

Item No: 14

Meeting Date: Wednesday 24th June 2020

Glasgow City Integration Joint Board

Report By: Allison Eccles, Standards Officer

Contact: Allison Eccles

Tel: 0141 287 6724

GLASGOW CITY IJB DIRECTIONS ANNUAL REPORT 2020

Purpose of Report:	To provide a summary of the Directions issued by Glasgow						
	City Integration Joint Board (IJB) to Glasgow City Council and						
	NHS Greater Glasgow and Clyde in the period June 2019 to						
	May 2020.						

Background/Engagement:	Following a report to the IJB Finance and Audit Committee in
	February 2018 on the use of Directions by the IJB's auditors it
	was agreed that the IJB receive an annual summary of the use
	of Directions. This is the third such report, covering the period
	from June 2019 to May 2020.

Recommendations:	The Integration Joint Board is asked to:
	a) note this report.

Relevance to Integration Joint Board Strategic Plan:

Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan.

Implications for Health and Social Care Partnership:

Reference to National	Covers all National Health and Wellbeing Outcomes.
Health & Wellbeing	
Outcome:	
Personnel:	No implications from this paper – relates to matters of
	governance.

	UFFICIAL							
Carers:	No implications from this paper – relates to matters of							
	governance.							
Provider Organisations:	No implications from this paper – relates to matters of							
l Tovider Organisations.								
	governance.							
Equalities:	No implications from this paper – relates to matters of							
	governance.							
Fairer Scotland	No implications from this paper – relates to matters of							
Compliance:	governance.							
•								
Financial:	No implications from this paper – relates to matters of							
	governance.							
	1 governance.							
Largh	The requirement for the LID to issue Directions to the Original	a:I						
Legal:	The requirement for the IJB to issue Directions to the Councing and Health Board in defined in the Public Region (Joint	CII						
	and Health Board is defined in the Public Bodies (Joint							
	Working)(Scotland) Act 2014 and associated secondary							
	legislation.							
Economic Impact:	No implications from this paper – relates to matters of							
	governance.							
Sustainability:	No implications from this paper – relates to matters of							
	governance.							
Sustainable Procurement	No implications from this paper – relates to matters of							
and Article 19:	governance.							
Risk Implications:	Failure to comply with the legislative requirement and							
	framework for Directions would place the IJB in breach of its	S						
	statutory duties.							
	otatatory durico.							
In the state of th	The Occasion of the Control of the Breed of the Control of the Con							
Implications for Glasgow	The Council is required to comply with all Directions receive							
City Council:	from the IJB, and may not amend, ignore, appeal or veto an	,						
	Direction. The Council may not use resources allocated via	the						
	IJB in pursuit of a Direction for any other purpose.							
Implications for NHS	As above for the Council.							
Greater Glasgow & Clyde:								
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Direction Required to	Direction to:	1						
Pirection Required to	No Direction Required	√						
Council Hoolth Board or	TELLINO DILECTION RECUITED	v						
Council, Health Board or	·							
Council, Health Board or Both	2. Glasgow City Council							
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1. Purpose

1.1 To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2019 to May 2020.

2. Background

- 2.1 Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan. Directions are legally binding, and the Public Bodies (Joint Working) (Scotland) Act 2014 and associated secondary legislation establishes the framework within which they operate.
- 2.2 Following a report to the IJB Finance and Audit Committee in February 2018 on the use of Directions by the IJB's auditors it was agreed that the IJB receive an annual summary of the use of Directions. This is the third such report, covering the period from June 2019 to May 2020.
- 2.3 This report outlines a summary of the Directions issued by the IJB during the period in scope. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal performance scrutiny arrangements of the IJB and Glasgow City Health and Social Care Partnership.
- 2.4 This report reflects the changes made to the Directions process around recording and monitoring by staff, as reported to the IJB in <u>June 2019</u>.

3. Summary of Directions

- 3.1 Between June 2019 and May 2020 (inclusive):
 - the IJB has issued 25 Directions:
 - 11 of these were Directions to both the Council and Health Board; and,
 - 11 Directions were to the Council only, the remaining 3 to the Health Board only.
- 3.2 Of the 25 Directions issued by the IJB, 3 were issued during the <u>period of temporary governance arrangements</u> approved by the IJB in <u>March 2020</u> in response to the Covid-19 pandemic.
- 3.2 Of the 25 Directions issued by the IJB:
 - 22 remain open (current); and,
 - 3 are closed and have been superseded (previous).

3.4	The list of Directions issued by the IJB to the Council and Health Board during the
	reporting period is appended to this report.

4. Recommendations

- 4.1 The Integration Joint Board is asked to:
 - a) note this report.

Column C																
March Marc																
March Marc																
Marie Mari						Budget Allocated by IJB to carry out										
April	Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction		Date Issued	With Effect From	Review Date	Status			Link to IJB paper	Responsible Officer	Service Area	Most Recent Review (Date)
Market M													https://glasgowcity.hscp.scot/site			
March Marc				Glasgow City Council is directed to carry forward		As outlined in section 5 of the report	:									
Part				reserves totalling £19.912m on behalf of the IJB as	All functions delegated to the IJB from Glasgow City											
Part	260619-8-a	Outturn Report 2018/19	Council only	outlined in section 5 of the report.	Council and NHS Greater Glasgow and Clyde.	forward. Glasgow City Council is directed to	26-Jun-1	9 26-Jun-19	Jun-20	Current	No	N/A	23.901	Sharon Wearing	Finance	
March Marc						carry forward reserves totalling							s/default/files/publications/ITEM			
March Park		Heavelited Appual Accounts		All functions delegated to the UR from Classes Situ	All functions delegated to the UR from Classon City											
Part	260619-9-a	2018/19	Council only	Council and NHS Greater Glasgow and Clyde	Council and NHS Greater Glasgow and Clyde.	Report 2018/19.	26-Jun-1	9 26-Jun-19	Jun-20	Current	No	N/A		Sharon Wearing	Finance	
March Marc													https://glasgowcity.hscp.scot/site			
Page 10 Page				NHS Greater Glasgow and Clyde is directed to spend												
March Marc				the delegated net			er									
Service of the control of the contro	260619.10.0		Health Board only	budget of £805,007,000 in line with the Strategic	Burdent 2019-20		26-Jun-1	26-lun-19	Apr76	Current	No	N/A		Sharon Wearing	Einance	
Auto-	200019-10-8	and Budget for 2019/20	ricattii board oliiy	Plait.	Budget 2019-20		20-3011-1	20-3011-19	Арт-20	Current	NO	N/A	320101 3202015-20 0.101	Sharon wearing	rinance	
The state of the s						Funding of £401,565 for the										
Application of the control of the							5									
Marie Control Contro																
Application																
March Marc						cannot be secured then the funding							%20Redesign%20and%20Develo			
Second Company Compa																
A Management of	260619-11-a		Both Council and Health Board				26-Jun-1	9 26-lun-19	lun-20	Current	No	N/A	h%20Services%20in%20Glasgow_ 0.ndf	Finna Moss	Health Improvement	
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Column C						basis:										
The state of the control of the cont						Community Support Project										
Mage Column Mage Colum						E428,000 Investment in New Family Support										
Processing Pro				Glasgow City Council and NHS Greater Glasgow and		Model £467,000										
Mode Part				Clyde are jointly directed to invest funding in support		Family support workers 3rd sector										
Commonweal part Commonweal				of implementation of the Carers Act, as described in sections 6-11 and summarised in section 12. in: the		£210,000 Band 3 Health Liaison worker							%20No%2012%20-			
				Community support Project; 6 Family support		£26,000										
Group Cry Country in Control of Country Country in Country C	200040 42 -	Implementing the Carers Scotland	Doub Council and Househ Double	workers; Band 3 Health Care Liaison worker;	A d. 16	Development funding £25,000	25 1 4	25 1 40	h 20			n /n	ers%20Scotland%20Act%202016	Carolina Flancatolic	c	24 1-1-2040
Processing Company of Company o	200019-12-8	ACT 2016	Both Council and Health Board	Glasgow City Council is directed to allocate £0.937m	Adult carers and young carers.	Carer Short BreakS £300,000	20-Jun-1	9 20-Jun-19	Jun-20	Current	NO	N/A	U.Bar	Stepnen Fitzpatrick	Carers	24 July 2019
Percentaging and Management of 24 of 16																
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Services Servic				outlined in Section 3.1 of this report, and allocate a		funding allocation available and a							%20No%2009%20-			
19 (Sugger City Count of Med Count of Med Count of Med Springer (Count of Med Springer (Cou	190010 0		Council only	one-off investment of £74k for IT system upgrades as			10 Con 1	18 500 10	500 TC	Current	No	NI/A		Dat Taghar	Homolorenore	
Legislation and value from the record order and records in the temperature of the control of the temperature of	100313 3	оринс	council only		That	зулст ордиосх	10 Jcp 1	10 329 13	3.720	Current	140	14/4	https://glasgowcity.hscp.scot/site	Tut Togrici	Homeleanea	
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Programmer Sexual Health Board only ingelementation (Park and Executed 15 Secretary 15 Services 15 Ser				NHS Greater Glasgow and Clyde is directed to		The total amount required to	1						%20Programme%20-			
20119-73 Services Health Board only Implementation Plan. Specialist Sexual Health services (5,028,464 20-Nov-19 Nov-20 Current Yes Superside 21018-94 [Jackie Kerr Adult Services				implement the revised Sexual Health services model as outlined in sections 4.5.8.6 of this		implement the proposed service model for Sexual Health services is	1									
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201110 0 h State of Paris Delica Deli		(ARBD) - Commissioned Services		outlined in this report, to reconfigure Penumbra		the existing financial commitment of										
LAULILY-3"-V JOHOUGH, REVIEW VALUE INTO THE PLANT OF THE	201119-9-b	Strategic Review Outcomes	Council only	Bardowie Street	Alcohol Related Brain Damage commissioned service	s £2,798,631 per annum.	20-Nov-1	9 20-Nov-19	Nov-20	Current	No	N/A	mes.pdf	Geri McCormick	Commissioning	

									1						
										Does this supersede,	Direction Reference				
Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	With Effect From	Review Date	Status	revise or revoke a previous Direction	superseded, revised or revoked	Link to IJB paper	Responsible Officer	Service Area	Most Recent Review (Date)
					The activity to carry out the work										
					associated with this Direction will be							https://glasgowcity.hscp.scot/site			
					carried out within existing resources. The delivery of ARBD services as a							s/default/files/publications/ITEM %20Nn%2009%20-%20ARRD%20			
	Alcohol Related Brain Damage		Glasgow City Council is directed, as per the detail		result of this Direction will be within							%20Commissioned%20Services%			
201119-9-с	(ARBD) - Commissioned Services Strategic Review Outcomes	Council only	outlined in this report, to renegotiate the weekly rate in Loretto Fullarton	Alcohol Related Brain Damage commissioned service:	the existing financial commitment of £2.798.631 per annum.	20-Nov-19	20-Nov-19	Nov-20	Current	No	N/A	20Strategic%20Review%20Outco mes.pdf	Geri McCormick	Commissioning	
			Glasgow City Council is directed to work with	-								https://glasgowcity.hscp.scot/site s/default/files/publications/ITEM			
			partners in the Housing Sector to deliver on the									%20No%2010%20-			
201119-10	Housing Contribution Statement 2	Council only	actions outlined in the Action Plan appended to this report.	Housing functions delegated to the Integration Joint Board via the Integration Scheme	Within existing resources	20-Nov-19	20-Nov-19	Nov-20	Current	No	N/A	%20Housing%20Contribution%20 Statement%202019-22 0.pdf	Patrick Flynn	Housing	
				-								https://glasgowcity.hscp.scot/site s/default/files/publications/ITEM			
												%20No%2011%20-			
	Update on Sustainable Solution		Glasgow City Council is directed to spend the additional delegated net budget of £2,800,000 in line		The additional budget delegated to							%20Update%20on%20Sustainabl e%20Solution%20for%20Home%			
	for Home Care Services for 2019-		with the Strategic Plan and the budget outlined		Glasgow City Council is £2,800,000 as	20-Nov-19	20-Nov-19	Apr-20				20Care%20Services%20for%2020 19-20.pdf		_	
201119-11	20	Council only	within this report.	Budget 2019-20 The Maximising Independence Programme result in	per this report.	2U-Nov-19	20-Nov-19	Apr-20	Current	No	N/A	19-20.pdf	Sharon Wearing	Finance	
				the development and implementation of that will impact on a variety of functions within adults and											
				older people's services, with the full scope yet to be								https://glasgowcity.hscp.scot/site			
			Glasgow City Council and NHS Greater Glasgow and	determined. Functions within scope will include; family support models; residential services and high								s/default/files/publications/ITEM %20No%2012%20-			
			Clyde are jointly directed to invest £8.5M of the IJB's	cost care home packages; home care; supported	The budget for investment in the							%20Maximising%20Independence	Charles Charles and backing		
201119-12	Maximising Independence in Glasgow City	Both Council and Health Board	2019/20 financial year underspend in the proposals referred to in section 4 of this report.	living; intermediate care; Acute services; shared care and kinship care.	proposals outlined in this report is £8.5M.	20-Nov-19	20-Nov-19	Nov-20	Current	No	N/A	e%20in%20Glasgow%20City%20- %20Update.pdf	Stephen Fitzpatrick and Jackie Kerr	Older People and Adult Services	
	-		Glasgow City Council and NHS Greater Glasgow and									https://glasgowcity.hscp.scot/site s/default/files/publications/ITEM			
			Clyde jointly are directed to deliver services in line									%20No%2013%20-			
			with the Integration Joint Board's Strategic Plan 2016- 19, as advised and instructed by the Chief Officer and									%20Glasgow%20City%20IJB%20B udget%20Monitoring%20for%20			
201119-13	Budget Monitoring	Both Council and Health Board	within the revised budget levels outlined in Appendix	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	20-Nov-19	20-Nov-19	lan 30	Complete	Yes Supersede	180919-10-a	Month%206%20Period%207%20 2019-20.pdf	Sharon Wearing	Einanco	
201119-13	Budget Molitoring	Both Council and Health Board	I.	Au functions dutinied in Appendix 1 of the report.	AS Outilied III Appelluix 1.	20-1404-15	20-1101-15	3811-20	Complete	res superseue	100919-10-8	https://glasgowcity.hscp.scot/site	Sharon Wearing	rilance	
					The budget allocation to fund the							s/default/files/publications/ITEM %20No%2009%20-			
			Glasgow City Council and NHS Greater Glasgow and		proposals outlined in this report is £3.087m for 2019/20 and £0.494m							%20Alcohol%20and%20Drug%20 Partnership%20-			
	Alcohol and Drug Partnership:		the proposals as outlined in sections 3.1 and 4.1 of		to be funded from the financial							%20Investment%20Plan%20Upd			
290120-9	Investment Plan Update	Both Council and Health Board	this report.	Glasgow City ADP	allocations described in this report.	29-Jan-20	29-Jan-20	Jan-21	Current	No	N/A	ate.pdf https://glasgowcitv.hscp.scot/site	Sharon Wearing	Finance	
			Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line									s/default/files/publications/ITEM			
			with the Integration Joint Board's Strategic Plan 2016-									%20No%2010%20- %20Glasgow%20City%20UB%20B			
			 as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 									udget%20Monitoring%20for%20 M8%20and%20P9%202019-			
290120-10	Budget Monitoring	Both Council and Health Board	1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	29-Jan-20	29-Jan-20	25-Mar-20	Complete	Yes Supersede	201119-13	20.pdf	Sharon Wearing	Finance	
			The Integration Scheme requires Glasgow City												
			Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the												
			Strategic Plan as part of their annual budget setting												
			processes.									https://glasgowcity.hscp.scot/pu			
	Medium Term Financial Outlook		Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget	All functions as outlined in the Medium Term								blication/item-no-8-medium- term-financial-outlook-2020-			
250320-08	2020-2023	Both Council and Health Board	process for 2021 - 22 and 2022 - 23.	Financial Outlook.	Not relevant at this stage.	25-Mar-20	25-Mar-20	Mar-21	Current	No	N/A	2023	Sharon Wearing	Finance	
			Glasgow City Council is directed to spend the delegated net budget of												
			£444,199,800 in line with the Strategic Plan and the budget outlined within												
			this report.												
			NHS Greater Glasgow and Clyde is directed to spend												
			the delegated net budget of £937,361,000 in line with the Strategic		The budget delegated to NHS Greater							https://glasgowcity.hscp.scot/pu			
			Plan and the budget		Glasgow and Clyde is £937,361,000							blication/item-no-9-integration-			
250320-09	Financial Allocations and Budgets for 2020-2021	Both Council and Health Board	outlined within this report.	Budget 2020-21	and Glasgow City Council is £444,199,800 as per this report.	25-Mar-20	25-Mar-20	Apr-20	Current	No	N/A	joint-board-financial-allocations- and-budgets-20202021	Sharon Wearing	Finance	
			Glasgow City Council and NHS Greater Glasgow and					,							
			Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2019									https://glasgowcity.hscp.scot/pu			
			22, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix									blication/item-no-10-glasgow- city-ijb-budget-monitoring-report			
250320-10	Budget Monitoring	Both Council and Health Board		All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	25-Mar-20	25-Mar-20	May-20	Current	Yes Supersede	290120-10	month-10-period-11	Sharon Wearing	Finance	
					The cost of the uplift of £2.423m will							https://glasgowcity.hscp.scot/site s/default/files/publications/DA14			
			From 6 April 2020 implement the 3.51% uplift rate to nursing care and 3.54% uplift to residential care, the		be funded from the additional monies provided by the Scottish							0420-01%20- %20National%20Care%20Home%			
	National Care Home Contract	L	rates attached at appendix 1 and vary the contracts	Care home, intermediate care and commissioned	Government to integration							20Contract%20Settlement%2020			
DA140420-01	Settlement 2020-21	Council only		services	authorities in 2020/21.	15-Apr-20	06-Apr-20	Mar-21	Current	No	N/A	20-21%20-%20Revised.pdf	Sharon Wearing	Finance	
			Council is directed to vary Glasgow Purchased Service contracts by an additional 3.3% for those Providers		The proposal to increase rates by 3.3% will cost £4,847,000. Funds										
			who have agreed to pay the living wage, and for		have been made available within the										
			Direct Payment recipients with effect from 6 April 2020. Excluded from this award will be those		GG&C Health Board Mobilisation Plans for Covid19, funded by the										
			services governed by national contracts, such as the	Glasgow Purchased Services Contracts Glasgow Purchased Services Contracts (Sleepover)	Scottish Government for 2020/21 to pay for the additional £0.881M. The							https://glacgous/hubeen.com/			
	Scottish Living Wage Settlement		a separate report to the IJB) and Scotland Excel (ie	Glasgow Purchased Services Contracts (Sleepover) Direct Payments	UB will fund £3.966M in line with the							https://glasgowcity.hscp.scot/pu blication/scottish-living-wage-			
DA130520-02	(2020/21)	Council only	Residential Schools)		uplift that would have applied.	13-May-20	06-Apr-20	Mar-21	Current	No	N/A	settlement-2020-2021	Sharon Wearing	Finance	

Reference no.	Report Title	Direction to	Full Text		Budget Allocated by IJB to carry out direction(s)	Date Issued	With Effect From	Review Date		revise or revoke a	Direction Reference superseded, revised or revoked	Link to IJB paper	Responsible Officer	Service Area	Most Recent Review (Date)
			Glasgow City Council and NHS Greater Glasgow and												
			Clyde are directed to proceed with the necessary												
			stages of development of the Health and Social Care												
			Hub for the North East of Glasgow, as outlined in this												
			report and within the capital and revenue budget												
			allocations outlined within the business case		Details of the finance arrangements							https://glasgowcity.hscp.scot/pu			
	North East Health and Social Care		including the additional revenue funding of £630,000	All functions anticipated to be carried out within the	and implications are included in the							blication/north-east-health-and-			
DA130520-03	Hub	Both Council and Health Board	approved by the IJB.	North East Health and Social Care Hub	Initial Agreement	13-May-20	13-May-20	May-21	Current	Yes Supersede	210318-9-a	social-care-hub	Sharon Wearing	Finance	