



Item No: 11

Meeting Date: Wednesday 20th September 2017

Glasgow City Integration Joint Board

Report By: David Williams, Chief Officer
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SEXUAL HEALTH STRATEGIC PLAN 2017–2020

Purpose of Report:	To advise on the development and production of the Sexual Health Strategic Plan for Health and Social Care Partnerships in the Greater Glasgow and Clyde Area.
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Recommendations:	The Integration Joint Board is asked to: a) note the contents of the plan; b) approve its implementation across the six Health and Social Care Partnerships; and, c) direct the Council and Health Board to implement the plan.
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Relevance to Integration Joint Board Strategic Plan:

Sexual Health and Blood Borne Viruses Services, Page 22.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	This plan contributes to meeting outcomes 1,2,3,4,5,6 and 7 of the National Health and Wellbeing Outcomes.
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Personnel:	None
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Carers:	None
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Provider Organisations:	A key aim of the plan is to improve partnership working with third sector partners.
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Equalities:	Through implementation of the Sexual Health Strategic Plan we will make sure that the effects of any service change or improvement will be assessed for the implications or impact it may have on people or groups of people with a protected characteristic. The plan refers to the service review which will be subject to EQIA processes.	
Financial:	The plan refers to the review of the sexual health service which will be expected to realise financial efficiencies.	
Legal:	None	
Economic Impact:	None	
Sustainability:	None	
Sustainable Procurement and Article 19:	None	
Risk Implications:	None	
Implications for Glasgow City Council:	This plan will drive any work carried out by the city's Sexual Health Strategic Planning Group. Officers from the Partnership and other relevant Council partners who are involved in sexual health will be required to support delivery of the Strategic Plan, and work in partnership with Sexual Health services to develop local action and implementation plans.	
Implications for NHS Greater Glasgow & Clyde:	The plan will form the basis of strategic planning and service development for sexual health across the other five HSCP areas.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	✓

1. Background and Context

- 1.1 Sexual Health is a Health Board-wide service, hosted within Glasgow City Health and Social Care Partnership (HSCP) and operationally managed within the North West Locality. In relation to strategic planning, the service is accountable via the Glasgow City HSCP and reports into the Board-wide Sexual Health and Blood Borne Virus Planning and Implementation Group. It links strategically to each of the Health and Social Care Partnerships through their local sexual health planning arrangements.
- 1.2 Previous planning for sexual health across Greater Glasgow and Clyde has taken place on a phased basis, with phases 1 and 2 concluding in 2009. Sandyford Phase 3 Action Plan was published in early 2013 and was endorsed by the Partnerships in each area. The Sexual Health Strategic Plan 2017-20 builds on the activity previously described in the Phase 3 Action Plan and sets out the strategic direction for specialist sexual health services over the next 3 years.
- 1.3 The plan uses the five national outcomes from the National Sexual Health and BBV framework as a planning structure, with two additional ones added for young people's services and transgender.
- 1.4 The first draft of the Strategic Plan for Sexual Health 2016-2019 was presented to Glasgow City HSCP Senior Management Team (SMT) on 10 August 2016. The SMT agreed that the plan undergo a three month public consultation process and for a report on this process and an updated plan to be presented back to the SMT.
- 1.5 A revised plan was presented to and approved by the Glasgow City HSCP SMT on 12 April 2017, and subsequently by the Chief Officers' Group on 25 May 2017.

2. Consultation Process and Feedback

- 2.1 The draft plan was put out for consultation between August and November 2016. Members of the public and stakeholders were invited to contribute their views via a questionnaire on the Sandyford website, with detailed questions about the proposed plan. Additionally, paper copies were disseminated within waiting areas and it was promoted internally to staff via the e-bulletin and Staff-Net.
- 2.2 To make as many people aware of the consultation as possible, a press release was issued to local media and the Sandyford Twitter page was used to publicise the consultation. Specific stakeholder groups were contacted and two focus groups were hosted. Awareness raising days were held at several NHS Greater Glasgow and Clyde sites to publicise the consultation to community groups, service users and members of the public.
- 2.3 In total, 265 responses were received from a wide range of partners, including service users. Whilst the ambitions of the plan were generally welcomed concerns were raised about: -
 - Confusion regarding whose plan it is, i.e., Sandyford's or the whole Board area with all of its partners.
 - A vagueness in many places with the plan promising to continue to deliver on what it already does rather than being more visionary about service improvement.

- The plan flying in the face of some recent service issues around problems with access and short-term service reductions due to service pressures. In particular concern was expressed by the LMC (Local Medical Committees) regarding the potential prospect of service shifting towards general practice without resource and contradicting the spirit of the new GP contracts.

3. Revised Plan

3.1 As a result of the consultation process, the plan has: -

- A slightly revised vision statement with key aims.
- Greater clarity regarding the nature of Sandyford's universal and specialist services and its function as lead agency for sexual health services across the Board area. There is a broad statement about working in partnership with primary care colleagues to improve patient pathways.
- A statement about the formal review of Sandyford's core genito-urinary and reproductive health services, approved by Glasgow City Integration Joint Board (IJB) on 15 February 2017.
- Explicit service improvement actions under each outcome and a section on cross-cutting themes of research & innovation, training and service user engagement.
- A statement regarding performance measures, highlighting key indicators.

4. Service Review

4.1 Sandyford services have never been formally reviewed and in the current financial climate and newly established operating environment for health and social care, a formal review of Sandyford's core services will: -

- Improve the use of existing resources and release efficiencies through service redesign which will consider management and team structures, skill mix and localities.
- Ensure that Sandyford's services are more accessible and targeting the most vulnerable groups.
- Encourage those who could be more self-managing to be supported differently.

4.2 The strategic plan will guide the review process in relation to key priorities, strategic aims and how these efficiencies and potential future ones can be realised.

4.3 A Programme Board has been established, chaired by Jackie Kerr, Head of North West Locality, Glasgow City HSCP. There is representation from across all six HSCPs and other key stakeholders, including GPs. It is anticipated that a report will be presented to Glasgow City IJB in March 2018, along with recommendations and an implementation plan.

5. Next Steps

- 5.1 A user friendly summary version has been developed and is attached for information. Plans are in place for this to be widely distributed. A full version and the summary of the plan can be found at the following links –

<https://glasgowcity.hscp.scot/sites/default/files/publications/Sexual%20Health%20Strategic%20Plan%202017-2020.pdf>

<https://glasgowcity.hscp.scot/sites/default/files/publications/Sexual%20Health%20Strategic%20Plan%202017-2020-%20-%20Summary.pdf>

- 5.2 It is anticipated that the plan will be used as the basis for implementing service improvements and delivery at a local level within each HSCP. Within Glasgow City HSCP, the responsibility for driving the strategy sits with the Sexual Health Strategic Planning Group, chaired by the Head of Sexual Health.

6. Recommendations

- 6.1 The Integration Joint Board is asked to:
- a) note the contents of the plan;
 - b) approve its implementation across the six Health & Social Care Partnerships; and,
 - c) direct the Council and Health Board to implement the plan.

DIRECTION FROM THE GLASGOW CITY INTEGRATION JOINT BOARD

1	Reference number	200917-11-a
2	Date direction issued by Integration Joint Board	20 September 2017
3	Date from which direction takes effect	20 September 2017
4	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
5	Does this direction supersede, amend or cancel a previous direction – if yes, include the reference number(s)	No
6	Functions covered by direction	Sexual Health Services
7	Full text of direction	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to the implement the Sexual Health Strategic Plan 2017-2020.
8	Budget allocated by Integration Joint Board to carry out direction	As advised by the Chief Officer: Finance and Resources
9	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
10	Date direction will be reviewed	September 2018