



Item No: 14

Meeting Date: Wednesday 24th June 2020

Glasgow City Integration Joint Board

Report By: Allison Eccles, Standards Officer

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GLASGOW CITY IJB DIRECTIONS ANNUAL REPORT 2020

Purpose of Report:	To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2019 to May 2020.
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Background/Engagement:	Following a report to the IJB Finance and Audit Committee in February 2018 on the use of Directions by the IJB's auditors it was agreed that the IJB receive an annual summary of the use of Directions. This is the third such report, covering the period from June 2019 to May 2020.
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Recommendations:	The Integration Joint Board is asked to: a) note this report.
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Relevance to Integration Joint Board Strategic Plan:

Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	Covers all National Health and Wellbeing Outcomes.
Personnel:	No implications from this paper – relates to matters of governance.

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Carers:	No implications from this paper – relates to matters of governance.	
Provider Organisations:	No implications from this paper – relates to matters of governance.	
Equalities:	No implications from this paper – relates to matters of governance.	
Fairer Scotland Compliance:	No implications from this paper – relates to matters of governance.	
Financial:	No implications from this paper – relates to matters of governance.	
Legal:	The requirement for the IJB to issue Directions to the Council and Health Board is defined in the Public Bodies (Joint Working)(Scotland) Act 2014 and associated secondary legislation.	
Economic Impact:	No implications from this paper – relates to matters of governance.	
Sustainability:	No implications from this paper – relates to matters of governance.	
Sustainable Procurement and Article 19:	No implications from this paper – relates to matters of governance.	
Risk Implications:	Failure to comply with the legislative requirement and framework for Directions would place the IJB in breach of its statutory duties.	
Implications for Glasgow City Council:	The Council is required to comply with all Directions received from the IJB, and may not amend, ignore, appeal or veto any Direction. The Council may not use resources allocated via the IJB in pursuit of a Direction for any other purpose.	
Implications for NHS Greater Glasgow & Clyde:	As above for the Council.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	✓
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	

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1. Purpose

- 1.1 To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2019 to May 2020.

2. Background

- 2.1 Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan. Directions are legally binding, and the Public Bodies (Joint Working) (Scotland) Act 2014 and associated secondary legislation establishes the framework within which they operate.
- 2.2 Following a report to the IJB Finance and Audit Committee in [February 2018](#) on the use of Directions by the IJB's auditors it was agreed that the IJB receive an annual summary of the use of Directions. This is the third such report, covering the period from June 2019 to May 2020.
- 2.3 This report outlines a summary of the Directions issued by the IJB during the period in scope. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal performance scrutiny arrangements of the IJB and Glasgow City Health and Social Care Partnership.
- 2.4 This report reflects the changes made to the Directions process around recording and monitoring by staff, as reported to the IJB in [June 2019](#).

3. Summary of Directions

- 3.1 Between June 2019 and May 2020 (inclusive):
- the IJB has issued 25 Directions;
 - 11 of these were Directions to both the Council and Health Board; and,
 - 11 Directions were to the Council only, the remaining 3 to the Health Board only.
- 3.2 Of the 25 Directions issued by the IJB, 3 were issued during the [period of temporary governance arrangements](#) approved by the IJB in [March 2020](#) in response to the Covid-19 pandemic.
- 3.2 Of the 25 Directions issued by the IJB:
- 22 remain open (current); and,
 - 3 are closed and have been superseded (previous).

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- 3.4 The list of Directions issued by the IJB to the Council and Health Board during the reporting period is appended to this report.

4. Recommendations

- 4.1 The Integration Joint Board is asked to:
- a) note this report.

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Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by UB to carry out direction(s)	Date Issued	With Effect From	Review Date	Status	Does this supersede, revise or revoke a previous Direction	Direction Reference superseded, revised or revoked	Link to UB paper	Responsible Officer	Service Area	Most Recent Review (Date)
260619-8-a	Outturn Report 2018/19	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the UB as outlined in section 5 of the report.	All functions delegated to the UB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in section 5 of the report £19.912m in reserves carried forward.	26-Jun-19	26-Jun-19	Jun-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2008%20-%20Outturn%20Report%202018-19.pdf	Sharon Wearing	Finance	
260619-9-a	Unaudited Annual Accounts 2018/19	Council only	All functions delegated to the UB from Glasgow City Council and NHS Greater Glasgow and Clyde	All functions delegated to the UB from Glasgow City Council and NHS Greater Glasgow and Clyde.	Glasgow City Council is directed to carry forward reserves totalling £19.912m on behalf of the UB as outlined in Item No 8. Outturn Report 2018/19.	26-Jun-19	26-Jun-19	Jun-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2009%20-%20Unaudited%20Annual%20Accounts_0.pdf	Sharon Wearing	Finance	
260619-10-a	Update on Financial Allocations and Budget for 2019/20	Health Board only	NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan.	Budget 2019-20	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 as per March report to UB.	26-Jun-19	26-Jun-19	Apr-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2010%20-%20Update%20on%20Financial%20Allocations%20and%20Budget%20for%202019-20_0.pdf	Sharon Wearing	Finance	
260619-11-a	Re-design and Development of Youth Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are Directed to implement the citywide model of Youth Health Services outlined in section 4 of this report.	Integrated mental health and wellbeing support services for young people.	Funding of £401,565 for the provision of 7 hubs (Year 1 and 2) has been allocated. Funding for the final two hubs in 2021/22 will be sought from anticipated new funding from the Scottish Government. If this cannot be secured then the funding gap will be found from reconfiguration of children's services for 2021/22 onward.	26-Jun-19	26-Jun-19	Jun-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2011%20-%20Redesign%20and%20Development%20of%20Youth%20Health%20Services%20for%20Glasgow_0.pdf	Fiona Moss	Health Improvement	
260619-12-a	Implementing the Carers Scotland Act 2016	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to invest funding in support of implementation of the Carers Act, as described in sections 6-11 and summarised in section 12, in: the Community support Project; 6 Family support workers; Band 3 Health Care Liaison worker; Development funding and Carer Short Breaks.	Adult carers and young carers.	A total budget for the investment outlined in this paper of £1,456,000 has been allocated on the following basis: Community Support Project £428,000 Investment in New Family Support Model £467,000 Family support workers 3rd sector £210,000 Band 3 Health Liaison worker £26,000 Development funding £25,000 Carer Short Breaks £300,000	26-Jun-19	26-Jun-19	Jun-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2012%20-%20Implementing%20the%20Carers%20Scotland%20Act%202016_0.pdf	Stephen Fitzpatrick	Carers	24 July 2019
180919-9	Rapid Rehousing Transition Plan Update	Council only	Glasgow City Council is directed to allocate £0.937m of the year one funding allocation and progress the proposals of Glasgow City Health and Social Care Partnership's Rapid Rehousing Transition Plan, as outlined in Section 3.1 of this report, and allocate a one-off investment of £74k for IT system upgrades as outlined in section 3.3.	Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing First	The budget for this Direction consists of £0.937m in relation to the year 1 funding allocation available and a one-off investment of £74k for IT system upgrades.	18-Sep-19	18-Sep-19	Sep-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2009%20-%20Rapid%20Rehousing%20Transition%20Update.pdf	Pat Tagher	Homelessness	
180919-10-a	Budget Monitoring	Both Council and Health Board	(a) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2019-22, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1	18-Sep-19	18-Sep-19	Nov-20	Complete	Yes Supersede	270319-18-a	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2010%20-%20Glasgow%20City%20HSC%20Budget%20Monitoring%20for%20Month%20%204%20and%20Period%20%205%202019-20_0.pdf	Sharon Wearing	Finance	
180919-10-b	Budget Monitoring	Council only	(b) Direct £0.500m to Development and Regeneration Services for investment in stair lifts as outlined in section 5.3.3.	As outlined at section 5.3.3	As outlined at section 5.3.3	18-Sep-19	18-Sep-19	Nov-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2010%20-%20Glasgow%20City%20HSC%20Budget%20Monitoring%20for%20Month%20%204%20and%20Period%20%205%202019-20_0.pdf	Sharon Wearing	Finance	
201119-7	Transformational Change Programme - Sexual Health Services	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the revised Sexual Health services model as outlined in sections 4, 5 & 6 of this Implementation Plan.	Specialist Sexual Health services	The total amount required to implement the proposed service model for Sexual Health services is £8,028,464	20-Nov-19	20-Nov-19	Nov-20	Current	Yes Supersede	210318-B-a	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2007%20-%20Transformational%20Change%20programme%20-%20Sexual%20Health%20Service%20Implementation%20Plan.pdf	Jackie Kerr	Adult Services	
201119-8	Prison Health Care Workforce Review Proposal	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake a review of the Prison Healthcare Workforce as outlined in this paper and make recommendations for workforce development to the Integration Joint Board by the end of August 2020.	Prison Healthcare, including general practitioners, nursing and psychology team providing primary care, mental health (including psychology), pharmacy, addiction and health improvement services.	Within existing resources.	20-Nov-19	20-Nov-19	Aug-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2008%20-%20Prison%20Healthcare%20Workforce%20Review%20Proposal_0.pdf	Jackie Kerr	Adult Services	
201119-9-a	Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes	Council only	Glasgow City Council is directed, as per the detail outlined in this report, to issue a competitive tender for ARBD citywide supported living service	Alcohol Related Brain Damage commissioned services	The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.	20-Nov-19	20-Nov-19	Nov-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf	Geri McCormick	Commissioning	
201119-9-b	Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes	Council only	Glasgow City Council is directed, as per the detail outlined in this report, to reconfigure Penumbra Bardowie Street	Alcohol Related Brain Damage commissioned services	The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.	20-Nov-19	20-Nov-19	Nov-20	Current	No	N/A	https://glasgowcity.hsc.scot/site/s/default/files/publications/ITEM%20Nurs%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf	Geri McCormick	Commissioning	

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201119-9-c	Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes	Council only	Glasgow City Council is directed, as per the detail outlined in this report, to renegotiate the weekly rate in Loretto Fullarton	Alcohol Related Brain Damage commissioned services	The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.	20-Nov-19	20-Nov-19	Nov-20	Current	No	N/A	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM%20Nov%2009%20-%20ARBD%20-%20Commissioned%20Services%20strategic%20Review%20Outcomes.pdf	Gerri McCormick	Commissioning	
201119-10	Housing Contribution Statement 2	Council only	Glasgow City Council is directed to work with partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to this report.	Housing functions delegated to the Integration Joint Board via the Integration Scheme	Within existing resources	20-Nov-19	20-Nov-19	Nov-20	Current	No	N/A	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM%20Nov%2019%20-%20Housing%20Contribution%20Statement%202019-22_0.pdf	Patrick Flynn	Housing	
201119-11	Update on Sustainable Solution for Home Care Services for 2019-20	Council only	Glasgow City Council is directed to spend the additional delegated net budget of £2,800,000 in line with the Strategic Plan and the budget outlined within this report.		The additional budget delegated to Glasgow City Council is £2,800,000 as per this report.	20-Nov-19	20-Nov-19	Apr-20	Current	No	N/A	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM%20Nov%2019%20-%20Sustainable%20Solution%20for%20Home%20Care%20Services%20for%202019-20.pdf	Sharon Wearing	Finance	
201119-12	Maximising Independence in Glasgow City	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to invest £8.5M of the UB's 2019/20 financial year underspend in the proposals referred to in section 4 of this report.	The Maximising Independence Programme result in the development and implementation of that will impact on a variety of functions within adults and older people's services, with the full scope yet to be determined. Functions within scope will include: family support models; residential services and high cost care home packages; home care; supported living; intermediate care; Acute services; shared care and kinship care.	The budget for investment in the proposals outlined in this report is £8.5M.	20-Nov-19	20-Nov-19	Nov-20	Current	No	N/A	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM%20Nov%2019%20-%20Maximising%20Independence%20in%20Glasgow%20City%20-%20Update.pdf	Stephen Fitzpatrick and Jackie Kerr	Older People and Adult Services	
201119-13	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	20-Nov-19	20-Nov-19	Jan-20	Complete	Yes Supersede	180919-10-a	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM%20Nov%2019%20-%20Glasgow%20City%20IJB%20-%20Joint%20Monitoring%20for%202019-20%20-%20Update.pdf	Sharon Wearing	Finance	
290120-9	Alcohol and Drug Partnership: Investment Plan Update	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate funding to implement the proposals as outlined in sections 3.1 and 4.1 of this report.	Glasgow City ADP	The budget allocation to fund the proposals outlined in this report is £3,087m for 2019/20 and £0.494m to be funded from the financial allocations described in this report.	29-Jan-20	29-Jan-20	Jan-21	Current	No	N/A	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM%20Jan%2020%20-%20Alcohol%20and%20Drug%20Partnership%20-%20Investment%20Plan%20Update.pdf	Sharon Wearing	Finance	
290120-10	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	29-Jan-20	29-Jan-20	25-Mar-20	Complete	Yes Supersede	201119-13	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM%20Jan%2020%20-%20Glasgow%20City%20IJB%20-%20Joint%20Monitoring%20for%202019-20%20-%20Update.pdf	Sharon Wearing	Finance	
250320-08	Medium Term Financial Outlook 2020-2023	Both Council and Health Board	The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes. Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2021 – 22 and 2022 – 23. Glasgow City Council is directed to spend the delegated net budget of £444,199,800 in line with the Strategic Plan and the budget outlined within this report.	All functions as outlined in the Medium Term Financial Outlook.	Not relevant at this stage.	25-Mar-20	25-Mar-20	Mar-21	Current	No	N/A	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM-no-8-medium-term-financial-outlook-2020-2023.pdf	Sharon Wearing	Finance	
250320-09	Financial Allocations and Budgets for 2020-2021	Both Council and Health Board	NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £937,361,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2020-21	The budget delegated to NHS Greater Glasgow and Clyde is £937,361,000 and Glasgow City Council is £444,199,800 as per this report.	25-Mar-20	25-Mar-20	Apr-20	Current	No	N/A	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM-no-9-integration-joint-board-financial-allocations-and-budgets-20202021.pdf	Sharon Wearing	Finance	
250320-10	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2019-22, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	25-Mar-20	25-Mar-20	May-20	Current	Yes Supersede	290120-10	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/ITEM-no-10-glasgow-city-ib-budget-monitoring-report-month-10-period-1-1.pdf	Sharon Wearing	Finance	
DA140420-01	National Care Home Contract Settlement 2020-21	Council only	From 6 April 2020 implement the 3.51% uplift rate to nursing care and 3.54% uplift to residential care, the rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care home, intermediate care and commissioned services	The cost of the uplift of £2.423m will be funded from the additional monies provided by the Scottish Government to integration authorities in 2020/21.	15-Apr-20	06-Apr-20	Mar-21	Current	No	N/A	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/DA140420-01%20-%20National%20Care%20Home%20Contract%20Settlement%2020-21%20-%20Revised.pdf	Sharon Wearing	Finance	
DA130520-02	Scottish Living Wage Settlement (2020/21)	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 3.3% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients with effect from 6 April 2020. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the UB) and Scotland Excel (ie Residential Schools)	Glasgow Purchased Services Contracts Glasgow Purchased Services Contracts (Sleepover) Direct Payments	The proposal to increase rates by 3.3% will cost £4,847,000. Funds have been made available within the GGC Health Board Mobilisation Plans for Covid19, funded by the Scottish Government for 2020/21 to pay for the additional £0.881M. The UB will fund £3.966M in line with the uplift that would have applied.	13-May-20	06-Apr-20	Mar-21	Current	No	N/A	https://glasgowcity.hscpc.scot/ub/s/default/files/publications/DA130520-02%20-%20Scottish-Living-Wage-Settlement-2020-2021.pdf	Sharon Wearing	Finance	

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DA130520-03	North East Health and Social Care Hub	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the necessary stages of development of the Health and Social Care Hub for the North East of Glasgow, as outlined in this report and within the capital and revenue budget allocations outlined within the business case including the additional revenue funding of £630,000 approved by the UB.	All functions anticipated to be carried out within the North East Health and Social Care Hub	Details of the finance arrangements and implications are included in the Initial Agreement	13-May-20	13-May-20	May-21	Current	Yes Supersede	210318-9-a	https://glasgowcity.hscn.scot.gov.uk/ub/ub130520-03-north-east-health-and-social-care-hub	Sharon Wearing	Finance	