

Item No. 9

Meeting Date: Wednesday 14th April 2021

Glasgow City Integration Joint Board Finance, Audit and Scrutiny Committee

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| Report By: | Chief Internal Auditor for the Integration Joint Board |
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| | Follow Up Report |
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| Purpose of Report: | To present to the IJB Finance, Audit and Scrutiny Committee an update on the implementation of previously agreed recommendations. |
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| Background / Engagement: | The Integrated Joint Board is required to comply with Article 7 of the Local Authority Accounts (Scotland) Regulations 2014. The regulations require a local authority to operate a professional and objective internal auditing service in accordance with recognised standards and practices in relation to internal auditing. |
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| Recommendations: | It is recommended that Committee notes the progress made in terms of the recommendations implemented and that the Head of Audit and Inspection submits further reports on the status of outstanding recommendations. |
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| Relevance to Integration Jo | int Board Strategic Plan: |
| To provide assurance on various | ous aspects of the Strategic Plan. |

Implications for Health and Social Care Partnership:

| Reference to National | N/A |
|-----------------------|-----|
| Health & Wellbeing | |
| Outcome: | |

| 1 Oloomion 110110 | Personnel: | None |
|-------------------|------------|------|
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| Carers: | None |
|--|--|
| Provider Organisations: | None |
| Equalities: | None |
| Fairer Scotland Compliance: | None |
| Financial: | None |
| Legal: | The IJB will be compliant with: - The Integrated Resource Advisory Group guidance in relation to audit provision. - The Local Authority Accounts (Scotland) Regulations 2014 |
| Economic Impact: | None |
| Sustainability: | None |
| Sustainable Procurement and Article 19: | None |
| Risk Implications: | None |
| Implications for Glasgow City Council: | The current internal auditors of the Council will continue to report to the Council on operational matters relating to Social Care services. |
| Implications for NHS Greater Glasgow & Clyde: | The current internal auditors of NHSGG&C will continue to report to the NHS Board on operational matters relating to NHS services. |

1. Introduction

- 1.1 This report provides a summary of the status of Internal Audit recommendations previously reported to Committee. This report includes:
 - A summary of the outstanding recommendations; and
 - A register of outstanding recommendations.

2. Outstanding Recommendations by audit

- 2.1 Since the last report that was presented to Committee on the 9th September 2020 the IJB has been responsible for following up recommendations which are due to have been implemented. As at March 2021, three of these recommendations remain outstanding. Revised implementation dates have been provided for these.
- 2.2 Table one below outlines the split of recommendations per priority and audit area.

| Priority of Recommendation | High | Medium | Low | Not yet due | Total |
|--|------|--------|-----|-------------|-------|
| Financial Planning | 1 | 0 | 0 | 0 | 1 |
| Scheme of Delegation and Board governance arrangements | 0 | 1 | 0 | 0 | 1 |
| Governance Arrangements (2019/20) | 0 | 1 | 0 | 0 | 1 |
| Total | 1 | 2 | 0 | 0 | 3 |

- 2.3 During the period from September 2020 to March 2021, the implementation of the recommendations had been impacted by the COVID-19 pandemic. As a result, no recommendations had been implemented during this period. A revised implementation date has been provided for the recommendation that had been due to be implemented during this time. Appendix one provides further details.
- 2.4 A register of all recommendations which have not yet been implemented is included at Appendix Two. This register highlights the full text of the recommendation and the original due date. The IJB has included an update on the progress and a revised implementation date where appropriate.

3. Recommendation for Committee

3.1 The IJB Finance, Audit and Scrutiny Committee is asked to note the progress made in terms of the recommendations implemented. The Chief Internal Auditor will submit further reports on the implementation of outstanding recommendations.

Appendix One - Progress since Previous Report

| | Financial Planning | Scheme of Delegation and Board governance | Governance Arrangements (2019/20) | Total |
|---|-----------------------|---|---|-------|
| Outstanding or not yet due as at September 2020 | 1 | 1 | 1 | 3 |
| Added to the register during period | 0 | 0 | 0 | 0 |
| Outstanding as at March 2021 | 0 | 0 | 1 | 1 |
| Not yet due for implementation as at March 2021 | 1 | 1 | 0 | 2 |
| Implemented in Period | 0 | 0 | 0 | 0 |

| Audit Title | Recommendation | Priority Rating | Original Due Date | Management Comments | Revised Date |
|--|--|-----------------|-------------------|---|--------------|
| Financial Planning | The Chief Officer, Finance and Resources should: Liaise with the Director of Finance at NHSGGC to obtain a permanent agreed solution to the issue of the non-recurring savings to ensure that this issue does not arise again, and Continue to work with NHS colleagues and the Scottish Government as part of the national discussions to reach an agreement on a mechanism for calculation and operation of set-aside budgets for the IJB. | | 31st March 2018 | A draft unscheduled care commissioning plan was presented to the IJB in March 2020. This was the first step in terms of proposals to respond to the legislative requirements in relation to set aside. However, plans to report later in the year with a final plan for implementation were delayed due to the Covid-19 pandemic and a revised date has been provided for this. | |
| Goverance Arrangements | Management should formally agree and implement monitoring and reporting arrangements in relation to the joint workforce development plan. | | 30th April 2020 | The Workforce Plan was being reviewed and a progress update was scheduled to be presented to the IJB in March 2020. Due to Covid 19 and the move to temporary governance arrangements this did not happen. The issue in relation to reporting requirements will be clarified in this update once it has been approved. A revised implementation date has been provided. | |
| Scheme of Delegation and Board Governance Arrangements | The Chair of the IJB Board and Senior Management should implement arrangements to evaluate the effectiveness of the Committee and Board arrangements and take action where appropriate. | | 31st July 2020 | The response to the Covid 19 pandemic has resulted in a focus on the operational response and the postponement of areas of work not considered business critical. The response has also necessitated new ways of working for the IJB and Committees which require to be considered in terms of long term adoption. The reivew of Committee and Board arrangements will be delayed until the current/new working models have been agreed and given additional time to be implemented. A revised implementation date has been provided. | |