all Purchased Homelessness Services	£23million which will reduce throughout the lifetime of the contract period, subject to service redesign and efficiencies targets.	19-Sep-18	Current	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Glasgow%20Homelessness%20Alliance%20Tender_0.pdf	27 August 2019
190918-13-a	Intensive Outreach Family Support Service Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for the provision of Intensive Outreach Family Support Services.	Provision of community-based intensive outreach family support services to children and young people on the edge of care.	Total budget available is £3.75 million, £750,000 per annum for an initial 3-year period, with an option to extend for a further 1+1 years subject to satisfactory service review.	19-Sep-18	Current	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2013%20-%20Intensive%20Outreach%20Family%20Support%20Service%20Tender.pdf	03 September 2019
071118-6-a	Cordia Transfer Update	Council only	Glasgow City Council is directed to deliver Homecare and associated services, noting a 50% contribution to the 2018/19 forecasted overspend will be provided by the IJB, on the basis that Glasgow City Council provides the remaining 50% contribution. Glasgow City Council is directed to consider future funding requirements as part of the 2019/20 revenue budget exercise.	Homecare and associated services as outlined in section 2.2.	The IJB delegates an additional £3.3m from reserves to support Homecare service delivery in 2018-19.	07-Nov-18	Current	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Cordia%20Transfer%20Update_1.pdf	06 August 2019
071118-8-a	Tender for Specialist Care Home Service to Support People with Learning Disability requiring Complex Care	Council only	Direct the Council to advertise the requirement for a 15 bed specialist care home to support people with learning disabilities requiring complex care, and provide an options paper back to the IJB once the procurement exercise is complete	Specialist Care Home Service for People with Learning Disabilities assessed as requiring Complex Care.	The estimated annual recurring cost of this service is circa £2.7 million. This will be funded from Health Board Resource Transfer available for Long Stay Tier 4 patients, current budget provision for existing service users which will transfer with them, and new demand assumptions. This financial framework will require service users identified for the service to match these funding assumptions. Non recurring start-up costs will require to be identified.	07-Nov-18	Current	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Tender%20for%20a%20Specialist%20Care%20Home%20Service%20to%20Support%20People%20with%20LD%20requiring%20Complex%20Care_1.pdf	23 August 2019
071118-9-a	Changes to Frail Elderly Continuing Care: Implementation of the Scottish Government Guidance on Hospital Based Complex Care	Health Board only	Work in partnership with Glasgow City HSCP to deliver the proposed changes to the provision of continuing care and AWI as outlined in the paper.	Continuing care and AWI bed provision within Glasgow City.	£4.1m has been identified for Glasgow City within the financial framework.	07-Nov-18	Current	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Changes%20to%20Frail%20Elderly%20Continuing%20Care_1.pdf	23 August 2019
121218-8-a	Alcohol and Drug Partnership: Priorities for Additional Investment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	Glasgow City ADP	As outlined in the report	12-Dec-18	Current	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Alcohol%20and%20Drug%20Partnership%20-%20Priorities%20for%20Additional%20Investment_0.pdf	

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060219-6-a	Update on the Award of the 2019 Social Work Framework Agreement for Selected Purchased Social Care Supports	Council only	Glasgow City Council is directed to implement the 2019 Framework and the prioritisation for the Central Review Team as prescribed in section 5 of this report. Glasgow City Council are further directed to allocate the funding outlined in section 4.1 of this report (£0.6m) to meet the identified costs of increasing the rates paid for care and support under the 2015 Framework rates to the minimum threshold rate set for the 2019 Framework.	The new 2019 Framework Agreement will apply to 3 types of services: - Care and Support Services - Day Opportunities Services - Short Breaks/Respite Services The services can be used by people assessed as eligible for service from the following service user groups: - People with Mental Health issues - People with Disabilities - Older People - Children Affected by Disability	£0.6m	06-Feb-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Update%20on%20the%20Award%20of%20the%202019%20Social%20Work%20Framework%20Agreement%20for%20selected%20Purchased%20Social%20Care%20Supports_0.pdf	
060219-7-a	Glasgow Rapid Rehousing Transition Plan 2019/20 - 2023/24	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Rapid Rehousing Transition Plan that has been submitted to the Scottish Government following confirmation of approval of the Plan by the Scottish Government.	Housing and Homelessness Services	Within existing resources	06-Feb-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Glasgow%20Rapid%20Rehousing%20Transition%20Plan%202019-20%20to%202023-24_0.pdf	27 August 2019
060219-8-a	Health and Social Care Integration 2018 - Audit Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to take forward the completion of the draft action plan, including any amendments made to it, as it relates to activity within the remit of the IJB/HSCP.	Responsibility for progressing the Direction predominantly lies with Business Development, Finance, People and Change and Corporate Services. The activity covered in the Action Plan subject to the direction is relevant to all functions across Glasgow City Health and Social Care Partnership.	Within existing resources	06-Feb-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Health%20and%20Social%20Care%20Integration%202018%20-%20Audit%20Scotland_0.pdf	
060219-9-a	Assisted Home Garden Maintenance	Council only	Glasgow City Council (through Land and Environmental Services) are directed to utilize non-recurring funding allocated by the IJB to continue to deliver the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020. Glasgow City Council (through Land and Environmental Services) are further directed to engage with the current recipients of the Assisted Home Garden Maintenance Service in order to assess impact and develop alternative options, by 1 October 2019, to mitigate any negative impact from the withdrawal of this service.	Assisted Home Garden Maintenance Service provided by Glasgow City Council through Land and Environmental Services	£520,000 non-recurring funding has been allocated by the IJB to carry out the direction in relation to continuation of the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020.	06-Feb-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Assisted%20Home%20Garden%20Maintenance.pdf	
270319-9-a	IJB Financial Allocations and Budgets 2019-2020	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £433,074,600 in line with the Strategic Plan and the budget outlined within this report. Glasgow City Council is also directed to jointly develop a financially sustainable solution for both Homecare and Housing First by September 2019 with update reports to the IJB on 27 June 2019 and 18 September 2019. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2019-20	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 and Glasgow City Council is £433,074,600 as per this report.	27-Mar-19	Current	https://glasgowcity.hscp.scot/publication/item-no-9-integration-joint-board-financial-allocations-and-budgets-2019-2020	
270319-10-a	The Introduction of Free Personal Care for Under 65s	Council only	Glasgow City Council is directed to utilise the £3.696 million allocated by the Scottish Government to support the implementation of Free Personal Care to Under 65's	All services which include free personal care.	The introduction of Free Personal Care has been allocated £3.696 million from Scottish Government.	27-Mar-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20The%20Introduction%20of%20Free%20Personal%20Care%20for%20Under%2065s_1.pdf	

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270319-12-a	Scottish Living Wage Settlement (2019)	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 2.3% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the IJB) and Scotland Excel. Also excluded from this award will be services provided by the Purchased Services Framework 2019.	Glasgow Purchased Services Contracts Glasgow Purchased Services Contracts (Sleepover) Direct Payments	The proposal to increase rates by 2.3% will cost an additional £3,700,000. Funds have been made available within the Scottish Government settlement for 2019/20.	27-Mar-19	Current	https://glasgowcity.hscpscot.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Scottish%20Living%20Wage%20Settlement%202019_1.pdf	
270319-13-a	Glasgow City HSCP Workforce Plan 2019-2022	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to align future iterations of the Workforce Plan to the timescales of the HSCP Strategic Planning cycle and to progress the actions outlined at Section 3 of the Workforce Plan.	All functions and care groups covered in the appended Workforce Plan.	Within existing resources (taking into account additional investment committed by the Government to develop the mental health workforce over the next 5 years).	27-Mar-19	Current	https://glasgowcity.hscpscot.scot/sites/default/files/publications/ITEM%20No%2013%20-%20Glasgow%20City%20HSCP%20Workforce%20Plan%202019-2022_0.pdf	
270319-14-a	Proof of Concept: Turning Point Scotland Transformational Change Proposal	Both Council and Health Board	Glasgow City Council is directed to conclude negotiations with Turning Point Scotland in relation to modification of the existing Glasgow Drug Crisis Centre (GDCC) and Link-up (alcohol crisis intervention) services to deliver an integrated service from one location as a test of concept approach pending future formal procurement process Direct the Health Board to commence formal recruitment of Medical Officer.	Addiction and Homeless Crisis Drug and Alcohol Provision.	GDCC - £1,634,986 (£842,464 Health Board resource transfer) Link Up - £926,327.69	27-Mar-19	Current	https://glasgowcity.hscpscot.scot/sites/default/files/publications/ITEM%20No%2014%20-%20Proof%20of%20Concept%20-%20Turning%20Point%20Scotland%20Transformational%20Change%20Proposal_0.pdf	
270319-15-a	GGC Review of Health and Social Care Out of Hours - Urgent Care Resource Hub Proposal	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the options appraisal and further refinement of the proposed model for out of hours and urgent care in the community and to complete the development of proposals for approval by the IJB that comply with the recommendations of the Ritchie report.	The following out of hours functions are covered by this direction; GP; District Nursing; Community Rehabilitation; Children's Social Work Residential Services; Emergency Social Work Services; Emergency Dental Services; Homelessness; Home Care; Mental Health; Community Pharmacy; Optometry	Within existing resources	27-Mar-19	Current	https://glasgowcity.hscpscot.scot/sites/default/files/publications/ITEM%20No%2015%20-%20GGC%20Review%20of%20Health%20and%20Social%20Care%20Out%20of%20Hours%20Proposal.pdf	27 August 2019
270319-16-a	Adult Services Transformational Change Programme 2018-21 Progress Report: Integration of Learning Disability Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to carry out a 'test for change' within North East Glasgow's LD services to inform the future roll-out of integrated community learning disability teams across the city, including an effective mechanism for gathering service user and carer views on their experience of integrated services. Glasgow City Council and NHS Greater Glasgow and Clyde are further directed to carry out an option appraisal during 2019 to inform the viability of replacing GCHSCP's LD day centres at Riddrie and Carlton with new build accommodation and, on completion, present recommendations back to the IJB.	Community learning disability teams (CLDTs) and Learning Disability day care services.	Within existing resources	27-Mar-19	Current	https://glasgowcity.hscpscot.scot/sites/default/files/publications/ITEM%20No%2016%20-%20Adult%20Services%20Transformational%20Change%20Programme%202018-21%20Progress%20Report%20-%20Integration%20of%20Learning%20Disability%20Services.pdf	23 August 2019
270319-17-a	Care Services Contingency Planning - Equal Pay	Council only	Glasgow City Council are directed to urgently progress the recruitment of c400 care at home staff as set out in 3.3 above, and to ensure that Council employees and resources are appropriately supported within the HSCP to further develop the Equal Pay Contingency Plan of the HSCP.	Home Care Services	Within existing resources	27-Mar-19	Current	https://glasgowcity.hscpscot.scot/sites/default/files/publications/ITEM%20No%2017%20-%20Care%20Services%20Contingency%20Planning%20-%20Equal%20Pay.pdf	

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080519-7-a	Primary Care Improvement Plan (PCIP2) - Progress in 2018/19 and Plan for 2019/20	Health Board only	To streamline and facilitate the process of recruitment of staff.	Staff recruitment in support of priority workstreams.	Budget allocation to carry out direction as indicated in Appendix 3 of report.	08-May-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Primary%20Care%20Improvement%20Plan%20PCIP2%20-%20Progress%20in%202018-19%20and%20Plans%20for%202019-20_2.pdf	25 July 2019
080519-8-a	IJB Property Strategy 2019-22	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work collaboratively with Glasgow City HSCO and other key partners to deliver the Property Strategy 2019 – 2022.	All health and social care functions as they relate to property.	Revenue budget as advised by the Chief Officer: Finance and Resources, Capital budgets in line with the capital planning arrangements of the Council and Health Board respectively.	08-May-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2008%20-%20IJB%20Property%20Strategy%202019-2022.pdf	
080519-9-a	National Care Home Contract Settlement 2019/20	Council only	From 8 April 2019 implement the 3.65% uplift rate to nursing care and 3.40% uplift to residential care, the rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care home, intermediate care and commissioned services.	4.1 The cost of the uplift of £2.608m will be funded by the additional monies provided to integration authorities in 2019/20 for social care.	08-May-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20National%20Care%20Home%20Contract%20Settlement%202019-20.pdf	
080519-10-a	Homelessness Service Savings 2019-20	Council only	IJB directs Glasgow City Council to fully implement the Homelessness Savings Plan as outlined in this report by 1st October 2019.	Purchased Homelessness Services, residential and community/outreach provision.	Delivery of the direction is within existing resources.	08-May-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Homelessness%20Service%20Savings%202019-20.pdf	27 August 2019
260619-8-a	Outturn Report 2018/19	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the IJB as outlined in section 5 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in section 5 of the report £19.912m in reserves carried forward.	26-Jun-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Outturn%20Report%202018-19.pdf	
260619-9-a	Unaudited Annual Accounts 2018/19	Council only	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the IJB as outlined in Item No 8. Outturn Report 2018/19.	26-Jun-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Unaudited%20Annual%20Accounts_0.pdf	
260619-10-a	Update on Financial Allocations and Budget for 2019/20	Health Board only	NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan.	Budget 2019-20	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 as per March report to IJB.	26-Jun-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Update%20on%20Financial%20Allocations%20and%20Budget%20for%202019-20_0.pdf	
260619-11-a	Re-design and Development of Youth Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are Directed to implement the citywide model of Youth Health Services outlined in section 4 of this report.	Integrated mental health and wellbeing support services for young people.	Funding of £401,565 for the provision of 7 hubs (Year 1 and 2) has been allocated. Funding for the final two hubs in 2021/22 will be sought from anticipated new funding from the Scottish Government. If this cannot be secured then the funding gap will be found from reconfiguration of children's services for 2021/22 onward.	26-Jun-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Redesign%20and%20Development%20of%20Youth%20Health%20Services%20in%20Glasgow_0.pdf	

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260619-12-a	Implementing the Carers Scotland Act 2016	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to invest funding in support of implementation of the Carers Act, as described in sections 6-11 and summarised in section 12, in; the Community support Project; 6 Family support workers; Band 3 Health Care Liaison worker; Development funding and Carer Short Breaks.	Adult carers and young carers.	A total budget for the investment outlined in this paper of £1,456,000 has been allocated on the following basis: Community Support Project £428,000 Investment in New Family Support Model £467,000 Family support workers 3rd sector £210,000 Band 3 Health Liaison worker £26,000 Development funding £25,000 Carer Short Breaks £300,000	26-Jun-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Implementing%20the%20Carers%20Scotland%20Act%202016_0.pdf	24 July 2019
180919-10-b	Budget Monitoring	Council only	(b) Direct £0.500m to Development and Regeneration Services for investment in stair lifts as outlined in section 5.3.3.	As outlined at section 5.3.3	As outlined at section 5.3.3	18-Sep-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Glasgow%20City%20IJB%20Budget%20Monitoring%20for%20Month%204%20and%20Period%205%202019-20_0.pdf	
201119-7	Transformational Change Programme - Sexual Health Services	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the revised Sexual Health services model as outlined in sections 4, 5 & 6 of this Implementation Plan.	Specialist Sexual Health services	The total amount required to implement the proposed service model for Sexual Health services is £8,028,464	20-Nov-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Transformational%20Change%20Programme%20-%20Sexual%20Health%20Services%20Implementation%20Plan.pdf	
201119-8	Prison Health Care Workforce Review Proposal	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake a review of the Prison Healthcare Workforce as outlined in this paper and make recommendations for workforce development to the Integration Joint Board by the end of August 2020.	Prison Healthcare, including general practitioners, nursing and psychology team providing primary care, mental health (including psychology), pharmacy, addiction and health improvement services.	Within existing resources.	20-Nov-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Prison%20Healthcare%20Workforce%20Review%20Proposal.pdf	
201119-9-a	Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes	Council only	Glasgow City Council is directed, as per the detail outlined in this report, to issue a competitive tender for ARBD citywide supported living service	Alcohol Related Brain Damage commissioned services	The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.	20-Nov-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf	
201119-9-b	Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes	Council only	Glasgow City Council is directed, as per the detail outlined in this report, to reconfigure Penumbra Bardowie Street	Alcohol Related Brain Damage commissioned services	The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.	20-Nov-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf	
201119-9-c	Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes	Council only	Glasgow City Council is directed, as per the detail outlined in this report, to renegotiate the weekly rate in Loretto Fullarton	Alcohol Related Brain Damage commissioned services	The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.	20-Nov-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf	
201119-10	Housing Contribution Statement 2	Council only	Glasgow City Council is directed to work with partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to this report.	Housing functions delegated to the Integration Joint Board via the Integration Scheme	Within existing resources	20-Nov-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Housing%20Contribution%20Statement%202019-22_0.pdf	

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201119-11	Update on Sustainable Solution for Home Care Services for 2019-20	Council only	Glasgow City Council is directed to spend the additional delegated net budget of £2,800,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2019-20	The additional budget delegated to Glasgow City Council is £2,800,000 as per this report.	20-Nov-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Update%20on%20Sustainable%20solution%20for%20Home%20Care%20Services%20for%202019-20.pdf	
201119-12	Maximising Independence in Glasgow City	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to invest £8.5M of the IJB's 2019/20 financial year underspend in the proposals referred to in section 4 of this report.	The Maximising Independence Programme result in the development and implementation of that will impact on a variety of functions within adults and older people's services, with the full scope yet to be determined. Functions within scope will include; family support models; residential services and high cost care home packages; home care; supported living; intermediate care; Acute services; shared care and kinship care.	The budget for investment in the proposals outlined in this report is £8.5M.	20-Nov-19	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Maximising%20Independence%20in%20Glasgow%20City%20-%20Update.pdf	
290120-9	Alcohol and Drug Partnership: Investment Plan Update	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate funding to implement the proposals as outlined in sections 3.1 and 4.1 of this report.	Glasgow City ADP	The budget allocation to fund the proposals outlined in this report is £3,087m for 2019/20 and £0.494m to be funded from the financial allocations described in this report.	29-Jan-20	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Alcohol%20and%20Drug%20Partnership%20-%20Investment%20Plan%20Update.pdf	
250320-08	Medium Term Financial Outlook 2020-2023	Both Council and Health Board	The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes. Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2021 – 22 and 2022 – 23.	All functions as outlined in the Medium Term Financial Outlook.	Not relevant at this stage.	25-Mar-20	Current	https://glasgowcity.hsc.scot/publication/item-no-8-medium-term-financial-outlook-2020-2023	
250320-09	Financial Allocations and Budgets for 2020-2021	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £444,199,800 in line with the Strategic Plan and the budget outlined within this report. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £937,361,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2020-21	The budget delegated to NHS Greater Glasgow and Clyde is £937,361,000 and Glasgow City Council is £444,199,800 as per this report.	25-Mar-20	Current	https://glasgowcity.hsc.scot/publication/item-no-9-integration-joint-board-financial-allocations-and-budgets-20202021	
DA140420-01	National Care Home Contract Settlement 2020-21	Council only	From 6 April 2020 implement the 3.51% uplift rate to nursing care and 3.54% uplift to residential care, the rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care home, intermediate care and commissioned services	The cost of the uplift of £2.423m will be funded from the additional monies provided by the Scottish Government to integration authorities in 2020/21.	15-Apr-20	Current	https://glasgowcity.hsc.scot/sites/default/files/publications/DA140420-01%20-%20National%20Care%20Home%20Contract%20Settlement%202020-21%20-%20Revised.pdf	
DA130520-02	Scottish Living Wage Settlement (2020/21)	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 3.3% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients with effect from 6 April 2020. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the IJB) and Scotland Excel (ie Residential Schools)	Glasgow Purchased Services Contracts Glasgow Purchased Services Contracts (Sleepover) Direct Payments	The proposal to increase rates by 3.3% will cost £4,847,000. Funds have been made available within the GG&C Health Board Mobilisation Plans for Covid19, funded by the Scottish Government for 2020/21 to pay for the additional £0.881M. The IJB will fund £3.966M in line with the uplift that would have applied.	13-May-20	Current	https://glasgowcity.hsc.scot/publication/scottish-living-wage-settlement-2020-2021	

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DA130520-03	North East Health and Social Care Hub	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the necessary stages of development of the Health and Social Care Hub for the North East of Glasgow, as outlined in this report and within the capital and revenue budget allocations outlined within the business case including the additional revenue funding of £630,000 approved by the IJB.	All functions anticipated to be carried out within the North East Health and Social Care Hub	Details of the finance arrangements and implications are included in the Initial Agreement	13-May-20	Current	https://glasgowcity.hsc.scot/publication/north-east-health-and-social-care-hub	
240620-9	Outturn Report 2019/20	Council only	Glasgow City Council is directed to carry forward reserves totalling £14.279m on behalf of the IJB as outlined in section 5 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in section 5 of the report £14.279m in reserves carried forward.	24-Jun-20	Current	https://glasgowcity.hsc.scot/publication/item-no-9-outturn-report-201920	
240620-10	Unaudited Annual Accounts	Council only	Glasgow City Council is directed to carry forward reserves totalling £14.279m on behalf of the IJB as outlined in Item No 9. Outturn Report 2019/20.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde	£14.279m in reserves carried forward.	24-Jun-20	Current	https://glasgowcity.hsc.scot/publication/item-no-10-unaudited-annual-accounts	
DA050820-04	Rapid Rehousing Transition Plan Update	Council only	Glasgow City Council is directed to allocate £1,076,447 of the year 2 funding allocation and progress the proposals of Glasgow City Health and Social Care Partnership's Rapid Rehousing Transition Plan, as outlined in Section 3 of this report.	Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing First	The budget for this Direction consists of £1,076,447 in relation to the year 2 funding allocation available.	05-Aug-20	Current	https://glasgowcity.hsc.scot/publication/rapid-rehousing-transition-plan-update	
DA050820-05	Community Justice Social Work Finance: Additional Grant Allocation	Council only	Glasgow City Council is directed to allocate additional Section 27 funding provided to Glasgow City by the Community Justice Division within the Scottish Government totalling £634,910 as per the proposals identified in section 3.3 and 3.4.	Criminal Justice; Bail Supervision, Diversion from Prosecution and Structured Deferred Sentences (SDS)	The total financial allocation to carry out the direction is £634,910.	05-Aug-20	Current	https://glasgowcity.hsc.scot/publication/community-justice-social-work-finance-additional-grant-allocation	
230920-08	ADP Investment Plan Update	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate the resources required to implement the Alcohol and Drug Partnership spending proposals in relation to; Drug Death Task Force funding for 2020/21 as outlined in section 5 and Appendix 1 and; year 3 Local Improvement Fund investment funding proposals as outlined in Appendix 2.	Glasgow City Alcohol and Drug Partnership	The financial allocations relevant to this Direction are £511,000 from the Drug Death Task Force funding and £3,397,000 from the Local Improvement Fund.	23-Sep-20	Current	https://glasgowcity.hsc.scot/publication/item-no-8-alcohol-and-drug-partnership-investment-plan-update	
230920-09	Mental Health Strategy and Implementation	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate the required funding to support the 2020/21 spending proposals outlined in Appendix 1 of this report.	Mental Health services	The budget to be allocated for this purpose is £2,992,000.	23-Sep-20	Current	https://glasgowcity.hsc.scot/publication/item-no-9-mental-health-strategy-and-implementation	
230920-10	Commissioning and Procurement Strategy 2020-21	Council only	Glasgow City Council is directed to progress the tender activity highlighted for 2020/21 within section 8.2 of this report and provide and update report to the IJB in 2021 on all tendering activity referred to in section 8.2.	Specialist Residential Support Services for people with Learning Disability; Addiction Move On services; Intensive Family Support services; Intermediate Care Homes; Social Care Agency Staff; fostering and; employability services.	The budget to be allocated to carry out this Direction is £115.4m.	23-Sep-20	Current	https://glasgowcity.hsc.scot/publication/item-no-10-commissioning-and-procurement-strategy-2020-21	
230920-11	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	23-Sep-20	Current	https://glasgowcity.hsc.scot/publication/item-no-11-glasgow-city-ijb-budget-monitoring-statement-month-4-period-5-202021	