



Item No. 13

Meeting Date Wednesday 21st March 2018

Glasgow City Integration Joint Board

Report By: Sharon Wearing, Chief Officer, Finance and Resources

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GLASGOW CITY INTEGRATION JOINT BOARD BUDGET MONITORING FOR MONTH 9 AND PERIOD 11 2017/18

Purpose of Report:	This report outlines the financial position of the Glasgow City Integration Joint Board as at 31 December 2017 (Health) and 19 January 2018 (Council), and highlights any areas of budget pressure and actions to mitigate these pressures.
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Background/Engagement:	The financial position of the Glasgow City Integration Joint Board is monitored on an ongoing basis throughout the financial year and reported to each meeting of the Board.
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Recommendations:	The Integration Joint Board is asked to: a) note the contents of this report; b) approve the budget changes noted in paragraph 3; and c) note the summary of current Directions (Appendix 3).
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Relevance to Integration Joint Board Strategic Plan :

This report outlines expenditure against budget in delivery of the range of Health and Social Care services described within the Integration Joint Board Strategic Plan.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing	Not applicable at this time.
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Personnel:	Not applicable at this time.	
Carers:	Expenditure in relation to Carers' services is included within this report.	
Provider Organisations:	Expenditure on services delivered to clients by provider organisations is included within this report.	
Equalities:	Not applicable at this time.	
Financial:	Actions required to ensure expenditure is contained within budget.	
Legal:	Not applicable at this time.	
Economic Impact:	Not applicable at this time.	
Sustainability:	Not applicable at this time.	
Sustainable Procurement and Article 19:	Not applicable at this time.	
Risk Implications:	None at this time.	
Implications for Glasgow City Council:	None at this time.	
Implications for NHS Greater Glasgow & Clyde:	None at this time.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	✓

1. Introduction

- 1.1 This monitoring statement provides a summary of the financial performance of the Glasgow City Integration Joint Board for the period 1 April 2017 to 31 December 2017 (Health), and to 19 January 2018 (Council).
- 1.2 It is based on information contained in the respective financial systems and includes accruals and adjustments in line with its financial policies.

2. Summary Position

- 2.1 Net expenditure is £4.053m less than budget to date. Gross expenditure is £3.399m (0.39%) underspent, and income is over-recovered by £0.654m (0.61%). If this position continued to the end of the financial year, the net underspend would be transferred to reserves.
- 2.2 Appendix 1 shows the current budget variance by both care group and subjective analysis.

3. Budget Changes

- 3.1 Throughout the financial year, adjustments are made to the original approved budget as a result of additional funding allocations and service developments. During Month 9/Period 11 the net expenditure budget has decreased by £0.874m. The changes to the gross expenditure and income budgets are analysed in the table below.

Explanation	Changes to Expenditure Budget	Changes to Income Budget	Net Expenditure Budget Change
Distinction Awards	+£196,982		+£196,982
GMS Cross Charge Adjustment	-£5,219		-£5,219
Transfer of Income Budget Hospices		+£726,196	-£726,196
Transfer of Income Budget Sexual Health		+£340,746	-£340,746
Other Income Offsets	+£215,447	+£215,447	+£0
Other Minor Allocations/Adjustments	+£1,453		+£1,453
Totals	+£408,663	-£1,282,389	-£873,726

- 3.2 In addition there have been a number of budget transfers during the period to reflect service reconfigurations.
- 3.3 Whilst the staffing budget includes a pressure in relation to the increased pay award, this will be managed bottom-line this financial year. However, it has been agreed that the additional budget will be made available next financial year.

4. Transformation Programme

- 4.1 The overall savings target for 2017/18 is £17.935m with expected achievement of £17.135m, leaving a shortfall of £0.800m within Adult Mental Health, Physical Disabilities and Children's and Families.

5. Reasons for Major Budget Variances

5.1 Children and Families

- 5.1.1 Net expenditure is underspent by £1.440m.
- 5.1.2 Residential School placement numbers have decreased by 5 since Period 10 to 71, with a full-year commitment of £16.415m. This represents a total reduction of 25 from the start of the year. The underspend to date is £1.120m and includes 1 placement within a secure establishment.
- 5.1.3 Purchased placements have decreased by 7 since Period 10 to 386, with a full-year commitment of £24.276m, and an underspend to date of £1.138m. The majority of placements are in purchased fostering.
- 5.1.4 In other areas of the service there are underspends in provided foster care due to reducing placement numbers (£0.928m), kinship care (£0.105m), and shared care and community respite (£0.189m).
- 5.1.5 These underspends are partially offset by an overspend in transport costs (£0.942m) mainly in respect of young people in care being taken for contact visits with family or to school. This service is currently developing plans to bring spend within budget. Employee costs (£0.899m) are also overspent mainly as a result of the cost of operating the temporary residential unit for Unaccompanied Asylum Seeking Young Women until the end of September, which involved the recruitment of additional staff and overtime working. Overtime has also been required to cover for staff absence in relation to sickness and maternity leave.
- 5.1.6 Some progress has been made towards the NHS Children's Services savings programme but there currently remains a gap, resulting in a year to date overspend of £0.095m and £0.143m on a full year basis. This is due to turnover savings allocated within this service which have been difficult to achieve due to the need to maintain health visiting numbers. This position will continue to be monitored across the service.
- 5.1.7 Health Visiting development funding from the Scottish Government has been partially distributed and will give provision for growth in the trained staff cohort. The staffing growth mirrors the academic year rather than the fiscal year and this presents some phasing challenges which it is proposed to address utilising the carry forward facility for earmarked reserves. An estimated value of carry forward required is £0.300m.

5.2 Prison Healthcare and Criminal Justice

5.2.1 Net expenditure is overspent by £0.146m.

5.2.2 Clinical supplies account for the majority of the Prison Healthcare overspend. Within employee costs, there are some pressures associated with increased sessional Medical costs and a Health Improvement post which are offset by vacancies and turnover in other professions. The use of bank staff to partially cover turnover is ongoing. It is hoped that the recruitment of Advanced Nurse Practitioners will reduce the reliance on Medical Staffing over time and will therefore have a favourable impact on the budget position.

5.3 Older People and Physical Disability

5.3.1 Net expenditure is underspent by £1.539m.

5.3.2 There is an underspend of £0.696m mainly in relation to slippage within the Older People's Residential and Day Care Strategy. Income is also over-recovered (£0.569m) mainly in relation to client contributions for Homecare charges and recovery of Direct Payments.

5.3.3 A number of other services are also experiencing underspends including:-

- Adaptations (£0.159m) due to a downturn in activity in the supply of hoists and stairlifts in service user homes.
- Residential (£0.111m) and Supported Living (£0.112m) linked to demand
- Staff within Out of Hours, Senior and District Nursing and Rehabilitation Services due to staff turnover (£0.522m)

5.3.4 This has been offset with an overspend in Personalisation (£0.555m) and Older People's System of Care programme (£0.114m) which is attributable to unachieved savings from 2017/18 and 2016/17. These areas are the subject of current transformation programmes and work will be under taken to secure delivery through these programmes.

5.4 Addictions

5.4.1 Net expenditure is underspent by £1.090m.

5.4.2 This is mainly attributable to Purchased Services (£0.612m), where occupancy levels within residential rehabilitation services have reduced. There is a non-recurring underspend mainly within the Community Addiction Teams (£0.487m) due to staff turnover, and recruitment is ongoing.

5.5 Elderly Mental Health

5.5.1 Net expenditure is overspent by £2.787m.

5.5.2 The main cause of the overspend is within inpatient services (£1.852m) and is mainly is due to unachieved savings from 2016/17 (£1.464m). Work is underway to progress

plans to secure delivery of these savings. The balance is within ward nurse pay (£0.388m) and is linked to staff sickness and patient observations.

5.5.3 There are ongoing costs of beds in Darnley and Quayside, accommodating adults with incapacity ('AWI') who have been discharged from acute services. There is no specific budget for these costs which, year-to-date, amount to £1.257m.

5.5.4 This is off-set with an underspend within other community staffing budgets linked to turnover (£0.322m).

5.6 Learning Disability

5.6.1 Learning Disability services are underspent by £0.296m.

5.6.2 This is as a result of income over recovery (£0.239m) in respect of Direct Payments and outstanding client contributions and an underspend in Supplies and Services within provided Day Services (£0.151m).

5.6.3 This is partially off-set with an overspend within employee costs (£0.087m). This reflects an overspend within Assessment and Care Management of (£0.206m), which is partially offset by vacancies within the NHS Community Teams.

5.7 Homelessness

5.7.1 Homelessness services are overspent by £0.119m.

5.7.2 Income is under-recovered by £0.553m in relation to recovery of rental income and unsubsidised Housing Benefit.

5.7.3 Property rates (£0.221m) are overspent across various properties, and City Building recharges are overspent for Temporary Furnished Flats (TFFs) (£0.323m). There is also an overspend in relation to interpreting services (£0.179m).

5.7.4 This is off-set with an underspend in relation to net savings made from prior year tendering activity (£0.853m) and an underspend which is mainly attributable to vacancies across Occupational Therapy, Nursing and Admin in the Health team (£0.425m).

5.7.5 Scottish government funding has been received to support Afghan refugees. This support spans financial years and as a result it is estimated that £0.500m will be required to be carried forward to 2018-19.

5.8 Adult Mental Health

5.8.1 Adult Mental Health services are underspent by £0.954m.

- 5.8.2 There are underspends in a number of services largely due to periods of vacancies and turnover (£1.179m). There is also an underspend relating to Direct Payments (£0.140m) and short stay wards across the city (£0.197m). A further review of the alignments of these budgets is required in order to determine the degree of contingency available in the event of a downward trend in income from other boards as they develop their community capacity.
- 5.8.3 There are overspends across the city in respect of Psychiatric Medical staffing (£0.202m), due to maternity leave cover and unfunded sessions which are currently under review. In addition to this Junior Doctor rotations (£0.232m) is overspent. Funding is received from NHS Education (NES) to support an approved number of Doctors post graduate training however funding is received at mid-point of the grade and no allowance is made for vacancies. There are therefore a number of component parts contributing to the emerging variance. Work is ongoing with Medical Staffing, Clinical Director Mental Health, Mental Health Business Support and Acute finance colleagues to ascertain the pressures linked to incremental drift, vacancy cover and potential over establishment.
- 5.8.4 Savings unachieved amount to £0.202m year to date and relate to the citywide Out of Hours review and an historic workforce target held centrally. Work is underway to progress plans to secure delivery of these savings.

5.9 Hosted Services (Glasgow)

- 5.9.1 Hosted Services in Glasgow IJB are underspent by £0.218m.
- 5.9.2 This is largely as a result of medical and nursing vacancies within the Police Custody Healthcare service (£0.222m).

5.10 Hosted Services (All)

- 5.10.1 Appendix 2 provides a summary of all hosted services across Greater Glasgow and Clyde. There is no risk sharing arrangement in place in relation to hosted services and it is for each IJB to manage the services which they host.

5.11 Other Services

- 5.11.1 Other Services are underspent by £1.559m. This relates largely to the Contingency budget which has some commitments against it for new service provision but expenditure has slipped in the current year.

5.12 Prescribing Costs

- 5.12.1 A break-even position has been reported at Month 09 in line with the risk sharing agreement with the Health Board, however the risks on short supply, off patent savings, increased demand and price inflation should be noted, with the potential impact for 2018/19.

6. Action

- 6.1 The Chief Officer, along with the Health and Social Care Partnership senior management team, continues to manage and review the budget across all areas of the Partnership.

7. Conclusion

- 7.1 Net expenditure is £4.053m less than budget to date, with the recent Probable Outturn projecting a year end underspend of £3.946m. The overall position will be kept under review to the end of the financial year to ensure any material changes are identified, such as performance during the approaching winter months. A number of savings initiatives through the transformation programme have yet to achieve the required level of savings. These initiatives are being critically reviewed and closely monitored by the IJB's Integration Transformation Board.

- 7.2 In line with the approved Reserves Policy, any net underspend which may occur within 2017/18 will be transferred to reserves at the end of the financial year in order to provide future security against unexpected cost pressures and aid financial stability. Alternatively, general reserves may be required to mitigate against the budget pressures referred to within this report. Earmarked reserves will be released as expenditure is incurred.

- 7.3 A number of potential risks are highlighted throughout this monitoring report which will require to be mitigated going forward, and consideration will be given to providing for ear-marked reserves in these areas.

8. Recommendations

- 8.1 The Integration Joint Board is asked to:
- a) note the contents of this report;
 - b) approve the budget changes noted in paragraph 3; and
 - c) note the summary of current Directions (Appendix 3).



DIRECTION FROM THE GLASGOW CITY INTEGRATION JOINT BOARD

1	Reference number	210318-13-a
2	Date direction issued by Integration Joint Board	21 March 2018
3	Date from which direction takes effect	21 March 2018
4	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
5	Does this direction supersede, amend or cancel a previous direction – if yes, include the reference number(s)	Yes – (Reference number: 240118-11-a)
6	Functions covered by direction	All functions outlined in Appendix 1 of the report.
7	Full text of direction	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.
8	Budget allocated by Integration Joint Board to carry out direction	As outlined in Appendix 1 of the report.
9	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
10	Date direction will be reviewed	9 May 2018

Glasgow City Integration Joint Board

Budget Monitoring Statement to end December/Period 11 2017/18

Budget Variance by Care Group

Annual Gross Expenditure Budget	Annual Income Budget	Annual Net Expenditure Budget		Actual Net Expenditure to Date	Budgeted Net Expenditure to Date	Variance to Date
£000	£000	£000		£000	£000	£000
154,466	2,461	152,005	Children and Families	120,693	122,133	-1,440
23,619	18,415	5,204	Prisons Healthcare and Criminal Justice	4,139	3,993	146
262,627	23,479	239,148	Older People/Physical Disability	174,314	175,853	-1,539
42,780	1,421	41,359	Addictions	29,906	30,996	-1,090
2,105	298	1,807	Carers	1,352	1,362	-10
29,296	1,077	28,219	Elderly Mental Health	24,702	21,915	2,787
67,284	392	66,892	Learning Disability	45,949	46,245	-296
106,354	13,159	93,195	Mental Health	68,660	69,614	-954
77,197	29,438	47,759	Homelessness	34,407	34,288	119
127,530	0	127,530	Prescribing	97,581	97,580	1
181,661	8,772	172,889	Family Health Services	130,088	130,088	0
16,144	1,661	14,483	Hosted Services	8,962	9,180	-218
60,125	5,834	54,290	Other Services	24,100	25,659	-1,559
1,151,187	106,407	1,044,780		764,853	768,906	-4,053

	Funded By :-
386,912	Glasgow City Council
652,191	NHS Greater Glasgow & Clyde
5,677	Drawdown of Earmarked Reserves
1,044,780	

Add Transfer to Reserves			4,053
Net Balance			0

Budget Variance by Subjective Analysis

Annual Budget		Actual to Date	Budget to Date	Variance to Date
£000	Expenditure	£000	£000	£000
332,134	Employee costs	256,101	256,264	-163
24,636	Premises Costs	20,066	19,080	986
4,354	Transport Costs	4,099	3,012	1,087
75,267	Supplies and Services	50,938	53,070	-2,132
372,228	Third party Costs	282,313	287,392	-5,079
29,407	Transfer Payments	20,215	20,132	83
840	Capital Financing Costs	0	0	0
133,780	Prescribing	102,299	102,291	8
181,521	Family Health Services	136,909	136,904	5
-2,980	Unachieved Savings	0	-1,806	1,806
1,151,187	Total Expenditure	872,940	876,339	-3,399
106,407	Income	108,088	107,434	654
1,044,780	Net Expenditure	764,852	768,905	-4,053

Appendix Two

Host	Service	Actual Net Expenditure to Date	Budgeted Net Expenditure to Date	Variance to Date	Comment
East Dunbartonshire	Oral Health	£7,125,823	£7,436,967	-£311,144	The current year to date position shows an underspend of £311k which relates in the main to vacancies within the non-consultant and dental nursing areas following a number of retirements as well as better stock control and ordering of instruments and sundries contributing to a favourable variance. Any year end variance will be carried forward through partnership reserves.
	Total	£7,125,823	£7,436,967	-£311,144	
East Renfrewshire	Learning Disability	£6,140,917	£6,140,916	£1	The service is managing the redesign process with the closure of Waterloo Close and assessment work is ongoing for Netherton. The service currently projects a £22k underspend by year end and this will be transferred to the earmarked reserve set up to contribute towards the cost of the transitional period.
	Total	£6,140,917	£6,140,916	£1	
Glasgow	Continence*	£2,768,226	£2,929,070	-£160,844	
Glasgow	Sexual Health	£7,023,012	£7,019,197	£3,815	
Glasgow	Mh Central Services*	£5,360,082	£5,277,795	£82,287	Overspends in Junior Docs & unachieved savings offset by underspending in the clinical training budget for nurses
Glasgow	MH Specialist services *	£7,353,595	£7,469,828	-£116,233	Underspends in a number of services due in the main to vacancies & turnover
Glasgow	Alcohol + Drugs Hosted*	£14,536,645	£14,571,491	-£34,846	
Glasgow	Prison Healthcare*	£5,194,431	£5,048,707	£145,724	Clinical supplies, mainly drugs, account for the majority of the Prison Healthcare overspend. Within employee costs, there are some pressures associated with increased sessional Medical costs and a Health Improvement post which are offset by vacancies and turnover in other professions. The use of bank staff to partially cover turnover is ongoing. It is hoped that the recruitment of Advanced Nurse Practitioners will reduce the reliance on Medical Staffing over time and will therefore have a favourable impact on the budget position.
Glasgow	HC In Police Custody	£1,775,934	£1,997,859	-£221,925	The underspend within the Police Custody Healthcare service is largely as a result of medical and nursing vacancies.
	Total	£44,011,925	£44,313,947	-£302,022	
Renfrewshire	Podiatry	£4,676,972	£4,797,505	-£120,533	As previously reported, this underspend reflects turnover in the Primary Care service due to vacant administrative posts within the screening services and an underspend within Podiatry due to a combination of staff turnover and maternity/unpaid leave, some of which are covered by bank staff along with efficiencies in the supplies budget.
Renfrewshire	Primary Care support	£2,738,655	£2,949,268	-£210,613	
	Total	£7,415,627	£7,746,773	-£331,146	
West Dunbartonshire	MSK Physio	£4,405,927	£4,456,594	-£50,667	Predominantly non pays budget underspend within Admin and Equipment Supplies.
West Dunbartonshire	Retinal Screening	£553,538	£602,535	-£48,997	Cessation of Equipment Maintenance contract (no longer required), and change to National Autograder charges have resulted in non pays budget underspend.
	Total	£4,959,465	£5,059,129	-£99,663	
Total		£69,653,757	£70,697,731	-£1,043,974	

* These services are not currently reported as Host. This will be amended for 2018/19.

Consumed By:-	
Glasgow	£43,449,037
East Dunbartonshire	£3,979,991
East Renfrewshire	£3,405,370
Renfrewshire	£9,237,497
Inverclyde	£4,589,202
West Dunbartonshire	£4,992,661
Total	£69,653,757

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
none	21-Mar-16	General overarching direction	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde Health Board are directed to continue to deliver services pursuant to the functions delegated to the Integration Joint Board in line with the Integration Joint Board's Strategic Plan and notional budgets for 2016-17 as advised by the Chief Officer, pending any further directions from the Integration Joint Board, it's committees or the Chief Officer on its behalf acting under delegated authority.	Entirety of IJB Budget	N/A - superseded	Previous	No	
210916-8-a	21-Sep-16	Budget	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer. https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35267&p=0	Budget allocated to Glasgow City Council: Gross £570,740,000 Income £179,058,000 Net £391,682,000 Budget allocated to the Health Board of: Gross £643,378, 400 Income £ 27,663,900 Net £615,714,500	Apr-17	Previous	No	
100516-10-a	21-Sep-16	Commissioning and Procurement Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to: <ul style="list-style-type: none"> Implement the 2016-17 Commissioning and Procurement Strategy for the Glasgow City Health and Social Care Partnership as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33437&p=0 Carry out tender activity as noted within the strategy document, and any other tender activity required to support achievement of the Strategic Plan, as advised by the Chief Officer: Strategy, Planning and Commissioning and the Chief Officer: Finance and Resources 	All in-scope budgets as identified by the Chief Officer: Finance and Resources	Apr-17	Previous	No	
100516-13-a	21-Sep-16	Free Personal Care etc rates	Council only	Glasgow City Council is directed to implement the increased fee rates for the National Care Home Contract, Free Personal and Nursing Care and Personal Expenses Allowances as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33440&p=0	The increase to Social Work Services expenditure of £2,916,870 is funded by the additional monies provided to integration authorities in 2016/17 for social care. The full year effect of £4,418,000 in 2017/18 will be similarly treated.	Apr-17	Previous	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
240616-8-a	21-Sep-16	Transformation Programme	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work together with the Chief Officer, the Chief Officer: Finance and Resources, and others as necessary to develop an integrated, partnership approach to development of a transformation programme for health and social care services in Glasgow, and to the budget setting process for the Council and Health Board as it relates to health and social care services, as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33909&p=0	The 2017/18 budget, as notified to the Integration Joint Board by the Chief Officer: Finance and Resources	Apr-17	Current	No	
210916-12-a	21-Sep-16	Homelessness	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver homelessness services in line with the Homelessness Strategy outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35270&p=0), as advised and instructed by the Chief Officer: Planning, Strategy and Commissioning	As advised by the Chief Officer: Finance and Resources	Apr-17	Current	No	
210916-15-a	21-Sep-16	Unaccompanied Asylum Seeking Children	Council only	Glasgow City Council are directed to continue to support young unaccompanied asylum seeking children who present in the city, and to continue to engage with the Home Office and others with regard to the issues outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35273&p=0)	As advised by the Chief Officer: Finance and Resources	Apr-17	Current	No	
210916-21-a	21-Sep-16	Occupational Therapy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop and deliver Occupational Therapy services as outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35278&p=0)	As advised by the Chief Officer: Finance and Resources	Apr-17	Current	No	
210916-22-a	21-Sep-16	Assistive Technology	Both Council and Health Board	Glasgow City Council are directed to identify the best approach to implementing the recommendations outlined in the PA Consulting report described in this paper (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35279&p=0), and to subsequently implement those recommendations.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current	No	
311016-5-a	31-Oct-16	Community Justice functions	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to support the transition of the new Community Justice arrangements as outlined in this paper.	£50,000 expenditure to be funded from the social work, health and Integrated Care Fund budgets as determined by the Chief Officer: Finance and Resources.	Sep-17	Current	No	
311016-6-a	31-Oct-16	Winter Planning	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work closely to respond to demand during the winter months and to monitor and report variance from planned activity	As directed by the Chief Officer: Finance and Resources	Mar-17	Previous	No	
311016-7-a	31-Oct-16	Homelessness (multi agency out of hours hub)	Council only	Implement the proposed pilot as outlined in this report	As advised by the Chief Officer: Finance and Resources	May-17	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
311016-8-a	31-Oct-16	Continuing and Complex Care	Health Board only	NHS Greater Glasgow and Clyde are directed to begin work on testing the transitional model for continuing and complex care in North East Glasgow with immediate effect.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A number of financial risks outlined in this report will be kept under review by the Chief Officer: Finance and Resources, and reported to the Integration Joint Board in due course.	Sep-17	Current	No	
311016-9-a	31-Oct-16	Alcohol and Drugs (safer consumption facility)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to begin work on the development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A full costing will be provided as part of the pilot development for approval by the Chief Officer: Finance and Resources	Sep-17	Previous	No	
311016-10-a	31-Oct-16	Proof of Concept	Council only	Glasgow City Council is directed to continue to develop and test the terms, arrangements and processes for the Proof of Concept with final proposals to be reported to the Integration Joint Board in the future.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources	Jun-17	Previous	No	
091216-5-a	09-Dec-16	Housing Contribution Statement and Action Plan	Council only	Glasgow City Council is directed to work with Partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to the report.	As advised by the Chief Officer: Finance and Resources	Dec-17	Current	No	
091216-6-a	09-Dec-16	Reserves Policy	Council only	The Council is directed to transfer to Integration Joint Board reserves any underspend which occurs in 2016/17 relating to the Integration Joint Board, for the purposes of mitigating ongoing and future budget pressures.	As advised by the Chief Officer: Finance and Resources	Nov-17	Previous	No	
091216-7-a	09-Dec-16	Audit Scotland Reports: Social Work in Scotland and NHS in Scotland 2016	Both Council and Health Board	The Council and Health Board are directed to respond to the recommendations contained within the Audit Scotland Reports 'Social Work in Scotland' and 'the NHS in Scotland 2016', in line with the action plans produced in response to both reports and approved by the Integration Joint Board.	As advised by the Chief Officer: Finance and Resources	Mar-17	Current	No	
091216-8-a	09-Dec-16	Homelessness Service: Private Rented Sector Tender	Council only	Glasgow City Council is directed to re-tender the private rented sector service at the contact value of £460,000, on a 3+1+1 contract.	£460,000 p.a.	Jun-17	Current	No	
091216-9-a	09-Dec-16	Integrated Health and Social Care Out of Hours Reform Update	Council only	The Council is directed to give notice to 6 partner local authorities/Health and Social Care Partnerships; East Renfrewshire, Renfrewshire, Inverclyde, West Dunbartonshire, East Dunbartonshire, and Dumfries and Galloway that the contract for the Out of Hours Social Work Service will terminate on 31st March 2018.	As advised by the Chief Officer: Finance and Resources	Sep-17	Previous	No	
091216-10-a	09-Dec-16	Financial Plan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to continue to work as outlined in paragraphs 2.5 and 3.4 to secure efficiency savings as agreed with partner organisations	Yet to be finalised.	Jan-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
091216-11-a	09-Dec-16	Commissioning Intentions for Unscheduled Care	Health Board only	NHS Greater Glasgow and Clyde are directed to work with the Chief Officer and others to develop a Strategic Commissioning Plan for Unscheduled Care for the approval of the Integration Joint Board, as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Mar-17	Previous	No	
091216-12-a	09-Dec-16	Families for Unaccompanied Asylum Seeking Young People	Council only	Glasgow City Council is directed to implement the further stages of the USAC work and continue ongoing negotiations with partners as outlined in this report.	To be agreed.	Mar-17	Current	No	
091216-13-a	09-Dec-16	Tradeston / Laurieston - Impact on Clyde Place Assessment	Council only	The Council is directed to secure the provision of site/accommodation to re-provision the services currently provided at Clyde Place, and ensure the new accommodation is available for use prior to the closure of the Clyde Place facility.	As directed by the Chief Officer: Finance and Resources	Mar-17	Current	No	
180117-6-a	18-Jan-17	Advocacy Tender	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the contract for advocacy services to the value of £744,455 per annum (pro-rata in 2016/17)	£744,455 per annum (pro-rata in 2016/17)	Apr-19	Current	No	
180117-7-a	18-Jan-17	Joint Strategic Commissioning	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the joint commissioning approach as outlined within this report.	As directed by the Chief Officer: Finance and Resources	Sep-17	Current	No	
180117-8-a	18-Jan-17	Residential and Day Care	Council only	Glasgow City Council is directed to deliver the changes to day care provision as outlined in section 4 of this report.	As directed by the Chief Officer: Finance and Resources	Jan-18	Current	No	
180117-9-a	18-Jan-17	Housing Support	Council only	Glasgow City Council is directed to develop or redesign housing support services as outlined within this report.	As directed by the Chief Officer: Finance and Resources	Jan-18	Current	No	
180117-11-a	18-Jan-17	Communications Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to provide support from Council and Health staff within the Partnership's Business Development Team in supporting the Communications Strategy and its action plan as outlined in this report.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer, Finance and Resources.	Mar-19	Current	No	
180117-12-a	18-Jan-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Feb-17	Previous	No	
150217-7-a	15-Feb-17	Alcohol and Drugs	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the redesign of Alcohol and Drug Day Services as outlined in this report	As advised by the Chief Officer: Finance and Resources	Feb-18	Current	No	
150217-8-a	15-Feb-17	Mental Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign adult services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	Feb-18	Current	No	
150217-9-a	15-Feb-17	Adult Community Learning Disability Services	Health Board only	NHS Greater Glasgow and Clyde is directed to develop or redesign adult learning disability services as outlined within this report.	As directed by the Chief Officer: Finance and Resources and including the recurring saving of £155,000 from 1st April 2017 as outlined in para 7.1	Feb-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
150217-10-a	15-Feb-17	Sexual Health	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake the review and reform of Sexual Health and Specialised Services as outlined within this report.	As directed by the Chief Officer: Finance and Resources and including the £250k reduction in spend in 2017/18 as a contribution to the IJB's financial efficiencies target as outlined in this report.	Feb-18	Current	No	
150217-11-a	15-Feb-17	Older People Community Based Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the change programme for Older People's services as outlined in section 3 of this report	As advised by the Chief Officer: Finance and Resources	Feb-18	Previous	No	
150217-12-a	15-Feb-17	Integrated Health and Social Care in North East Glasgow	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the formal outline business case for the health and social care hub for the community of Parkhead / Dalmarnock and the wider east end of Glasgow, as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Feb-18	Current	No	
150217-13-a	15-Feb-17	Alcohol and Drugs (safer consumption facility)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to proceed with the next stages in development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre, as outlined in the Business Case.	As advised by the Chief Officer: Finance and Resources	Jun-17	Previous	Yes	311016-9-a
150217-14-a	15-Feb-17	Criminal Justice	Council only	Glasgow City Council is directed to implement the approach to delivering the required Criminal Justice budget reductions as outlined in section 4 of this report.	As advised by the Chief Officer: Finance and Resources, including the Scottish Government allocation of £17,693,897 for Section 27 Criminal Justice service for 2017/18	Feb-18	Current	No	
150217-15-a	15-Feb-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Mar-17	Previous	Yes	180117-12-a
150317-7-a	15-Mar-17	Budget	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £398,257,000 in line with the Strategic Plan. The Chief Officer will write to the Chief Executive of NHS Greater Glasgow & Clyde Board to advise him that his budget offer, as at 21st February, was not accepted by the IJB. NHSGGC is directed to conduct further discussion on a budget offer that complies with the requirements at 3.9 of this report.	As outlined throughout the report	Apr-17	Current		
150317-8-a	15-Mar-17	Homelessness	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to explore what further actions are required to improve 'corporacy' of approach within the City to tackle homelessness, in line with the approach adopted by Newcastle City Council	As advised by the Chief Officer: Finance and Resources	Mar-18	Current	No	
150317-9-a	15-Mar-17	OPMH	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the reconfigured inpatient bed provision and investment in community resources as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Mar-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
150317-10-a	15-Mar-17	Children's Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	Mar-18	Previous	No	
150317-11-a	15-Mar-17	Unscheduled Care	Health Board only	NHS Greater Glasgow and Clyde is directed to design and deliver the integrated system of care for health and social care services that includes the strategic commissioning intentions for acute hospital services, as outlined within this report and appendix.	As directed by the Chief Officer: Finance and Resources, following the review being carried out of the process to estimate the appropriate 'set aside' budget, which will be available later in 2017.	Mar-18	Current	No	
150317-12-a	15-Mar-17	Gorbals and Woodside Health Centres	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Full Business Cases for Gorbals and Woodside Health and Care Centres as outlined within the Full Business Cases referenced within this report.	As detailed within the two Full Business Cases and as directed by the Chief Officer: Finance and Resources.	Mar-18	Current	No	
150317-13-a	15-Mar-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Apr-17	Previous	Yes	150217-15-a
260417-6-a	26-Apr-17	Increases for Care Home Fees, Free Personal & Nursing Care and Personal Expenses Allowance for 2017/18	Council only	Glasgow City Council is directed to apply the 2017/18 rates for NCHC residential, nursing and commissioned services as outlined within this report, and to draft and implement the requisite variation to the current NCHC contract to extend to 2018.	As per 2016/17 allocation, plus an additional £2m of the additional monies provided to integration authorities in 2017/18 for social care.	Apr-18	Current	No	
260417-7-a	26-Apr-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Jun-17	Previous	Yes	150317-13-a
210617-6-a	21-Jun-17	Outturn Report 2017/17	Both Council and Health Board	a) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in paragraph 2.2 of the report, b) NHS Greater Glasgow and Clyde is directed to set-aside the sum of £120.8m in 2016/17 for delegated services provided in large hospitals, as outlined in paragraph 2.5 of the report, and c) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to carry forward reserves totalling £19.309m on behalf of the IJB (GCC £19.295m, NHSG&C £0.014m), as outlined in paragraph 4 of the report.	a) As outlined in paragraph 2.2 of the report, b) £120.8m, and c) £19.309m.	Jun-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
210617-8-a	21-Jun-17	Unaudited Annual Accounts	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to carry forward reserves totalling £19.309m on behalf of the IJB (GCC £19.295m, NHSGG&C £0.014m), as outlined in paragraph 4 of the report.	£19.309m.	Jun-18	Current	No	
210617-9-a	21-Jun-17	Safer Drug Consumption Facility	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the next stages of development of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service as outlined in this report and in line with the previously agreed Business Case.	As advised by the Chief Officer: Finance and Resources. The operating costs of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service is estimated at £2,355,680 per annum. This will be funded by the redirection of existing resources of £885,290, with the balance of £1,470,390 being met from reserves for a period of no more than 3 years	Nov-17	Current	Yes	150217-13-a
210617-10-a	21-Jun-17	ADP Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the ADP Strategy as outlined in this report.	As advised by the Chief Officer, Finance and Resources.	Jun-18	Current	No	
210617-11-a	21-Jun-17	Proof of Concept	Council only	Glasgow City Council is directed to further develop and test (if required) and implement Proof of Concept proposals, with liaison between staff in the Partnership; Council legal, procurement and audit staff; and social care providers as required.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer Finance and Resources.	Jun-18	Previous	Yes	311016-10-a
210617-12-a	21-Jun-17	Scottish Living Wage	Council only	Glasgow City Council is directed to: • uprate current provider rates for adult care services by 2.5%, backdated to 1 May 2017.	Uprate current provider rates for adult care services by 2.5% backdated to 1 May 2017.	Apr-18	Current	No	
210617-13-a	21-Jun-17	Workforce Plan	Both Council and Health Board	To note the service redesign and staffing implications for both NHS Greater Glasgow and Clyde and Glasgow City Council staff which will be managed locally through agreed HR processes and policy for both organisations	Existing care group budget allocations	Jun-18	Current	No	
210617-14-a	21-Jun-17	Carer Information Strategy Funding	Both Council and Health Board	The Council and Health Board are directed to continue to deliver Carers Information Services utilising the NHS 'waiver to tender' processes throughout 2017/18 & 2018/19, with a view to a full tender of all carer support services in late 2018	£855,971 in 2017/18. Allocation for 2018/19 to be advised by the Chief Officer: Finance and Resources	Jun-18	Current	No	
210617-15-a	21-Jun-17	Carer (Scotland) Act 2015	Both Council and Health Board	The Council and Health Board are directed to carry out the necessary actions to prepare for full implementation of the Carer (Scotland) Act 2015 in April 2018	£265,714 Scottish Government funding	Mar-18	Previous	No	
210617-16-a	21-Jun-17	Minor Injuries Services in West Glasgow	Health Board only	NHS Greater Glasgow and Clyde is directed to work with the HSCP to undertake a joint review of minor injuries services in West Glasgow, covering the areas outlined in 2.1 of this report	As advised by the Chief Officer: Finance and Resources	Sep-17	Previous	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
210617-17-a	21-Jun-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Sep-17	Previous	Yes	260417-7-a
200917-8-a	20-Sep-17	IJB Financial Allocations and Budgets for 2017-18	Both Council and Health Board	NHSGGC is directed to spend the delegated net budget of £765.792m in line with the Strategic Plan.	The budget delegated to NHSGGC as per this report.	Apr-18	Current		
200917-9-a	20-Sep-17	Governance of Former Integrated Care Fund	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the governance arrangements outlined in this report.	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-10-a	20-Sep-17	Glasgow HSCP Falls Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Falls Strategy appended to this report	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-11-a	20-Sep-17	Sexual Health Strategic Plan 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Sexual Health Strategic Plan 2017-2020.	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-12-a	20-Sep-17	Draft Palliative and End of Life Care Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Palliative and End of Life Care Plan	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-14-a	20-Sep-17	Assisted Garden Maintenance	Council only	Glasgow City Council are directed to carry out a review of the Assisted Garden Maintenance service jointly between the Health and Social Care Partnership and Land and Environmental Services, led by the Chief Officer: Finance and Resources.	Assisted Garden Maintenance has a budget of £1.29m in 2017/18	Jan-18	Current	No	
200917-15-a	20-Sep-17	HSCP Commissioning Workplan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the key areas of work as outlined in the HSCP Commissioning workplan 2017-18	As advised by the Chief Officer: Finance and Resources	Sep-18	Current		
200917-16-a	20-Sep-17	Glasgow-Bethlehem GTC Twinning Proposal	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to contribute to the work outlined in this report.	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-17-a	20-Sep-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Nov-17	Previous	Yes	210617-17-a
081117-6-a	08-Nov-17	Transformational Change Programme - Children's Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the transformation programme for children's services as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Nov-18	Current	Yes	150317-10-a
081117-7-a	08-Nov-17	Older People's Transformational Change Programme	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Older People's Services as outlined in this report.	As outlined in this report at table 1, and as advised by the Chief Officer: Finance and Resources	Nov-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
081117-8-a	08-Nov-17	West Glasgow Minor Injuries Services Review	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the status quo regarding provision of Minor Injuries Services in West Glasgow, and engage with the Glasgow City HSCP and other partners in developing proposals regarding the longer term sustainable provision of minor injuries services across the Board area.	As advised by the Chief Officer: Finance and Resources	Nov-18	Current	Yes	210617-16-a
081117-9-a	08-Nov-17	Treatment Foster Care Service Review and Employment Tribunal Judgement	Council only	Glasgow City Council are directed to terminate the treatment foster care service as outlined in this report and to resolve the staffing issues therein.	As advised by the Chief Officer: Finance and Resources	Nov-18	Current	No	
081117-10-a	08-Nov-17	IJB Property Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work collaboratively with Glasgow City HSCP and other key partners to deliver the Property Strategy and action plan	Revenue budget as advised by the Chief Officer: Finance and Resources, Capital budgets in line with the capital planning arrangements of the Council and Health Board respectively	Sep-19	Current	No	
081117-11-a	08-Nov-17	Provision of Forensic Medical Services to people who have been sexually assaulted and/or raped	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the interim service model outlined in this report	As advised by the Chief Officer: Finance and Resources, including £305,000 from the HSCP contingency fund, augmented by £140,000 from the sexual health budget, for one year from March 2018 to run an interim service model for 2018 /19.	Nov-18	Current	No	
081117-12-a	08-Nov-17	Criminal Justice and Community Justice Overview	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to engage in the evolving plans for the Maryhill Community Custodial Unit, as outlined in this report	As advised by the Chief Officer: Finance and Resources	Nov-18	Current	No	
081117-13-a	08-Nov-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Jan-18	Previous	Yes	200917-17-a
240118-6-a	24-Jan-18	Adult Services Transformation Change Programme 2018-2021	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Adult Services as outlined in this report.	As outlined in this report at table 2, and as advised by the Chief Officer: Finance and Resources	Jan-19	Current	No	
240118-7-a	24-Jan-18	A Five Year Strategy for Adult Mental Health Services in Greater Glasgow and Clyde 2018-23	Health Board only	Health Board directed to incorporate Adult Mental Health Strategy and subsequent implementation plan into the Moving Forward Together Programme.	As presented in the strategy document.	Jun-18	Current	No	
240118-8-a	24-Jan-18	Carer Act Implementation Update and Eligibility Criteria	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Glasgow Eligibility Criteria to ensure fair access to carer supports in line with the intentions of the Carers Act 2016	As advised by Chief Officer, Finance and Resources	Jan-19	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
240118-9-a	24-Jan-18	Delivering the New 2018 General Medical Services Contract in Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the necessary actions within Glasgow City and jointly with the five other GGC HSCPs to develop the Primary Care Improvement Plan as set out in section 5, and present this to the IJB in June 2018 for approval.	As advised by Chief Officer, Finance and Resources	Jan-19	Current	No	
240118-10-a	24-Jan-18	Social Care Housing Needs Assessment and Investment	Both Council and Health Board	NHS Greater Glasgow and Clyde and Glasgow City Council are directed to review the Housing Contribution Statement via the Housing, Health and Social Care Group, and to set up a sub group of the Housing, Health and Social Care Group to scope out the requirements of undertaking a comprehensive social care housing needs assessment	As advised by Chief Officer, Finance and Resources	Jan-19	Current	No	
240118-11-a	24-Jan-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Mar-18	Current	Yes	081117-13-a
210318-7-a	21-Mar-18	Financial Allocations and Budgets	Both Council and Health Board	Note and conditionally accept the interim budget position from Glasgow City Council for 2018-19, pending further discussion and work to be undertaken in relation to the allocation of Corporate savings. Note and conditionally accept the interim budget position from NHS Greater Glasgow and Clyde for 2018-19, pending formal budget offer awaited in April. Amend budgets for 18/19 to reflect the funding pressures identified at 4.7 and the savings outlined in 3.4, 3.5 and 4.9.	The formal offer letters are awaited from the Council and the Health Board.	May-18	Pending	No	
210318-8-a	21-Mar-18	Transformational Change Programme - Sexual Health Services	Health Board only	NHS Greater Glasgow and Clyde is directed to deliver the Transformational Change Programme for sexual health services as outlined in this paper	As stated in section 5 Finance in this paper – within existing resources and based on a 15% reduction over the next three years.	Dec-18	Pending	Yes	150217-10-a
210318-9-a	21-Mar-18	Health and Social Care Hub for North East Glasgow	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the necessary stages of development of the Health and Social Care Hub for the North East of Glasgow, as outlined in this report.	Details of the finance arrangements and implications are included in the Initial Agreement	Mar-19	Pending	Yes	150217-12-a
210318-10-a	21-Mar-18	Review of Social Work Out of Hours Service	Council only	Glasgow City Council is directed to conclude contractual arrangements for delivery of out of hours social care services as outlined in this report.	The total cost of the service is £2,545,969. Glasgow's contribution is £1,588,108 and the remaining partners' contribution is £1,044,068 which includes a 9% management fee	Jul-19	Pending	Yes	091216-9-a
210318-11-a	21-Mar-18	Replacement of the 2015 Framework Agreement for Selected Purchased Social Care Supports	Council only	Glasgow City Council is directed to proceed with the commissioning of purchased social care services via a Framework Agreement, as outlined in this report. This shall be carried out via an open tender in summer 2018 to become operational on 30.01.2019	The estimated value of the 2019 Framework is up to £79,396,700 p.a.	Jan-19	Pending		

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
210318-12-a	21-Mar-18	Scottish Living Wage (2018) and Provider Rates Uplifts	Council only	From 9 April 2018 implement the 3.39% inflation uplift to the care home, intermediate care and commissioned service rates and the rates attached at appendix 1 and vary the contracts with the providers in line with the new rate subject to them agreeing to paying Scottish Living Wage	The cost of the uplift amounts to £2.38m for 2018/19 and has been funded within additional monies provided to integration authorities for social care.	Mar-19	Pending	Yes	260417-6-a
210318-13-a	21-Mar-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in Appendix 1 of the report.	May-18	Pending	Yes	240118-11-a