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Item No: 11

Meeting Date: Wednesday 18th September 2019

Glasgow City Integration Joint Board

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FINANCIAL FRAMEWORK FOR THE FIVE YEAR ADULT MENTAL HEALTH SERVICES STRATEGY IN GREATER GLASGOW AND CLYDE

Purpose of Report:	The purpose of this report is to seek approval for the financial framework which has been developed to support the implementation of the Five Year Adult Mental Health Strategy across Greater Glasgow and Clyde.
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Background/Engagement:	The IJB approved the Five Year Adult Mental Health Services Strategy in Greater Glasgow and Clyde at its meeting on 24 January 2018. A detailed financial framework is required to be developed to support the redistribution of funding which will support this whole system approach to Adult Mental Health within Greater Glasgow and Clyde.
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Recommendations:	The Integration Joint Board is asked to: a) approve the proposed financial framework which will support the implementation of the Adult Mental Health Strategy.
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Relevance to Integration Joint Board Strategic Plan:

The five-year Adult Mental Health Strategy is relevant to all of the IJB's key priorities

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	The strategy is relevant to all nine National Health and Wellbeing Outcomes.
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Personnel:	None	
Carers:	None	
Provider Organisations:	None	
Equalities:	None	
Fairer Scotland Compliance:	None	
Financial:	<p>This financial framework will determine how the budgets identified for disinvestment across the system will be re-allocated across the 6 IJB's.</p> <p>Each IJB will then be responsible for funding local and board wide investment required to support the implementation of the Adult Mental Health Strategy. Board wide investment will be funded jointly by IJBs based on their share as determined by the NHS Scotland Resource Allocation Committee (NRAC).</p>	
Legal:	None	
Economic Impact:	None	
Sustainability:	None	
Sustainable Procurement and Article 19:	None	
Risk Implications:	A financial framework is required to support the implementation of the Adult Mental Health Strategy. A failure to secure agreement across all 6 IJB's which support a system wide and local approach could impact on the ability to deliver on the Five Year Strategy for Adult Mental Health.	
Implications for Glasgow City Council:	None at this stage. Directions will be issued in relation to reinvestment once the final financial framework is known.	
Implications for NHS Greater Glasgow & Clyde:	None at this stage. Directions will be issued in relation to redirection and reinvestment once the final financial framework is known.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	✓
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	

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1. Purpose

- 1.1 The purpose of this report is to seek approval for the financial framework which has been developed to support the implementation of the Five Year Adult Mental Health Strategy across Greater Glasgow and Clyde.

2. Background

- 2.1. Health and Social Care Partnerships (HSCP's) across NHS Greater Glasgow and Clyde have worked collaboratively to develop an Adult Mental Health Strategy which has been approved by all six Integrated Joint Boards (IJB's) and will deliver a whole system approach to Adult Mental Health within Greater Glasgow and Clyde.
- 2.2. There are key service areas in Mental Health that are system wide services. These include:
- Adult Mental Health Inpatient Beds
 - Specialist Adult Mental Health Services
 - Perinatal Services
 - Trauma Services
 - Unscheduled Care Services.

The Strategy recognises that this group of services will continue to be delivered on a system wide basis in order to ensure that access for people who require these services is equitable. In addition the strategy aims to standardise local services in order to ensure that the same levels and types of interventions are delivered across the Board area.

- 2.3. Work is being progressed to develop an implementation programme, which will be available later this year. A detailed financial framework is required to support the redistribution of funding which will support this whole system approach to Adult Mental Health within Greater Glasgow and Clyde.

3. Financial Framework Principles

- 3.1 The six HSCP's have worked together to develop a financial framework which will support the implementation of the Adult Mental Health Strategy, and have agreed the following principles for the framework:-
- support system wide and local planning and decision making
 - enable investments to be made which support delivery of the strategy, irrespective of where the budget is held
 - offer a framework which is fair and equitable for all partners
 - support service re-design on a system wide basis
 - support collaborative working across the partners and deliver the optimum use of the resources across Greater Glasgow and Clyde, including workforce planning.

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- 3.2 These principles reflect the need for a collaborative and system wide approach and a need for local planning and decision making and any financial framework proposed needs to support both approaches.

4. Financial Framework Proposed

- 4.1 The Adult Mental Health Strategy envisages significant resource shifts with service change. This will particularly focus on shifting the balance of care, reducing the reliance on high cost inpatient services and supporting the community infrastructure in Mental Health. Once the detail of the implementation programme is known this will identify areas of disinvestment which will free up money for reinvestment to support the implementation of the strategy. The strategy highlighted that the principal disinvestment will be confined to the contraction of inpatient services with the main areas requiring reinvestment being recovery, unscheduled care and social care.
- 4.2 The proposed financial framework will see the budgets identified for disinvestment across the system being re-allocated across the six IJB's based on their share of NHS Scotland Resource Allocation Committee (NRAC) in the year when the reallocation takes place, and is consistent with the approach which has taken place in other system wide financial frameworks.
- 4.3 Individual IJB's will then be able to use this funding to undertake the local and board wide investment required to support the implementation of the Adult Mental Health Strategy. Board wide investment will be funded jointly by IJB's based on their share of NRAC.

5. Recommendations

- 5.1 The Integration Joint Board is asked to:
- a) approve the proposed financial framework which will support the implementation of the Adult Mental Health Strategy.

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