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Item No: 10

Meeting Date: Wednesday 18th September 2019

Glasgow City Integration Joint Board

Report By: Sharon Wearing, Chief Officer, Finance and Resources

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**GLASGOW CITY INTEGRATION JOINT BOARD BUDGET MONITORING
FOR MONTH 4 AND PERIOD 5 2019/20**

Purpose of Report:

This report outlines the financial position of the Glasgow City Integration Joint Board as at 31st July 2019 (Health) and 2nd August 2019 (Council), and highlights any areas of budget pressure and actions to mitigate these pressures.

Background/Engagement:

The financial position of the Glasgow City Integration Joint Board is monitored on an ongoing basis throughout the financial year and reported to each meeting of the Board.

Recommendations:

The Integration Joint Board is asked to:

- a) note the contents of this report;
- b) approve delegation of £0.5m for investment in Stair Lifts by Development and Regeneration Services as outlined at section 5.3.3; and
- c) note the summary of current Directions (Appendix 2).

Relevance to Integration Joint Board Strategic Plan:

This report outlines expenditure against budget in delivery of the range of Health and Social Care services described within the Integration Joint Board Strategic Plan.

Implications for Health and Social Care Partnership:

**Reference to National
Health & Wellbeing
Outcome:**

Not applicable at this time.

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Personnel:	Not applicable at this time.	
Carers:	Expenditure in relation to Carers' services is included within this report.	
Provider Organisations:	Expenditure on services delivered to clients by provider organisations is included within this report.	
Equalities:	Not applicable at this time.	
Fairer Scotland Compliance:	The expenditure on services supports the delivery of a Fairer Scotland.	
Financial:	Actions required to ensure expenditure is contained within budget.	
Legal:	Not applicable at this time.	
Economic Impact:	Not applicable at this time.	
Sustainability:	Not applicable at this time.	
Sustainable Procurement and Article 19:	Not applicable at this time.	
Risk Implications:	The ability to manage spend within the funding available continues to represent a risk to the IJB given the cost and demand pressures outlined within this report. This is reviewed on a regular basis and actions taken, where required, to mitigate these risks and manage spend within the funding available.	
Implications for Glasgow City Council:	None at this time.	
Implications for NHS Greater Glasgow & Clyde:	None at this time.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	✓

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1. Purpose

- 1.1 This monitoring statement provides a summary of the financial performance of the Glasgow City Integration Joint Board for the period 1 April 2019 to 31st July 2019 (Health), and to 2nd August 2019 (Council).
- 1.2 It is based on information contained in the respective financial systems and includes accruals and adjustments in line with its financial policies.

2. Summary Position

- 2.1. Net expenditure is £0.742m lower than budget to date. Gross expenditure is £0.285m (0.02%) underspent, and income is over-recovered by £0.457m (0.42%).
- 2.2 Appendix 1 shows the current budget variance by both care group and subjective analysis.

3. Budget Changes

- 3.1 Throughout the financial year, adjustments are made to the original approved budget as a result of additional funding allocations and service developments. During Month 4/Period 5 the net expenditure budget has increased by £7.525m. The changes to the gross expenditure and income budgets are analysed in the table below.

Explanation	Changes to Expenditure Budget £	Changes to Income Budget £	Net Expenditure Budget Change £
Increased Employer Superannuation Costs	7,875,926	-659,085	7,216,841
Action 15 Funding	227,421	0	227,421
Transfer of funding to NHS for e-health and physiotherapy posts	-68,500		-68,500
Other Adjustments	2,397	-2,397	0
Health Improvement Funding – Weigh To Go	149,000		149,000
Total	8,186,244	-661,482	7,524,762

4. Transformation Programme

- 4.1 The overall savings target for 2019/20 is £18.255m. At this stage of the year it is anticipated that actual savings realised will be £14.379m representing 78% of the target. The shortfall is related to savings in Adult and Older Peoples Services which is linked to the delivery of the Maximising Independence Programme which will be the subject of an update report to the IJB in November. Progress against all savings targets will continue to be reviewed during the year through the Integration Transformation Programme Board.
- 4.2 Unachieved savings from 2018/19 of £3.809m are still to be realised. Currently £0.986m is forecast to be achieved, 26% of the total savings target. The balance outstanding relates to Purchased Care Home Placements and Learning Disability

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Purchased Services. This is linked to the delivery of the Maximising Independence Programme which will be the subject of an update report to the IJB in November.

- 4.3 The savings realised are reflected in the overall financial position reported in this monitoring statement and delivery will continue to be monitored by the Integration Transformation Board.

5. Reasons for Major Budget Variances

5.1 Children and Families

- 5.1.1 Net expenditure is underspent by £1.733m.

- 5.1.2 Employee costs is underspent by £0.555m mainly due to a combination of vacancies in the provided residential units and new investment funding for which plans are currently being developed. This figure includes an overspend in Community Nursing of £0.439m due to Health Visiting is overspending as a result of the regrading from band 6 to band 7.

- 5.1.3 Work continues in support of the Transformation Programme within Children and Families and has secured a further reduction in Residential Schools placement numbers of 5 since 1st April 2019. At period 5 the underspend is £0.359m. The full year projected underspend is £0.932m.

- 5.1.4 There are underspends totalling £0.269m relating to Provided Fostering, Adoption and Shared Care/Community Respite linked to placement numbers. Supported Living is underspent by £0.341m mainly in respect of new investment funding for which planning is underway.

5.2 Adult Services

- 5.2.1 Net expenditure is overspent by £0.098m.

- 5.2.2 Purchased Services (including SDS) within Learning Disability are overspent by £1.585m. This overspend is attributable to unachieved savings and the impact of transitional drift from Children and Families, and onwards to Older People. High cost services continue to be managed via the Management and Allocation of Community Resource Options Group (MACRO)

- 5.2.3 Expenditure of £0.391m in relation to Housing First has been incurred and is reflected in the overspend above. Scottish Government funding is being pursued.

- 5.2.4 Mental Health purchased services are reporting an overspend of £0.165m due in the main to a high cost support package impacting in the current financial year.

- 5.2.5 This is offset by underspends in a number of services largely due to periods of vacancies and turnover totalling £2.059m. Recruitment continues, and recent appointment to a number of posts will see this underspend reduce over the coming months.

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5.3 Older People and Physical Disability

- 5.3.1 Net expenditure is overspent by £1.320m.
- 5.3.2 Employee costs within Older People are overspent by £1.7m. There is an overspend within homecare services of £1.5m as a result of a deficit in funding following the transfer from Cordia LLP. Costs of agency and overtime to cover sickness absence and additional staffing costs relating to end of life care within the Residential Service is also increasing costs. This is being offset by an underspend of £0.2m within Community Health Services and other services arising from staff turnover and difficulty recruiting to posts.
- 5.3.3 Adaptation provision is of significant importance in meeting the health and wellbeing outcomes for adults and older people affected by disability and contributes to the IJB's priority of supporting independence and balance of care. To address the current level of unmet need for stair lift provision for home owners it is proposed that £0.500m is transferred non recurrently this financial year from the IJB to Glasgow City Council Development and Regeneration Services to support provision of substantial need stair lifts for the 90 service users who currently await provision and to fund new demand for critical and substantial stair lift provision, identified through Occupational Therapy assessments, within this financial year.

5.4 Resources

- 5.4.1 Net expenditure is underspent by £0.325m.
- 5.4.2 Staffing costs underspend is the main driver as a result of turnover throughout the year in areas including Admin/Business Support, Senior Management and Planning.

5.5 Primary Care

- 5.5.1 Primary Care is showing an underspend position of £0.103m.
- 5.5.2 The removal of the risk share arrangements in 2018/19 in relation to Prescribing requires the IJB to deal with over and underspends. Detailed monitoring arrangements continue to be in place for this budget area to assist with the management of risk in relation to global prices and the potential impact of Brexit.
- 5.5.3 This will continue to be closely monitored and will be the subject of future updates to the IJB.

6. Action

- 6.1 The Chief Officer, along with the Health and Social Care Partnership Senior Management Team, continues to manage and review the budget across all areas of the Partnership.

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7. Conclusion

- 7.1 Net expenditure is £0.742m lower than budget to date.
- 7.2 A number of savings initiatives through the transformation programme have yet to achieve the required level of savings. These initiatives are being critically reviewed and closely monitored by the IJB's Integration Transformation Board.
- 7.3 In line with the approved Reserves Policy, any net underspend which may occur within 2019/20 will be transferred to reserves at the end of the financial year in order to provide future security against unexpected cost pressures and aid financial stability
- 7.4 A number of potential risks are highlighted throughout this monitoring report which will require to be mitigated going forward and these will be considered as part of our revenue budget plans for 2020/21.

8. Recommendations

- 8.1 The Integration Joint Board is asked to:
 - a) note the contents of this report;
 - b) approve delegation of £0.5m for investment in Stair Lifts by DRS outlined at section 5.3.3; and
 - c) note the summary of current Directions (Appendix 2).

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DIRECTION FROM THE GLASGOW CITY INTEGRATION JOINT BOARD

1	Reference numbers	180919-8-a 180919-8-b
2	Report Title	Glasgow City Integration Joint Board Budget Monitoring for Month 4 and Period 5 2019/20
3	Date direction issued by Integration Joint Board	18 September 2019
4	Date from which direction takes effect	18 September 2019
5	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
6	Does this direction supersede, revise or revoke a previous direction – if yes, include the reference number(s)	Yes (reference number: 270319-18-a) Supersedes.
7	Functions covered by direction	All functions outlined in Appendix 1 of the report.
8	Full text of direction	(a) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2019-22, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1. (b) Direct £0.500m to Development and Regeneration Services for investment in stair lifts as outlined in section 5.3.3.
9	Budget allocated by Integration Joint Board to carry out direction	As outlined in Appendix 1.
10	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
11	Date direction will be reviewed	20 November 2019

Glasgow City Integration Joint Board

Budget Monitoring Statement to 31st July 2019 (NHS)/2nd August 2019 (Council)

Budget Variance by Care Group

Annual Net Expenditure Budget £000		Actual Net Expenditure to Date £000	Budgeted Net Expenditure to Date £000	Variance to Date £000
151,279	Children and Families	51,214	52,947	-1,733
282,503	Adult Services	88,894	88,796	98
296,598	Older People (incl Dementia)	93,885	92,564	1,320
48,121	Resources	14,813	15,138	-325
-397	Criminal Justice	645	645	0
332,059	Primary Care	107,790	107,892	-103
1,110,164	Total	357,240	357,982	-742

	Funded By :-
414,796	Glasgow City Council
684,549	NHS Greater Glasgow & Clyde
10,818	Drawdown of Earmarked Reserves
1,110,164	

Budget Variance by Subjective Analysis

Annual Budget £000		Actual to Date £000	Budget to Date £000	Variance to Date £000
	Expenditure			
445,562	Employee costs	147,234	148,379	-1,145
24,371	Premises Costs	4,445	4,069	375
6,201	Transport Costs	2,101	2,010	91
82,268	Supplies and Services	20,637	20,977	-340
300,469	Third party Costs	100,121	99,434	687
31,114	Transfer Payments	9,918	9,855	63
826	Capital Financing Costs	0	0	0
131,592	Prescribing	42,719	42,720	-1
193,538	Family Health Services	67,824	67,839	-15
1,215,942	Total Expenditure	394,999	395,284	-285
105,778	Income	37,758	37,302	457
1,110,164	Net Expenditure	357,240	357,982	-742

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
240616-8-a	Delivering a Transformed Health and Social Care Service	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work together with the Chief Officer, the Chief Officer: Finance and Resources, and others as necessary to develop an integrated, partnership approach to development of a transformation programme for health and social care services in Glasgow, and to the budget setting process for the Council and Health Board as it relates to health and social care services, as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33909&p=0	All functions delegated to the Glasgow City Integration Joint Board	The 2017/18 budget, as notified to the Integration Joint Board by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_Meeting_20160624_Item_8_Delivering_Transformed_Health_Social%20Care_Glasgow_April%202017.pdf	06 August 2019
210916-12-a	Homelessness Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver homelessness services in line with the Homelessness Strategy outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35270&p=0), as advised and instructed by the Chief Officer: Planning, Strategy and Commissioning	Homelessness Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_Meeting_20160921_Item_12.pdf	27 August 2019
210916-15-a	Unaccompanied Asylum Seeking Children	Council only	Glasgow City Council are directed to continue to support young unaccompanied asylum seeking children who present in the city, and to continue to engage with the Home Office and others with regard to the issues outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35273&p=0)	Children's Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_Meeting_20160921_Item_15.pdf	03 September 2019
210916-21-a	Occupational Therapy Review	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop and deliver Occupational Therapy services as outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35278&p=0)	Older People's Services / Occupational Therapy	As advised by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_Meeting_20160921_Item_21.pdf	23 August 2019
210916-22-a	Assistive Technology	Both Council and Health Board	Glasgow City Council are directed to identify the best approach to implementing the recommendations outlined in the PA Consulting report described in this paper (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35279&p=0), and to subsequently implement those recommendations.	Older People's Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_Meeting_20160921_Item_22.pdf	23 August 2019
311016-5-a	Community Planning Arrangements (Community Justice functions)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to support the transition of the new Community Justice arrangements as outlined in this paper.	Community Justice functions	£50,000 expenditure to be funded from the social work, health and Integrated Care Fund budgets as determined by the Chief Officer: Finance and Resources.	31-Oct-16	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_Meeting_20161031_Item_5.pdf	27 August 2019
311016-7-a	Multi Agency City Centre Hub Pilot Proposal	Council only	Implement the proposed pilot as outlined in this report	Out of Hours homelessness provision.	As advised by the Chief Officer: Finance and Resources	31-Oct-16	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%207%20-%20Multi%20Agency%20City%20Centre%20Hub%20Pilot%20Proposal.pdf	27 August 2019

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Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
311016-8-a	Continuing and Complex Care	Health Board only	NHS Greater Glasgow and Clyde are directed to begin work on testing the transitional model for continuing and complex care in North East Glasgow with immediate effect.	All functions associated with the provision of continuing care - acute care (Hospital Based Complex Care), care at home, long term care, intermediate care (rehabilitation) or intermediate care (non-rehabilitation).	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A number of financial risks outlined in this report will be kept under review by the Chief Officer: Finance and Resources, and reported to the Integration Joint Board in due course.	31-Oct-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%208%20-%20Continuing%20and%20Complex%20Care.pdf	23 August 2019
091216-5-a	Housing Contribution Statement and Action Plan	Council only	Glasgow City Council is directed to work with Partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to the report.	Housing functions delegated to the Integration Joint Board via the Integration Scheme.	As advised by the Chief Officer: Finance and Resources	09-Dec-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_5_-_Housing_Contribution_Statement_and_Action_Plan.pdf	02 September 2019
091216-8-a	Homelessness Service: Private Rented Sector Tender	Council only	Glasgow City Council is directed to re-tender the private rented sector service at the contact value of £460,000, on a 3+1+1 contract.	Homelessness Services	£460,000 p.a.	09-Dec-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_8_-_Homelessness_Service_Private_Rented_Sector_Tender.pdf	30 August 2019
091216-12-a	Families for Unaccompanied Asylum Seeking Young People	Council only	Glasgow City Council is directed to implement the further stages of the USAC work and continue ongoing negotiations with partners as outlined in this report.	Children's Services	To be agreed.	09-Dec-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_12_Families_for_Unaccompanied_Refugee_Children.pdf	03 September 2019
180117-6-a	Advocacy Tender	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the contract for advocacy services to the value of £744,455 per annum (pro-rata in 2016/17)	Advocacy services to those client groups outlined in this report.	£744,455 per annum (pro-rata in 2016/17)	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_6_-_Advocacy_Tender.pdf	
180117-7-a	Developing Effective Joint Commissioning Arrangement	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the joint commissioning approach as outlined within this report.	All functions delegated to the Integration Joint Board.	As directed by the Chief Officer: Finance and Resources	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_7_-_Developing_Effective_Joint_Commissioning_Arrangement.pdf	
180117-8-a	Council Provided Residential and Day Care for Older People	Council only	Glasgow City Council is directed to deliver the changes to day care provision as outlined in section 4 of this report.	Directly provided residential and day care service for older people.	As directed by the Chief Officer: Finance and Resources	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_8_-_Council_Provided_Residential_and_Day_Care_for_Older_People.pdf	

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Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
180117-9-a	Housing Support Reconfiguration and Efficiency Savings	Council only	Glasgow City Council is directed to develop or redesign housing support services as outlined within this report.	Housing support services including sheltered housing.	As directed by the Chief Officer: Finance and Resources	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_18_01_17_ITEM_No_9_-_Housing_Support_Reconfiguration_and_Efficiency_Savings.pdf	04 September 2019
180117-11-a	Communications Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to provide support from Council and Health staff within the Partnership's Business Development Team in supporting the Communications Strategy and its action plan as outlined in this report.	All functions delegated to the Integration Joint Board.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer, Finance and Resources.	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_M_No_11_-_Communications_Strategy_2017-19.pdf	24 July 2019
150217-7-a	Alcohol and Drug Services	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the redesign of Alcohol and Drug Day Services as outlined in this report	All functions associated with the provision of Alcohol and Drug Day Services.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_15_02_2017_ItemNo7_-_Alcohol_and_Drugs.pdf	23 August 2019
150217-8-a	Mental Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign adult services as outlined within this report.	All functions associated with the provision of Adult Services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_15_02_2017_ItemNo8_-_Mental_Health_Services.pdf	23 August 2019
150217-14-a	Criminal Justice Funding 2017 - 2018	Council only	Glasgow City Council is directed to implement the approach to delivering the required Criminal Justice budget reductions as outlined in section 4 of this report.	Criminal Justice services	As advised by the Chief Officer: Finance and Resources, including the Scottish Government allocation of £17,693,897 for Section 27 Criminal Justice service for 2017/18	15-Feb-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_15_02_2017_ItemNo14_-_Criminal_Justice_Funding_17-18.pdf	27 August 2019
150317-8-a	Homelessness Services – Transformational Change	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to explore what further actions are required to improve 'corporacy' of approach within the City to tackle homelessness, in line with the approach adopted by Newcastle City Council	Homelessness services	As advised by the Chief Officer: Finance and Resources	15-Mar-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_8.pdf	27 August 2019
150317-9-a	Older People Mental Health	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the reconfigured inpatient bed provision and investment in community resources as outlined in this report.	Older People Mental Health	As advised by the Chief Officer: Finance and Resources	15-Mar-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_9.pdf	23 August 2019

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Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
210617-9-a	Safer Drug Consumption Facility and Heroin Assisted Treatment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the next stages of development of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service as outlined in this report and in line with the previously agreed Business Case.	Addiction Services and related supports.	As advised by the Chief Officer: Finance and Resources. The operating costs of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service is estimated at £2,355,680 per annum. This will be funded by the redirection of existing resources of £885,290, with the balance of £1,470,390 being met from reserves for a period of no more than 3 years	21-Jun-17	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM_No_9_-_Safer_Drug_Consumption_Facility_and_Heroin_Assisted_Treatment.pdf	
210617-10-a	ADP Prevention, Harm Reduction and Recovery Strategy 2017 - 2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the ADP Strategy as outlined in this report.	Addiction Services and related supports	As advised by the Chief Officer, Finance and Resources.	21-Jun-17	https://glasgowcity.hscpsc.scot/sites/default/files/publications/21_June_ITEM_No_10_-_Glasgow_City_AD_-_Prevention_Harm_Reduction_and_Recovery_Strategy_2017-2020.pdf	
200917-10-a	Glasgow HSCP Falls Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Falls Strategy appended to this report	All health and social care services	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Glasgow%20HSCP%20Falls%20Strategy%202017-2020.pdf	23 August 2019
200917-11-a	Sexual Health Strategic Plan 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Sexual Health Strategic Plan 2017-2020.	Sexual Health Services	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Sexual%20Health%20Strategic%20Plan%202017-2020.pdf	23 August 2019
200917-12-a	Draft Palliative and End of Life Care Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Palliative and End of Life Care Plan	Palliative care and end of life care services.	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Draft%20Palliative%20and%20End%20of%20Life%20Care%20Plan.pdf	24 July 2019
200917-15-a	HSCP Commissioning Workplan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the key areas of work as outlined in the HSCP Commissioning workplan 2017-18	All health and social care services.	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2015%20-%20HSCP%20Commissioning%20Workplan%202017-18.pdf	
081117-6-a	Transformational Change Programme - Children's Services 2018-21	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the transformation programme for children's services as outlined in this report.	Children's services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Transformational%20Change%20Programme%20-%20Childrens%20Services%202018-21.pdf	03 September 2019
081117-7-a	Older People's Transformational Change Programme 2018-21	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Older People's Services as outlined in this report.	Older People's Services	As outlined in this report at table 1, and as advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscpsc.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Older%20Peoples%20Transformational%20Change%20Programme%202018-21.pdf	23 August 2019

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Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
081117-8-a	West Glasgow Minor Injuries Services Review	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the status quo regarding provision of Minor Injuries Services in West Glasgow, and engage with the Glasgow City HSCP and other partners in developing proposals regarding the longer term sustainable provision of minor injuries services across the Board area.	Minor Injuries Services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20West%20Glasgow%20Minor%20Injuries%20Services%20Review.pdf	23 August 2019
081117-9-a	Treatment Foster Care Service Review and Employment Tribunal Judgement	Council only	Glasgow City Council are directed to terminate the treatment foster care service as outlined in this report and to resolve the staffing issues therein.	Treatment foster care services.	As advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Treatment%20Foster%20Care%20Service%20Review%20and%20Employment%20Tribunal%20Judgement.pdf	03 September 2019
081117-11-a	Provision of Forensic Medical Services to people who have been sexually assaulted and/or raped	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the interim service model outlined in this report	Sexual Health Services	As advised by the Chief Officer: Finance and Resources, including £305,000 from the HSCP contingency fund, augmented by £140,000 from the sexual health budget, for one year from March 2018 to run an interim service model for 2018 /19.	08-Nov-17	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Provision%20of%20Forensic%20Medical%20Services%20to%20People%20who%20have%20Been%20Sexually%20Assaulted%20and%20or%20Raped.pdf	23 August 2019
081117-12-a	Criminal Justice and Community Justice Overview	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to engage in the evolving plans for the Maryhill Community Custodial Unit, as outlined in this report	Criminal Justice and Community Justice services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Criminal%20Justice%20and%20Community%20Justice%20Overview.pdf	27 August 2019
240118-10-a	Social Care Housing Needs Assessment and Investment	Both Council and Health Board	NHS Greater Glasgow and Clyde and Glasgow City Council are directed to review the Housing Contribution Statement via the Housing, Health and Social Care Group, and to set up a sub group of the Housing, Health and Social Care Group to scope out the requirements of undertaking a comprehensive social care housing needs assessment	Housing Services	As advised by Chief Officer, Finance and Resources	24-Jan-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Social%20Care%20Housing%20Needs%20Assessment%20and%20Investment.pdf	
210317-8-a	Transformational Change Programme - Sexual Health Services	Health Board only	NHS Greater Glasgow and Clyde is directed to deliver the Transformational Change Programme for sexual health services as outlined in this paper	Specialist Sexual Health services	As stated in section 5 Finance in this paper – within existing resources and based on a 15% reduction over the next three years.	21-Mar-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Transformational%20Change%20Programme%20-%20Sexual%20Health%20Service%20.pdf	23 August 2019
210318-9-a	Health and Social Care Hub for North East Glasgow - Initial Agreement (Draft)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the necessary stages of development of the Health and Social Care Hub for the North East of Glasgow, as outlined in this report.	All functions anticipated to be carried out within the North East Health and Social Care Hub	Details of the finance arrangements and implications are included in the Initial Agreement	21-Mar-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Health%20and%20Social%20Care%20Hub%20for%20North%20East%20Glasgow%20-%20Initial%20Agreement%20-%20Draft%29_1.pdf	24 July 2019

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210318-10-a	Review of Social Work Out of Hours Service	Council only	Glasgow City Council is directed to conclude contractual arrangements for delivery of out of hours social care services as outlined in this report.	Out of hours social care services	The total cost of the service is £2,545,969. Glasgow's contribution is £1,588,108 and the remaining partners' contribution is £1,044,068 which includes a 9% management fee	21-Mar-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2010%20-%20Review%20of%20Social%20Work%20Out%20of%20Hours%20Service_0.pdf	
090518-9-a	Provision of Emergency Accommodation for Homelessness	Council only	Glasgow City Council are directed to progress the closure of Clyde Place and re-provisioning of Rodney Street as outlined in this report.	Emergency Homeless Accommodation	Confirmation of funding is awaited.	09-May-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20Provision%20of%20Emergency%20Accommodation%20for%20Homelessness.pdf	27 August 2019
090518-11-a	Achieving Excellence in Pharmaceutical Care: A Strategy for Scotland	Health Board only	All pharmacy services and functions referred to in the National Strategy and provided by the HSCP.	All pharmacy services and functions referred to in the National Strategy and provided by the HSCP.	£125m for 2018-19	09-May-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2011%20-%20Achieving%20Excellence%20in%20Pharmaceutical%20Care%20-%20A%20Strategy%20for%20Scotland_1.pdf	25 July 2019
200618-9-a	Policy Development: Transition from Overnight Sleepover Support to Alternative Support Arrangements	Council only	To note GCHSCP's policy direction for the transition from overnight sleepover support to alternative support arrangements	Policy applies across all adult care groups – older adults over 65 years, younger adults with a physical or learning disability, adults with mental health problems and/ or addiction issues and young people with disabilities transitioning into adult services from 16 years or later.	To be managed within the overall budget allocated to GCHSCP	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20Policy%20Development%20-%20Transition%20from%20Overnight%20Sleepover%20Support%20to%20Alternative%20Support%20Arrangements.pdf	23 August 2019
200618-10-a	Development of the City Centre Hub and Redesign of Out of Hours Services	Council only	Glasgow City Council is directed to progress the proposals outlined in this report	Out of hours services for vulnerable adults with multiple and complex needs.	External funding is as outlined in the report for 2018/19.	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2010%20-%20Development%20of%20City%20Centre%20Hub%20and%20Redesign%20of%20Out%20of%20Hours%20Services.pdf	27 August 2019
190918-9-a	Primary Care Improvement Plan	Health Board only	Facilitate the recruitment of the new staff that are identified through implementation of the Primary Care Improvement Plan Provide the funding to support the implementation of the Primary Care Improvement Plan in accordance with the letter from the Scottish Government dated the 23 May 2018.	Primary and community care services, mental health services, children's services (vaccination programme).	Glasgow City IJB/HSCP has been allocated £5.529m. This is forecast to increase to £18.732m by 2021-22 for Glasgow City in line with the increase in the national figure.	19-Sep-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20Primary%20Care%20Improvement%20Plan_0.pdf	25 July 2019
190918-11-a	Glasgow Homeless Alliance Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for Alliance partners to work with the Council and IJB to deliver the Glasgow Alliance to End Homelessness.	Delivery of all Purchased Homelessness Services	£23million which will reduce throughout the lifetime of the contract period, subject to service redesign and efficiencies targets.	19-Sep-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2011%20-%20Glasgow%20Homelessness%20Alliance%20Tender_0.pdf	27 August 2019

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190918-13-a	Intensive Outreach Family Support Service Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for the provision of Intensive Outreach Family Support Services.	Provision of community-based intensive outreach family support services to children and young people on the edge of care.	Total budget available is £3.75 million, £750,000 per annum for an initial 3-year period, with an option to extend for a further 1+1 years subject to satisfactory service review.	19-Sep-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2013%20-%20Intensive%20Outreach%20Family%20Support%20Service%20Tender.pdf	03 September 2019
071118-6-a	Cordia Transfer Update	Council only	Glasgow City Council is directed to deliver Homecare and associated services, noting a 50% contribution to the 2018/19 forecasted overspend will be provided by the IJB, on the basis that Glasgow City Council provides the remaining 50% contribution. Glasgow City Council is directed to consider future funding requirements as part of the 2019/20 revenue budget exercise.	Homecare and associated services as outlined in section 2.2.	The IJB delegates an additional £3.3m from reserves to support Homecare service delivery in 2018-19.	07-Nov-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2006%20-%20Cordia%20Transfer%20Update%201.pdf	06 August 2019
071118-7-a	Mental Health Strategy and Implementation	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	Mental Health Services	As outlined in this report and appendix.	07-Nov-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2007%20-%20Mental%20Health%20Strategy%20and%20Implementation%202.pdf	23 August 2019
071118-8-a	Tender for Specialist Care Home Service to Support People with Learning Disability requiring Complex Care	Council only	Direct the Council to advertise the requirement for a 15 bed specialist care home to support people with learning disabilities requiring complex care, and provide an options paper back to the IJB once the procurement exercise is complete	Specialist Care Home Service for People with Learning Disabilities assessed as requiring Complex Care.	The estimated annual recurring cost of this service is circa £2.7 million. This will be funded from Health Board Resource Transfer available for Long Stay Tier 4 patients, current budget provision for existing service users which will transfer with them, and new demand assumptions. This financial framework will require service users identified for the service to match these funding assumptions. Non recurring start-up costs will require to be identified.	07-Nov-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2008%20-%20Tender%20for%20a%20Specialist%20Care%20Home%20Service%20to%20Support%20People%20with%20LD%20requiring%20Complex%20Care%201.pdf	23 August 2019
071118-9-a	Changes to Frail Elderly Continuing Care: Implementation of the Scottish Government Guidance on Hospital Based Complex Care	Health Board only	Work in partnership with Glasgow City HSCP to deliver the proposed changes to the provision of continuing care and AWI as outlined in the paper.	Continuing care and AWI bed provision within Glasgow City.	£4.1m has been identified for Glasgow City within the financial framework.	07-Nov-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2009%20-%20Changes%20to%20Frail%20Elderly%20Continuing%20Care%201.pdf	23 August 2019
121218-8-a	Alcohol and Drug Partnership: Priorities for Additional Investment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	Glasgow City ADP	As outlined in the report	12-Dec-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2008%20-%20Alcohol%20and%20Drug%20Partnership%20-%20Priorities%20for%20Additional%20Investment%200.pdf	

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060219-6-a	Update on the Award of the 2019 Social Work Framework Agreement for Selected Purchased Social Care Supports	Council only	Glasgow City Council is directed to implement the 2019 Framework and the prioritisation for the Central Review Team as prescribed in section 5 of this report. Glasgow City Council are further directed to allocate the funding outlined in section 4.1 of this report (£0.6m) to meet the identified costs of increasing the rates paid for care and support under the 2015 Framework rates to the minimum threshold rate set for the 2019 Framework.	The new 2019 Framework Agreement will apply to 3 types of services: - Care and Support Services - Day Opportunities Services - Short Breaks/Respite Services The services can be used by people assessed as eligible for service from the following service user groups: - People with Mental Health issues - People with Disabilities - Older People - Children Affected by Disability	£0.6m	06-Feb-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2006%20-%20Update%20on%20the%20Award%20of%20the%202019%20Social%20Work%20Framework%20Agreement%20for%20Selected%20Purchased%20Social%20Care%20Supports_0.pdf	
060219-7-a	Glasgow Rapid Rehousing Transition Plan 2019/20 - 2023/24	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Rapid Rehousing Transition Plan that has been submitted to the Scottish Government following confirmation of approval of the Plan by the Scottish Government.	Housing and Homelessness Services	Within existing resources	06-Feb-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2007%20-%20Glasgow%20Rapid%20Rehousing%20Transition%20Plan%202019-20to%202023-24_0.pdf	27 August 2019
060219-8-a	Health and Social Care Integration 2018 - Audit Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to take forward the completion of the draft action plan, including any amendments made to it, as it relates to activity within the remit of the IJB/HSCP.	Responsibility for progressing the Direction predominantly lies with Business Development, Finance, People and Change and Corporate Services. The activity covered in the Action Plan subject to the direction is relevant to all functions across Glasgow City Health and Social Care Partnership.	Within existing resources	06-Feb-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2008%20-%20Health%20and%20Social%20Care%20Integration%202018%20-%20Audit%20Scotland_0.pdf	
060219-9-a	Assisted Home Garden Maintenance	Council only	Glasgow City Council (through Land and Environmental Services) are directed to utilize non-recurring funding allocated by the IJB to continue to deliver the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020. Glasgow City Council (through Land and Environmental Services) are further directed to engage with the current recipients of the Assisted Home Garden Maintenance Service in order to assess impact and develop alternative options, by 1 October 2019, to mitigate any negative impact from the withdrawal of this service.	Assisted Home Garden Maintenance Service provided by Glasgow City Council through Land and Environmental Services	£520,000 non-recurring funding has been allocated by the IJB to carry out the direction in relation to continuation of the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020.	06-Feb-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20Assisted%20Home%20Garden%20Maintenance.pdf	
270319-9-a	IJB Financial Allocations and Budgets 2019-2020	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £433,074,600 in line with the Strategic Plan and the budget outlined within this report. Glasgow City Council is also directed to jointly develop a financially sustainable solution for both Homecare and Housing First by September 2019 with update reports to the IJB on 27 June 2019 and 18 September 2019. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2019-20	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 and Glasgow City Council is £433,074,600 as per this report.	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-9-integration-joint-board-financial-allocations-and-budgets-2019-2020	

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270319-10-a	The Introduction of Free Personal Care for Under 65s	Council only	Glasgow City Council is directed to utilise the £3.696 million allocated by the Scottish Government to support the implementation of Free Personal Care to Under 65's	All services which include free personal care.	The introduction of Free Personal Care has been allocated £3.696 million from Scottish Government.	27-Mar-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITM%20No%2010%20-%20The%20Introduction%20of%20Free%20Personal%20Care%20for%20Under%2065s_1.pdf	
270319-12-a	Scottish Living Wage Settlement (2019)	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 2.3% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the IJB) and Scotland Excel. Also excluded from this award will be services provided by the Purchased Services Framework 2019.	Glasgow Purchased Services Contracts Glasgow Purchased Services Contracts (Sleepover) Direct Payments	The proposal to increase rates by 2.3% will cost an additional £3,700,000. Funds have been made available within the Scottish Government settlement for 2019/20.	27-Mar-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITM%20No%2012%20-%20Scottish%20Living%20Wage%20Settlement%202019_1.pdf	
270319-13-a	Glasgow City HSCP Workforce Plan 2019-2022	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to align future iterations of the Workforce Plan to the timescales of the HSCP Strategic Planning cycle and to progress the actions outlined at Section 3 of the Workforce Plan.	All functions and care groups covered in the appended Workforce Plan.	Within existing resources (taking into account additional investment committed by the Government to develop the mental health workforce over the next 5 years).	27-Mar-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITM%20No%2013%20-%20Glasgow%20City%20HSCP%20Workforce%20Plan%202019-2022_0.pdf	
270319-14-a	Proof of Concept: Turning Point Scotland Transformational Change Proposal	Both Council and Health Board	Glasgow City Council is directed to conclude negotiations with Turning Point Scotland in relation to modification of the existing Glasgow Drug Crisis Centre (GDCC) and Link-up (alcohol crisis intervention) services to deliver an integrated service from one location as a test of concept approach pending future formal procurement process Direct the Health Board to commence formal recruitment of Medical Officer.	Addiction and Homeless Crisis Drug and Alcohol Provision.	GDCC - £1,634,986 (£842,464 Health Board resource transfer) Link Up - £926,327.69	27-Mar-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITM%20No%2014%20-%20Proof%20of%20Concept%20-%20Turning%20Point%20Scotland%20Transformational%20Change%20Proposal_0.pdf	
270319-15-a	GGC Review of Health and Social Care Out of Hours - Urgent Care Resource Hub Proposal	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the options appraisal and further refinement of the proposed model for out of hours and urgent care in the community and to complete the development of proposals for approval by the IJB that comply with the recommendations of the Ritchie report.	The following out of hours functions are covered by this direction; GP; District Nursing; Community Rehabilitation; Children's Social Work Residential Services; Emergency Social Work Services; Emergency Dental Services; Homelessness; Home Care; Mental Health; Community Pharmacy; Optometry	Within existing resources	27-Mar-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITM%20No%2015%20-%20GGC%20Review%20of%20Health%20and%20Social%20Care%20OOHs%20Services%20-%20UCRH%20Proposal.pdf	27 August 2019

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270319-16-a	Adult Services Transformational Change Programme 2018-21 Progress Report: Integration of Learning Disability Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to carry out a 'test for change' within North East Glasgow's LD services to inform the future roll-out of integrated community learning disability teams across the city, including an effective mechanism for gathering service user and carer views on their experience of integrated services. Glasgow City Council and NHS Greater Glasgow and Clyde are further directed to carry out an option appraisal during 2019 to inform the viability of replacing GCHSCP's LD day centres at Riddrie and Carlton with new build accommodation and, on completion, present recommendations back to the IJB.	Community learning disability teams (CLDTs) and Learning Disability day care services.	Within existing resources	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2016%20-%20Adult%20Services%20Transformational%20Change%20Programme%202018-21%20Progress%20Report%20-%20Integration%20of%20Learning%20Disability%20Services.pdf	23 August 2019
270319-17-a	Care Services Contingency Planning - Equal Pay	Council only	Glasgow City Council are directed to urgently progress the recruitment of c400 care at home staff as set out in 3.3 above, and to ensure that Council employees and resources are appropriately supported within the HSCP to further develop the Equal Pay Contingency Plan of the HSCP.	Home Care Services	Within existing resources	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2017%20-%20Care%20Services%20Contingency%20Planning%20-%20Equal%20Pay.pdf	
270319-18-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2018%20-%20Glasgow%20City%20IJB%20Budget%20Monitoring%20for%20OM10%20and%20P11%202018-19.pdf	
080519-7-a	Primary Care Improvement Plan (PCIP2) - Progress in 2018/19 and Plan for 2019/20	Health Board only	To streamline and facilitate the process of recruitment of staff.	Staff recruitment in support of priority workstreams.	Budget allocation to carry out direction as indicated in Appendix 3 of report.	08-May-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2007%20-%20Primary%20Care%20Improvement%20Plan%20PCIP2%20-%20Progress%20in%202018-19%20and%20Plans%20for%202019-20_2.pdf	25 July 2019
080519-8-a	IJB Property Strategy 2019-22	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work collaboratively with Glasgow City HSCO and other key partners to deliver the Property Strategy 2019 – 2022.	All health and social care functions as they relate to property.	Revenue budget as advised by the Chief Officer; Finance and Resources, Capital budgets in line with the capital planning arrangements of the Council and Health Board respectively.	08-May-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2008%20-%20IJB%20Property%20Strategy%202019-2022.pdf	
080519-9-a	National Care Home Contract Settlement 2019/20	Council only	From 8 April 2019 implement the 3.65% uplift rate to nursing care and 3.40% uplift to residential care, the rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care home, intermediate care and commissioned services.	4.1 The cost of the uplift of £2.608m will be funded by the additional monies provided to integration authorities in 2019/20 for social care.	08-May-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20National%20Care%20Home%20Contract%20Settlement%202019-20.pdf	
080519-10-a	Homelessness Service Savings 2019-20	Council only	IJB directs Glasgow City Council to fully implement the Homelessness Savings Plan as outlined in this report by 1st October 2019.	Purchased Homelessness Services, residential and community/outreach provision.	Delivery of the direction is within existing resources.	08-May-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2010%20-%20Homelessness%20Service%20Savings%202019-20.pdf	27 August 2019

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260619-8-a	Outturn Report 2018/19	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the IJB as outlined in section 5 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in section 5 of the report £19.912m in reserves carried forward.	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2008%20-%20Outturn%20Report%202018-19.pdf	
260619-9-a	Unaudited Annual Accounts 2018/19	Council only	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the IJB as outlined in Item No 8. Outturn Report 2018/19.	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20Unaudited%20Annual%20Accounts_0.pdf	
260619-10-a	Update on Financial Allocations and Budget for 2019/20	Health Board only	NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan.	Budget 2019-20	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 as per March report to IJB.	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2010%20-%20Update%20on%20Financial%20Allocations%20and%20Budget%20for%202019-20_0.pdf	
260619-11-a	Re-design and Development of Youth Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are Directed to implement the citywide model of Youth Health Services outlined in section 4 of this report.	Integrated mental health and wellbeing support services for young people.	Funding of £401,565 for the provision of 7 hubs (Year 1 and 2) has been allocated. Funding for the final two hubs in 2021/22 will be sought from anticipated new funding from the Scottish Government. If this cannot be secured then the funding gap will be found from reconfiguration of children's services for 2021/22 onward.	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2011%20-%20Redesign%20and%20Development%20of%20Youth%20Health%20Services%20in%20Glasgow_0.pdf	
260619-12-a	Implementing the Carers Scotland Act 2016	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to invest funding in support of implementation of the Carers Act, as described in sections 6-11 and summarised in section 12, in; the Community support Project; 6 Family support workers; Band 3 Health Care Liaison worker; Development funding and Carer Short Breaks.	Adult carers and young carers.	A total budget for the investment outlined in this paper of £1,456,000 has been allocated on the following basis: Community Support Project £428,000 Investment in New Family Support Model £467,000 Family support workers 3rd sector £210,000 Band 3 Health Liaison worker £26,000 Development funding £25,000 Carer Short Breaks £300,000	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2012%20-%20Implementing%20the%20Carers%20Scotland%20Act%202016_0.pdf	24 July 2019