

Item No: 15

Meeting Date: Wednesday 1st December 2021

Glasgow City Integration Joint Board

Report By: Allison Eccles, Head of Business Development

Contact: Duncan Goldie, Performance Planning Manager

Tel: 0141 287 8751

Short Life Working Group on Performance – Update

Purpose of Report:	The purpose of this report is to provide an update on the work undertaken by the IJB's Performance Short Life Working Group and to seek approval for their recommendations.
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Background/Engagement:	A Development Session on the 2019/20 APR was held on the 16 September 2020 and it was agreed that a Performance Short Life Working Group would be established to give consideration to what additional information could be provided or processes established to further demonstrate to the IJB the HCSP's impact upon their agreed Strategic Priorities and National Health and Wellbeing Outcomes.
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Recommendations:	The Integration Joint Board is asked to: a) note the content of this report; and b) approve the recommendations set out in 4.1 to 4.3
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Relevance to Integration Joint Board Strategic Plan:

The report contributes to the ongoing requirement for the Integration Joint Board to provide scrutiny over HCSP performance, as outlined on page 47 of the Strategic Plan.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	HCSP performance activity is mapped against the 9 national health and wellbeing outcomes, ensuring that performance management activity within the Partnership is outcomes focussed
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Personnel:	None
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Carers:	None
Provider Organisations:	None
Equalities:	None
Fairer Scotland Compliance:	None
Financial:	None
Legal:	The Integration Joint Board is required by statute to produce an Annual Performance Report within four months of the end of each financial year and to have routine performance management arrangements in place.
Economic Impact:	None
Sustainability:	None
Sustainable Procurement and Article 19:	None
Risk Implications:	None
Implications for Glasgow City Council:	The Integration Joint Board's performance framework includes performance indicators previously reported to the Council.
Implications for NHS Greater Glasgow & Clyde:	The Integration Joint Board's performance framework includes performance indicators previously reported to the Health Board.
Direction Required to Council, Health Board or Both	
Direction to:	
1. No Direction Required	☒
2. Glasgow City Council	☐
3. NHS Greater Glasgow & Clyde	☐
4. Glasgow City Council and NHS Greater Glasgow & Clyde	☐

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1. Purpose

- 1.1. The purpose of this report is to provide an update on the work undertaken by the IJB's Performance Short Life Working Group and to seek approval for their recommendations.

2. Background

- 2.1. The IJB is required under the Public Bodies (Joint Working) (Scotland) Act 2014 to produce an Annual Performance Report (APR). The [2019/20 APR](#) was discussed at an IJB Development Session on the 16 September 2020 and then approved by the IJB at its meeting on the 23 September 2020.
- 2.2. At the Development Session, it was agreed that a Short Life Working Group would be established to give consideration to what additional information could be provided or processes established to further demonstrate to the IJB the HCSP's impact upon their agreed Strategic Priorities and National Health and Wellbeing Outcomes.

3. Short Life Working Group Discussions

- 3.1. The group has met on several occasions over the last 12 months. The possibility of developing a new Outcomes Framework which would be regularly updated and monitored over time was initially explored and a pilot version was developed. This consisted of a wide range of indicators including health statistics/patterns; lifestyles/health behaviours; service performance; and service user/carers perceptions.
- 3.2. On the request of the Short Life Working Group, HCSP officers met with staff from the Glasgow Centre for Population Health (GCPH) to discuss this Outcomes Framework and related work which they may have planned or undertaken. A number of developments were highlighted at these meetings:
 - GCPH indicated their intention to produce '[Health in a Changing City: Glasgow 2021](#)'. This has subsequently been published and is a follow up to a 2016 report. It analyses changes in population, socioeconomic, environmental and health factors over the last 20 years within Glasgow in comparison with Scotland and it includes a number of policy recommendations for public services and their partners.
 - GCPH also indicated they are also planning an imminent refresh of the [Understanding Glasgow](#) website which includes key indicators, trends and comparisons relating to life circumstances and health.
 - [Director of Public Health Reports](#) were also discussed. These are produced on a periodic basis and provide similar types of analysis, with input normally sought from a range of partners including GCPH and the HCSP.

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3.3 Within the HSCP, there have also been a number of developments in recent months related to the work of the Short Life Working Group including:

- The publication of the latest [Schools Health and Wellbeing Survey Reports \(2019/20\)](#). These are produced on a regular basis, along with the [Adults Health and Wellbeing Survey Reports](#) (last one covered 2017/18).
- HSCP officers have also responded to the feedback at the Development Session on the 16 September 2020 and have made some changes to the [2021 Annual Performance Report](#). This has been refocused with strategic KPI performance data brought together in the one place along with service developments/achievements, case studies and user/carer feedback, with all being aligned to the IJB's Strategic Priorities. Operational data which was included in previous years has also been removed and a dedicated chapter on the National Integration Indicators created, which includes trend graphs and comparisons with Scotland.
- Work has also been completed by HSCP Officers on the second HSCP [Demographics Report \(2021\)](#). This contains information from a wide variety of sources on population trends and forecasts; life expectancy and mortality; patterns of illness and disease; and factors impacting health such as lifestyles, social capital, deprivation, education, employment and crime. This will be updated annually going forward and options for further development explored.

4. Short Life Working Group Recommendations

- 4.1 After consideration, the Short Life Working Group have concluded that the production of an Outcomes Framework would be a duplication of effort given HSCP activity and the work already undertaken externally which are produced with specialist public health input and analysis (as outlined in section 3 above). Instead, therefore, it is recommended that the IJB should ensure that these existing reports are given proper consideration and scrutiny when published.
- 4.2 The Short Life Working Group believe that the existing service presentations to the Finance, Audit and Scrutiny Committee are very informative and would like to see them further developed in order to enable the Committee to more closely consider the contributions being made by HSCP services to the IJB Strategic Priorities. They have requested that HSCP officers develop a standard presentation template which would facilitate this and be adopted going forward. This template would require services to outline how they were contributing to the IJB's Strategic Priorities and ask them to provide evidence to demonstrate this. This could include key developments, performance in relation to existing KPIs, balance of care data and any other appropriate supporting material such as user/carer or staff feedback. The Short Life Working Group also suggests that annually, a summary of the presentations made to them are provided to the wider IJB.

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- 4.3 The Short Life Working Group have also recommended that any major service developments or programmes (e.g. the Maximising Independence Programme or Family Support Strategy) which are presented to the IJB should include a commitment to develop a monitoring and evaluation framework, which would include consideration of their impact upon the IJB Strategic Priorities and National Health and Wellbeing Outcomes. The results of these evaluations would be reported back to the IJB in line with the implementation of these programmes.

5. Recommendations

- 5.1 The Integration Joint Board is asked to:
- a) note the contents of this report; and
 - b) approve the recommendations set out in 4.1 to 4.3