Item No: 9

Meeting Date: **Wednesday 25th January 2023**

Glasgow City
Integration Joint Board

Report By: **Sharon Wearing, Chief Officer, Finance and Resources**

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Glasgow City Integration Joint Board Budget Monitoring for Month 8 and Period 9 2022/23

Purpose of Report:	This report outlines the financial position of the Glasgow City Integration Joint Board as of 30th November (Health) and 18th November (Council) and highlights any areas of budget pressure and actions to mitigate these pressures.

Background/Engagement:	The financial position of Glasgow City Integration Joint Board is monitored on an ongoing basis throughout the financial year and reported to each meeting of the Board.

Governance Route:	The matters contained within this paper have been previously considered by the following group(s) as part of its development. HSCP Senior Management Team ☒ Council Corporate Management Team ☐ Health Board Corporate Management Team ☐ Council Committee ☐ Update requested by IJB ☐ Other ☐ Not Applicable ☐

Recommendations:	The Integration Joint Board is asked to: a) note the contents of this report; b) approve the budget changes noted in section 3;

	c) note the update at section 5.8 on the Council's funding of the pay settlement for 2022/23; and d) note the summary of current Directions (Appendix 2).

Relevance to Integration Joint Board Strategic Plan:

This report outlines expenditure against budget in delivery of the range of Health and Social Care services described within the Integration Joint Board Strategic Plan 2019-22.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	Not applicable at this time.
Personnel:	Not applicable at this time.
Carers:	Expenditure in relation to Carers' services is included within this report.
Provider Organisations:	Expenditure on services delivered to clients by provider organisations is included within this report.
Equalities:	Not applicable at this time.
Fairer Scotland Compliance:	The expenditure on services supports the delivery of a Fairer Scotland.
Financial:	Actions required to ensure expenditure is contained within budget.
Legal:	Not applicable at this time.
Economic Impact:	Not applicable at this time.
Sustainability:	Not applicable at this time.
Sustainable Procurement and Article 19:	Not applicable at this time.
Risk Implications:	None at this time.
Implications for Glasgow City Council:	None at this time.
Implications for NHS Greater Glasgow & Clyde:	None at this time.

Direction Required to Council, Health Board or Both	
Direction to:	
1. No Direction Required	☐
2. Glasgow City Council	☐
3. NHS Greater Glasgow & Clyde	☐
4. Glasgow City Council and NHS Greater Glasgow & Clyde	☒

1. Purpose

1.1 This monitoring statement provides a summary of the financial performance of Glasgow City Integration Joint Board for the period 1 April 2021 to 30th November 2022 (Health), and to 18th November 2022 (Council).

1.2 It is based on information contained in the respective financial systems and includes accruals and adjustments in line with its financial policies.

2. Summary Position

2.1 Net expenditure is £0.599m lower than budget to date. Gross expenditure is £1.310m (0.14%) overspent and income is over-recovered by £1.909m (1.84%).

2.2 Appendix 1 shows the current budget variance by both care group and subjective analysis.

3. Budget Changes

3.1 Throughout the financial year, adjustments are made to the original approved budget as a result of additional funding allocations and service developments. To period Month 8/Period 9 the net expenditure budget has increased by £1.669m. The changes to the gross expenditure and income budgets are analysed in the table below.

Explanation	Changes to Expenditure Budget	Changes to Income Budget	Net Expenditure Budget Change
Alcohol Brief Intervention Funding	£186,493	£0	£186,493
Associated Cost of Teaching (ACT) Funding	£1,215,892	£0	£1,215,892
National Online Sexually Transmitted Infections & Blood Borne Virus Testing Project	£83,443	£0	£83,443
NHS Education Scotland (NES) Income: Medical Training Grades	£280,000	-£280,000	£0
NHS Education for Scotland (NES) Income: Psychology Programs	£140,000	-£140,000	£0
Other External Income: NES Taskforce; West of Scotland Sexual	£213,046	-£213,046	£0

Assault Recovery Centre; Child Forensic Funding			
Weigh to Go Funding	£151,000	£0	£151,000
Other Minor Budget Adjustments	£31,539	£894	£32,433
Total	**£2,301,413**	**-£632,152**	**£1,669,261**

4. Transformation Programme

4.1 The overall savings target for 2022/23 is £6.141m. At this stage of the year, it is anticipated that actual savings realised will be £5.966m representing 97% of the target

4.2 The unachieved savings target from prior years is £2.919m. At this stage of the year, it is anticipated that £2.490m is forecast to be achieved. Delivery of savings had been impacted by the need to focus resources in responding to COVID-19. Programme boards have re-commenced to support major savings initiatives; however, it is anticipated that full delivery will not be achievable in 2022-23.

4.3 The savings realised are reflected in the overall financial position reported in this monitoring statement.

5. Reasons for Major Budget Variances

5.1 Children and Families

5.1.1 Net expenditure is underspent by £1.018m.

5.1.2 Employee costs are underspent by £0.253m. An underspend of £1.885m is due to vacancies and turnover, with ongoing recruitment taking place in a challenging market. This is offset by an overspend in overtime in the Children's Houses of £0.840m mainly due to covering staff absence. In addition, there are £0.779m additional costs relating to the pay award which has not been fully funded.

5.1.3 Purchased Services and Transfer Payments are overspending by £0.790m. Within this, there are overspends in Direct Payments of £0.791m and Direct Assistance of £1.092m which reflects current levels of demand and support required in these areas. This is offset by underspend in Provided Fostering of £0.856m and Personalisation for Children with a Disability of £0.266m which are also reflective of demand for placements.

5.1.4 Income is showing an over-recovery of £1.577m and relates mainly to income for Unaccompanied Asylum Seeking Children from the Home Office.

5.2 Adult Services

5.2.1 Net expenditure is underspent by £0.054m.

5.2.2 Employee cost are underspent by £1.669m. This is due to vacancies within Learning Disability (£1.255m), Alcohol and Drug Recovery Services (£0.617m), Prison Services (£0.551m), Sexual Health Services (£0.311m), Police Custody Health Care (£0.258m) and Management and Support (£0.222m). This is offset by the impact of the pay award (£0.324m), and an overspend in Mental Health Services (£1.221m) due to ongoing bank/agency expenditure to cover vacancies within inpatient wards. Recruitment continues across all services however this financial position reflects the challenges of recruiting in the current market.

5.2.3 This is offset by an overspend in Homelessness of £9.546m of which £6.714m has been recovered from COVID funding, resulting in a net overspend of £2.832m. Employee costs are underspent by £0.429m as a result of vacancies, however this is offset by the impact of the pay award (£0.260m) resulting in a net underspend of £0.169m. Property costs and supplies are overspending by £2.166m reflecting an increase in demand resulting in increased expenditure in a number of areas including bed and breakfast accommodation, increase in temporary furnished flats and associated repairs and maintenance compared to pre pandemic levels. This has been compounded by an increase in inflationary pressures due to current market conditions in areas such as utility costs and accommodation charges. In addition, homelessness income is under-recovered by £1.726m which is in the main due to a housing benefit subsidy under-recovery based on current recovery levels. These costs are partly offset by an underspend in third party and transfer payments of £0.873m due to residual budget following a review of commissioned services and due to the £1.000m housing option investment not currently being committed to spend.

5.2.4 Action is underway to address this position which includes, investigation into charging arrangements relating to historical storage of service user's furniture/personal belongings upon leaving temporary accommodation; provision of additional staffing resources to accelerate transition from Bed & Breakfast to Temporary Furnished Flats aiming to ensure full utilisation of void properties, and a review of income streams to ensure full cost recovery of homelessness services. Demand is increasing and it is anticipated that this overspend will continue to grow during the remainder of this year.

5.2.5 Supplies are overspent by £0.461m as a result of one-off non-recurring spend approved to support service delivery and ongoing pressure on the community Mental Health drugs budget.

5.2.6 Third Party and transfer payments are underspent by £1.214m as a result of under occupancy in residential and supported living services within Alcohol and Drug Recovery Services partly offset by an overspend on MH Extra Contractual Referrals.

5.2.7 Income is showing an over recovery of £0.422m in Direct Payment income, reflecting recoveries of unused self-directed support budgets and £0.204m in Mental Health due to NES income for Trainee Doctors and income from other Health Boards for use of our Perinatal beds.

5.3 Older People and Physical Disability

5.3.1 Net expenditure is overspent by £0.315m.

5.3.2 Employee costs are overspent by £1.424m. This figure includes additional costs due to the use of agency and overtime within directly provided services to cover continued high staff sickness levels, a shortfall in funding for the pay award of £3.2m which is offset by staff turnover and vacancies as a result of the continued challenges around recruitment.

5.3.3 Purchased services are underspent by £1.312m. Older People Purchased Care Homes is currently reflecting a £0.521m overspend, admissions are 13.2% lower than planning assumptions and discharges are 4.5% higher than planning assumptions year to date. The overspend in Purchased Care Homes is offset by underspends within Supported Living and Day Care, this is reflective of current demand levels for these services and will be closely monitored during the year as demand continues to return to pre-pandemic levels.

5.3.4 Carers Service are underspent by £0.265m. The ability to fully implement the additional work planned for 22/23 has been impacted by the ability of providers to commence service delivery mainly due to challenges in terms of staff recruitment. There has also been delays in the start dates of programmes which has resulted in part-year underspends.

5.3.5 Transport has an overspend of £0.534m relating to high vehicle repair costs due to an ageing fleet and the increased fuel costs.

5.4 Resources

5.4.1 Net expenditure is underspent by £0.079m.

5.4.2 Employee costs are overspent by £0.370m. Based on the estimated pay award costs there is an overspend of £0.997m due to the predicted shortfall in funding. This is offset by an underspend of £0.652m due to vacancies and turnover with recruitment plans continuing to be progressed to attempt to fill vacancies as quickly as possible, however this underspend reflects the challenges of recruiting in the current employment market.

5.4.3 Premises costs are overspent by £0.115m mainly with respect to security and refuse disposal costs in Health Centres.

5.4.4 Transport Costs are overspent by £0.305m due to taxi and external vehicle hires increased charges and higher fuel costs.

5.4.5 Supplies and Services are overspent by £0.337m. There is an overspend of £0.615m mainly for one-off investment in IT infrastructure to support both service delivery and the implementation of the Eclipse system. Technical Care Services are reporting an overspend of £0.788m which reflects increased activity levels within the Community Store Service and is offset by their income of £0.723m. There is also an over recovery of income of £0.170m in relation to Supported Employment and Money Advice Services.

5.5 Criminal Justice

5.5.1 Net expenditure is underspent by £0.080m.

5.5.2. This relates to the non-grant element of funding which has underspends of £0.040m in Supplies and Services and £0.040m in Purchased Services.

5.6 Primary Care

5.6.1 Primary Care is showing an overspend position of £0.316m.

5.6.2 Vacancies within Prescribing Support Services and Health Improvement teams are resulting in an underspend of £0.557m. This is partly offset by minor overspends within Supplies & Services of £0.044m and Third Party of £0.035m.

5.6.3 Prescribing is currently reporting an overspend of £0.780m which is summarised in the table below.

Main Areas	**£m**
Schedule 4 GIC (Gross Ingredient Cost) – main GP prescribing budget	4.229
Other *including discounts & rebates*	-1.794
Net Spend	2.435
Use of Reserves (Pro-Rata) to Off-Set	1.655
Position After Application of Reserves	0.780

5.6.4 Prescribing volumes remain volatile this year and prices have also been subject to fluctuation due to short-supply; in addition, there are one-off windfalls from discount rebates and tariff swap reduction.

5.6.5 The IJB still holds earmarked reserves of £1.308m to offer a contingency in this budget due to the risk associated with pricing. Based on current trends it is anticipated that this reserve will be required to be used in full in 2022-23.

5.7 Response to COVID-19

5.7.1 To date the IJB has received £65.2m of funding for COVID-19 for 2022-23. Costs of £10.8m have been incurred this year to date.

5.7.2 Full year costs of £20.7m are anticipated. This forecast will not fully utilise the funding available. The Scottish Government have advised that funding not required for COVID expenditure will be required to be returned to Scottish Government. Based on current forecasts, it is estimated that £44.5m will be required to be returned to the Scottish Government. The Scottish Government have provided assurances that all COVID costs for 2022-23 will be funded and any reclaim take cognisance of the final spend position.

5.8 Update on Council Pay Settlement for 2022/23

5.8.1 Officers have continued to have discussions with the Council in relation to the IJB's proportionate share of the additional funding secured from Scottish Government for the 2022/23 local government pay settlement. The Council has now confirmed that no funding will be provided. This has no impact on the outturn presented to the IJB in November which was completed with an assumption that no funding would be provided. The implications for the IJBs 2023/24 budget will be reported to the IJB in March 2023.

6. Action

6.1 The Chief Officer, along with the Health and Social Care Partnership Senior Management Team, continues to manage and review the budget across all areas of the Partnership. An action plan has been developed for Homelessness and this will be monitored as part of this review.

7. Conclusion

7.1 Net expenditure is £0.599m lower than budget to date.

7.2 A number of savings initiatives through the transformation programme have yet to achieve the required level of savings. These initiatives are being critically reviewed and closely monitored by the IJB's Integration Transformation Board.

7.3 A probable outturn has been completed for the IJB and reported an underspend of £2.5m. This included recommendations to fully utilise this underspend thereby resulting in a revised probable outturn of break even. However, given the volatility of the economy it should be recognised that there remains a degree of uncertainty around this outturn, and it will be the subject of continual review.

7.4 In line with the approved Reserves Policy, any net underspend which may occur within 2022/23 will be transferred to general reserves at the end of the financial year.

8. Recommendations

8.1 The Integration Joint Board is asked to:

a) note the contents of this report;
b) approve the budget changes noted in section 3;
c) note the update at section 5.8 on the Council's funding of the pay settlement for 2022/23; and
c) note the summary of current Directions (Appendix 2).

Direction from the Glasgow City Integration Joint Board

1	**Reference number**	250123-9
2	**Report Title**	Glasgow City Integration Joint Board Budget Monitoring for Month 8 and Period 9 2022/23
3	**Date direction issued by Integration Joint Board**	25 January 2023
4	**Date from which direction takes effect**	25 January 2023
5	**Direction to:**	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
6	**Does this direction supersede, revise or revoke a previous direction – if yes, include the reference number(s)**	Yes (reference number: 301122-10) - supersedes
7	**Functions covered by direction**	All functions outlined in Appendix 1 of the report,
8	**Full text of direction**	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.
9	**Budget allocated by Integration Joint Board to carry out direction**	As outlined in Appendix 1.
10	**Performance monitoring arrangements**	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
11	**Date direction will be reviewed**	22 March 2023

Appendix 1

Glasgow City Integration Joint Board

Budget Monitoring Statement to end November/Period 9 2022/23

Budget Variance by Care Group

Annual Net Expenditure Budget £000		Actual Net Expenditure to Date £000	Budgeted Net Expenditure to Date £000	Variance to Date £000
171,700	Children and Families	109,877	110,894	-1,018
352,565	Adult Services	209,682	209,736	-54
342,118	Older People (incl Dementia)	206,053	205,738	315
54,039	Resources	29,646	29,725	-79
-801	Criminal Justice	-699	-619	-80
373,841	Primary Care	252,840	252,524	316
65,200	COVID-19	10,491	10,491	0
1,358,661	**Total**	**817,891**	**818,490**	**-599**

	Funded By :-
498,582	Glasgow City Council
774,343	NHS Greater Glasgow & Clyde
85,736	Drawdown of Earmarked Reserves
1,358,661	

-	Transfer to Reserves	**599**
	Net Balance	0

Budget Variance by Subjective Analysis

Annual Budget		Actual to Date	Budget to Date	Variance to Date
£000	**Expenditure**	**£000**	**£000**	**£000**
626,217	Employee costs	360,894	361,530	-636
28,636	Premises Costs	10,818	8,791	2,027
6,072	Transport Costs	4,650	3,803	847
81,602	Supplies and Services	49,149	48,845	303
357,310	Third party Costs	219,983	223,096	-3,113
46,357	Transfer Payments	31,722	30,634	1,088
765	Capital Financing Costs	0	0	0
130,668	Prescribing	88,436	87,655	780
228,065	Family Health Services	158,269	158,256	13
1,505,691	**Total Expenditure**	**923,921**	**922,611**	**1,310**
147,030	**Income**	**105,729**	**103,820**	**1,909**
1,358,661	**Net Expenditure**	**818,192**	**818,791**	**-599**

Appendix 2

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Status	Link to IJB paper	Most Recent Review (Date)
240616-8-a	Delivering a Transformed Health and Social Care Service	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work together with the Chief Officer, the Chief Officer: Finance and Resources, and others as necessary to develop an integrated, partnership approach to development of a transformation programme for health and social care services in Glasgow, and to the budget setting process for the Council and Health Board as it relates to health and social care services, as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33909&p=0	All functions delegated to the Glasgow City Integration Joint Board	The 2017/18 budget, as notified to the Integration Joint Board by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_Meeting_20160624_Item_8_Delivering_Transformed_Health_Social%20Care_Glasgow_April%202017.pdf	06 August 2019
210916-12-a	Homelessness Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver homelessness services in line with the Homelessness Strategy outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35270&p=0), as advised and instructed by the Chief Officer: Planning, Strategy and Commissioning	Homelessness Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_Meeting_20160921_Item_12.pdf	27 August 2019
210916-15-a	Unaccompanied Asylum Seeking Children	Council only	Glasgow City Council are directed to continue to support young unaccompanied asylum seeking children who present in the city, and to continue to engage with the Home Office and others with regard to the issues outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35273&p=0)	Children's Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_Meeting_20160921_Item_15.pdf	03 September 2019
210916-21-a	Occupational Therapy Review	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop and deliver Occupational Therapy services as outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35278&p=0)	Older People's Services / Occupational Therapy	As advised by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_Meeting_20160921_Item_21.pdf	23 August 2019
210916-22-a	Assistive Technology	Both Council and Health Board	Glasgow City Council are directed to identify the best approach to implementing the recommendations outlined in the PA Consulting report described in this paper (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35279&p=0), and to subsequently implement those recommendations.	Older People's Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_Meeting_20160921_Item_22.pdf	23 August 2019
311016-5-a	Community Planning Arrangements (Community Justice functions)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to support the transition of the new Community Justice arrangements as outlined in this paper.	Community Justice functions	£50,000 expenditure to be funded from the social work, health and Integrated Care Fund budgets as determined by the Chief Officer: Finance and Resources.	31-Oct-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_Meeting_20161031_Item_5.pdf	27 August 2019
311016-7-a	Multi Agency City Centre Hub Pilot Proposal	Council only	Implement the proposed pilot as outlined in this report	Out of Hours homelessness provision.	As advised by the Chief Officer: Finance and Resources	31-Oct-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%207%20-%20Multi%20Agency%20City%20Centre%20Hub%20Pilot%20Proposal.pdf	27 August 2019
311016-8-a	Continuing and Complex Care	Health Board only	NHS Greater Glasgow and Clyde are directed to begin work on testing the transitional model for continuing and complex care in North East Glasgow with immediate effect.	All functions associated with the provision of continuing care - acute care (Hospital Based Complex Care), care at home, long term care, intermediate care (rehabilitation) or intermediate care (non-rehabilitation).	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A number of financial risks outlined in this report will be kept under review by the Chief Officer: Finance and Resources, and reported to the Integration Joint Board in due course.	31-Oct-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%208%20-%20Continuing%20and%20Complex%20Care.pdf	23 August 2019
091216-5-a	Housing Contribution Statement and Action Plan	Council only	Glasgow City Council is directed to work with Partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to the report.	Housing functions delegated to the Integration Joint Board via the Integration Scheme.	As advised by the Chief Officer: Finance and Resources	09-Dec-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_09_12_2016_Item_No_5_-_Housing_Contribution_Statement_and_Action_Plan.pdf	02 September 2019
091216-8-a	Homelessness Service: Private Rented Sector Tender	Council only	Glasgow City Council is directed to re-tender the private rented sector service at the contact value of £460,000, on a 3+1+1 contract.	Homelessness Services	£460,000 p.a.	09-Dec-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_09_12_2016_Item_No_8_-_Homelessness_Service_Private_Rented_Sector_Tender.pdf	30 August 2019
091216-12-a	Families for Unaccompanied Asylum Seeking Young People	Council only	Glasgow City Council is directed to implement the further stages of the USAC work and continue ongoing negotiations with partners as outlined in this report.	Children's Services	To be agreed.	09-Dec-16	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_09_12_2016_Item_No_12_Families_for_Unaccompanied_Refugee_Children.pdf	03 September 2019
180117-6-a	Advocacy Tender	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the contract for advocacy services to the value of £744,455 per annum (pro-rata in 2016/17)	Advocacy services to those client groups outlined in this report.	£744,455 per annum (pro-rata in 2016/17)	18-Jan-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM_No_6_-_Advocacy_Tender.pdf	
180117-7-a	Developing Effective Joint Commissioning Arrangement	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the joint commissioning approach as outlined within this report.	All functions delegated to the Integration Joint Board.	As directed by the Chief Officer: Finance and Resources	18-Jan-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM_No_7_-_Developing_Effective_Joint_Commissioning_Arrangement.pdf	
150217-7-a	Alcohol and Drug Services	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the redesign of Alcohol and Drug Day Services as outlined in this report	All functions associated with the provision of Alcohol and Drug Day Services.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo7_-_Alcohol_and_Drugs.pdf	23 August 2019
150217-8-a	Mental Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign adult services as outlined within this report.	All functions associated with the provision of Adult Services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo8_-_Mental_Health_Services.pdf	23 August 2019
150217-14-a	Criminal Justice Funding 2017 - 2018	Council only	Glasgow City Council is directed to implement the approach to delivering the required Criminal Justice budget reductions as outlined in section 4 of this report.	Criminal Justice services	As advised by the Chief Officer: Finance and Resources, including the Scottish Government allocation of £17,693,897 for Section 27 Criminal Justice service for 2017/18	15-Feb-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo14_-_Criminal_Justice_Funding_17-18.pdf	27 August 2019
150317-8-a	Homelessness Services – Transformational Change	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to explore what further actions are required to improve 'corporacy' of approach within the City to tackle homelessness, in line with the approach adopted by Newcastle City Council	Homelessness services	As advised by the Chief Officer: Finance and Resources	15-Mar-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_Meeting_20170315_Item_8.pdf	27 August 2019
150317-9-a	Older People Mental Health	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the reconfigured inpatient bed provision and investment in community resources as outlined in this report.	Older People Mental Health	As advised by the Chief Officer: Finance and Resources	15-Mar-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/IJB_Meeting_20170315_Item_9.pdf	23 August 2019
210617-9-a	Safer Drug Consumption Facility and Heroin Assisted Treatment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the next stages of development of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service as outlined in this report and in line with the previously agreed Business Case.	Addiction Services and related supports.	As advised by the Chief Officer: Finance and Resources. The operating costs of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service is estimated at £2,355,680 per annum. This will be funded by the redirection of existing resources of £885,290, with the balance of £1,470,390 being met from reserves for a period of no more than 3 years	21-Jun-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM_No_9_-_Safer_Drug_Consumption_Facility_and_Heroin_Assisted_Treatment.pdf	
200917-10-a	Glasgow HSCP Falls Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Falls Strategy appended to this report	All health and social care services	As advised by the Chief Officer: Finance and Resources	20-Sep-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Glasgow%20HSCP%20Falls%20Strategy%202017-2020.pdf	23 August 2019
200917-11-a	Sexual Health Strategic Plan 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to the implement the Sexual Health Strategic Plan 2017-2020.	Sexual Health Services	As advised by the Chief Officer: Finance and Resources	20-Sep-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Sexual%20Health%20Strategic%20Plan%202017-2020.pdf	23 August 2019
200917-12-a	Draft Palliative and End of Life Care Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Palliative and End of Life Care Plan	Palliative care and end of life care services.	As advised by the Chief Officer: Finance and Resources	20-Sep-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Draft%20Palliative%20and%20End%20of%20Life%20Care%20Plan.pdf	24 July 2019

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Status	Link to IJB paper	Most Recent Review (Date)
081117-6-a	Transformational Change Programme - Children's Services 2018-21	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the transformation programme for children's services as outlined in this report.	Children's services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Transformational%20Change%20Programme%20-%20Childrens%20Services%202018-21.pdf	03 September 2019
081117-7-a	Older People's Transformational Change Programme 2018-21	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Older People's Services as outlined in this report.	Older People's Services	As outlined in this report at table 1, and as advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Older%20Peoples%20Transformational%20Change%20Programme%202018-21.pdf	23 August 2019
081117-8-a	West Glasgow Minor Injuries Services Review	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the status quo regarding provision of Minor Injuries Services in West Glasgow, and engage with the Glasgow City HSCP and other partners in developing proposals regarding the longer term sustainable provision of minor injuries services across the Board area.	Minor Injuries Services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20West%20Glasgow%20Minor%20Injuries%20Services%20Review.pdf	23 August 2019
081117-9-a	Treatment Foster Care Service Review and Employment Tribunal Judgement	Council only	Glasgow City Council are directed to terminate the treatment foster care service as outlined in this report and to resolve the staffing issues therein.	Treatment foster care services.	As advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Treatment%20Foster%20Care%20Service%20Review%20and%20Employment%20Tribunal%20Judgement.pdf	03 September 2019
081117-11-a	Provision of Forensic Medical Services to people who have been sexually assaulted and/or raped	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the interim service model outlined in this report	Sexual Health Services	As advised by the Chief Officer: Finance and Resources, including £305,000 from the HSCP contingency fund, augmented by £140,000 from the sexual health budget, for one year from March 2018 to run an interim service model for 2018 /19.	08-Nov-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Provision%20of%20Forensic%20Medical%20Services%20to%20People%20who%20have%20been%20Sexually%20Assaulted%20and%20or%20Raped.pdf	23 August 2019
081117-12-a	Criminal Justice and Community Justice Overview	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to engage in the evolving plans for the Maryhill Community Custodial Unit, as outlined in this report	Criminal Justice and Community Justice services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Criminal%20Justice%20and%20Community%20Justice%20Overview.pdf	27 August 2019
240118-10-a	Social Care Housing Needs Assessment and Investment	Both Council and Health Board	NHS Greater Glasgow and Clyde and Glasgow City Council are directed to review the Housing Contribution Statement via the Housing, Health and Social Care Group, and to set up a sub group of the Housing, Health and Social Care Group to scope out the requirements of undertaking a comprehensive social care housing needs assessment	Housing Services	As advised by Chief Officer, Finance and Resources	24-Jan-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Social%20Care%20Housing%20Needs%20Assessment%20and%20Investment.pdf	
210318-10-a	Review of Social Work Out of Hours Service	Council only	Glasgow City Council is directed to conclude contractual arrangements for delivery of out of hours social care services as outlined in this report.	Out of hours social care services	The total cost of the service is £2,545,969. Glasgow's contribution is £1,588,108 and the remaining partners' contribution is £1,044,068 which includes a 9% management fee	21-Mar-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Review%20of%20Social%20Work%20Out%20of%20Hours%20Service_0.pdf	
090518-9-a	Provision of Emergency Accommodation for Homelessness	Council only	Glasgow City Council are directed to progress the closure of Clyde Place and re-provisioning of Rodney Street as outlined in this report.	Emergency Homeless Accommodation	Confirmation of funding is awaited.	09-May-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Provision%20of%20Emergency%20Accommodation%20for%20Homelessness.pdf	27 August 2019
090518-11-a	Achieving Excellence in Pharmaceutical Care: A Strategy for Scotland	Health Board only	All pharmacy services and functions referred to in the National Strategy and provided by the HSCP.	All pharmacy services and functions referred to in the National Strategy and provided by the HSCP.	£125m for 2018-19	09-May-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Achieving%20Excellence%20in%20Pharmaceutical%20Care%20-%20A%20Strategy%20for%20Scotland_1.pdf	25 July 2019
200618-9-a	Policy Development: Transition from Overnight Sleepover Support to Alternative Support Arrangements	Council only	To note GCHSCP's policy direction for the transition from overnight sleepover support to alternative support arrangements	Policy applies across all adult care groups – older adults over 65 years, younger adults with a physical or learning disability, adults with mental health problems and/ or addiction issues and young people with disabilities transitioning into adult services from 16 years or later.	To be managed within the overall budget allocated to GCHSCP	20-Jun-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Policy%20Development%20-%20Transition%20from%20Overnight%20Sleepover%20Support%20to%20Alternative%20Support%20Arrangements.pdf	23 August 2019
200618-10-a	Development of the City Centre Hub and Redesign of Out of Hours Services	Council only	Glasgow City Council is directed to progress the proposals outlined in this report	Out of hours services for vulnerable adults with multiple and complex needs.	External funding is as outlined in the report for 2018/19.	20-Jun-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Development%20of%20City%20Centre%20Hub%20and%20Redesign%20of%20Out%20of%20Hours%20Services.pdf	27 August 2019
190918-9-a	Primary Care Improvement Plan	Health Board only	Facilitate the recruitment of the new staff that are identified through implementation of the Primary Care Improvement Plan Provide the funding to support the implementation of the Primary Care Improvement Plan in accordance with the letter from the Scottish Government dated the 23 May 2018.	Primary and community care services, mental health services, children's services (vaccination programme).	Glasgow City IJB/HSCP has been allocated £5.529m. This is forecast to increase to £18.732m by 2021-22 for Glasgow City in line with the increase in the national figure.	19-Sep-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Primary%20Care%20Improvement%20Plan_0.pdf	25 July 2019
190918-11-a	Glasgow Homeless Alliance Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for Alliance partners to work with the Council and IJB to deliver the Glasgow Alliance to End Homelessness.	Delivery of all Purchased Homelessness Services	£23million which will reduce throughout the lifetime of the contract period, subject to service redesign and efficiencies targets.	19-Sep-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Glasgow%20Homelessness%20Alliance%20Tender_0.pdf	27 August 2019
190918-13-a	Intensive Outreach Family Support Service Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for the provision of Intensive Outreach Family Support Services.	Provision of community-based intensive outreach family support services to children and young people on the edge of care.	Total budget available is £3.75 million, £750,000 per annum for an initial 3-year period, with an option to extend for a further 1+1 years subject to satisfactory service review.	19-Sep-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2013%20-%20%20Intensive%20Outreach%20Family%20Support%20Service%20Tender.pdf	03 September 2019
071118-6-a	Cordia Transfer Update	Council only	Glasgow City Council is directed to deliver Homecare and associated services, noting a 50% contribution to the 2018/19 forecasted overspend will be provided by the IJB, on the basis that Glasgow City Council provides the remaining 50% contribution. Glasgow City Council is directed to consider future funding requirements as part of the 2019/20 revenue budget exercise.	Homecare and associated services as outlined in section 2.2.	The IJB delegates an additional £3.3m from reserves to support Homecare service delivery in 2018-19.	07-Nov-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Cordia%20Transfer%20Update_1.pdf	06 August 2019
071118-9-a	Changes to Frail Elderly Continuing Care: Implementation of the Scottish Government Guidance on Hospital Based Complex Care	Health Board only	Work in partnership with Glasgow City HSCP to deliver the proposed changes to the provision of continuing care and AWI as outlined in the paper.	Continuing care and AWI bed provision within Glasgow City.	£4.1m has been identified for Glasgow City within the financial framework.	07-Nov-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Changes%20to%20Frail%20Elderly%20Continuing%20Care_1.pdf	23 August 2019
121218-8-a	Alcohol and Drug Partnership: Priorities for Additional Investment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	Glasgow City ADP	As outlined in the report	12-Dec-18	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Alcohol%20and%20Drug%20Partnership%20-%20Priorities%20for%20Additional%20Investment_0.pdf	

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060219-6-a	Update on the Award of the 2019 Social Work Framework Agreement for Selected Purchased Social Care Supports	Council only	Glasgow City Council is directed to implement the 2019 Framework and the prioritisation for the Central Review Team as prescribed in section 5 of this report. Glasgow City Council are further directed to allocate the funding outlined in section 4.1 of this report (£0.6m) to meet the identified costs of increasing the rates paid for care and support under the 2015 Framework rates to the minimum threshold rate set for the 2019 Framework.	The new 2019 Framework Agreement will apply to 3 types of services: - Care and Support Services - Day Opportunities Services - Short Breaks/Respite Services The services can be used by people assessed as eligible for service from the following service user groups: - People with Mental Health issues - People with Disabilities - Older People - Children Affected by Disability	£0.6m	06-Feb-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Update%20on%20the%20Award%20of%20the%202019%20Social%20Work%20Framework%20Agreement%20for%20Selected%20Purchased%20Social%20Care%20Supports_0.pdf	
060219-7-a	Glasgow Rapid Rehousing Transition Plan 2019/20 - 2023/24	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Rapid Rehousing Transition Plan that has been submitted to the Scottish Government following confirmation of approval of the Plan by the Scottish Government.	Housing and Homelessness Services	Within existing resources	06-Feb-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Glasgow%20Rapid%20Rehousing%20Transition%20Plan%202019-20%20to%202023-24_0.pdf	27 August 2019
060219-8-a	Health and Social Care Integration 2018 - Audit Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to take forward the completion of the draft action plan, including any amendments made to it, as it relates to activity within the remit of the IJB/HSCP.	Responsibility for progressing the Direction predominantly lies with Business Development, Finance, People and Change and Corporate Services. The activity covered in the Action Plan subject to the direction is relevant to all functions across Glasgow City Health and Social Care Partnership.	Within existing resources	06-Feb-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Health%20and%20Social%20Care%20Integration%202018%20-%20Audit%20Scotland_0.pdf	
060219-9-a	Assisted Home Garden Maintenance	Council only	Glasgow City Council (through Land and Environmental Services) are directed to utilize non-recurring funding allocated by the IJB to continue to deliver the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020. Glasgow City Council (through Land and Environmental Services) are further directed to engage with the current recipients of the Assisted Home Garden Maintenance Service in order to assess impact and develop alternative options, by 1 October 2019, to mitigate any negative impact from the withdrawal of this service.	Assisted Home Garden Maintenance Service provided by Glasgow City Council through Land and Environmental Services	£520,000 non-recurring funding has been allocated by the IJB to carry out the direction in relation to continuation of the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020.	06-Feb-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Assisted%20Home%20Garden%20Maintenance.pdf	
270319-9-a	IJB Financial Allocations and Budgets 2019-2020	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £433,074,600 in line with the Strategic Plan and the budget outlined within this report. Glasgow City Council is also directed to jointly develop a financially sustainable solution for both Homecare and Housing First by September 2019 with update reports to the IJB on 27 June 2019 and 18 September 2019. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2019-20	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 and Glasgow City Council is £433,074,600 as per this report.	27-Mar-19	Current	https://glasgowcity.hscp.scot/publication/item-no-9-integration-joint-board-financial-allocations-and-budgets-2019-2020	
270319-10-a	The Introduction of Free Personal Care for Under 65s	Council only	Glasgow City Council is directed to utilise the £3.696 million allocated by the Scottish Government to support the implementation of Free Personal Care to Under 65's	All services which include free personal care.	The introduction of Free Personal Care has been allocated £3.696 million from Scottish Government.	27-Mar-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20The%20Introduction%20of%20Free%20Personal%20Care%20for%20Under%2065s_1.pdf	
270319-12-a	Scottish Living Wage Settlement (2019)	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 2.3% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the IJB) and Scotland Excel. Also excluded from this award will be services provided by the Purchased Services Framework 2019.	Glasgow Purchased Services Contracts Glasgow Purchased Services Contracts (Sleepover) Direct Payments	The proposal to increase rates by 2.3% will cost an additional £3,700,000. Funds have been made available within the Scottish Government settlement for 2019/20.	27-Mar-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Scottish%20Living%20Wage%20Settlement%202019_1.pdf	
270319-13-a	Glasgow City HSCP Workforce Plan 2019-2022	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to align future iterations of the Workforce Plan to the timescales of the HSCP Strategic Planning cycle and to progress the actions outlined at Section 3 of the Workforce Plan.	All functions and care groups covered in the appended Workforce Plan.	Within existing resources (taking into account additional investment committed by the Government to develop the mental health workforce over the next 5 years).	27-Mar-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2013%20-%20Glasgow%20City%20HSCP%20Workforce%20Plan%202019-2022_0.pdf	
270319-14-a	Proof of Concept: Turning Point Scotland Transformational Change Proposal	Both Council and Health Board	Glasgow City Council is directed to conclude negations with Turning Point Scotland in relation to modification of the existing Glasgow Drug Crisis Centre (GDCC) and Link-up (alcohol crisis intervention) services to deliver an integrated service from one location as a test of concept approach pending future formal procurement process Direct the Health Board to commence formal recruitment of Medical Officer.	Addiction and Homeless Crisis Drug and Alcohol Provision.	GDCC - £1,634,986 (£842,464 Health Board resource transfer) Link Up - £926,327.69	27-Mar-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2014%20-%20Proof%20of%20Concept%20-%20Turning%20Point%20Scotland%20Transformational%20Change%20Proposal_0.pdf	
270319-15-a	GGC Review of Health and Social Care Out of Hours - Urgent Care Resource Hub Proposal	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the options appraisal and further refinement of the proposed model for out of hours and urgent care in the community and to complete the development of proposals for approval by the IJB that comply with the recommendations of the Ritchie report.	The following out of hours functions are covered by this direction; GP; District Nursing; Community Rehabilitation; Children's Social Work Residential Services; Emergency Social Work Services; Emergency Dental Services; Homelessness; Home Care; Mental Health; Community Pharmacy; Optometry	Within existing resources	27-Mar-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2015%20-%20GGC%20Review%20of%20Health%20and%20Social%20Care%20OOHs%20Services%20-%20UCRH%20Proposal.pdf	27 August 2019
270319-16-a	Adult Services Transformational Change Programme 2018-21 Progress Report: Integration of Learning Disability Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to carry out a 'test for change' within North East Glasgow's LD services to inform the future roll-out of integrated community learning disability teams across the city, including an effective mechanism for gathering service user and carer views on their experience of integrated services. Glasgow City Council and NHS Greater Glasgow and Clyde are further directed to carry out an option appraisal during 2019 to inform the viability of replacing GCHSCP's LD day centres at Riddrie and Carlton with new build accommodation and, on completion, present recommendations back to the IJB.	Community learning disability teams (CLDTs) and Learning Disability day care services.	Within existing resources	27-Mar-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2016%20-%20Adult%20Services%20Transformational%20Change%20Programme%202018-21%20Progress%20Report%20-%20Integration%20of%20Learning%20Disability%20Services.pdf	23 August 2019
270319-17-a	Care Services Contingency Planning - Equal Pay	Council only	Glasgow City Council are directed to urgently progress the recruitment of c400 care at home staff as set out in 3.3 above, and to ensure that Council employees and resources are appropriately supported within the HSCP to further develop the Equal Pay Contingency Plan of the HSCP.	Home Care Services	Within existing resources	27-Mar-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2017%20-%20Care%20Services%20Contingency%20Planning%20-%20Equal%20Pay.pdf	
080519-8-a	IJB Property Strategy 2019-22	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work collaboratively with Glasgow City HSCO and other key partners to deliver the Property Strategy 2019 – 2022.	All health and social care functions as they relate to property.	Revenue budget as advised by the Chief Officer: Finance and Resources, Capital budgets in line with the capital planning arrangements of the Council and Health Board respectively.	08-May-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20IJB%20Property%20Strategy%202019-2022.pdf	
080519-9-a	National Care Home Contract Settlement 2019/20	Council only	From 8 April 2019 implement the 3.65% uplift rate to nursing care and 3.40% uplift to residential care, the rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care home, intermediate care and commissioned services.	4.1 The cost of the uplift of £2.608m will be funded by the additional monies provided to integration authorities in 2019/20 for social care.	08-May-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20National%20Care%20Home%20Contract%20Settlement%202019-20.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Status	Link to IJB paper	Most Recent Review (Date)
080519-10-a	Homelessness Service Savings 2019-20	Council only	IJB directs Glasgow City Council to fully implement the Homelessness Savings Plan as outlined in this report by 1st October 2019.	Purchased Homelessness Services, residential and community/outreach provision.	Delivery of the direction is within existing resources.	08-May-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Homelessness%20Service%20Savings%202019-20.pdf	27 August 2019
260619-8-a	Outturn Report 2018/19	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the IJB as outlined in section 5 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in section 5 of the report £19.912m in reserves carried forward.	26-Jun-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Outturn%20Report%202018-19.pdf	
260619-9-a	Unaudited Annual Accounts 2018/19	Council only	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the IJB as outlined in Item No 8. Outturn Report 2018/19.	26-Jun-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Unaudited%20Annual%20Accounts_0.pdf	
260619-10-a	Update on Financial Allocations and Budget for 2019/20	Health Board only	NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan.	Budget 2019-20	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 as per March report to IJB.	26-Jun-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Update%20on%20Financial%20Allocations%20and%20Budget%20for%202019-20_0.pdf	
260619-11-a	Re-design and Development of Youth Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are Directed to implement the citywide model of Youth Health Services outlined in section 4 of this report.	Integrated mental health and wellbeing support services for young people.	Funding of £401,565 for the provision of 7 hubs (Year 1 and 2) has been allocated. Funding for the final two hubs in 2021/22 will be sought from anticipated new funding from the Scottish Government. If this cannot be secured then the funding gap will be found from reconfiguration of children's services for 2021/22 onward.	26-Jun-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Redesign%20and%20Development%20of%20Youth%20Health%20Services%20in%20Glasgow_0.pdf	28 July 2021
260619-12-a	Implementing the Carers Scotland Act 2016	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to invest funding in support of implementation of the Carers Act, as described in sections 6-11 and summarised in section 12, in; the Community support Project; 6 Family support workers; Band 3 Health Care Liaison worker; Development funding and Carer Short Breaks.	Adult carers and young carers.	A total budget for the investment outlined in this paper of £1,456,000 has been allocated on the following basis: Community Support Project £428,000 Investment in New Family Support Model £467,000 Family support workers 3rd sector £210,000 Band 3 Health Liaison worker £26,000 Development funding £25,000 Carer Short Breaks £300,000	26-Jun-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Implementing%20the%20Carers%20Scotland%20Act%202016_0.pdf	24 July 2019
180919-10-b	Budget Monitoring	Council only	(b) Direct £0.500m to Development and Regeneration Services for investment in stair lifts as outlined in section 5.3.3.	As outlined at section 5.3.3	As outlined at section 5.3.3	18-Sep-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Glasgow%20City%20IJB%20Budget%20Monitoring%20for%20Month%204%20and%20Period%205%202019-20_0.pdf	
201119-7	Transformational Change Programme - Sexual Health Services	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the revised Sexual Health services model as outlined in sections 4, 5 & 6 of this Implementation Plan.	Specialist Sexual Health services	The total amount required to implement the proposed service model for Sexual Health services is £8,028,464	20-Nov-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Transformational%20Change%20Programme%20-%20Sexual%20Health%20Services%20Implementation%20Plan.pdf	
201119-8	Prison Health Care Workforce Review Proposal	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake a review of the Prison Healthcare Workforce as outlined in this paper and make recommendations for workforce development to the Integration Joint Board by the end of August 2020.	Prison Healthcare, including general practitioners, nursing and psychology team providing primary care, mental health (including psychology), pharmacy, addiction and health improvement services.	Within existing resources.	20-Nov-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Prison%20Healthcare%20Workforce%20Review%20Proposal.pdf	
201119-9-a	Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes	Council only	Glasgow City Council is directed, as per the detail outlined in this report, to issue a competitive tender for ARBD citywide supported living service	Alcohol Related Brain Damage commissioned services	The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.	20-Nov-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf	
201119-9-b	Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes	Council only	Glasgow City Council is directed, as per the detail outlined in this report, to reconfigure Penumbra Bardowie Street	Alcohol Related Brain Damage commissioned services	The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.	20-Nov-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf	
201119-9-c	Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes	Council only	Glasgow City Council is directed, as per the detail outlined in this report, to renegotiate the weekly rate in Loretto Fullarton	Alcohol Related Brain Damage commissioned services	The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.	20-Nov-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf	
201119-10	Housing Contribution Statement 2	Council only	Glasgow City Council is directed to work with partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to this report.	Housing functions delegated to the Integration Joint Board via the Integration Scheme	Within existing resources	20-Nov-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Housing%20Contribution%20Statement%202019-22_0.pdf	
201119-11	Update on Sustainable Solution for Home Care Services for 2019-20	Council only	Glasgow City Council is directed to spend the additional delegated net budget of £2,800,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2019-20	The additional budget delegated to Glasgow City Council is £2,800,000 as per this report.	20-Nov-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Update%20on%20Sustainable%20Solution%20for%20Home%20Care%20Services%20for%202019-20.pdf	
201119-12	Maximising Independence in Glasgow City	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to invest £8.5M of the IJB's 2019/20 financial year underspend in the proposals referred to in section 4 of this report.	The Maximising Independence Programme result in the development and implementation of that will impact on a variety of functions within adults and older people's services, with the full scope yet to be determined. Functions within scope will include; family support models; residential services and high cost care home packages; home care; supported living; intermediate care; Acute services; shared care and kinship care.	The budget for investment in the proposals outlined in this report is £8.5M.	20-Nov-19	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Maximising%20Independence%20in%20Glasgow%20City%20-%20Update.pdf	
290120-9	Alcohol and Drug Partnership: Investment Plan Update	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate funding to implement the proposals as outlined in sections 3.1 and 4.1 of this report.	Glasgow City ADP	The budget allocation to fund the proposals outlined in this report is £3,087m for 2019/20 and £0.494m to be funded from the financial allocations described in this report.	29-Jan-20	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Alcohol%20and%20Drug%20Partnership%20-%20Investment%20Plan%20Update.pdf	
250320-08	Medium Term Financial Outlook 2020-2023	Both Council and Health Board	The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes. Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2021 – 22 and 2022 – 23.	All functions as outlined in the Medium Term Financial Outlook.	Not relevant at this stage.	25-Mar-20	Current	https://glasgowcity.hscp.scot/publication/item-no-8-medium-term-financial-outlook-2020-2023	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Status	Link to IJB paper	Most Recent Review (Date)
250320-09	Financial Allocations and Budgets for 2020-2021	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £444,199,800 in line with the Strategic Plan and the budget outlined within this report. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £937,361,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2020-21	The budget delegated to NHS Greater Glasgow and Clyde is £937,361,000 and Glasgow City Council is £444,199,800 as per this report.	25-Mar-20	Current	https://glasgowcity.hscp.scot/publication/item-no-9-integration-joint-board-financial-allocations-and-budgets-20202021	
DA140420-01	National Care Home Contract Settlement 2020-21	Council only	From 6 April 2020 implement the 3.51% uplift rate to nursing care and 3.54% uplift to residential care, the rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care home, intermediate care and commissioned services	The cost of the uplift of £2.423m will be funded from the additional monies provided by the Scottish Government to integration authorities in 2020/21.	15-Apr-20	Current	https://glasgowcity.hscp.scot/sites/default/files/publications/DA140420-01%20-%20National%20Care%20Home%20Contract%20Settlement%202020-21%20-%20Revised.pdf	
DA130520-02	Scottish Living Wage Settlement (2020/21)	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 3.3% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients with effect from 6 April 2020. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the IJB) and Scotland Excel (ie Residential Schools)	Glasgow Purchased Services Contracts Glasgow Purchased Services Contracts (Sleepover) Direct Payments	The proposal to increase rates by 3.3% will cost £4,847,000. Funds have been made available within the GG&C Health Board Mobilisation Plans for Covid19, funded by the Scottish Government for 2020/21 to pay for the additional £0.881M. The IJB will fund £3.966M in line with the uplift that would have applied.	13-May-20	Current	https://glasgowcity.hscp.scot/publication/scottish-living-wage-settlement-2020-2021	
DA130520-03	North East Health and Social Care Hub	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the necessary stages of development of the Health and Social Care Hub for the North East of Glasgow, as outlined in this report and within the capital and revenue budget allocations outlined within the business case including the additional revenue funding of £630,000 approved by the IJB.	All functions anticipated to be carried out within the North East Health and Social Care Hub	Details of the finance arrangements and implications are included in the Initial Agreement	13-May-20	Current	https://glasgowcity.hscp.scot/publication/north-east-health-and-social-care-hub	
240620-9	Outturn Report 2019/20	Council only	Glasgow City Council is directed to carry forward reserves totalling £14.279m on behalf of the IJB as outlined in section 5 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in section 5 of the report £14.279m in reserves carried forward.	24-Jun-20	Current	https://glasgowcity.hscp.scot/publication/item-no-9-outturn-report-201920	
240620-10	Unaudited Annual Accounts	Council only	Glasgow City Council is directed to carry forward reserves totalling £14.279m on behalf of the IJB as outlined in Item No 9. Outturn Report 2019/20.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde	£14.279m in reserves carried forward.	24-Jun-20	Current	https://glasgowcity.hscp.scot/publication/item-no-10-unaudited-annual-accounts	
DA050820-04	Rapid Rehousing Transition Plan Update	Council only	Glasgow City Council is directed to allocate £1,076,447 of the year 2 funding allocation and progress the proposals of Glasgow City Health and Social Care Partnership's Rapid Rehousing Transition Plan, as outlined in Section 3 of this report.	Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing First	The budget for this Direction consists of £1,076,447 in relation to the year 2 funding allocation available.	05-Aug-20	Current	https://glasgowcity.hscp.scot/publication/rapid-rehousing-transition-plan-update	
DA050820-05	Community Justice Social Work Finance: Additional Grant Allocation	Council only	Glasgow City Council is directed to allocate additional Section 27 funding provided to Glasgow City by the Community Justice Division within the Scottish Government totalling £634,910 as per the proposals identified in section 3.3 and 3.4.	Criminal Justice; Bail Supervision, Diversion from Prosecution and Structured Deferred Sentences (SDS)	The total financial allocation to carry out the direction is £634,910.	05-Aug-20	Current	https://glasgowcity.hscp.scot/publication/community-justice-social-work-finance-additional-grant-allocation	
230920-08	ADP Investment Plan Update	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate the resources required to implement the Alcohol and Drug Partnership spending proposals in relation to; Drug Death Task Force funding for 2020/21 as outlined in section 5 and Appendix 1 and; year 3 Local Improvement Fund investment funding proposals as outlined in Appendix 2.	Glasgow City Alcohol and Drug Partnership	The financial allocations relevant to this Direction are £511,000 from the Drug Death Task Force funding and £3,397,000 from the Local Improvement Fund.	23-Sep-20	Current	https://glasgowcity.hscp.scot/publication/item-no-8-alcohol-and-drug-partnership-investment-plan-update	
230920-09	Mental Health Strategy and Implementation	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate the required funding to support the 2020/21 spending proposals outlined in Appendix 1 of this report.	Mental Health services	The budget to be allocated for this purpose is £2,992,000.	23-Sep-20	Current	https://glasgowcity.hscp.scot/publication/item-no-9-mental-health-strategy-and-implementation	
230920-10	Commissioning and Procurement Strategy 2020-21	Council only	Glasgow City Council is directed to progress the tender activity highlighted for 2020/21 within section 8.2 of this report and provide and update report to the IJB in 2021 on all tendering activity referred to in section 8.2.	Specialist Residential Support Services for people with Learning Disability; Addiction Move On services; Intensive Family Support services; Intermediate Care Homes; Social Care Agency Staff; fostering and; employability services.	The budget to be allocated to carry out this Direction is £115.4m.	23-Sep-20	Current	https://glasgowcity.hscp.scot/publication/item-no-10-commissioning-and-procurement-strategy-2020-21	
270121-07	West of Scotland Sexual Assault and Rape Service - Report on the Progress made in Developing a Regional Service	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the West of Scotland service model proposed within the report and to allocate recurrent funding to meet Glasgow City IJB's financial commitment for implementation of the service model.	Services for people who have experienced rape and/or sexual assault	The total amount of recurrent funding to be allocated by Glasgow City IJB to implement the proposed service model for Sexual Assault and Rape services is £303,870.	27-Jan-21	Current	https://glasgowcity.hscp.scot/publication/item-no-07-west-scotland-sexual-assault-and-rape-service	
270121-08	Older People's Mental Health Strategy: Appin Ward, Stobhill Hospital	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the change of use of the Appin Ward, Stobhill Hospital, to meet the needs of long stay functional patients as detailed in this report, in line with the wider OPMH Strategy NHSGGC.	Older People Mental Health Services	The change of the use of the Appin Ward as outlined in this report and via this Direction shall be achieved through re-direction of the existing budget for the provision of places at Rodger Park Care Home to be transferred to Appin Ward, and therefore does not require any additional budget allocation from the IJB. `	27-Jan-21	Current	https://glasgowcity.hscp.scot/publication/item-no-08-older-peoples-mental-health-strategy-appin-ward-stobhill-hospital	
270121-09	Scottish Government Funding for Improved Mental Health Services and Supports for Children and Young People	Both Council and Health Board	IJB is directing the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and support for children and young people according to the principles and plans outlined in this paper, with an initial review of the outcomes achieved in March 2022.	Children's Services, Mental Health Services, Adult Services	Scottish Government funding of £434, 000 is available to March 2021, with a further £1.7million available for 2021 - 22 (likely to be recurring, with the 2021 – 2022 award awaiting parliamentary approval). These sources of funding are directed at tiers one and two level support. Funding of £1.3million has also been awarded as a one off payment to local authorities to meet the increased demand for mental health support throughout the pandemic.	27-Jan-21	Current	https://glasgowcity.hscp.scot/publication/item-no-09-scottish-government-funding-improved-mh-services-and-supports-children-and	
240321-07	Medium Term Financial Outlook 2021-2024	Both Council and Health Board	The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes. Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2022–23 and 2023–24.	All functions as outlined in the Medium Term Financial Outlook.	Not relevant at this stage.	24-Mar-21	Current	https://glasgowcity.hscp.scot/publication/item-no-07-medium-term-financial-framework-2021-2024	
240321-08	IJB Financial Allocations and Budgets for 2021/22	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £444,199,800 in line with the Strategic Plan and the budget outlined within this report. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £966,117,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2021/22	The budget delegated to NHS Greater Glasgow and Clyde is £966,117,000 and Glasgow City Council is £452,051,700 as per this report.	24-Mar-21	Current	https://glasgowcity.hscp.scot/publication/item-no-08-ijb-financial-allocations-and-budgets-2021-22	
240321-10	Alcohol and Drug Partnership Investment Plan Update	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the spending plans to reduce drug death as outlined in section 3 of this report.	Glasgow City ADP	The budget allocation to fund the proposals outlined in this report is £539,171 for 2020-21 as described in this report.	24-Mar-21	Current	https://glasgowcity.hscp.scot/publication/item-no-10-adp-investment-plan-update	

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DA070421	Scottish Living Wage Settlement 2021-22	Council only	The Council is directed to vary Glasgow Purchased Service contracts by an additional 2.2% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the IJB) and Scotland Excel.	Glasgow Purchased Services Contracts (including Sleepover) Direct Payments.	The proposal of the 2.2% uplift will cost £3,862,000. The Scottish Government has provided £64.5 million as a contribution to continued delivery of the real Living Wage, including the National Care Home Contract. Glasgow's share is £7,376,000. This includes the recurring funding of £881,000 which was agreed nationally to fund the increased uplift applied in 2020/21. Removal of this leaves £6,495,000. After the funding of Scottish Living Wage as outlined in this paper, a balance of £2,633,000 remains to fund any uplift to the National Care Home Contract which will include the uplift for Scottish Living Wage.	07-Apr-21	Current	https://glasgowcity.hscp.scot/publication/item-no-15-scottish-living-wage-settlement-2021-2022	
050521-07	Scottish Government Funding for Improved Mental Health Services and Supports for Children and Young People	Both Council and Health Board	The Integration Joint Board directs the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and support for children and young people according to the plans for funding outlined in this paper, with an initial review of the outcomes achieved in March 2022.	Children's Services, Mental Health Services, Adult Services	£1,302,750 funding awarded in 2020/21 (with permission to carry forward) has been allocated to address the mental health impact of the pandemic. £1,215,127 has been allocated of the total funding available for development of community mental health and wellbeing supports. The total funding is comprised of £1,737,000 awarded for 2021/22, and an underspend of £293,000 from 2020/21 which was provided to fund the first phase of developing additional community mental health services.	05-May-21	Current	https://glasgowcity.hscp.scot/publication/item-no-07-scottish-government-funding-improved-mh-services-and-supports-children-and	
050521-08	National Care Home Contract Settlement (2021/22)	Council only	Glasgow City Council is directed to implement, effective from 12 April 2021, the 3% uplift rate to nursing care and 2.83% uplift to residential care, the rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care home, intermediate care and commissioned services	The cost of the interim uplift amounts to £2.661m for 2021/22. £1.935m relates to Scottish Living Wage and will be funded by the Scottish Government funding provided to support implementation of Scottish Living Wage. The balance of £0.726m will be funded from within the care home budget.	05-May-21	Current	https://glasgowcity.hscp.scot/publication/item-no-08-national-care-home-contract-settlement-2021-22	
050521-09	Justice Social Work Recovery Planning Proposals	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the proposals outlined in this report in relation to the Scottish Government grant award received by justice social work to support COVID-19 recovery work.	Justice social work services	The budget allocated to implement the proposals outlined in this report is £1,405,447 of the total grant of £2,299,347. The remaining £893,900 of the grant will be allocated subject to the approval by the IJB of proposals to be outlined in a subsequent report.	05-May-21	Current	https://glasgowcity.hscp.scot/publication/item-no-09-justice-social-work-recovery-planning-proposals	
230621-07	Outturn Report 2020-21	Council only	Glasgow City Council is directed to carry forward reserves totalling £55.222m on behalf of the IJB as outlined in section 5 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in section 5 of the report £55.222m in reserves carried forward.	23-Jun-21	Current	https://glasgowcity.hscp.scot/publication/item-no-07-outturn-report-2020-21	
230621-09	Justice Social Work Recovery Planning Proposals	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the proposals outlined in this report in relation to the Scottish Government grant award received by justice social work to support COVID-19 recovery work.	Justice social work services	The budget allocated to implement the proposals outlined in this report is £792,783.67.	23-Jun-21	Current	https://glasgowcity.hscp.scot/publication/item-no-09-justice-social-work-recovery-planning-proposals-0	
DA230721	National Care Home Contract Settlement (2021/22) Update	Council only	Glasgow City Council is directed to implement the increased uplift rate of 3.2% to nursing care (the rates attached at Appendix 1), effective from 12 April 2021, and vary the contracts with providers in line with the conditions at 4.1.	Care home, intermediate care and commissioned services	The cost of the increased uplift amounts to £0.153m for 2021/22 and will be funded from within the care home budget.	23-Jul-21	Current	https://glasgowcity.hscp.scot/publication/item-no-20-national-care-home-contract-settlement-2021-2022	
220921-09	Scottish Government Funding for Improved Mental Health Services and Supports for Children and Young People	Both Council and Health Board	The Integration Joint Board directs the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and to provide Winter Plan for Social Protection support for children and young people according to the plans for funding outlined in this paper, with an initial review of the outcomes achieved in March 2022. The Council and the Health Board are further directed to re-allocate £105,000 to the Intensive Family Services from the purpose agreed in the IJB report in May 2021, as outlined at 4.2.	Children's Services, Mental Health Services, Adult Services	The budget allocation to carry out this Direction consists of £502,885 for the development and expansion of tier 1 and 2 supports and circa £800,000 as part of the Winter Plan for Social Protection.	22-Sep-21	Current	https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-recovery-and-renewal-fund	
220921-10	Mental Health Recovery and Renewal Fund	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the proposals in relation to Psychological Therapies Services, hosted by Glasgow City Health and Social Care Partnership, as identified at 2.8 of the report as part of the spending proposals for the first tranche of the mental health recovery and renewal fund.	Community and Adolescent Mental Health Services, Psychological Therapies Services.	The funding allocation for this Direction is £1,104,059.	22-Sep-21	Current	https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-recovery-and-renewal-fund	
220921-11	Strategic Review of Accommodation Based Mental Health Services	Council only	Glasgow City council is directed to carry out a procurement exercise to establish a framework agreement for Accommodation Based Mental Health Services in Glasgow.	Accommodation-based Mental Health Services	The Direction will be carried out by existing, suitably trained staff working within Glasgow City Health and Social Care Partnership and does not therefore require allocation of any specific funding. It is estimated that the value of the services covered by the procurement exercise is currently circa £7m per annum.	22-Sep-21	Current	https://glasgowcity.hscp.scot/publication/item-no-11-strategic-review-accommodation-based-mh-services	
220921-12	Proposed Review of Private Sector Adaptation Policy	Council only	Glasgow City Council is directed to carry out a review of the current Private Sector Adaptation Policy.	Occupational Therapy, Neighbourhood Regenerations Services, Assisted Living/City Building Glasgow LLP	Direction to be carried out within the existing resources	22-Sep-21	Current	https://glasgowcity.hscp.scot/publication/item-no-12-proposed-review-private-sector-adaptation-policy	
220921-13	Enhanced Community Living for Adults with a Learning Disability	Council only	Glasgow City Council is directed to purchase accommodation at Waterloo Close, Kirkintilloch on behalf of GCHSCP and subsequently to conduct a tender to secure a provider to provide enhanced community living for adults with a learning disability.	Adult Learning Disability Services	The purchase of the properties and their refurbishment will be met from GCHSCP's share of national Community Living Change Funds as outlined at 2.3 of this report.	22-Sep-21	Current	https://glasgowcity.hscp.scot/publication/item-no-13-enhanced-community-living-adults-learning-disability	
220921-14	Rapid Rehousing Transition Plan Service Developments 2021/22	Council only	Glasgow City council is directed to implement the proposals in Appendix A of the report for the enhancement of homelessness prevention and resettlement capacity for an 18 month period to March 2023	Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing First	The budget to be allocated from earmarked reserves to carry out this Direction is £1.918m.	22-Sep-21	Current	https://glasgowcity.hscp.scot/publication/item-no-14-rapid-rehousing-transition-plan-service-developments-2021-22	
011221-8	Winter Planning for Health and Social Care	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the proposals outlined in section 3 of this report. Glasgow City Council is directed to implement, effective from 1 December 2021, the 5.47% uplift to an agreed percentage of full contract values (detailed at paragraph 3.18), in line with typical workforce costs, to providers of Adult Social Care within Glasgow Purchased Services including providers subject to the National Care Home Contract.	All functions outlined within this report.	The funding allocation for this Direction is as outlined in section 3 of this report.	01-Dec-21	Current	https://glasgowcity.hscp.scot/publication/item-no-08-winter-planning-health-and-social-care	
011221-9	Mental Health Recovery and Renewal Fund: Funding to Support the Increase in Eating Disorder Presentations Due to the COVID-19 Pandemic	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the proposals in relation to Eating Disorder Services, hosted by Glasgow City Health and Social Care Partnership, as identified at 4.0 of the report as part of the spending proposals for the first tranche of the mental health recovery and renewal fund.	Child and Adolescent Eating Disorder Services and Adult Eating Disorder Services	The funding allocation for this Direction of £988,000 will be maximized in the timescale for 2021/2022. Quarter four actual spend indicatively £246,000.	01-Dec-21	Current	https://glasgowcity.hscp.scot/publication/item-no-09-mental-health-recovery-and-renewal-fund-funding-support-increase-eating	
011221-10	Mental Health Recovery and Renewal Fund: Phase Two – Psychological Therapies	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the proposals identified in the 'Mental Health Recovery and Renewal Fund – Phase Two – Psychological Therapies' report in relation to Psychological Therapies Services in Glasgow City Health and Social Care Partnership and the mental health recovery and renewal fund.	Psychological Therapies Services	The funding allocation for this Direction is £860,000	01-Dec-21	Current	https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-recovery-and-renewal-fund-phase-2-psychological-therapies	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Status	Link to IJB paper	Most Recent Review (Date)
011221-12	Strategic Partnership with University of Strathclyde	Council only	Glasgow City Council is Directed to carry out the required activity to put in place a formal Strategic Partnership Agreement between Glasgow City Health and Social Care Partnership and University of Strathclyde, taking into account the priorities outlined in sections 3.4, 3.5 and 3.6 of this report and as outlined in section 4.2.	The Direction covers activity at a strategic level related to the development of a modern, innovative, sustainable and enabling health and care system. The Direction will have benefits for all delegated functions through an initial focus on priorities around maximising independence, leadership and addressing multiple and complex needs.	The Direction should be carried out using existing resources allocated to Glasgow City Integration Joint Board and Health and Social Care Partnership.	01-Dec-21	Current	https://glasgowcity.hscp.scot/publication/item-no-12-strategic-partnership-university-strathclyde	
DA240122-01	Mental Health Recovery and Renewal Fund: Phase 2 Allocations - Dementia Post-Diagnostic Support	Health Board only	NHS Greater Glasgow and Clyde are directed to extend the capacity of the post diagnostic support service for 1 year initially from 7.4 to 14.8 WTE as outlined in section 4 of the report.	Post diagnostic dementia services	The budget available for carrying out this Direction is £340,000 of the 2022/23 funding allocation from the Scottish Government for post diagnostic dementia services.	24-Jan-22	Current	https://glasgowcity.hscp.scot/publication/item-no-21-mental-health-recovery-and-renewal-phase-2-dementia-post-diagnostic-support	
DA210222-01	Mental Health Recovery and Renewal Fund: Child and Adolescent Mental Health Service	Health Board only	NHS Greater Glasgow and Clyde is directed to carry out the spending priorities outlined for Glasgow City Health and Social Care Partnership using the funding allocation from the Phase 1 Mental Health Recovery & Renewal fund, as outlined in Appendix 2.	Child and Adolescent Mental Health Service and Specialist Community Paediatrics Service	The funding allocation for carrying out this Direction is £3,591,258, consisting of a combination of the allocation to Glasgow City HSCP (£3,081,946) and East Dunbartonshire HSCP (£509,312)	21-Feb-22	Current	https://glasgowcity.hscp.scot/publication/item-no-22-mental-health-recovery-and-renewal-fund-camhs	
230322-7	Medium Term Financial Outlook 2022 - 2025	Both Council and Health Board	The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes. Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2023 – 24 and 2024 – 25.	All functions as outlined in the Medium Term Financial Outlook.	Not relevant at this stage.	23-Mar-22	Current	https://glasgowcity.hscp.scot/publication/item-no-07-medium-term-financial-outlook-2022-25	
230322-8	Integration Joint Board Financial Allocations and Budget for 2022-23	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £517,250,800 in line with the Strategic Plan and the budget outlined within this report. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £1,004,609,000 in line with the Strategic Plan and the budget outlined within this report. Glasgow City Council is directed to implement, effective from 28 March 2022, the 4.79% uplift to an agreed percentage of full contract values (detailed at paragraph 5.6), in line with typical workforce costs, to providers of Adult Social Care within Glasgow Purchased Services and 10.53% uplift to an agreed percentage of full contract values (detailed at paragraph 5.6), in line with typical workforce costs, to providers of Children and Families Social Care within Glasgow Purchased Services.	Budget 2022/23	The budget delegated to NHS Greater Glasgow and Clyde is £1,004,609,000 and Glasgow City Council is £517,250,800 as per this report.	23-Mar-22	Current	https://glasgowcity.hscp.scot/publication/item-no-08-ijb-financial-allocations-and-budgets-2022-23	
230322-10	Unscheduled Care Commissioning Plan (Design & Delivery Plan 2022/23-2024/25)	Health Board only	NHS Greater Glasgow and Clyde is directed to design and deliver the integrated system of care for health and social care services that includes the strategic commissioning intentions for acute hospital services, as outlined within this report and appendix.	All functions as they relate to the delivery of services related to the commissioning strategy for unscheduled care, and are outlined with the appendix attached to this report.	Should be implemented as outlined in the financial framework developed to support implementation of the plan.	23-Mar-22	Current	https://glasgowcity.hscp.scot/publication/item-no-10-unscheduled-care-commissioning-plan-design-and-delivery-plan-2022-2023-2024	
230322-11	Scottish Government Funding for Improved Mental Health Services and Supports for Children and Young People	Both Council and Health Board	The Integration Joint Board directs the Council and Health Board to utilise the 2022/23 Scottish Government funding to continue to develop, improve and expand mental health services for children and young people according to the plans for funding outlined in this paper, with a review of the outcomes achieved in March 2023.	Children's Services, Mental Health Services, Adult Services	The total funding available for the development and expansion of tier 1 and 2 supports for 2022/23 is £1,759,000.	23-Mar-22	Current	https://glasgowcity.hscp.scot/publication/item-no-11-scottish-government-funding-improved-mental-health-services-children-and	
230322-12	Review of Linguistics Interpreting & Translation Services	Council only	Glasgow City Council is directed to carry out the necessary procurement activity in relation translation and interpreting services as outlined within option 3 of this report.	All services who access a translator or interpreter from the Linguistics, Interpreting and Translation Services	Undertaken within the existing budget	23-Mar-22	Current	https://glasgowcity.hscp.scot/publication/item-no-12-review-linguistics-interpreting-and-translation-services	
270422-7	National Care Home Contract Settlement 2022-23	Council only	From 1 April 2022 implement the 5.38% uplift rate to nursing care and 5.58% uplift to residential care, the rates attached at Appendix 1 and vary the contracts with providers in line with the conditions at 4.2.	Care home, intermediate care and commissioned services	The cost of the uplift amounts to £5.218m for 2022/23. Budget provision has been made in the IJB's 2022/23 budget to meet this commitment.	27-Apr-22	Current	https://glasgowcity.hscp.scot/publication/item-no-07-national-care-home-contract-settlement-2022-23	
270422-8	Justice Social Work Pandemic Recovery Grant Proposal	Council only	Glasgow City Council is directed to implement the proposals as outlined in this report in relation to the Scottish Government grant award received by justice social work to support covid recovery work.	Justice Social Work Services	The budget allocated to implement the proposals outlined in this report is £2,323,467	27-Apr-22	Current	https://glasgowcity.hscp.scot/publication/item-no-08-justice-social-work-pandemic-recovery-grant-proposal	
270422-9	COVID 19 Pandemic Response Grant and Mental Health & Emotional Wellbeing Services for Children, Young People and their Families	Both Council and Health Board	The Integration Joint Board directs the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and supports for children, young people and families according to the plans for funding outlined in this paper, with an initial review of the outcomes achieved in March 2023.	Children's Services, Mental Health Services, Adult Services	The total funding remaining for the development and expansion of tier 1 and 2 supports is £1,013,260, and £1,194,291 has been reallocated to address the mental health impact of the pandemic.	27-Apr-22	Current	https://glasgowcity.hscp.scot/publication/item-no-09-covid-19-pandemic-response-grant-and-mh-and-emotional-wellbeing-services	
270422-10	Cossette Report – NHSGGC / Glasgow City Response	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the preferred 'screen and signpost' model identified in the 'Cossette Report – NHSGGC / Glasgow City Response' report in relation to responding to the needs of those hospitalised with Covid in Glasgow City Health and Social Care Partnership and the mental health recovery and renewal fund.	Mental Health Services	The funding allocation for this Direction is £331,920	27-Apr-22	Current	https://glasgowcity.hscp.scot/publication/item-no-10-cossette-report-nhsggc-and-glasgow-city-response	
290622-8	Outturn Report 2021-22	Council only	Glasgow City Council is directed to carry forward reserves totalling £112.393m on behalf of the IJB as outlines in section 5 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	£112.393m in reserves carried forward	29-Jun-22	Current	https://glasgowcity.hscp.scot/publication/item-no-08-ijb-report-outturn	
290622-9	Unaudited Annual Accounts	Council only	Glasgow City Council is directed to carry forward reserves totalling £112.393m on behalf of the IJB as outlined in Item No 8 Outturn Report 2021/22	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow an Clyde.	£112.393m in reserves carried forward	29-Jun-22	Current	https://glasgowcity.hscp.scot/publication/item-no-09-unaudited-annual-accounts	
290622-10	Mental Health and Wellbeing in Primary Care Services ('Wellbeing Hubs') 2022 / 23 Work Plan and spend for Phase one	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake the programme of work in relation to the Mental Health and Wellbeing in Primary Care Services ('Wellbeing Hubs') Phase one development, including the initial planning and design stage and the establishment of the initial Hubs, as outlined in Appendix 1 of this report.	Primary care mental health and wellbeing services	The budget to be allocated for this Direction is £480,183 in relation to the 2022/23 part-year expenditure and £985,900 in relation to the full year projected spend for 2023/24.	29-Jun-22	Current	https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-and-wellbeing-primary-care-services-wellbeing-hubs-2022-23	
290622-11	Mental Health Recovery and Renewal Fund for Dementia Post-Diagnostic Support	Health Board only	NHS Greater Glasgow and Clyde are directed to carry out the recruitment of three Dementia Practice Coordinators (DPCs) as outlined in section 3 of the report.	Post diagnostic dementia services	The total funding budget to be allocated for this direction is £360,600 (£180,300 per annum for two).	29-Jun-22	Current	https://glasgowcity.hscp.scot/publication/item-no-11-mh-recovery-renewal-fund-phase-2-dementia-post-diagnostic-support	
280922-7	Lilias Centre Community Custody Unit for Women in Glasgow – Update on Health and Social Care Models of Care	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the recruitment of posts to the Community Custody Unit as outlined in section 5 to support the opening of the Lilias Centre for women in custody.	Prison Health Care service	The total amount allocated to implement the health care service model is £547,499	28-Sep-22	Current	https://glasgowcity.hscp.scot/publication/item-no-07-lilias-centre-community-custody-unit-women-glasgow-update-health-social-care	
280922-8	Progress towards Implementation of the Medication Assisted Treatment (MAT) Standards in Glasgow City	Both Council and Health Board	Glasgow City Council and Greater Glasgow and Clyde Health Board are directed to implement the recruitment of posts to the Access Outreach Model as outlined in section 4 to support MAT Standards implementation.	Alcohol and Drug Recovery Services	The total amount required to implement the proposed service model for ADRS is £1,038,041. This will be financed by the £1,066,000 of Scottish Government funding.	28-Sep-22	Current	https://glasgowcity.hscp.scot/publication/item-no-08-progress-towards-implementation-mat-standards-glasgow-city	
280922-9	Health Visiting and Family Nurse Access to Section 22 Funding	Council only	Glasgow City IJB directs the Council to extend access to section 22 budgets to Glasgow HSCP Children's Services Health staff employed in Health Visiting and Family Nurse Partnership services for Glasgow city residents assessed as in need, in line with the standard Operating Protocol developed for the purpose. This Direction does not affect access to s22 funding for staff with existing access.	Glasgow City Health Visiting Service Family Nurse Partnership for Glasgow City residents	The existing Children's Services Budget will be used to meet the costs of the proposed direction.	28-Sep-22	Current	https://glasgowcity.hscp.scot/publication/item-no-09-health-visiting-and-family-nurse-access-section-22-funding	
280922-10	Analogue to Digital Transformation	Council only	The IJB directs Glasgow City Council to commission the investment of up to £5.5M for investment in digital telecare by GCHSCP.	Telecare	Scottish Government Winter Pressure Funding 21/22 and 22/23.	28-Sep-22	Current	https://glasgowcity.hscp.scot/publication/item-no-10-analogue-digital-transformation	

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280922-11	Funding for the Primary Care Improvement Plan 2022/23	Health Board only	The NHSGG&C should continue to implement the Primary Care Improvement Plan.	•Vaccination Transformation Programme - transfer of responsibility for vaccination delivery from GPs to health boards. •Transfer of responsibility for delivering community treatment and care services from GPs to health boards, including phlebotomy (CTAC). •Transfer of responsibility for delivering pharmacotherapy services from GPs to health boards •Development of urgent care services by health boards to support general practice. •Recruitment of additional practitioners employed by health boards to expand multi-disciplinary teams in primary care, such as acute musculoskeletal physiotherapy services, community mental health services. •Development of Community Links Workers' support for primary care.	£25.536m	28-Sep-22	Current	https://glasgowcity.hscp.scot/publication/item-no-11-funding-primary-care-improvement-plan-2022-23	
301122-8	Audited Annual Accounts 2021-22	Council only	Glasgow City Council is directed to carry forward reserves totalling £58.500m on behalf of the IJB, as reported in the Item No 8. Outturn Report 2021/22 approved by the IJB in June 2022.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	£58.500m in reserves carried forward.	30-Nov-22	Current	https://glasgowcity.hscp.scot/publication/item-no-08-audited-annual-accounts-2021-22	
301122-9	Alcohol and Drug Partnership Investment Plan 2022/23	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the spending plans to reduce drug deaths and harms as outlined in section 2 of this report.	Glasgow City ADP	Scottish Government funding allocations per their letter of 6th October 2022 £6,121,311; IJB earmarked reserves of ADP funding from prior year £4,677,666 to be utilized as required.	30-Nov-22	Current	https://glasgowcity.hscp.scot/publication/item-no-09-alcohol-and-drug-partnership-investment-plan-2022-23	
301122-10	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1. The Council are also directed to make a winter payment of £400 to looked after children and people in continuing care/after care and children on the child protection register and other vulnerable children. The Council are also directed to increase foster fees by £15.00 per week.	All functions outlined in Appendix 1 of the report,	As outlined in Appendix 1.	30-Nov-22	Current	https://glasgowcity.hscp.scot/publication/item-no-10-glasgow-city-ijb-budget-monitoring-report-month-6-and-period-7-2022-23	