



Item No: 13

Meeting Date: Wednesday 20th November 2019

Glasgow City Integration Joint Board

Report By: Sharon Wearing, Chief Officer, Finance and Resources

Contact: Sharon Wearing

Tel: 0141 287 8838

GLASGOW CITY INTEGRATION JOINT BOARD BUDGET MONITORING FOR MONTH 6 AND PERIOD 7 2019/20

Purpose of Report:	This report outlines the financial position of the Glasgow City Integration Joint Board as at 30 th September 2019 (Health) and 27 th September 2019 (Council), and highlights any areas of budget pressure and actions to mitigate these pressures.
---------------------------	--

Background/Engagement:	The financial position of the Glasgow City Integration Joint Board is monitored on an ongoing basis throughout the financial year and reported to each meeting of the Board.
-------------------------------	--

Recommendations:	The Integration Joint Board is asked to: a) note the contents of this report; b) approve the earmarking of the projected outturn of £9.4m as outlined in section 6 of this report; c) approve the recurring funding for the packages of care outlined at section 5.2.5; and d) note the summary of current Directions (Appendix 2).
-------------------------	---

Relevance to Integration Joint Board Strategic Plan:

This report outlines expenditure against budget in delivery of the range of Health and Social Care services described within the Integration Joint Board Strategic Plan.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	Not applicable at this time.
--	------------------------------

OFFICIAL

Personnel:	Not applicable at this time.	
Carers:	Expenditure in relation to Carers' services is included within this report.	
Provider Organisations:	Expenditure on services delivered to clients by provider organisations is included within this report.	
Equalities:	Not applicable at this time.	
Fairer Scotland Compliance:	The expenditure on services supports the delivery of a Fairer Scotland.	
Financial:	Actions required to ensure expenditure is contained within budget.	
Legal:	Not applicable at this time.	
Economic Impact:	Not applicable at this time.	
Sustainability:	Not applicable at this time.	
Sustainable Procurement and Article 19:	Not applicable at this time.	
Risk Implications:	None at this time.	
Implications for Glasgow City Council:	None at this time.	
Implications for NHS Greater Glasgow & Clyde:	None at this time.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	✓

OFFICIAL

1. Purpose

- 1.1 This monitoring statement provides a summary of the financial performance of the Glasgow City Integration Joint Board for the period 1 April 2019 to 30th September 2019 (Health), and to 27th September 2019 (Council).
- 1.2 It is based on information contained in the respective financial systems and includes accruals and adjustments in line with its financial policies.

2. Summary Position

- 2.1. Net expenditure is £4.645m lower than budget to date. Gross expenditure is £3.845m (0.01%) underspent, and income is over-recovered by £0.800m (1.36%).
- 2.2 Appendix 1 shows the current budget variance by both care group and subjective analysis.

3. Budget Changes

- 3.1 Throughout the financial year, adjustments are made to the original approved budget as a result of additional funding allocations and service developments. During Month 6/Period 7 the net expenditure budget has increased by £0.738m. The changes to the gross expenditure and income budgets are analysed in the table below.

Explanation	Changes to Expenditure Budget £	Changes to Income Budget £	Net Expenditure Budget Change £
Complex Care Beds Transferred from NHS to SW National Care Home Contract	913,029	-913,029	0
Action 15 Funding	370,230	-370,230	0
Tobacco Prevention Funding	493,050	0	493,050
Prisons Healthcare Funding	108,797		108,797
Medical Training Grades Income	205,188	-205,188	0
Paths For All Leverndale Greenspace	44,508	-44,508	0
Other Adjustments	354,778	-218,419	136,359
Total	2,489,580	-1,751,374	738,206

4. Transformation Programme

- 4.1 The overall savings target for 2019/20 is £18.255m. At this stage of the year it is anticipated that actual savings realised will be £17.062m representing 93% of the target. The shortfall is related to Shifting the Balance of Care for Adult Services. The forecast savings position will be updated as the Maximising Independence Programme moves forward. This programme represents the future for service delivery but will take time to implement, impacting on savings delivery in the short term.

OFFICIAL

- 4.2 Of the unachieved savings of £3.809 from 2018/19, £0.500m are still to be realised. Currently £3.309m is forecast to be achieved, 87% of the total savings target. The balance outstanding relates to Learning Disability Purchased Services. This is being looked at as part of the Maximising Independence Programme. Progress against all savings targets will continue to be reviewed during the year through the Integration Transformation Programme Board.
- 4.3 The savings realised are reflected in the overall financial position reported in this monitoring statement.

5. Reasons for Major Budget Variances

5.1 Children and Families

- 5.1.1 Net expenditure is underspent by £1.998m.
- 5.1.2 Employee costs is underspent by £0.859m mainly due to a combination of vacancies in the provided residential units and Localities, and new investment funding for which plans are now underway. This figure includes an overspend in Community Nursing of £0.579m due to Health Visiting overspending as a result of the regrading from band 6 to band 7.
- 5.1.3 Work continues in support of the Transformation Programme within Children and Families and has secured a further reduction in Residential Schools placement numbers of 4 since 1st April 2019. At period 7 the underspend is £0.400m, with a full year projected underspend of £0.742m.
- 5.1.4 Provided Fostering is underspent by £0.302m with placement numbers totalling 595, a reduction of 39 since 1 April 2019.
- 5.1.5 Supported Living is underspent by £0.284m mainly in respect of new investment funding for which planning is underway.
- 5.1.6 Public Agencies is underspent by £0.160m following a review of the Multi Treatment Foster Care programme.

5.2 Adult Services

- 5.2.1 Net expenditure is underspent by £0.781m.
- 5.2.2 Employee costs are underspent by £2.8m throughout all services due to periods of vacancies, turnover and difficulties recruiting to posts. This underspend also reflects the early delivery of savings for 2020/21 following the redesign of Glasgow Alcohol and Drug Recovery Service. Recruitment continues to be progressed for vacant posts in all services.
- 5.2.3 Learning Disability are overspent by £1.536m. This is attributed to Purchased Services, including SDS which is £1.556m overspent at period 7. This overspend related to unachieved savings and the impact of transitional drift from Children and Families, and onwards to Older People. High cost services continue to be managed via the Management and Allocation of Community Resource Options Group (MACRO)

OFFICIAL

OFFICIAL

- 5.2.4 Expenditure of £0.555m in relation to Housing First has been incurred and is reflected in the overspend above. Scottish Government funding is being pursued.
- 5.2.5 Adult Services has recently assessed the needs of 3 adults who are fit for discharge in a Tier 4 Hospital setting and have identified shared accommodation options with the combined cost of £375,637 per annum recurringly. In accordance with Glasgow City Council standing orders, these were considered and approved at Glasgow City Council's Contract and Property Committee on 29th August 2019. These packages of care have been recommended following consideration of a range of service option to meet these individual care needs. The IJB is asked to approve these commitments on a recurring basis funded from within existing budgets.

5.3 Older People and Physical Disability

- 5.3.1 Net expenditure is underspent by £1.515m.
- 5.3.2 Employee costs within Older People are underspent by £0.190m. This is as a result of staff turnover of £0.498m in a number of services including Community Health Services. This is offset by an overspend of £0.231m as a result of the costs of agency and overtime to cover sickness absence and additional staffing costs relating to end of life care within the Residential Service.
- 5.3.3 The Carer's Service budget is underspent by £0.579m as a result of part year implementation of the investment agreed by the IJB in June. Budgets are also underspending following the closure of Birdston (£0.342m).
- 5.3.4 The financial position for Older People now reflects the £4.7m deficit funding proposed from the Council and the IJB.

5.4 Resources

- 5.4.1 Net expenditure is underspent by £0.118m.
- 5.4.2 Staffing costs underspend is the main driver as a result of vacancies throughout the year in areas including Admin/Business Support, Senior Management and Planning.

5.5 Primary Care

- 5.5.1 Primary Care is showing an underspend position of £0.233m.
- 5.5.2 GP Prescribing budgets for 19/20 have now been adjusted to reflect the full year forecast expenditure position, as advised by our Prescribing lead colleagues and based on the latest available data. This includes confirmation of the average share of the discount clawback from 18/19 due to NHS Scotland. This was not known at budget time and equates to £2.4m for Glasgow City. This is subject to annual review and negotiation and as such cannot be treated as recurring.
- 5.5.3 The removal of the risk share arrangements in 2018/19 in relation to Prescribing requires the IJB to deal with over and underspends. Detailed monitoring arrangements continue to be in place for this budget area to assist with the management of risk in relation to global prices and the potential impact of Brexit. Current forecasts show an underspend of £4.5m which is currently being held in

OFFICIAL

OFFICIAL

contingency to manage the risk which exists as a result of Brexit. This will continue to be closely monitored and will be the subject of future updates to the IJB.

5.5.4 This will continue to be closely monitored and will be the subject of future updates to the IJB.

6. Outturn

6.1 A probable outturn has been completed and is projecting a year end underspend of £9.4m. The main sources of this underspend are outlined below:-

- £10.3m across a range of services due to vacancies as a result of staff turnover and delays in recruitment. This is a continuing theme from last financial year and staff recruitment continues to represent a challenge both in terms of timescales to recruit and the availability of the skills mix required within the workforce market. A number of actions continue to be progressed including streamlining recruitment processes, aligning recruitment timescales with the availability of newly qualified professionals, development of targeted recruitment and training strategies to develop existing and new staff to meet the skills requirements of our services.
- £3.0m early delivery of our transformation programme, securing delivery of savings proposed for 2020-21.
- £1.7m funding for Carers investment which was agreed by the IJB in June but will underspend this year as a result of part year implementation.
- £0.9m funding from Scottish Government for Rapid Rehousing which will not be fully utilised this financial year and will require to be carried forward to 2020-21 to enable the IJB to deliver on its commitment in relation to this strategy.

6.2 The areas identified above represent an underspend of £15.9m, some of which have been off-set by the overspends being experienced within Adult Services (£2.8m) as a result of the demand being experienced across the system.

6.3 As part of the 2019-20 budget it was assumed that earmarked reserves would be used to assist a phased implementation of the savings in Homelessness (£1.3m of which £0.8m required) and to manage the demand in Older People Services for care home placements (£2.9m). In light of the outturn reported above, it is proposed that this is managed within the overall underspend and not transferred from earmarked reserves.

6.4 This leaves a net outturn of £9.4m. It is proposed that £0.9m is carried forward and earmarked as a reserve to cover the liabilities in relation to the Rapid Rehousing. This leaves a balance of £8.5m.

6.5 On 26 June 2019, the IJB approved the Maximising Independence Programme, which represents a significant reform to how services will be delivered in the future. Significant investment will be required to support this programme and an opportunity exists to earmark the remaining underspend of £8.5m to pump prime the investment required. This is the subject of a separate report to the IJB and this report recommends that £8.5m is earmarked to support the development of this programme over the next two financial years.

OFFICIAL

OFFICIAL

6.6 The overall position will continue to be kept under review and any significant changes reported as we move closer to the year end.

7. Medium Term Financial Outlook

7.1 On 27 March 2019, the IJB approved its first medium term financial outlook which identified a funding gap of £100m over three years.

7.2 The IJB's current financial performance will be considered when assessing the financial outlook for the next three years. As part of this an assessment of areas which are either under or over spending will be required to be undertaken to establish the impact that it will have over the medium term. For example although section 6 identifies £15.9m of underspends, all of these are non-recurring as a result of vacancies for which we have plans to fill, or are as a result of plans which will be fully implemented in 2020-21 and therefore will no longer underspend or are part of our plans for future year savings and will be removed from the budget.

7.3 An updated medium term financial outlook is currently being developed for presentation to the IJB in March 2020.

8. Action

8.1 The Interim Chief Officer, along with the Health and Social Care Partnership Senior Management Team, continues to manage and review the budget across all areas of the Partnership.

9. Conclusion

9.1 Net expenditure is £4.645m lower than budget to date.

9.2 A probable outturn has been completed and is projecting a year end underspend of £9.4m. It is proposed that £0.9m is carried forward and earmarked as a reserve to cover the liabilities in relation to the Rapid Rehousing. It is recommended that the balance of £8.5m is earmarked to support the investment required in the Maximising Independence Programme over the next two financial years.

9.3 A number of savings initiatives through the transformation programme have yet to achieve the required level of savings. These initiatives are being critically reviewed and closely monitored by the IJB's Integration Transformation Board.

9.4 In line with the approved Reserves Policy, any net underspend which may occur within 2019/20 will be transferred to reserves at the end of the financial year in order to provide future security against unexpected cost pressures and aid financial stability

9.5 A number of potential risks are highlighted throughout this monitoring report which will require to be mitigated going forward and these will be considered as part of our revenue budget plans for 2020/21.

OFFICIAL

OFFICIAL

10. Recommendations

10.1 The Integration Joint Board is asked to:

- a) note the contents of this report;
- b) approve the earmarking of the projected outturn of £9.4m as outlined in section 6 of this report;
- c) approve the recurring funding for the packages of care outlined at section 5.2.5; and
- d) note the summary of current Directions (Appendix 2).

DIRECTION FROM THE GLASGOW CITY INTEGRATION JOINT BOARD

1	Reference number	201119-13
2	Date direction issued by Integration Joint Board	20 November 2019
3	Date from which direction takes effect	20 November 2019
4	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
5	Does this direction supersede, amend or cancel a previous direction – if yes, include the reference number(s)	No
6	Functions covered by direction	All functions outlined in Appendix 1 of the report.
7	Full text of direction	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.
8	Budget allocated by Integration Joint Board to carry out direction	As outlined in Appendix 1.
9	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
10	Date direction will be reviewed	29 January 2020

Appendix 1

Glasgow City Integration Joint Board

Budget Monitoring Statement to end September/Period 7 2019/20

Budget Variance by Care Group

Annual Net Expenditure Budget £000		Actual Net Expenditure to Date £000	Budgeted Net Expenditure to Date £000	Variance to Date £000
150,464	Children and Families	72,649	74,648	-1,998
287,510	Adult Services	134,165	134,945	-781
293,072	Older People (incl Dementia)	137,873	139,388	-1,515
50,142	Resources	22,794	22,913	-118
-397	Criminal Justice	95	95	0
330,258	Primary Care	159,980	160,213	-233
1,111,050	Total	527,556	532,201	-4,645

	Funded By :-
413,900	Glasgow City Council
686,332	NHS Greater Glasgow & Clyde
10,818	Drawdown of Earmarked Reserves
1,111,050	

Add Transfer to Reserves - Rapid Rehousing and Maximising Independence	4,645
Net Balance	0

Budget Variance by Subjective Analysis

Annual Budget £000		Actual to Date £000	Budget to Date £000	Variance to Date £000
	Expenditure			
446,827	Employee costs	217,965	222,549	-4,584
24,060	Premises Costs	6,288	5,397	891
6,230	Transport Costs	3,204	2,964	240
79,600	Supplies and Services	35,005	35,521	-516
309,464	Third party Costs	147,953	148,451	-498
30,835	Transfer Payments	14,475	13,864	611
826	Capital Financing Costs	0	0	0
128,692	Prescribing	60,692	60,692	0
196,745	Family Health Services	101,281	101,270	11
1,223,279	Total Expenditure	586,863	590,708	-3,845
112,229	Income	59,307	58,507	800
1,111,050	Net Expenditure	527,556	532,201	-4,645

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
none	General overarching direction	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde Health Board are directed to continue to deliver services pursuant to the functions delegated to the Integration Joint Board in line with the Integration Joint Board's Strategic Plan and notional budgets for 2016-17 as advised by the Chief Officer, pending any further directions from the Integration Joint Board, it's committees or the Chief Officer on its behalf acting under delegated authority.	All functions.	Entirety of IJB Budget	21-Mar-16	https://glasgowcity.hscop.scot/sites/default/files/publications/IJB_Meeting_20160321_Item_7_Resources_Financial_Allocation.pdf	
210916-8-a	IJB Financial Allocation and Budgets 2016-17	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer. https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35267&p=0	All functions delegated to the Glasgow City Integration Joint Board.	Budget allocated to Glasgow City Council: Gross £570,740,000 Income £179,058,000 Net £391,682,000 Budget allocated to the Health Board of: Gross £643,378, 400 Income £ 27,663,900 Net £615,714,500	21-Sep-16	https://glasgowcity.hscop.scot/sites/default/files/publications/IJB_Meeting_20160921_Item_8.pdf	
100516-10-a	GCHSCP Commissioning and Procurement Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to: • Implement the 2016-17 Commissioning and Procurement Strategy for the Glasgow City Health and Social Care Partnership as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33437&p=0 • Carry out tender activity as noted within the strategy document, and any other tender activity required to support achievement of the Strategic Plan, as advised by the Chief Officer: Strategy, Planning and Commissioning and the Chief Officer: Finance and Resources	All health and social care functions delegated to the Glasgow City Integration Joint Board.	All in-scope budgets as identified by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hscop.scot/sites/default/files/publications/IJB_Meeting_20160510_Item_10_Commissioning_Procurement_Strategy_2016_2017.pdf	
100516-13-a	Increases for Care Home Fees, Free Personal and Nursing Care and Personal Allowance for 2016/17	Council only	Glasgow City Council is directed to implement the increased fee rates for the National Care Home Contract, Free Personal and Nursing Care and Personal Expenses Allowances as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33440&p=0	Older People's Services	The increase to Social Work Services expenditure of £2,916,870 is funded by the additional monies provided to integration authorities in 2016/17 for social care. The full year effect of £4,418,000 in 2017/18 will be similarly treated.	21-Sep-16	https://glasgowcity.hscop.scot/sites/default/files/publications/IJB_Meeting_20160510_Item_13_Increase_Home_Care_Fees_Free_personal_allowance_Nursing_Care_personal_expenses_allowance_2016-2017.pdf	
240616-8-a	Delivering a Transformed Health and Social Care Service	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work together with the Chief Officer, the Chief Officer: Finance and Resources, and others as necessary to develop an integrated, partnership approach to development of a transformation programme for health and social care services in Glasgow, and to the budget setting process for the Council and Health Board as it relates to health and social care services, as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33909&p=0	All functions delegated to the Glasgow City Integration Joint Board	The 2017/18 budget, as notified to the Integration Joint Board by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hscop.scot/sites/default/files/publications/IJB_Meeting_20160624_Item_8_Delivering_Transformed_Health_Social%20Care_Glasgow_April%202017.pdf	06 August 2019

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
210916-12-a	Homelessness Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver homelessness services in line with the Homelessness Strategy outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35270&p=0), as advised and instructed by the Chief Officer: Planning, Strategy and Commissioning	Homelessness Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20160921_Item_12.pdf	27 August 2019
210916-15-a	Unaccompanied Asylum Seeking Children	Council only	Glasgow City Council are directed to continue to support young unaccompanied asylum seeking children who present in the city, and to continue to engage with the Home Office and others with regard to the issues outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35273&p=0)	Children's Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20160921_Item_15.pdf	03 September 2019
210916-21-a	Occupational Therapy Review	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop and deliver Occupational Therapy services as outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35278&p=0)	Older People's Services / Occupational Therapy	As advised by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20160921_Item_21.pdf	23 August 2019
210916-22-a	Assistive Technology	Both Council and Health Board	Glasgow City Council are directed to identify the best approach to implementing the recommendations outlined in the PA Consulting report described in this paper (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35279&p=0), and to subsequently implement those recommendations.	Older People's Services	As advised by the Chief Officer: Finance and Resources	21-Sep-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20160921_Item_22.pdf	23 August 2019
311016-5-a	Community Planning Arrangements (Community Justice functions)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to support the transition of the new Community Justice arrangements as outlined in this paper.	Community Justice functions	£50,000 expenditure to be funded from the social work, health and Integrated Care Fund budgets as determined by the Chief Officer: Finance and Resources.	31-Oct-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20161031_Item_5.pdf	27 August 2019
311016-6-a	Winter Planning	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work closely to respond to demand during the winter months and to monitor and report variance from planned activity	Adult and Older People Services, commissioned services	As directed by the Chief Officer: Finance and Resources	31-Oct-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20161031_Item_6.pdf	23.08.2019
311016-7-a	Multi Agency City Centre Hub Pilot Proposal	Council only	Implement the proposed pilot as outlined in this report	Out of Hours homelessness provision.	As advised by the Chief Officer: Finance and Resources	31-Oct-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%207%20-%20Multi%20Agency%20City%20Centre%20Hub%20Pilot%20Proposal.pdf	27 August 2019
311016-8-a	Continuing and Complex Care	Health Board only	NHS Greater Glasgow and Clyde are directed to begin work on testing the transitional model for continuing and complex care in North East Glasgow with immediate effect.	All functions associated with the provision of continuing care - acute care (Hospital Based Complex Care), care at home, long term care, intermediate care (rehabilitation) or intermediate care (non-rehabilitation).	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A number of financial risks outlined in this report will be kept under review by the Chief Officer: Finance and Resources, and reported to the Integration Joint Board in due course.	31-Oct-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%208%20-%20Continuing%20and%20Complex%20Care.pdf	23 August 2019

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
311016-9-a	Safer Consumption Facility and Treatment Service Pilot	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to begin work on the development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre.	All Alcohol and Drugs functions associated with the development of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A full costing will be provided as part of the pilot development for approval by the Chief Officer: Finance and Resources	31-Oct-16	https://glasgowcity.hscpt.scot.nhs.uk/default/files/publications/IJB_Meeting_20161031_Item_9.pdf	
311016-10-a	Proof of Concept Update	Council only	Glasgow City Council is directed to continue to develop and test the terms, arrangements and processes for the Proof of Concept with final proposals to be reported to the Integration Joint Board in the future.	Commissioning/Procurement, Contract Management, Finance/ICT and Care Management for all care groups and community-based services (including residential).	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources	31-Oct-16	https://glasgowcity.hscpt.scot.nhs.uk/default/files/publications/IJB_Meeting_20161031_Item_10.pdf	
091216-5-a	Housing Contribution Statement and Action Plan	Council only	Glasgow City Council is directed to work with Partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to the report.	Housing functions delegated to the Integration Joint Board via the Integration Scheme.	As advised by the Chief Officer: Finance and Resources	09-Dec-16	https://glasgowcity.hscpt.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_5_-_Housing_Contribution_Statement_and_Action_Plan.pdf	02 September 2019
091216-6-a	IJB Reserves Policy	Council only	The Council is directed to transfer to Integration Joint Board reserves any underspend which occurs in 2016/17 relating to the Integration Joint Board, for the purposes of mitigating ongoing and future budget pressures.	All functions delegated to the Integration Joint Board.	As advised by the Chief Officer: Finance and Resources	09-Dec-16	https://glasgowcity.hscpt.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_6_-_IJB_Reserves_Policy.pdf	
091216-7-a	Audit Scotland Reports: Social Work in Scotland and NHS in Scotland 2016	Both Council and Health Board	The Council and Health Board are directed to respond to the recommendations contained within the Audit Scotland Reports 'Social Work in Scotland' and 'the NHS in Scotland 2016', in line with the action plans produced in response to both reports and approved by the Integration Joint Board.	All functions delegated to the Integration Joint Board.	As advised by the Chief Officer: Finance and Resources	09-Dec-16	https://glasgowcity.hscpt.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_7_-_Audit_Scotland_Reports_Social_Work_and_NHS_in_Scotland2016.pdf	06 August 2019
091216-8-a	Homelessness Service: Private Rented Sector Tender	Council only	Glasgow City Council is directed to re-tender the private rented sector service at the contact value of £460,000, on a 3+1+1 contract.	Homelessness Services	£460,000 p.a.	09-Dec-16	https://glasgowcity.hscpt.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_8_-_Homelessness_Service_Private_Rented_Sector_Tender.pdf	30 August 2019
091216-9-a	Integrated Health and Social Care Out of Hours Reform Update	Council only	The Council is directed to give notice to 6 partner local authorities/Health and Social Care Partnerships; East Renfrewshire, Renfrewshire, Inverclyde, West Dunbartonshire, East Dunbartonshire, and Dumfries and Galloway that the contract for the Out of Hours Social Work Service will terminate on 31st March 2018.	Out of Hours Social Work Services	As advised by the Chief Officer: Finance and Resources	09-Dec-16	https://glasgowcity.hscpt.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_9_-_Integrated_Health_and_Social_Care_Out_of_Hours_Reform_Update.pdf	
091216-10-a	Financial Plan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to continue to work as outlined in paragraphs 2.5 and 3.4 to secure efficiency savings as agreed with partner organisations	All functions of the Integration Joint Board	Yet to be finalised.	09-Dec-16	https://glasgowcity.hscpt.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_10_-_IJB_Financial_Allocation_and_Plan_2017-18.pdf	06 August 2019
091216-11-a	Commissioning Intentions for Unscheduled Care	Health Board only	NHS Greater Glasgow and Clyde are directed to work with the Chief Officer and others to develop a Strategic Commissioning Plan for Unscheduled Care for the approval of the Integration Joint Board, as outlined in this report.	Acute hospital services delegated to the Integration Joint Board as per the Integration Scheme.	As advised by the Chief Officer: Finance and Resources	09-Dec-16	https://glasgowcity.hscpt.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_11_-_Unscheduled_Care.pdf	23 August 2019

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
091216-12-a	Families for Unaccompanied Asylum Seeking Young People	Council only	Glasgow City Council is directed to implement the further stages of the USAC work and continue ongoing negotiations with partners as outlined in this report.	Children's Services	To be agreed.	09-Dec-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_12_Families_for_Unaccompanied_Refugee_Children.pdf	03 September 2019
091216-13-a	Tradeston / Laurieston - Impact on Clyde Place Assessment	Council only	The Council is directed to secure the provision of site/accommodation to re-provision the services currently provided at Clyde Place, and ensure the new accommodation is available for use prior to the closure of the Clyde Place facility.	The delivery of 55 assessment and emergency beds for adult males who are homeless and vulnerable including high risk offenders subject to Multi Agency Public Protection Arrangements (MAPPA) procedures.	As directed by the Chief Officer: Finance and Resources	09-Dec-16	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_09_12_2016_Item_No_13_-_Tradeston-Laurieston_-_Impact_on_Clyde_Place_Assessment_Centre.pdf	
180117-6-a	Advocacy Tender	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the contract for advocacy services to the value of £744,455 per annum (pro-rata in 2016/17)	Advocacy services to those client groups outlined in this report.	£744,455 per annum (pro-rata in 2016/17)	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_6_-_Advocacy_Tender.pdf	
180117-7-a	Developing Effective Joint Commissioning Arrangement	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the joint commissioning approach as outlined within this report.	All functions delegated to the Integration Joint Board.	As directed by the Chief Officer: Finance and Resources	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_7_-_Developing_Effective_Joint_Commissioning_Arrangement.pdf	
180117-8-a	Council Provided Residential and Day Care for Older People	Council only	Glasgow City Council is directed to deliver the changes to day care provision as outlined in section 4 of this report.	Directly provided residential and day care service for older people.	As directed by the Chief Officer: Finance and Resources	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_8_-_Council_Provided_Residential_and_Day_Care_for_Older_People.pdf	08 October 2019
180117-9-a	Housing Support Reconfiguration and Efficiency Savings	Council only	Glasgow City Council is directed to develop or redesign housing support services as outlined within this report.	Housing support services including sheltered housing.	As directed by the Chief Officer: Finance and Resources	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_18_01_17_ITEM_No_9_-_Housing_Support_Reconfiguration_and_Efficiency_Savings.pdf	04 September 2019
180117-11-a	Communications Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to provide support from Council and Health staff within the Partnership's Business Development Team in supporting the Communications Strategy and its action plan as outlined in this report.	All functions delegated to the Integration Joint Board.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer, Finance and Resources.	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_11_-_Communications_Strategy_2017-19.pdf	24 July 2019
180117-12-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in section 3.1 of the report.	As outlined in section 3.1 of the report.	18-Jan-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_12_-_Budget_Monitoring_Report_Month_8_Period_9.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
150217-7-a	Alcohol and Drug Services	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the redesign of Alcohol and Drug Day Services as outlined in this report	All functions associated with the provision of Alcohol and Drug Day Services.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo7_-_Alcohol_and_Drugs.pdf	23 August 2019
150217-8-a	Mental Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign adult services as outlined within this report.	All functions associated with the provision of Adult Services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo8_-_Mental_Health_Services.pdf	23 August 2019
150217-9-a	Adult Community Learning Disability Services	Health Board only	NHS Greater Glasgow and Clyde is directed to develop or redesign adult learning disability services as outlined within this report.	All functions associated with the provision of Adult Community Learning Disability Services as outlined within this report.	As directed by the Chief Officer: Finance and Resources and including the recurring saving of £155,000 from 1st April 2017 as outlined in para 7.1	15-Feb-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo9_-_Adult_Community_Learning_Disability_Services.pdf	23 August 2019
150217-10-a	Review and Reform of Sexual Health	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake the review and reform of Sexual Health and Specialised Services as outlined within this report.	All functions associated with Sexual Health and Specialist services as outlined in this report.	As directed by the Chief Officer: Finance and Resources and including the £250k reduction in spend in 2017/18 as a contribution to the IJB's financial efficiencies target as outlined in this report.	15-Feb-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_15_02_2017_Item_No_10_-_Sexual_Health.pdf	23 August 2019
150217-11-a	Older People Community Based Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the change programme for Older People's services as outlined in section 3 of this report	All function associated with the delivery of Older People's services as outlined in section 2 of this report.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_15_02_2017_Item_No11_-_Older_Peoples_Community_Based_Health_and_Social_Care_Services.pdf	23 August 2019
150217-12-a	Integrated Health and Social Care in North East Glasgow	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the formal outline business case for the health and social care hub for the community of Parkhead / Dalmarnock and the wider east end of Glasgow, as outlined in this report.	All functions associated with the development of the health and social care hub for the community of Parkhead/Dalmarnock and the wider east end of Glasgow as outlined in this report.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo12_-_Integrated_Health_and_Social_Care_in_North_East_Glasgow.pdf	
150217-13-a	Safer Consumption Facilities and Heroin Assisted Treatment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to proceed with the next stages in development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre, as outlined in the Business Case.	All Alcohol and Drugs functions associated with the development of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre.	As advised by the Chief Officer: Finance and Resources	15-Feb-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo13_-_SCF_and_HAT.pdf	
150217-14-a	Criminal Justice Funding 2017 - 2018	Council only	Glasgow City Council is directed to implement the approach to delivering the required Criminal Justice budget reductions as outlined in section 4 of this report.	Criminal Justice services	As advised by the Chief Officer: Finance and Resources, including the Scottish Government allocation of £17,693,897 for Section 27 Criminal Justice service for 2017/18	15-Feb-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo14_-_Criminal_Justice_Funding_17-18.pdf	27 August 2019
150217-15-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in section 3.1 of the report.	As outlined in section 3.1 of the report.	15-Feb-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_15_02_2017_ItemNo15_-_Budget_Monitoring_M9_P10.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
150317-7-a	Financial Allocations and Budgets for 2017-2018	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £398,257,000 in line with the Strategic Plan. The Chief Officer will write to the Chief Executive of NHS Greater Glasgow & Clyde Board to advise him that his budget offer, as at 21st February, was not accepted by the IJB. NHSGGC is directed to conduct further discussion on a budget offer that complies with the requirements at 3.9 of this report.	Budget 2017-18	As outlined throughout the report	15-Mar-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_7.pdf	06 August 2019
150317-8-a	Homelessness Services – Transformational Change	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to explore what further actions are required to improve ‘corporacy’ of approach within the City to tackle homelessness, in line with the approach adopted by Newcastle City Council	Homelessness services	As advised by the Chief Officer: Finance and Resources	15-Mar-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_8.pdf	27 August 2019
150317-9-a	Older People Mental Health	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the reconfigured inpatient bed provision and investment in community resources as outlined in this report.	Older People Mental Health	As advised by the Chief Officer: Finance and Resources	15-Mar-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_9.pdf	23 August 2019
150317-10-a	Children’s Services Transformation	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign services as outlined within this report.	All functions as they relate to Children’s Services as outlined in this report.	As advised by the Chief Officer: Finance and Resources	15-Mar-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_10.pdf	
150317-11-a	Unscheduled Care Strategic Commissioning Plan	Health Board only	NHS Greater Glasgow and Clyde is directed to design and deliver the integrated system of care for health and social care services that includes the strategic commissioning intentions for acute hospital services, as outlined within this report and appendix.	All functions as they relate to the delivery of services related to the commissioning strategy for unscheduled care, and are outlined with the appendix attached to this report.	As directed by the Chief Officer: Finance and Resources, following the review being carried out of the process to estimate the appropriate ‘set aside’ budget, which will be available later in 2017.	15-Mar-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_11.pdf	23 August 2019
150317-12-a	Gorbals and Woodside Health Centres	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Full Business Cases for Gorbals and Woodside Health and Care Centres as outlined within the Full Business Cases referenced within this report.	Functions delivered and outlined within the two Full Business Cases for Gorbals and Woodside Health and Care Centres.	As detailed within the two Full Business Cases and as directed by the Chief Officer: Finance and Resources.	15-Mar-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_12.pdf	06 August 2019
150317-13-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board’s Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in section 3.1 of the report.	As outlined in section 3.1 of the report.	15-Mar-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_Meeting_20170315_Item_13.pdf	
260417-6-a	Increases for Care Home Fees, Free Personal & Nursing Care and Personal Expenses Allowance for 2017/18	Council only	Glasgow City Council is directed to apply the 2017/18 rates for NCHC residential, nursing and commissioned services as outlined within this report, and to draft and implement the requisite variation to the current NCHC contract to extend to 2018.	Residential and nursing care for adults and older people, including the commissioned services stated in the report appendix.	As per 2016/17 allocation, plus an additional £2m of the additional monies provided to integration authorities in 2017/18 for social care.	26-Apr-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_20170420_2017%20Item%20No%206%20-%20Increases%20for%20Care%20Home%20Fees.pdf	
260417-7-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board’s Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in section 3.1 of the report.	As outlined in section 3.1 of the report.	26-Apr-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_20170420_2017%20Item%20No%207%20-%20Budget%20Monitoring%20Month%2011%20Period%202012.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
210617-6-a	Outturn Report 2016/17	Both Council and Health Board	a) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016 - 19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in paragraph 2.2 of the report, b) NHS Greater Glasgow and Clyde is directed to set-aside the sum of £120.8m in 2016/17 for delegated services provided in large hospitals, as outlined in paragraph 2.5 of the report, and c) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to carry forward reserves totalling £19.309m on behalf of the IJB (GCC £19.295m, NHSGG&C £0.014m), as outlined in paragraph 4 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	a) As outlined in paragraph 2.2 of the report, b) £120.8m, and c) £19.309m.	21-Jun-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/21_June_ITEM_No_6_-_Outturn_Report_2016-17.pdf	
210617-8-a	Unaudited Annual Accounts	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to carry forward reserves totalling £19.309m on behalf of the IJB (GCC £19.295m, NHSGG&C £0.014m), as outlined in paragraph 4 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	£19.309m.	21-Jun-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/IJB_21_06_2017_Item_No_08_-_Unaudited_Annual_Accounts_2016-17.pdf	
210617-9-a	Safer Drug Consumption Facility and Heroin Assisted Treatment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the next stages of development of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service as outlined in this report and in line with the previously agreed Business Case.	Addiction Services and related supports.	As advised by the Chief Officer: Finance and Resources. The operating costs of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service is estimated at £2,355,680 per annum. This will be funded by the redirection of existing resources of £885,290, with the balance of £1,470,390 being met from reserves for a period of no more than 3 years	21-Jun-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_9_-_Safer_Drug_Consumption_Facility_and_Heroin_Assisted_Treatment.pdf	
210617-10-a	ADP Prevention, Harm Reduction and Recovery Strategy 2017 - 2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the ADP Strategy as outlined in this report.	Addiction Services and related supports	As advised by the Chief Officer, Finance and Resources.	21-Jun-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/21_June_ITEM_No_10_-_Glasgow_City_AD_-_Prevention_Harm_Reduction_and_Recovery_Strategy_2017-2020.pdf	
210617-11-a	Proof of Concept Outcome	Council only	Glasgow City Council is directed to further develop and test (if required) and implement Proof of Concept proposals, with liaison between staff in the Partnership; Council legal, procurement and audit staff; and social care providers as required.	Commissioning/procurement, contract management, finance/ICT and care management for all purchased community-based services (including residential) for all care groups.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer Finance and Resources.	21-Jun-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/21_June_ITEM_No_11_-_Proof_of_Concept_Outcome_-_Review_and_Reform_of_Social_Care_Contracts_and_Delivery.pdf	
210617-12-a	Scottish Living Wage and Community Benefits	Council only	Glasgow City Council is directed to: • uprate current provider rates for adult care services by 2.5%, backdated to 1 May 2017.	Adult Social Care Services	Uprate current provider rates for adult care services by 2.5% backdated to 1 May 2017.	21-Jun-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/21_June_ITEM_No_12_-_Scottish_Living_Wage_and_Community_Benefits.pdf	06 August 2019
210617-13-a	Glasgow City HSCP Workforce Plan	Both Council and Health Board	To note the service redesign and staffing implications for both NHS Greater Glasgow and Clyde and Glasgow City Council staff which will be managed locally through agreed HR processes and policy for both organisations	All care groups within Glasgow City HSCP as described within the appended document.	Existing care group budget allocations	21-Jun-17	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM_No_13_-_Glasgow_City_HSCP_Workforce_Plan.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
210617-14-a	Carer Information Strategy Funding 2017 - 2018	Both Council and Health Board	The Council and Health Board are directed to continue to deliver Carers Information Services utilising the NHS 'waiver to tender' processes throughout 2017/18 & 2018/19, with a view to a full tender of all carer support services in late 2018	Carers Services	£855,971 in 2017/18. Allocation for 2018/19 to be advised by the Chief Officer: Finance and Resources	21-Jun-17	https://glasgowcity.hsc.scot/sites/default/files/publications/21_June_ITEM_No_14_-_Carer_Information_Strategy_Funding_2017-18.pdf	24 July 2019
210617-15-a	Carer (Scotland) Act 2015 Implementation Plan	Both Council and Health Board	The Council and Health Board are directed to carry out the necessary actions to prepare for full implementation of the Carer (Scotland) Act 2015 in April 2018	Carers Services	£265,714 Scottish Government funding	21-Jun-17	https://glasgowcity.hsc.scot/sites/default/files/publications/21_June_ITEM_No_15_-_Carer_%28Scotland%29_Act_2015_Implementation_Plan.pdf	24 July 2019
210617-16-a	Review of Minor Injuries Service in West Glasgow	Health Board only	NHS Greater Glasgow and Clyde is directed to work with the HSCP to undertake a joint review of minor injuries services in West Glasgow, covering the areas outlined in 2.1 of this report	Minor Injuries Service	As advised by the Chief Officer: Finance and Resources	21-Jun-17	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM_No_16_-_Review_of_Minor_Injuries_Services_in_West_Glasgow.pdf	23 August 2019
210617-17-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in section 3.1 of the report.	As outlined in section 3.1 of the report.	21-Jun-17	https://glasgowcity.hsc.scot/sites/default/files/publications/IJB_21_06_2017_Item_No_17_-_Glasgow_City_IJB_Budget_Monitoring_M2_P2.pdf	
200917-8-a	IJB Financial Allocations and Budgets for 2017-18	Both Council and Health Board	NHSGGC is directed to spend the delegated net budget of £765.792m in line with the Strategic Plan.	Budget 2017-18	The budget delegated to NHSGGC as per this report.	20-Sep-17	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2008%20-%20IJB%20Financial%20Allocation%20and%20Budgets.pdf	06 August 2019
200917-9-a	Governance of Former Integrated Care Fund	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the governance arrangements outlined in this report.	Governance of Integrated Care Fund projects	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Governance%20of%20Former%20Integrated%20Care%20Fund.pdf	06 August 2019
200917-10-a	Glasgow HSCP Falls Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Falls Strategy appended to this report	All health and social care services	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Glasgow%20HSCP%20Falls%20Strategy%202017-2020.pdf	23 August 2019
200917-11-a	Sexual Health Strategic Plan 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Sexual Health Strategic Plan 2017-2020.	Sexual Health Services	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Sexual%20Health%20Strategic%20Plan%202017-2020.pdf	23 August 2019
200917-12-a	Draft Palliative and End of Life Care Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Palliative and End of Life Care Plan	Palliative care and end of life care services.	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Draft%20Palliative%20and%20End%20of%20Life%20Care%20Plan.pdf	24 July 2019
200917-14-a	Assisted Home Garden Maintenance	Council only	Glasgow City Council are directed to carry out a review of the Assisted Garden Maintenance service jointly between the Health and Social Care Partnership and Land and Environmental Services, led by the Chief Officer: Finance and Resources.	Assisted Garden Maintenance	Assisted Garden Maintenance has a budget of £1.29m in 2017/18	20-Sep-17	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2014%20-%20Assisted%20Garden%20Maintenance.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
200917-15-a	HSCP Commissioning Workplan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the key areas of work as outlined in the HSCP Commissioning workplan 2017-18	All health and social care services.	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hscpt.scot/sites/default/files/publications/ITM%20No%2015%20-%20HSCP%20Commissioning%20Workplan%202017-18.pdf	
200917-16-a	Glasgow-Bethlehem Guidance Training Centre (GTC) Twinning Proposal - Development of Mental Health Workforce Capacity in Bethlehem	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to contribute to the work outlined in this report.	Specialist Children's Services	As advised by the Chief Officer: Finance and Resources	20-Sep-17	https://glasgowcity.hscpt.scot/sites/default/files/publications/ITM%20No%2016%20-%20Glasgow-Bethlehem%20GTC%20Twinning%20Proposal%20-%20Development%20of%20Mental%20Health%20Workforce%20Capacity%20in%20Bethlehem.pdf	03 September 2019
200917-17-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in section 3.1 of the report.	As outlined in section 3.1 of the report.	20-Sep-17	https://glasgowcity.hscpt.scot/sites/default/files/publications/ITM%20No%2017%20-%20Budget%20Monitoring%20Month%204%20Period%205_0.pdf	
081117-6-a	Transformational Change Programme - Children's Services 2018-21	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the transformation programme for children's services as outlined in this report.	Children's services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscpt.scot/sites/default/files/publications/ITM%20No%2006%20-%20Transformational%20Change%20Programme%20-%20Childrens%20Services%202018-21.pdf	03 September 2019
081117-7-a	Older People's Transformational Change Programme 2018-21	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Older People's Services as outlined in this report.	Older People's Services	As outlined in this report at table 1, and as advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscpt.scot/sites/default/files/publications/ITM%20No%2007%20-%20Older%20Peoples%20Transformational%20Change%20Programme%202018-21.pdf	23 August 2019
081117-8-a	West Glasgow Minor Injuries Services Review	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the status quo regarding provision of Minor Injuries Services in West Glasgow, and engage with the Glasgow City HSCP and other partners in developing proposals regarding the longer term sustainable provision of minor injuries services across the Board area.	Minor Injuries Services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscpt.scot/sites/default/files/publications/ITM%20No%2008%20-%20West%20Glasgow%20Minor%20Injuries%20Services%20Review.pdf	23 August 2019
081117-9-a	Treatment Foster Care Service Review and Employment Tribunal Judgement	Council only	Glasgow City Council are directed to terminate the treatment foster care service as outlined in this report and to resolve the staffing issues therein.	Treatment foster care services.	As advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscpt.scot/sites/default/files/publications/ITM%20No%2009%20-%20Treatment%20Foster%20Care%20Service%20Review%20and%20Employment%20Tribunal%20Judgement.pdf	03 September 2019
081117-10-a	IJB Property Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work collaboratively with Glasgow City HSCP and other key partners to deliver the Property Strategy and action plan	All health and social care functions as they relate to property.	Revenue budget as advised by the Chief Officer: Finance and Resources, Capital budgets in line with the capital planning arrangements of the Council and Health Board respectively	08-Nov-17	https://glasgowcity.hscpt.scot/sites/default/files/publications/ITM%20No%2010%20-%20IJB%20Property%20Strategy.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
081117-11-a	Provision of Forensic Medical Services to people who have been sexually assaulted and/or raped	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the interim service model outlined in this report	Sexual Health Services	As advised by the Chief Officer: Finance and Resources, including £305,000 from the HSCP contingency fund, augmented by £140,000 from the sexual health budget, for one year from March 2018 to run an interim service model for 2018 /19.	08-Nov-17	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Provision%20of%20Forensic%20Medical%20Services%20to%20People%20who%20have%20been%20Sexually%20Assaulted%20and%20or%20Raped.pdf	23 August 2019
081117-12-a	Criminal Justice and Community Justice Overview	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to engage in the evolving plans for the Maryhill Community Custodial Unit, as outlined in this report	Criminal Justice and Community Justice services	As advised by the Chief Officer: Finance and Resources	08-Nov-17	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Criminal%20Justice%20and%20Community%20Justice%20Overview.pdf	27 August 2019
081117-13-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in section 3.1 of the report.	As outlined in section 3.1 of the report.	08-Nov-17	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2013%20-%20Glasgow%20City%20JB%20Budget%20Monitoring%20M5%20P6%202017-18.pdf	
240118-6-a	Adult Services Transformation Change Programme 2018-2021	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Adult Services as outlined in this report.	Adult Services	As outlined in this report at table 2, and as advised by the Chief Officer: Finance and Resources	24-Jan-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Adult%20Services%20Transformational%20Change%20Programme%202018-2021.pdf	23 August 2019
240118-7-a	A Five Year Strategy for Adult Mental Health Services in Greater Glasgow and Clyde 2018-23	Health Board only	Health Board directed to incorporate Adult Mental Health Strategy and subsequent implementation plan into the Moving Forward Together Programme.	Adult Mental Health Services	As presented in the strategy document.	24-Jan-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2007%20-%20	23 August 2019
240118-8-a	Carer Act Implementation Update and Eligibility Criteria	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Glasgow Eligibility Criteria to ensure fair access to carer supports in line with the intentions of the Carers Act 2016	Carers Services	As advised by Chief Officer, Finance and Resources	24-Jan-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Carer%20Act%20Implementation%20Update%20and%20Eligibility%20Criteria.pdf	24 July 2019
240118-9-a	Delivering the New 2018 General Medical Services Contract in Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the necessary actions within Glasgow City and jointly with the five other GGC HSCPs to develop the Primary Care Improvement Plan as set out in section 5, and present this to the IJB in June 2018 for approval.	General Practice and Primary Care	As advised by Chief Officer, Finance and Resources	24-Jan-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Delivering%20the%20New%202018%20General%20Medical%20Services%20Contract%20in%20Scotland.pdf	25 July 2019
240118-10-a	Social Care Housing Needs Assessment and Investment	Both Council and Health Board	NHS Greater Glasgow and Clyde and Glasgow City Council are directed to review the Housing Contribution Statement via the Housing, Health and Social Care Group, and to set up a sub group of the Housing, Health and Social Care Group to scope out the requirements of undertaking a comprehensive social care housing needs assessment	Housing Services	As advised by Chief Officer, Finance and Resources	24-Jan-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Social%20Care%20Housing%20Needs%20Assessment%20and%20Investment.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
240118-11-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in section 3.1 of the report.	As outlined in section 3.1 of the report.	24-Jan-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Budget%20Monitoring%20onth%207%20-%20Period%208.pdf	
210318-7-a	Integration Joint Board Financial Allocations and Budgets for 2018-19	Both Council and Health Board	Note and conditionally accept the interim budget position from Glasgow City Council for 2018-19, pending further discussion and work to be undertaken in relation to the allocation of Corporate savings. Note and conditionally accept the interim budget position from NHS Greater Glasgow and Clyde for 2018-19, pending formal budget offer awaited in April. Amend budgets for 18/19 to reflect the funding pressures identified at 4.7 and the savings outlined in 3.4, 3.5 and 4.9.	All functions	The formal offer letters are awaited from the Council and the Health Board. (Note: Letters subsequently received and tabled at meeting - available via web-link).	21-Mar-18	https://glasgowcity.hsc.scot/publication/item-no-7-integration-joint-board-financial-allocations-and-budgets-2018-19	
210317-8-a	Transformational Change Programme - Sexual Health Services	Health Board only	NHS Greater Glasgow and Clyde is directed to deliver the Transformational Change Programme for sexual health services as outlined in this paper	Specialist Sexual Health services	As stated in section 5 Finance in this paper – within existing resources and based on a 15% reduction over the next three years.	21-Mar-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Transformational%20Change%20Programme%20-%20Sexual%20Health%20Service%200.pdf	23 August 2019
210318-9-a	Health and Social Care Hub for North East Glasgow - Initial Agreement (Draft)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the necessary stages of development of the Health and Social Care Hub for the North East of Glasgow, as outlined in this report.	All functions anticipated to be carried out within the North East Health and Social Care Hub	Details of the finance arrangements and implications are included in the Initial Agreement	21-Mar-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Health%20and%20Social%20Care%20Hub%20for%20North%20East%20Glasgow%20-%20Initial%20Agreement%20%20Draft%29%201.pdf	24 July 2019
210318-10-a	Review of Social Work Out of Hours Service	Council only	Glasgow City Council is directed to conclude contractual arrangements for delivery of out of hours social care services as outlined in this report.	Out of hours social care services	The total cost of the service is £2,545,969. Glasgow's contribution is £1,588,108 and the remaining partners' contribution is £1,044,068 which includes a 9% management fee	21-Mar-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Review%20of%20Social%20Work%20Out%20of%20Hours%20Service%200.pdf	
210318-11-a	Replacement of the 2015 Framework Agreement for Selected Purchased Social Care Supports	Council only	Glasgow City Council is directed to proceed with the commissioning of purchased social care services via a Framework Agreement, as outlined in this report. This shall be carried out via an open tender in summer 2018 to become operational on 30.01.2019	All functions outlined in section 3.1 of the report.	The estimated value of the 2019 Framework is up to £79,396,700 p.a.	21-Mar-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Replacement%20of%20the%202015%20Framework%20Agreement%20for%20Selected%20Purchased%20Social%20Care%20Supports%200.pdf	
210318-12-a	Scottish Living Wage (2018) and Provider Rates Uplifts	Council only	From 9 April 2018 implement the 3.39% inflation uplift to the care home, intermediate care and commissioned service rates and the rates attached at appendix 1 and vary the contracts with the providers in line with the new rate subject to them agreeing to paying Scottish Living Wage	Care home, intermediate care and commissioned service.	The cost of the uplift amounts to £2.38m for 2018/19 and has been funded within additional monies provided to integration authorities for social care.	21-Mar-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Scottish%20Living%20Wage%20Settlement%202018%20and%20Provider%20Rates%20Uplifts%201.pdf	06 August 2019
210318-13-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1 of the report.	21-Mar-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2013%20-%20Budget%20Monitoring%209%20P11.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
090518-6-a	IJB Financial Allocations and Budgets Update for 2017-18	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £411.843m in line with the Strategic Plan. NHS Greater Glasgow and Clyde is directed to spend the delegated budget of £653.321m in line with the Strategic Plan.	Budget 2018-19	The budget delegated to NHS Greater Glasgow and Clyde is £653.321m and Glasgow City Council is £411.843m as per this report.	09-May-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2006%20-%20IJB%20Financial%20Allocations%20and%20Budgets%20Update%20for%202018-19.pdf	06 August 2019
090518-7-a	Scottish Living Wage (2018)	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 2.8% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients.	Glasgow Purchased Services Contracts Glasgow Purchased Services Contracts (Sleepover) Direct Payments	The proposal to increase rates by 2.8% will cost an additional £4,402,000. Funds have been made available within the Scottish Government settlement for 2018/19.	09-May-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2007%20-%20Scottish%20Living%20Wage%20Settlement%202018_0.pdf	06 August 2019
090518-9-a	Provision of Emergency Accommodation for Homelessness	Council only	Glasgow City Council are directed to progress the closure of Clyde Place and re-provisioning of Rodney Street as outlined in this report.	Emergency Homeless Accommodation	Confirmation of funding is awaited.	09-May-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2009%20-%20Provision%20of%20Emergency%20Accommodation%20for%20Homelessness.pdf	27 August 2019
090518-10-a	Supply of Goods and Services with City Building Glasgow	Council only	Direct the Council to put in place arrangements for the repair and maintenance (etc.) of temporary furnished flats.	Homelessness Services	Existing spend of £5.126m per annum is paid to City Building/RSBI. The goods and services are paid through the rental income generated through the provision of Temporary Furnished Accommodation. IJB spend is subject to budget monitoring.	09-May-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2010%20-%20Supply%20of%20Goods%20and%20Services%20with%20City%20Building%20Glasgow.pdf	06 August 2019
090518-11-a	Achieving Excellence in Pharmaceutical Care: A Strategy for Scotland	Health Board only	All pharmacy services and functions referred to in the National Strategy and provided by the HSCP.	All pharmacy services and functions referred to in the National Strategy and provided by the HSCP.	£125m for 2018-19	09-May-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2011%20-%20Achieving%20Excellence%20in%20Pharmaceutical%20Care%20-%20A%20Strategy%20for%20Scotland_1.pdf	25 July 2019
090518-12-a	Council Family Review: Cordia	Council only	Glasgow City Council and HSCP Chief Officers are directed to ensure successful management arrangements are put in place with HSCP in relation to staff transferred from Cordia to the Council.	Cordia functions as outlined in this report.	Resource requirements will be identified over the transition period.	09-May-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2012%20-%20Council%20Family%20Review%20-%20Cordia.pdf	
200618-6-a	Primary Care Improvement Plan: Guidance, Timetables and Progress	Both Council and Health Board	The IJB is directing the Council and Health Board to produce a Primary Care Improvement Plan for the area's registered population which conforms to national guidance.	All subjects covered in the primary care improvement plan: vaccination, prescribing support, treatment rooms, urgent care, physiotherapists, clinical mental health professionals and community links workers as well as premises, IT and information sharing.	As per allocation letter at Appendix 1.	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2006%20-%20Primary%20Care%20Improvement%20Plan%20-%20Guidance%20-%20Timetables%20and%20Progress_1.pdf	25 July 2019
200618-7-a	Mental Health Strategy Implementation	Health Board only	Health Board directed to incorporate plans for the use of the new Mental Health Funding across the City into the Moving Forward Together Programme.	Adult Mental Health Services	As per allocation letter at Appendix 1.	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITM%20No%2007%20-%20Mental%20Health%20Strategy%20and%20Implementation_1.pdf	23 August 2019

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
200618-8-a	Policy Development: Resource Allocation for Adults Eligible for Social Care Support	Council only	In the context of the eligibility criteria previously agreed by GCC for access to social care, to note GCHSCP's policy framework for the allocation of resources for Adults assessed as eligible to receive social care support.	Policy applies across all adult care groups – older adults over 65 years, younger adults with a physical or learning disability, adults with mental health problems and/ or addiction issues and young people with disabilities transitioning into adult services from 16 years or later.	To be managed within the overall budget allocated to GCHSCP	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2008%20-%20Policy%20Development%20-%20Resource%20Allocation%20for%20Adults%20Eligible%20for%20Social%20Care%20Support.pdf	23 August 2019
200618-9-a	Policy Development: Transition from Overnight Sleepover Support to Alternative Support Arrangements	Council only	To note GCHSCP's policy direction for the transition from overnight sleepover support to alternative support arrangements	Policy applies across all adult care groups – older adults over 65 years, younger adults with a physical or learning disability, adults with mental health problems and/ or addiction issues and young people with disabilities transitioning into adult services from 16 years or later.	To be managed within the overall budget allocated to GCHSCP	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20Policy%20Development%20-%20Transition%20from%20Overnight%20Sleepover%20Support%20to%20Alternative%20Support%20Arrangements.pdf	23 August 2019
200618-10-a	Development of the City Centre Hub and Redesign of Out of Hours Services	Council only	Glasgow City Council is directed to progress the proposals outlined in this report	Out of hours services for vulnerable adults with multiple and complex needs.	External funding is as outlined in the report for 2018/19.	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2010%20-%20Development%20of%20City%20Centre%20Hub%20and%20Redesign%20of%20Out%20of%20Hours%20Services.pdf	27 August 2019
200618-11-a	Implementation of Carer (Scotland) Act 2016	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the proposals outlined in this report to support implementation of the Carers Act	Carers Services	Within the financial framework in place to support implementation of the Carers Act	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2011%20-%20Implementation%20of%20Carer%20%28Scotland%29%20Act%202016.pdf	24 July 2019
200618-13-a	Outturn Report 2017/18	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.617m on behalf of the IJB as outlined in section 4 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in paragraph 2.5 of the report £120.8m for set aside and £19.617m in reserves carried forward.	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2013%20-%20Outturn%20Report%202017-18.pdf	
200618-14-a	Unaudited Annual Accounts	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.617m on behalf of the IJB as outlined in Item No 13. Outturn Report 2017/18.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	£19.617m in reserves carried forward.	20-Jun-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2014%20-%20Unaudited%20Annual%20Accounts_0.pdf	06 August 2019
190918-3-a	Mental Health 2 Ward Design Build Finance and Maintain (DBFM) Scheme	Health Board only	The Health Board is directed to approve and submit the Mental Health 2 x DBFM Full Business Case to the Scottish Capital Investment Group for approval to deliver the two new build mental health inpatient wards as part of a bundled programme of new build projects with build projects from two other Health & Social Care Partnerships. There are clear financial benefits to bringing all three projects together in a single procurement bundle. These include initial capital savings and project-life revenue savings.	Stobhill Mental Health and Birdston Mental Health Services located inpatient services.	Mental Health revenue budget, re-investment of vacated accommodation contract.	19-Sep-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2003%20-%20Mental%20Health%20%20Ward%20Design%20Build%20Finance%20Maintain%20%28DBFM%29%20Scheme.pdf	23 August 2019
190918-9-a	Primary Care Improvement Plan	Health Board only	Facilitate the recruitment of the new staff that are identified through implementation of the Primary Care Improvement Plan Provide the funding to support the implementation of the Primary Care Improvement Plan in accordance with the letter from the Scottish Government dated the 23 May 2018.	Primary and community care services, mental health services, children's services (vaccination programme).	Glasgow City IJB/HSCP has been allocated £5.529m. This is forecast to increase to £18.732m by 2021-22 for Glasgow City in line with the increase in the national figure.	19-Sep-18	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20Primary%20Care%20Improvement%20Plan_0.pdf	25 July 2019

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
190918-10-a	Speech and Language Therapy Review - Findings and Recommendations from Review of Speech and Language Therapy (SLT) Adult and Older People Partnership Services in Glasgow City	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the recommendations of this report	Speech and language therapy	Within existing resources, as advised by the Chief Officer: Finance and Resources	19-Sep-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Speech%20and%20Language%20Therapy%20Review.pdf	23 August 2019
190918-11-a	Glasgow Homeless Alliance Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for Alliance partners to work with the Council and IJB to deliver the Glasgow Alliance to End Homelessness.	Delivery of all Purchased Homelessness Services	£23million which will reduce throughout the lifetime of the contract period, subject to service redesign and efficiencies targets.	19-Sep-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Glasgow%20Homelessness%20Alliance%20Tender_0.pdf	27 August 2019
190918-12-a	Carer Support Services Tender	Council only	Glasgow City Council is directed to undertake the tender activity as outlined in this report	Carers Services	All carer funding streams will be consolidated post 2018/19 through the tender financial framework. The full tender value will be circa £1.9m	19-Sep-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2012%20-%20Carer%20Support%20Service%20Tender.pdf	24 July 2019
190918-13-a	Intensive Outreach Family Support Service Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for the provision of Intensive Outreach Family Support Services.	Provision of community-based intensive outreach family support services to children and young people on the edge of care.	Total budget available is £3.75 million, £750,000 per annum for an initial 3-year period, with an option to extend for a further 1+1 years subject to satisfactory service review.	19-Sep-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2013%20-%20Intensive%20Outreach%20Family%20Support%20Service%20Tender.pdf	03 September 2019
190918-14-a	Kinship Support and Financial Assumptions Relating to Kinship Care Orders in Accordance with Children and Young People (Scotland) Act 2014	Council only	Glasgow City Council is directed to implement the recommendations of this report, specifically to increase the financial contribution towards a Kinship Order to £1,500 where the carer is not entitled to legal aid and meets the eligibility criteria	Kinship care	Within existing resources, as advised by the Chief Officer: Finance and Resources.	19-Sep-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2014%20-%20Kinship%20in%20Support%20and%20Financial%20Assumptions%20Relating%20to%20Kinship%20Care%20Orders%20in%20Accordance%20with%20Young%20People%20%28Scotland%29%20Act.pdf	
190918-15-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1 of the report.	19-Sep-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2015%20-%20Glasgow%20City%20IJB%20Budget%20Monitoring%20for%20Month%203%20Period%204%2002018-19_0.pdf	
071118-6-a	Cordia Transfer Update	Council only	Glasgow City Council is directed to deliver Homecare and associated services, noting a 50% contribution to the 2018/19 forecasted overspend will be provided by the IJB, on the basis that Glasgow City Council provides the remaining 50% contribution. Glasgow City Council is directed to consider future funding requirements as part of the 2019/20 revenue budget exercise.	Homecare and associated services as outlined in section 2.2.	The IJB delegates an additional £3.3m from reserves to support Homecare service delivery in 2018-19.	07-Nov-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Cordia%20Transfer%20Update_1.pdf	06 August 2019
071118-7-a	Mental Health Strategy and Implementation	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	Mental Health Services	As outlined in this report and appendix.	07-Nov-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Mental%20Health%20Strategy%20and%20Implementation_2.pdf	23 August 2019

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
071118-8-a	Tender for Specialist Care Home Service to Support People with Learning Disability requiring Complex Care	Council only	Direct the Council to advertise the requirement for a 15 bed specialist care home to support people with learning disabilities requiring complex care, and provide an options paper back to the IJB once the procurement exercise is complete	Specialist Care Home Service for People with Learning Disabilities assessed as requiring Complex Care.	The estimated annual recurring cost of this service is circa £2.7 million. This will be funded from Health Board Resource Transfer available for Long Stay Tier 4 patients, current budget provision for existing service users which will transfer with them, and new demand assumptions. This financial framework will require service users identified for the service to match these funding assumptions. Non recurring start-up costs will require to be identified.	07-Nov-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Tender%20for%20a%20Specialist%20Care%20Home%20Service%20to%20Support%20People%20with%20LD%20requiring%20Complex%20Care_1.pdf	23 August 2019
071118-9-a	Changes to Frail Elderly Continuing Care: Implementation of the Scottish Government Guidance on Hospital Based Complex Care	Health Board only	Work in partnership with Glasgow City HSCP to deliver the proposed changes to the provision of continuing care and AWI as outlined in the paper.	Continuing care and AWI bed provision within Glasgow City.	£4.1m has been identified for Glasgow City within the financial framework.	07-Nov-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Changes%20to%20Frail%20Elderly%20Continuing%20Care_1.pdf	23 August 2019
071118-10-a	Acquired Brain Injury Unit - Greenfield Park	Council only	Direct Glasgow City Council to progress appropriate contractual arrangements for a further 3 years.	Westerfields Unit Greenfield Park	This financial commitment will be managed within existing budget resources for purchased care home provision.	07-Nov-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Acquired%20Brain%20Injury%20Unit%20-%20Greenfield%20Park_0.pdf	16 August 2019
071118-11-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1 and 2.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1 and 2 of the report.	07-Nov-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Glasgow%20City%20IJB%20Budget%20Monitoring%20for%20Month%205%20Period%206_0.pdf	
121218-6-a	Resource Allocation for Adults Eligible for Social Care Support: Updated Policy Framework	Council only	In the context of the eligibility criteria previously agreed by GCC for access to social care, the Council are directed to implement GCHSCP's revised policy framework for the allocation of resources for adults assessed as eligible to receive social care support.	Applies across all adult care groups – older adults over 65 years, younger adults with a physical or learning disability, adults with mental health problems and/ or addiction issues and young people with disabilities transitioning into adult services from 16 years or later.	To be managed within the overall budget allocated to GCHSCP	12-Dec-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Resource%20Allocation%20for%20Adults%20Eligible%20for%20Social%20Care%20Support%20-%20Updated%20Policy%20Framework.pdf	
121218-7-a	Primary Care Improvement Fund: Planned Expenditure 2018-19	Health Board only	To recruit the required staff and commission the required services.	Nursing, physiotherapists, support staff, pharmacists and commissioning.	Subject to the form of the Primary Care Improvement Fund allocated by Scottish Government to IJBs.	12-Dec-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Primary%20Care%20Improvement%20Fund%20-%20Planned%20Expenditure%202018-19.pdf	25 July 2019
121218-8-a	Alcohol and Drug Partnership: Priorities for Additional Investment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	Glasgow City ADP	As outlined in the report	12-Dec-18	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Alcohol%20and%20Drug%20Partnership%20-%20Priorities%20for%20Additional%20Investment_0.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
121218-9-a	Glasgow City HSCP Workforce Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to align future iterations of the Workforce Plan to the timescales of the HSCP Strategic Planning cycle and to progress the actions outlined in the Action Plan at Section 5 of the Workforce Plan.	All functions and care groups covered in the appended Workforce Plan.	Existing care group budget allocations	12-Dec-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Glasgow%20City%20HSCP%20Workforce%20Plan_1.pdf	
121218-10-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	12-Dec-18	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20Glasgow%20City%20JB%20Budget%20Monitoring%20M7%20P8.pdf	
060219-6-a	Update on the Award of the 2019 Social Work Framework Agreement for Selected Purchased Social Care Supports	Council only	Glasgow City Council is directed to implement the 2019 Framework and the prioritisation for the Central Review Team as prescribed in section 5 of this report. Glasgow City Council are further directed to allocate the funding outlined in section 4.1 of this report (£0.6m) to meet the identified costs of increasing the rates paid for care and support under the 2015 Framework rates to the minimum threshold rate set for the 2019 Framework.	The new 2019 Framework Agreement will apply to 3 types of services: - Care and Support Services - Day Opportunities Services - Short Breaks/Respite Services The services can be used by people assessed as eligible for service from the following service user groups: - People with Mental Health issues - People with Disabilities - Older People - Children Affected by Disability	£0.6m	06-Feb-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Update%20on%20the%20Award%20of%20the%202019%20Social%20Work%20Framework%20Agreement%20for%20Selected%20Purchased%20Social%20Care%20Supports_0.pdf	
060219-7-a	Glasgow Rapid Rehousing Transition Plan 2019/20 - 2023/24	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Rapid Rehousing Transition Plan that has been submitted to the Scottish Government following confirmation of approval of the Plan by the Scottish Government.	Housing and Homelessness Services	Within existing resources	06-Feb-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2007%20-%20Glasgow%20Rapid%20Rehousing%20Transition%20Plan%202019-20to%202023-24_0.pdf	27 August 2019
060219-8-a	Health and Social Care Integration 2018 - Audit Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to take forward the completion of the draft action plan, including any amendments made to it, as it relates to activity within the remit of the IJB/HSCP.	Responsibility for progressing the Direction predominantly lies with Business Development, Finance, People and Change and Corporate Services. The activity covered in the Action Plan subject to the direction is relevant to all functions across Glasgow City Health and Social Care Partnership.	Within existing resources	06-Feb-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Health%20and%20Social%20Care%20Integration%202018%20-%20Audit%20Scotland_0.pdf	
060219-9-a	Assisted Home Garden Maintenance	Council only	Glasgow City Council (through Land and Environmental Services) are directed to utilize non-recurring funding allocated by the IJB to continue to deliver the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020. Glasgow City Council (through Land and Environmental Services) are further directed to engage with the current recipients of the Assisted Home Garden Maintenance Service in order to assess impact and develop alternative options, by 1 October 2019, to mitigate any negative impact from the withdrawal of this service.	Assisted Home Garden Maintenance Service provided by Glasgow City Council through Land and Environmental Services	£520,000 non-recurring funding has been allocated by the IJB to carry out the direction in relation to continuation of the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020.	06-Feb-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20Assisted%20Home%20Garden%20Maintenance.pdf	
060219-10-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1	06-Feb-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2010%20-%20GCIJB%20Budget%20Monitoring%20Report%20for%20Month%208%20and%20Period%209%202018-19.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
270319-7-a	Consultation on Strategic Plan 2019-2022	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to publish and implement the Strategic Plan 2019-22 subject to the approval of the budget allocation outlined in the Medium Term Financial Outlook to be published in March 2019.	All delegated functions covered by the Strategic Plan 2019-22.	Within existing resources subject to approval of the Medium Term Financial Outlook to be published in March 2019.	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2007%20-%20Consultation%20on%20Strategic%20Plan%202019-2022_0.pdf	
270319-8-a	Medium Term Financial Outlook 2019-22	Both Council and Health Board	The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes. Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2020 – 21 and 2021 – 22.	All functions as outlined in the draft Medium Term Financial Outlook.	Not relevant at this stage.	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2008%20-%20Medium%20Term%20Financial%20Outlook%202019-22.pdf	06 August 2019
270319-9-a	IJB Financial Allocations and Budgets 2019-2020	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £433,074,600 in line with the Strategic Plan and the budget outlined within this report. Glasgow City Council is also directed to jointly develop a financially sustainable solution for both Homecare and Housing First by September 2019 with update reports to the IJB on 27 June 2019 and 18 September 2019. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2019-20	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 and Glasgow City Council is £433,074,600 as per this report.	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-9-integration-joint-board-financial-allocations-and-budgets-2019-2020	
270319-10-a	The Introduction of Free Personal Care for Under 65s	Council only	Glasgow City Council is directed to utilise the £3.696 million allocated by the Scottish Government to support the implementation of Free Personal Care to Under 65's	All services which include free personal care.	The introduction of Free Personal Care has been allocated £3.696 million from Scottish Government.	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2010%20-%20The%20Introduction%20of%20Free%20Personal%20Care%20for%20Under%2065s_1.pdf	
270319-12-a	Scottish Living Wage Settlement (2019)	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 2.3% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the IJB) and Scotland Excel. Also excluded from this award will be services provided by the Purchased Services Framework 2019.	Glasgow Purchased Services Contracts Glasgow Purchased Services Contracts (Sleepover) Direct Payments	The proposal to increase rates by 2.3% will cost an additional £3,700,000. Funds have been made available within the Scottish Government settlement for 2019/20.	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2012%20-%20Scottish%20Living%20Wage%20Settlement%202019_1.pdf	
270319-13-a	Glasgow City HSCP Workforce Plan 2019-2022	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to align future iterations of the Workforce Plan to the timescales of the HSCP Strategic Planning cycle and to progress the actions outlined at Section 3 of the Workforce Plan.	All functions and care groups covered in the appended Workforce Plan.	Within existing resources (taking into account additional investment committed by the Government to develop the mental health workforce over the next 5 years).	27-Mar-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2013%20-%20Glasgow%20City%20HSCP%20Workforce%20Plan%202019-2022_0.pdf	

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
270319-14-a	Proof of Concept: Turning Point Scotland Transformational Change Proposal	Both Council and Health Board	Glasgow City Council is directed to conclude negotiations with Turning Point Scotland in relation to modification of the existing Glasgow Drug Crisis Centre (GDCC) and Link-up (alcohol crisis intervention) services to deliver an integrated service from one location as a test of concept approach pending future formal procurement process Direct the Health Board to commence formal recruitment of Medical Officer.	Addiction and Homeless Crisis Drug and Alcohol Provision.	GDCC - £1,634,986 (E842,464 Health Board resource transfer) Link Up - £926,327.69	27-Mar-19	https://glasgowcity.hscpscot/sites/default/files/publications/ITM%20No%2014%20-%20Proof%20of%20Concept%20-%20Turning%20Point%20Scottland%20Transformational%20Change%20Proposal_0.pdf	
270319-15-a	GGC Review of Health and Social Care Out of Hours - Urgent Care Resource Hub Proposal	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the options appraisal and further refinement of the proposed model for out of hours and urgent care in the community and to complete the development of proposals for approval by the IJB that comply with the recommendations of the Ritchie report.	The following out of hours functions are covered by this direction; GP; District Nursing; Community Rehabilitation; Children's Social Work Residential Services; Emergency Social Work Services; Emergency Dental Services; Homelessness; Home Care; Mental Health; Community Pharmacy; Optometry	Within existing resources	27-Mar-19	https://glasgowcity.hscpscot/sites/default/files/publications/ITM%20No%2015%20-%20GGC%20Review%20of%20Health%20and%20Social%20Care%20OOHs%20Services%20-%20UCRH%20Proposal.pdf	27 August 2019
270319-16-a	Adult Services Transformational Change Programme 2018-21 Progress Report: Integration of Learning Disability Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to carry out a 'test for change' within North East Glasgow's LD services to inform the future roll-out of integrated community learning disability teams across the city, including an effective mechanism for gathering service user and carer views on their experience of integrated services. Glasgow City Council and NHS Greater Glasgow and Clyde are further directed to carry out an option appraisal during 2019 to inform the viability of replacing GCHSCP's LD day centres at Riddrie and Carlton with new build accommodation and, on completion, present recommendations back to the IJB.	Community learning disability teams (CLDTs) and Learning Disability day care services.	Within existing resources	27-Mar-19	https://glasgowcity.hscpscot/sites/default/files/publications/ITM%20No%2016%20-%20Adult%20Services%20Transformational%20Change%20Programme%202018-21%20Progress%20Report%20-%20Integration%20of%20Learnin%20Disability%20Services.pdf	23 August 2019
270319-17-a	Care Services Contingency Planning - Equal Pay	Council only	Glasgow City Council are directed to urgently progress the recruitment of c400 care at home staff as set out in 3.3 above, and to ensure that Council employees and resources are appropriately supported within the HSCP to further develop the Equal Pay Contingency Plan of the HSCP.	Home Care Services	Within existing resources	27-Mar-19	https://glasgowcity.hscpscot/sites/default/files/publications/ITM%20No%2017%20-%20Care%20Services%20Contingency%20Planning%20-%20Equal%20Pay.pdf	
270319-18-a	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	27-Mar-19	https://glasgowcity.hscpscot/sites/default/files/publications/ITM%20No%2018%20-%20Glasgow%20City%20IJB%20Budget%20Monitoring%20for%20M10%20and%20P11%202018-19.pdf	
080519-7-a	Primary Care Improvement Plan (PCIP2) - Progress in 2018/19 and Plan for 2019/20	Health Board only	To streamline and facilitate the process of recruitment of staff.	Staff recruitment in support of priority workstreams.	Budget allocation to carry out direction as indicated in Appendix 3 of report.	08-May-19	https://glasgowcity.hscpscot/sites/default/files/publications/ITM%20No%2007%20-%20Primary%20Care%20Improvement%20Plan%20PCIP2%20-%20Progress%20in%202018-19%20and%20Plans%20for%202019-20_2.pdf	25 July 2019

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
080519-8-a	IJB Property Strategy 2019-22	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work collaboratively with Glasgow City HSCO and other key partners to deliver the Property Strategy 2019 – 2022.	All health and social care functions as they relate to property.	Revenue budget as advised by the Chief Officer: Finance and Resources, Capital budgets in line with the capital planning arrangements of the Council and Health Board respectively.	08-May-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2008%20-%20IJB%20Property%20Strategy%202019-2022.pdf	
080519-9-a	National Care Home Contract Settlement 2019/20	Council only	From 8 April 2019 implement the 3.65% uplift rate to nursing care and 3.40% uplift to residential care, the rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care home, intermediate care and commissioned services.	4.1 The cost of the uplift of £2.608m will be funded by the additional monies provided to integration authorities in 2019/20 for social care.	08-May-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20National%20Care%20Home%20Contract%20Settlement%202019-20.pdf	
080519-10-a	Homelessness Service Savings 2019-20	Council only	IJB directs Glasgow City Council to fully implement the Homelessness Savings Plan as outlined in this report by 1st October 2019.	Purchased Homelessness Services, residential and community/outreach provision.	Delivery of the direction is within existing resources.	08-May-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2010%20-%20Homelessness%20Service%20Savings%202019-20.pdf	27 August 2019
260619-8-a	Outturn Report 2018/19	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the IJB as outlined in section 5 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in section 5 of the report £19.912m in reserves carried forward.	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2008%20-%20Outturn%20Report%202018-19.pdf	
260619-9-a	Unaudited Annual Accounts 2018/19	Council only	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the IJB as outlined in item No 8. Outturn Report 2018/19.	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2009%20-%20Unaudited%20Annual%20Accounts%2018-19.pdf	
260619-10-a	Update on Financial Allocations and Budget for 2019/20	Health Board only	NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan.	Budget 2019-20	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 as per March report to IJB.	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2010%20-%20Update%20on%20Financial%20Allocations%20and%20Budget%20for%202019-20.pdf	
260619-11-a	Re-design and Development of Youth Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are Directed to implement the citywide model of Youth Health Services outlined in section 4 of this report.	Integrated mental health and wellbeing support services for young people.	Funding of £401,565 for the provision of 7 hubs (Year 1 and 2) has been allocated. Funding for the final two hubs in 2021/22 will be sought from anticipated new funding from the Scottish Government. If this cannot be secured then the funding gap will be found from reconfiguration of children's services for 2021/22 onward.	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2011%20-%20Redesign%20and%20Development%20of%20Youth%20Health%20Services%20in%20Glasgow.pdf	
260619-12-a	Implementing the Carers Scotland Act 2016	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to invest funding in support of implementation of the Carers Act, as described in sections 6-11 and summarised in section 12, in; the Community support Project; 6 Family support workers; Band 3 Health Care Liaison worker; Development funding and Carer Short Breaks.	Adult carers and young carers.	A total budget for the investment outlined in this paper of £1,456,000 has been allocated on the following basis: Community Support Project £428,000 Investment in New Family Support Model £467,000 Family support workers 3rd sector £210,000 Band 3 Health Liaison worker £26,000 Development funding £25,000 Carer Short Breaks £300,000	26-Jun-19	https://glasgowcity.hscpsc.scot.nhs.uk/default/files/publications/ITEM%20No%2012%20-%20Implementing%20the%20Carers%20Scotland%20Act%202016.pdf	24 July 2019

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	Link to IJB paper	Most Recent Review (Date)
180919-9	Rapid Rehousing Transition Plan Update	Council only	Glasgow City Council is directed to allocate £0.937m of the year one funding allocation and progress the proposals of Glasgow City Health and Social Care Partnership's Rapid Rehousing Transition Plan, as outlined in Section 3.1 of this report, and allocate a one-off investment of £74k for IT system upgrades as outlined in section 3.3.	Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing First	The budget for this Direction consists of £0.937m in relation to the year 1 funding allocation available and a one-off investment of £74k for IT system upgrades.	18-Sep-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITM%20No%2009%20-%20Rapid%20Rehousing%20Transition%20Plan%20Update.pdf	
180919-10-a	Budget Monitoring	Both Council and Health Board	(a) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2019-22, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1	18-Sep-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITM%20No%2010%20-%20Glasgow%20City%20IJB%20Budget%20Monitoring%20for%20Month%204%20and%20Period%205%202019-20_0.pdf	
180919-10-b	Budget Monitoring	Council only	(b) Direct £0.500m to Development and Regeneration Services for investment in stair lifts as outlined in section 5.3.3.	As outlined at section 5.3.3	As outlined at section 5.3.3	18-Sep-19	https://glasgowcity.hscp.scot/sites/default/files/publications/ITM%20No%2010%20-%20Glasgow%20City%20IJB%20Budget%20Monitoring%20for%20Month%204%20and%20Period%205%202019-20_0.pdf	