



Item No. 11

Meeting Date Wednesday 24th January 2018

Glasgow City Integration Joint Board

Report By: Sharon Wearing, Chief Officer, Finance and Resources

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GLASGOW CITY INTEGRATION JOINT BOARD BUDGET MONITORING FOR MONTH 7 AND PERIOD 8 2017/18
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Purpose of Report:	This report outlines the financial position of the Glasgow City Integration Joint Board as at 31 October 2017 (Health) and 27 October 2017 (Council), and highlights any areas of budget pressure and actions to mitigate these pressures.
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Background/Engagement:	The financial position of the Glasgow City Integration Joint Board is monitored on an ongoing basis throughout the financial year and reported to each meeting of the Board.
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Recommendations:	The Integration Joint Board is asked to: a) note the contents of this report; b) approve the budget changes noted in paragraph 4; and c) note the summary of current Directions (Appendix 2).
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Relevance to Integration Joint Board Strategic Plan :

This report outlines expenditure against budget in delivery of the range of Health and Social Care services described within the Integration Joint Board Strategic Plan.
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Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	Not applicable at this time.
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Personnel:	Not applicable at this time.	
Carers:	Expenditure in relation to Carers' services is included within this report.	
Provider Organisations:	Expenditure on services delivered to clients by provider organisations is included within this report.	
Equalities:	Not applicable at this time.	
Financial:	Actions required to ensure expenditure is contained within budget.	
Legal:	Not applicable at this time.	
Economic Impact:	Not applicable at this time.	
Sustainability:	Not applicable at this time.	
Sustainable Procurement and Article 19:	Not applicable at this time.	
Risk Implications:	None at this time.	
Implications for Glasgow City Council:	None at this time.	
Implications for NHS Greater Glasgow & Clyde:	None at this time.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	✓

1. Purpose

- 1.1 This monitoring statement provides a summary of the financial performance of the Glasgow City Integration Joint Board for the period 1 April 2017 to 31 October 2017 (Health), and to 27 October 2017 (Council).
- 1.2 It is based on information contained in the respective financial systems and includes accruals and adjustments in line with its financial policies.

2. Background

- 2.1 The financial position of the Glasgow City Integration Joint Board is monitored on an ongoing basis throughout the financial year and reported to each meeting of the Board.

3. Summary Position

- 3.1 Net expenditure is £3.479m less than budget to date. Gross expenditure is £3.191m (0.49%) underspent, and income is over-recovered by £0.288m (0.38%). If this position continued to the end of the financial year, the net underspend would be transferred to reserves.
- 3.2 Appendix 1 shows the current budget variance by both care group and subjective analysis.

4. Budget Changes

- 4.1 Throughout the financial year, adjustments are made to the original approved budget as a result of additional funding allocations and service developments. During Month 7/Period 8 the net expenditure budget has increased by £0.731m. The changes to the gross expenditure and income budgets are analysed in the table below.

Explanation	Changes to Expenditure Budget	Changes to income Budget	Net Expenditure Budget Change
Unaccompanied Asylum Seeking Refugees – Home Office Funding	+£688,000	+£688,000	£0
Realignment of budgets between SWS and Health	-£596,000	-£596,000	£0
Reversal of Maryhill Unitary Charge	-£1,137,000	£0	-£1,137,000
Reversal of Maryhill Facilities	-£254,000	£0	-£254,000
Transfer to Capital Mental Health Strategy - Stobhill	-£200,000	£0	-£200,000
North West Elderly Community Mental Health Budget to East Dunbarton	-£279,000	£0	-£279,000
Govan Social and Health Integration Partnership	+£291,000	£0	+£291,000
Primary Care Transformation Fund	+£2,123,000	£0	+£2,123,000

Primary Care Transformation Fund Redesign	+£488,000	+£488,000	£0
Other Income Offsets	+£182,000	+£182,000	£0
Drawdown of Earmarked Reserves	+£1,668,000	+£1,668,000	£0
Other NHS Budgets < £100,000	+£187,000	£0	+£187,000
Totals	+£3,161,000	+£2,430,000	+£731,000

4.2 In addition there have been a number of budget transfers during the period to reflect service reconfigurations.

4.3 Whilst the staffing budget includes a pressure in relation to the increased pay award, this will be managed bottom-line this financial year. However, it has been agreed that the additional budget will be made available next financial year.

5. Transformation Programme

5.1 The overall savings target for 2017/18 is £17.935m with expected achievement of £17.635m, leaving a shortfall of £0.300m within Adult Mental Health.

6. Reasons for Major Budget Variances

6.1 Children and Families

6.1.1 Net expenditure is underspent by £535,000.

6.1.2 Employee costs is overspent by £793,000, mainly in relation to overtime and pay and allowances within the provided residential units. In the main, this is a result of the cost of operating the temporary residential unit for Unaccompanied Asylum Seeking Young Women until the end of September, which involved the recruitment of additional staff and overtime working. Overtime has also been required to cover for staff absence in relation to sickness and maternity leave.

6.1.3 Residential School placement numbers have decreased by 5 since Period 7 to 84, with a full-year commitment of £17.076m. The underspend to date is £408,000 and includes 5 placements within secure establishments.

6.1.4 Purchased placements have decreased by 3 since Period 7 to 398, with a full-year commitment of £24.360m, and an underspend to date of £820,000. The majority of placements are in purchased fostering.

6.1.5 In other areas of the service there are underspends in provided foster care due to reducing placement numbers (£525,000), kinship care (£149,000), and shared care and community respite (£192,000). These underspends are partially offset by an overspend in transport costs (£754,000) mainly in respect of young people in care being taken for contact visits with family or to school.

6.1.6 Within School Nursing, a £400,000 savings target has been applied and largely achieved. Full achievement is expected by the end of the year, with a further review of the service on-going. Year-to-date, this service is £48,000 overspent.

- 6.1.7 Health Visiting development funding from the Scottish Government has been partially distributed and will give provision for growth in the trained staff cohort. The staffing growth mirrors the academic rather than fiscal year and this presents some phasing challenges, which it is proposed to address by utilising the carry forward facility for earmarked reserve funds.
- 6.1.8 In addition to the areas noted above, a number of smaller overspends in Childsmile and PACT are returning a £41,000 pressure which is being fully offset by an underspend in senior nursing due to vacancies and turnover.
- 6.1.9 Some progress has been made towards the NHS Children's Services savings programme but there currently remains a gap, resulting in a year to date overspend of £84,000.

6.2 Prison Healthcare and Criminal Justice

- 6.2.1 Net expenditure is overspent by £83,000.
- 6.2.2 Clinical supplies account for the majority of the Prison Healthcare overspend. Within employee costs, there are some pressures associated with Medical costs and a Health Improvement post which are offset by vacancies and turnover in other professions.

6.3 Older People and Physical Disability

- 6.3.1 Net expenditure is underspent by £1,177,000.
- 6.3.2 There is an underspend of £835,000 mainly in relation to slippage within the Older People's Residential and Day Care Strategy.
- 6.3.3 There is an underspend of £116,000 in the Adaptations budget. This is due to a downturn in activity in the supply of hoists and stairlifts in service user homes.
- 6.3.4 Physical Disability has an overspend of £151,000 within Third Party payments. Personalisation is overspent by £449,000 which is attributable to unachieved savings. This is partially offset by an underspend of £236,000 within the joint store.
- 6.3.5 Income is over-recovered by £295,000 mainly in relation to client contributions for Homecare charges and recovery of Direct Payments.
- 6.3.6 Treatment Room staffing is overspent by £53,000, which is offset by an underspend within Out of Hours Nursing (£139,000), Senior and District Nursing (£91,000) and Rehabilitation Services (£155,000), as a result of staff turnover. Although some of the NHS Older People's savings have been achieved, unachieved savings relating to the Older People's System of Care programme to develop integrated teams is resulting in a year to date overspend of £86,000.

6.4 Addictions

- 6.4.1 Net expenditure is underspent by £696,000.

6.4.2 This is mainly attributable to Purchased Services (£410,000), where occupancy levels within residential rehabilitation services have reduced.

6.4.3 There is a non-recurring underspend of £291,000 within the Community Addiction Teams due to staff turnover, and recruitment is ongoing.

6.5 Elderly Mental Health

6.5.1 Net expenditure is overspent by £2,261,000.

6.5.2 There are ongoing costs of beds in Darnley and Quayside, accommodating adults with incapacity ('AWI') who have been discharged from acute services. There is no specific budget for these costs which, year-to-date, amount to £975,000.

6.5.3 The vast majority of the overspend relates to inpatient services. Year-to-date, this amounts to £1,528,000, almost all of which is due to unachieved savings of £1,489,000.

6.5.4 An underspend of £242,000 within other community staffing budgets partly offsets the overspends above.

6.6 Learning Disability

6.6.1 Learning Disability services are underspent by £220,000.

6.6.2 Employee costs is overspent by £52,000. This reflects an overspend within Assessment and Care Management of £159,000, which is partially offset by vacancies within the NHS Community Teams .

6.6.3 There is an underspend of £112,000 within the provided Day Services in respect of Supplies and Services.

6.6.4 Income is over-recovered by £168,000 in respect of recovery of Direct Payments and outstanding client contributions.

6.7 Homelessness

6.7.1 Homelessness services are overspent by £28,000.

6.7.2 There is an underspend of £320,000 which is mainly attributable to vacancies across Occupational Therapy, Nursing and Admin in the Health team.

6.7.3 Property rates are overspent by £223,000 across various properties, and City Building recharges for Temporary Furnished Flats (TFFs) by £202,000. There is also an overspend of £138,000 in relation to interpreting services.

6.7.4 There is an underspend of £613,000 in relation to net savings made from prior year tendering activity.

6.7.5 Income is under-recovered by £402,000 in relation to rental income and unsubsidised Housing Benefit.

6.8 Adult Mental Health

6.8.1 Adult Mental Health services are underspent by £779,000.

6.8.2 Savings unachieved amount to £160,000 year to date. There has been a reversal of the savings target associated with Primary Care Mental Health and Mental Health Inpatient Services following the report to the IJB in September. The remaining savings targets largely relate to Citywide or Hosted services and work is underway to progress plans to secure delivery of these savings.

6.8.3 There are overspends across the city in respect of Psychiatric Medical staffing amounting to £186,000, due to maternity leave cover and unfunded sessions which are currently under review.

6.8.4 Acute admissions to mental health beds at Parkhead are overspent by £59,000 largely as a result of having additional staff due to the isolated nature of the site. This is offset by underspending in short stay wards across the city resulting in a net underspend of £139,000.

6.8.5 There are underspends in Crisis services (£134,000), Allied Health Professionals – mainly Occupational Therapy (£123,000), Specialist Citywide Services (£144,000), Central Nursing (£198,000) and Psychology (£218,000), largely due to periods of vacancies and turnover.

6.8.6 There is an underspend of £107,000 relating to Direct Payments.

6.9 Hosted Services

6.9.1 Hosted Services are underspent by £187,000.

6.9.2 The underspend of £219,000 within the Police Custody Healthcare service is largely as a result of medical and nursing vacancies.

6.9.3 Within Sexual Health Services, the overspend of £31,000 is due to drug pressures of £372,000 for new PReP prescribing, partially offset by turnover within Medical and Nursing.

6.10 Other Services

6.10.1 Other Services are underspent by £2,253,000. This relates largely to the Contingency budget which has some commitments against it for new service provision but expenditure has slipped in the current year.

6.11 Prescribing Costs

- 6.11.1 Budgets and savings targets for Prescribing costs have recently been finalised and the budget increase is reflected in this report. A break-even position has been reported at Month 07, however the risks on short supply, off patent savings, increased demand and price inflation should be noted, with the potential impact for 2018/19.

7. Action

- 7.1 The Chief Officer, along with the Health and Social Care Partnership senior management team, continues to manage and review the budget across all areas of the Partnership. In particular, work is underway on the review of Adult and Older People Mental Health and there will be a report to the IJB in due course.

8. Conclusion

- 8.1 Net expenditure is £3.479m less than budget to date, with the recent Probable Outturn projecting a year end underspend of £3.946m. The overall position will be kept under review to the end of the financial year to ensure any material changes are identified, such as performance during the approaching winter months. A number of NHS savings initiatives through the transformation programme have yet to achieve the required level of savings. These initiatives are being critically reviewed and closely monitored by the IJB's Integration Transformation Board and will be reported on in future monitoring statements.
- 8.2 In line with the approved Reserves Policy, any net underspend which may occur within 2017/18 will be transferred to reserves at the end of the financial year in order to provide future security against unexpected cost pressures and aid financial stability. Alternatively, general reserves may be required to mitigate against the budget pressures referred to within this report. Earmarked reserves will be released as expenditure is incurred.
- 8.3 A number of potential risks are highlighted throughout this monitoring report which will require to be mitigated going forward, and consideration will be given to providing for ear-marked reserves in these areas.

9. Directions

- 9.1 A summary of all current directions is attached to this report at Appendix 2.

10. Recommendations

- 10.1 The Integration Joint Board is asked to:
- a) note the contents of this report;
 - b) approve the budget changes noted in paragraph 4; and
 - c) note the summary of current Directions (Appendix 2).

DIRECTION FROM THE GLASGOW CITY INTEGRATION JOINT BOARD

1	Reference number	240118-11-a
2	Date direction issued by Integration Joint Board	24 January 2018
3	Date from which direction takes effect	24 January 2018
4	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
5	Does this direction supersede, amend or cancel a previous direction – if yes, include the reference number(s)	No
6	Functions covered by direction	All functions outlined in section 3.1 of the report.
7	Full text of direction	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.
8	Budget allocated by Integration Joint Board to carry out direction	As outlined in section 3.1 of the report.
9	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership
10	Date direction will be reviewed	21 March 2018

Appendix 1

Glasgow City Integration Joint Board

Budget Monitoring Statement to end October/Period 8 2017/18

Budget Variance by Care Group

Annual Gross Expenditure Budget	Annual Income Budget	Annual Net Expenditure Budget		Actual Net Expenditure to Date	Budgeted Net Expenditure to Date	Variance to Date
£000	£000	£000		£000	£000	£000
154,227	2,510	151,717	Children and Families	87,924	88,459	-535
23,423	18,385	5,038	Prisons Healthcare and Criminal Justice	3,549	3,466	83
259,437	22,514	236,923	Older People/Physical Disability	123,397	124,574	-1,177
42,710	1,441	41,269	Addictions	22,686	23,382	-696
2,124	317	1,807	Carers	947	952	-5
29,312	1,075	28,237	Elderly Mental Health	19,989	17,728	2,261
66,332	404	65,928	Learning Disability	32,597	32,817	-220
105,692	13,684	92,008	Mental Health	51,992	52,771	-779
77,146	29,471	47,675	Homelessness	23,885	23,857	28
127,530	0	127,530	Prescribing	74,734	74,733	1
181,666	8,772	172,894	Family Health Services	103,419	103,419	0
13,953	1,383	12,570	Hosted Services	6,922	7,109	-187
61,697	6,238	55,459	Other Services	20,439	22,692	-2,253
1,145,249	106,194	1,039,055		572,480	575,959	-3,479

Add Transfer to Reserves

3,479

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Budget Variance by Subjective Analysis

Annual Budget		Actual to Date	Budget to Date	Variance to Date
£000	Expenditure	£000	£000	£000
330,762	Employee costs	190,092	190,329	-237
24,580	Premises Costs	14,557	13,951	606
4,480	Transport Costs	2,896	2,061	835
71,856	Supplies and Services	36,108	38,063	-1,955
371,930	Third Party Costs	204,067	208,106	-4,039
29,246	Transfer Payments	14,158	14,236	-78
840	Capital Financing Costs	0	0	0
133,780	Prescribing	78,406	78,405	1
181,526	Family Health Services	108,611	108,607	4
-3,751	Unachieved Savings	0	-1,672	1,672
1,145,249	Total Expenditure	648,895	652,086	-3,191
106,194	Income	76,415	76,127	288
1,039,055	Net Expenditure	572,480	575,959	-3,479

Appendix 2

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
210916-8-a	21-Sep-16	Budget	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer. https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35267&p=0	Budget allocated to Glasgow City Council: Gross £570,740,000 Income £179,058,000 Net £391,682,000 Budget allocated to the Health Board of: Gross £643,378, 400 Income £ 27,663,900 Net £615,714,500	Apr-17	Current
100516-10-a	21-Sep-16	Commissioning and Procurement Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to: <ul style="list-style-type: none"> • Implement the 2016-17 Commissioning and Procurement Strategy for the Glasgow City Health and Social Care Partnership as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33437&p=0 • Carry out tender activity as noted within the strategy document, and any other tender activity required to support achievement of the Strategic Plan, as advised by the Chief Officer: Strategy, Planning and Commissioning and the Chief Officer: Finance and Resources 	All in-scope budgets as identified by the Chief Officer: Finance and Resources	Apr-17	Current
100516-13-a	21-Sep-16	Free Personal Care etc rates	Council only	Glasgow City Council is directed to implement the increased fee rates for the National Care Home Contract, Free Personal and Nursing Care and Personal Expenses Allowances as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33440&p=0	The increase to Social Work Services expenditure of £2,916,870 is funded by the additional monies provided to integration authorities in 2016/17 for social care. The full year effect of £4,418,000 in 2017/18 will be similarly treated.	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
240616-8-a	21-Sep-16	Transformation Programme	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work together with the Chief Officer, the Chief Officer: Finance and Resources, and others as necessary to develop an integrated, partnership approach to development of a transformation programme for health and social care services in Glasgow, and to the budget setting process for the Council and Health Board as it relates to health and social care services, as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33909&p=0	The 2017/18 budget, as notified to the Integration Joint Board by the Chief Officer: Finance and Resources	Apr-17	Current
210916-12-a	21-Sep-16	Homelessness	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver homelessness services in line with the Homelessness Strategy outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35270&p=0), as advised and instructed by the Chief Officer: Planning, Strategy and Commissioning	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
210916-15-a	21-Sep-16	Unaccompanied Asylum Seeking Children	Council only	Glasgow City Council are directed to continue to support young unaccompanied asylum seeking children who present in the city, and to continue to engage with the Home Office and others with regard to the issues outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35273&p=0)	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
210916-21-a	21-Sep-16	Occupational Therapy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop and deliver Occupational Therapy services as outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35278&p=0)	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
210916-22-a	21-Sep-16	Assistive Technology	Both Council and Health Board	Glasgow City Council are directed to identify the best approach to implementing the recommendations outlined in the PA Consulting report described in this paper (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35279&p=0), and to subsequently implement those recommendations.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
311016-5-a	31-Oct-16	Community Justice functions	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to support the transition of the new Community Justice arrangements as outlined in this paper.	£50,000 expenditure to be funded from the social work, health and Integrated Care Fund budgets as determined by the Chief Officer: Finance and Resources.	Apr-17	Current
311016-6-a	31-Oct-16	Winter Planning	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work closely to respond to demand during the winter months and to monitor and report variance from planned activity	As directed by the Chief Officer: Finance and Resources	Apr-17	Current
311016-7-a	31-Oct-16	Homelessness (multi agency out of hours hub)	Council only	Implement the proposed pilot as outlined in this report	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
311016-8-a	31-Oct-16	Continuing and Complex Care	Health Board only	NHS Greater Glasgow and Clyde are directed to begin work on testing the transitional model for continuing and complex care in North East Glasgow with immediate effect.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A number of financial risks outlined in this report will be kept under review by the Chief Officer: Finance and Resources, and reported to the Integration Joint Board in due course.	Apr-17	Current
311016-9-a	31-Oct-16	Alcohol and Drugs (safer consumption facility)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to begin work on the development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A full costing will be provided as part of the pilot development for approval by the Chief Officer: Finance and Resources	Apr-17	Current
311016-10-a	31-Oct-16	Proof of Concept	Council only	Glasgow City Council is directed to continue to develop and test the terms, arrangements and processes for the Proof of Concept with final proposals to be reported to the Integration Joint Board in the future.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources	Apr-17	Current
091216-5-a	09-Dec-16	Housing Contribution Statement and Action Plan	Council only	Glasgow City Council is directed to work with Partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to the report.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
091216-6-a	09-Dec-16	Reserves Policy	Council only	The Council is directed to transfer to Integration Joint Board reserves any underspend which occurs in 2016/17 relating to the Integration Joint Board, for the purposes of mitigating ongoing and future budget pressures.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
091216-7-a	09-Dec-16	Audit Scotland Reports: Social Work in Scotland and NHS in Scotland 2016	Both Council and Health Board	The Council and Health Board are directed to respond to the recommendations contained within the Audit Scotland Reports 'Social Work in Scotland' and 'the NHS in Scotland 2016', in line with the action plans produced in response to both reports and approved by the Integration Joint Board.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
091216-8-a	09-Dec-16	Homelessness Service: Private Rented Sector Tender	Council only	Glasgow City Council is directed to re-tender the private rented sector service at the contact value of £460,000, on a 3+1+1 contract.	£460,000 p.a.	Apr-17	Current
091216-9-a	09-Dec-16	Integrated Health and Social Care Out of Hours Reform Update	Council only	The Council is directed to give notice to 6 partner local authorities/Health and Social Care Partnerships; East Renfrewshire, Renfrewshire, Inverclyde, West Dunbartonshire, East Dunbartonshire, and Dumfries and Galloway that the contract for the Out of Hours Social Work Service will terminate on 31st March 2018.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
091216-10-a	09-Dec-16	Financial Plan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to continue to work as outlined in paragraphs 2.5 and 3.4 to secure efficiency savings as agreed with partner organisations	Yet to be finalised.	Apr-17	Current
091216-11-a	09-Dec-16	Commissioning Intentions for Unscheduled Care	Health Board only	NHS Greater Glasgow and Clyde are directed to work with the Chief Officer and others to develop a Strategic Commissioning Plan for Unscheduled Care for the approval of the Integration Joint Board, as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
091216-12-a	09-Dec-16	Families for Unaccompanied Asylum Seeking Young People	Council only	Glasgow City Council is directed to implement the further stages of the USAC work and continue ongoing negotiations with partners as outlined in this report.	To be agreed.	Apr-17	Current
091216-13-a	09-Dec-16	Tradeston / Laurieston - Impact on Clyde Place Assessment	Council only	The Council is directed to secure the provision of site/accommodation to re-provision the services currently provided at Clyde Place, and ensure the new accommodation is available for use prior to the closure of the Clyde Place facility.	As directed by the Chief Officer: Finance and Resources	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
180117-6-a	18-Jan-17	Advocacy Tender	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the contract for advocacy services to the value of £744,455 per annum (pro-rata in 2016/17)	£744,455 per annum (pro-rata in 2016/17)	Apr-17	Current
180117-7-a	18-Jan-17	Joint Strategic Commissioning	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the joint commissioning approach as outlined within this report.	As directed by the Chief Officer: Finance and Resources	Apr-17	Current
180117-8-a	18-Jan-17	Residential and Day Care	Council only	Glasgow City Council is directed to deliver the changes to day care provision as outlined in section 4 of this report.	As directed by the Chief Officer: Finance and Resources	Apr-17	Current
180117-9-a	18-Jan-17	Housing Support	Council only	Glasgow City Council is directed to develop or redesign housing support services as outlined within this report.	As directed by the Chief Officer: Finance and Resources	Apr-17	Current
180117-11-a	18-Jan-17	Communications Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to provide support from Council and Health staff within the Partnership's Business Development Team in supporting the Communications Strategy and its action plan as outlined in this report.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer, Finance and Resources.	Apr-17	Current
180117-12-a	18-Jan-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Apr-17	Current
150217-7-a	15-Feb-17	Alcohol and Drugs	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the redesign of Alcohol and Drug Day Services as outlined in this report	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
150217-8-a	15-Feb-17	Mental Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign adult services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
150217-9-a	15-Feb-17	Adult Community Learning Disability Services	Health Board only	NHS Greater Glasgow and Clyde is directed to develop or redesign adult learning disability services as outlined within this report.	As directed by the Chief Officer: Finance and Resources and including the recurring saving of £155,000 from 1st April 2017 as outlined in para 7.1	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
150217-10-a	15-Feb-17	Sexual Health	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake the review and reform of Sexual Health and Specialised Services as outlined within this report.	As directed by the Chief Officer: Finance and Resources and including the £250k reduction in spend in 2017/18 as a contribution to the IJB's financial efficiencies target as outlined in this report.	Apr-17	Current
150217-11-a	15-Feb-17	Older People Community Based Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the change programme for Older People's services as outlined in section 3 of this report	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
150217-12-a	15-Feb-17	Integrated Health and Social Care in North East Glasgow	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the formal outline business case for the health and social care hub for the community of Parkhead / Dalmarnock and the wider east end of Glasgow, as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
150217-13-a	15-Feb-17	Alcohol and Drugs (safer consumption facility)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to proceed with the next stages in development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre, as outlined in the Business Case.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
150217-14-a	15-Feb-17	Criminal Justice	Council only	Glasgow City Council is directed to implement the approach to delivering the required Criminal Justice budget reductions as outlined in section 4 of this report.	As advised by the Chief Officer: Finance and Resources, including the Scottish Government allocation of £17,693,897 for Section 27 Criminal Justice service for 2017/18	Apr-17	Current
150217-15-a	15-Feb-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
150317-7-a	15-Mar-17	Budget	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £398,257,000 in line with the Strategic Plan. The Chief Officer will write to the Chief Executive of NHS Greater Glasgow & Clyde Board to advise him that his budget offer, as at 21st February, was not accepted by the IJB. NHSGGC is directed to conduct further discussion on a budget offer that complies with the requirements at 3.9 of this report.	As outlined throughout the report	Apr-17	Current
150317-8-a	15-Mar-17	Homelessness	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to explore what further actions are required to improve 'corporacy' of approach within the City to tackle homelessness, in line with the approach adopted by Newcastle City Council	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
150317-9-a	15-Mar-17	OPMH	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the reconfigured inpatient bed provision and investment in community resources as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
150317-10-a	15-Mar-17	Children's Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
150317-11-a	15-Mar-17	Unscheduled Care	Health Board only	NHS Greater Glasgow and Clyde is directed to design and deliver the integrated system of care for health and social care services that includes the strategic commissioning intentions for acute hospital services, as outlined within this report and appendix.	As directed by the Chief Officer: Finance and Resources, following the review being carried out of the process to estimate the appropriate 'set aside' budget, which will be available later in 2017.	Apr-17	Current
150317-12-a	15-Mar-17	Gorbals and Woodside Health Centres	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Full Business Cases for Gorbals and Woodside Health and Care Centres as outlined within the Full Business Cases referenced within this report.	As detailed within the two Full Business Cases and as directed by the Chief Officer: Finance and Resources.	Apr-17	Current
150317-13-a	15-Mar-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
260417-6-a	26-Apr-17	Increases for Care Home Fees, Free Personal & Nursing Care and Personal Expenses Allowance for 2017/18	Council only	Glasgow City Council is directed to apply the 2017/18 rates for NCHC residential, nursing and commissioned services as outlined within this report, and to draft and implement the requisite variation to the current NCHC contract to extend to 2018.	As per 2016/17 allocation, plus an additional £2m of the additional monies provided to integration authorities in 2017/18 for social care.	Apr-17	Current
260417-7-a	26-Apr-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Apr-17	Current
210617-6-a	21-Jun-17	Outturn Report 2017/17	Both Council and Health Board	a) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in paragraph 2.2 of the report, b) NHS Greater Glasgow and Clyde is directed to set-aside the sum of £120.8m in 2016/17 for delegated services provided in large hospitals, as outlined in paragraph 2.5 of the report, and c) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to carry forward reserves totalling £19.309m on behalf of the IJB (GCC £19.295m, NHSGG&C £0.014m), as outlined in paragraph 4 of the report.	a) As outlined in paragraph 2.2 of the report, b) £120.8m, and c) £19.309m.	Apr-17	Current
210617-8-a	21-Jun-17	Unaudited Annual Accounts	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to carry forward reserves totalling £19.309m on behalf of the IJB (GCC £19.295m, NHSGG&C £0.014m), as outlined in paragraph 4 of the report.	£19.309m.	Apr-17	Current
210617-9-a	21-Jun-17	Safer Drug Consumption Facility	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the next stages of development of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service as outlined in this report and in line with the previously agreed Business Case.	As advised by the Chief Officer: Finance and Resources. The operating costs of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service is estimated at £2,355,680 per annum. This will be funded by the redirection of existing resources of £885,290, with the balance of £1,470,390 being met from reserves for a period of no more than 3 years	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
210617-10-a	21-Jun-17	ADP Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the ADP Strategy as outlined in this report.	As advised by the Chief Officer, Finance and Resources.	Apr-17	Current
210617-11-a	21-Jun-17	Proof of Concept	Council only	Glasgow City Council is directed to further develop and test (if required) and implement Proof of Concept proposals, with liaison between staff in the Partnership; Council legal, procurement and audit staff; and social care providers as required.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer Finance and Resources.	Apr-17	Current
210617-12-a	21-Jun-17	Scottish Living Wage	Council only	Glasgow City Council is directed to: • uprate current provider rates for adult care services by 2.5%, backdated to 1 May 2017.	Uprate current provider rates for adult care services by 2.5% backdated to 1 May 2017.	Apr-17	Current
210617-13-a	21-Jun-17	Workforce Plan	Both Council and Health Board	To note the service redesign and staffing implications for both NHS Greater Glasgow and Clyde and Glasgow City Council staff which will be managed locally through agreed HR processes and policy for both organisations	Existing care group budget allocations	Apr-17	Current
210617-14-a	21-Jun-17	Carer Information Strategy Funding	Both Council and Health Board	The Council and Health Board are directed to continue to deliver Carers Information Services utilising the NHS 'waiver to tender' processes throughout 2017/18 & 2018/19, with a view to a full tender of all carer support services in late 2018	£855,971 in 2017/18. Allocation for 2018/19 to be advised by the Chief Officer: Finance and Resources	Apr-17	Current
210617-15-a	21-Jun-17	Carer (Scotland) Act 2015	Both Council and Health Board	The Council and Health Board are directed to carry out the necessary actions to prepare for full implementation of the Carer (Scotland) Act 2015 in April 2018	£265,714 Scottish Government funding	Apr-17	Current
210617-16-a	21-Jun-17	Minor Injuries Services in West Glasgow	Health Board only	NHS Greater Glasgow and Clyde is directed to work with the HSCP to undertake a joint review of minor injuries services in West Glasgow, covering the areas outlined in 2.1 of this report	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
210617-17-a	21-Jun-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Apr-17	Current
200917-8-a	20-Sep-17	IJB Financial Allocations and Budgets for 2017-18	Both Council and Health Board	NHSGGC is directed to spend the delegated net budget of £765.792m in line with the Strategic Plan.	The budget delegated to NHSGGC as per this report.	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
200917-9-a	20-Sep-17	Governance of Former Integrated Care Fund	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the governance arrangements outlined in this report.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
200917-10-a	20-Sep-17	Glasgow HSCP Falls Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Falls Strategy appended to this report	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
200917-11-a	20-Sep-17	Sexual Health Strategic Plan 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Sexual Health Strategic Plan 2017-2020.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
200917-12-a	20-Sep-17	Draft Palliative and End of Life Care Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Palliative and End of Life Care Plan	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
200917-14-a	20-Sep-17	Assisted Garden Maintenance	Council only	Glasgow City Council are directed to carry out a review of the Assisted Garden Maintenance service jointly between the Health and Social Care Partnership and Land and Environmental Services, led by the Chief Officer: Finance and Resources.	Assisted Garden Maintenance has a budget of £1.29m in 2017/18	Apr-17	Current
200917-15-a	20-Sep-17	HSCP Commissioning Workplan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the key areas of work as outlined in the HSCP Commissioning workplan 2017-18	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
200917-16-a	20-Sep-17	Glasgow-Bethlehem GTC Twinning Proposal	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to contribute to the work outlined in this report.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
200917-17-a	20-Sep-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Apr-17	Current
081117-6-a	08-Nov-17	Transformational Change Programme - Children's Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the transformation programme for children's services as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
081117-7-a	08-Nov-17	Older People's Transformational Change Programme	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Older People's Services as outlined in this report.	As outlined in this report at table 1, and as advised by the Chief Officer: Finance and Resources	Apr-17	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
081117-8-a	08-Nov-17	West Glasgow Minor Injuries Services Review	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the status quo regarding provision of Minor Injuries Services in West Glasgow, and engage with the Glasgow City HSCP and other partners in developing proposals regarding the longer term sustainable provision of minor injuries services across the Board area.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
081117-9-a	08-Nov-17	Treatment Foster Care Service Review and Employment Tribunal Judgement	Council only	Glasgow City Council are directed to terminate the treatment foster care service as outlined in this report and to resolve the staffing issues therein.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
081117-10-a	08-Nov-17	IJB Property Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work collaboratively with Glasgow City HSCP and other key partners to deliver the Property Strategy and action plan	Revenue budget as advised by the Chief Officer: Finance and Resources, Capital budgets in line with the capital planning arrangements of the Council and Health Board respectively	Apr-17	Current
081117-11-a	08-Nov-17	Provision of Forensic Medical Services to people who have been sexually assaulted and/or raped	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the interim service model outlined in this report	As advised by the Chief Officer: Finance and Resources, including £305,000 from the HSCP contingency fund, augmented by £140,000 from the sexual health budget, for one year from March 2018 to run an interim service model for 2018 /19.	Apr-17	Current
081117-12-a	08-Nov-17	Criminal Justice and Community Justice Overview	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to engage in the evolving plans for the Maryhill Community Custodial Unit, as outlined in this report	As advised by the Chief Officer: Finance and Resources	Apr-17	Current
081117-13-a	08-Nov-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Apr-17	Current
240118-6-a	24-Jan-18	Adult Services Transformation Change Programme 2018-2021	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Adult Services as outlined in this report.	As outlined in this report at table 2, and as advised by the Chief Officer: Finance and Resources	Jan-19	Current

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status
240118-7-a	24-Jan-18	A Five Year Strategy for Adult Mental Health Services in Greater Glasgow and Clyde 2018-23	Health Board only	Health Board directed to incorporate Adult Mental Health Strategy and subsequent implementation plan into the Moving Forward Together Programme.	As presented in the strategy document.	Jun-18	Current
240118-8-a	24-Jan-18	Carer Act Implementation Update and Eligibility Criteria	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Glasgow Eligibility Criteria to ensure fair access to carer supports in line with the intentions of the Carers Act 2016	As advised by Chief Officer, Finance and Resources	Jan-19	Current
240118-9-a	24-Jan-18	Delivering the New 2018 General Medical Services Contract in Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the necessary actions within Glasgow City and jointly with the five other GGC HSCPs to develop the Primary Care Improvement Plan as set out in section 5, and present this to the IJB in June 2018 for approval.	As advised by Chief Officer, Finance and Resources	Jan-19	Current
240118-10-a	24-Jan-18	Social Care Housing Needs Assessment and Investment	Both Council and Health Board	NHS Greater Glasgow and Clyde and Glasgow City Council are directed to review the Housing Contribution Statement via the Housing, Health and Social Care Group, and to set up a sub group of the Housing, Health and Social Care Group to scope out the requirements of undertaking a comprehensive social care housing needs assessment	As advised by Chief Officer, Finance and Resources	Jan-19	Current
240118-11-a	24-Jan-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Mar-18	Current