



Item No: 16

Meeting Date: Wednesday 21st March 2018

Glasgow City Integration Joint Board

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REVIEW OF STRATEGIC PLAN

Purpose of Report:	To outline proposals for development of the IJB's second Strategic Plan, covering the period 2019-2022.
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Background/Engagement:	<p>The IJB is required to produce a Strategic Plan for health and social care services, and to direct the Council and Health Board to deliver those services as per the plan. Legislation prescribes that the plan be reviewed every three years.</p> <p>Engagement activity in support of development of the plan will be carried out in line with statutory requirements and the IJB's own Consultation and Engagement Guidelines.</p>
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Recommendations:	<p>The Integration Joint Board is asked to:</p> <ul style="list-style-type: none">a) note the proposed approach to development of the Strategic Plan;b) designate the Housing, Health and Social Care Group as a Strategic Planning Group;c) note that further recommendations for realignment of Strategic Planning Groups will be presented to the IJB for approval in due course; and,d) remit oversight of the Strategic Plan consultation and engagement process to the Public Engagement Committee.
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Relevance to Integration Joint Board Strategic Plan:

This report relates entirely to the IJB Strategic Plan.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	The plan is required by statute to cover all national outcomes.
Personnel:	A number of officers will be involved in development of the plan. The existing workforce plan of the HSCP will be incorporated within the plan.
Carers:	The plan will include reference to carers, and carers will be engaged in the development of the plan.
Provider Organisations:	The plan will include reference to providers, and providers will be engaged in the development of the plan.
Equalities:	The plan will be subject to an Equality Impact Assessment.
Financial:	The plan is required to outline the financial resources available to deliver it.
Legal:	The IJB is required to produce a Strategic Plan for health and social care services, and to direct the Council and Health Board to deliver those services as per the plan. Legislation prescribes that the plan be reviewed at least every three years.
Economic Impact:	Unable to quantify at this point. The Fairer Scotland Duty comes into force from April 2018, and will place a legal responsibility on public bodies in Scotland to pay due regard to how they can reduce inequalities of outcome caused by socioeconomic disadvantage. Further guidance on the Duty is expected in due course, and the Strategic Plan will require to satisfy the requirements of said guidance.
Sustainability:	None
Sustainable Procurement and Article 19:	None
Risk Implications:	The IJB will be in breach of its statutory duties if there is no Strategic Plan in place beyond 1 April 2019.
Implications for Glasgow City Council:	A number of officers will be involved in development of the plan. The Council's own Strategic Plan will be taken into consideration in development of the IJB Strategic Plan.

Implications for NHS Greater Glasgow & Clyde:	A number of officers will be involved in development of the plan. The Health Board's own plans and programmes will be taken into consideration in development of the IJB Strategic Plan.
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Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	✓
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	

1. Purpose of Report

- 1.1 To outline proposals for development of the IJB's second Strategic Plan, covering the period 2019-2022.

2. Background

- 2.1 The IJB is required to produce a Strategic Plan for health and social care services, and to direct the Council and Health Board to deliver those services as per the plan. Legislation prescribes that the plan be reviewed every three years.
- 2.2 The IJB's current Strategic Plan covers the period 2016-2019. At the IJB Development Session held on 10 January 2018, members considered options to either develop a new plan for August 2018 using an accelerated process, or to proceed with a review of the Strategic Plan in line with legislative requirements, to be in place by 1 April 2019. The latter option was agreed, and a revised plan is therefore required for the period 2019-2022.

3. Development of Strategic Plan

- 3.1 A timeline for development of the 2019-22 Strategic Plan is appended to this report (Appendix 1).
- 3.2 A Working Group has been established, chaired by the Head of Business Development and attended by those officers expected to be most heavily involved in activity to develop the plan.
- 3.3 The timeline further proposes that the IJB Development Session scheduled for April 2018 focusses on consideration of current vision of the IJB, and the IJB's priorities for the revised Strategic Plan. It will be important that a firm conclusion is reached at that development session as any delay in the IJB agreeing the overarching direction of the Plan will have the knock-on effect of reducing time to draft a plan based on that vision and set of priorities, and furthermore the scope to consult and engage meaningfully on that draft plan.
- 3.4 Development of the Strategic Plan will include a significant degree of engagement with stakeholders, in line with the IJB Consultation and Engagement Guidelines recently agreed by the Public Engagement Committee. It is proposed that the IJB remit oversight of the Strategic Plan consultation and engagement process to the Public Engagement Committee.

4. Strategic Planning Groups

- 4.1 Glasgow's current Strategic Planning Group (SPG) structure includes six formal Strategic Planning Groups:
- Older People
 - Disabilities
 - Mental Health
 - Addictions
 - Carers and
 - Homelessness
- 4.2 Also integral to the planning makeup of the IJB/HSCP are related structures in Children's Services, Criminal Justice, Health Improvement and Housing (via the Housing, Health and Social Care Group convened by DRS).
- 4.3 Following agreement at the Housing Options Steering Board, the Housing Options agenda and reporting will move to the Housing, Health and Social Care Group, in order to make links into wider housing activity including consideration of other client groups beyond homelessness and older people. This would, subject to IJB approval, include designation of the Housing, Health and Social Care Group as a Strategic Planning Group with formal links to the Integration Joint Board and the IJB's Strategic Plan.
- 4.4 As part of the development of the Strategic Plan, it is proposed that Glasgow's current Strategic Planning Group structure is reviewed by the Working Group in light of recent structural changes within the Health and Social Care Partnership, and in consideration of the need to designate the Housing, Health and Social Care Group as an SPG.
- 4.5 The Public Bodies (Joint Working) (Scotland) Act 2014 requires the IJB itself to establish its own Strategic Planning Groups, and therefore any proposals from the Working Group to realign Glasgow City's Strategic Planning Groups will be presented to the IJB in due course.

5. Recommendations

- 5.1 The Integration Joint Board is asked to:
- a) note the proposed approach to development of the Strategic Plan;
 - b) designate the Housing, Health and Social Care Group as a Strategic Planning Group;
 - c) note that further recommendations for realignment of Strategic Planning Groups will be presented to the IJB for approval in due course; and,
 - d) remit oversight of the Strategic Plan consultation and engagement process to the Public Engagement Committee.

Proposed approach to development of IJB Strategic Plan 2019 - 2022

Action	Lead / Action By	Date
Establish Strategic Plan Working Group	Head of Business Development	February 2018 (completed)
Paper to IJB outlining proposed approach to development of Strategic Plan	Chief Officer / Head of Business Development	21 March 2018
IJB Development Session to review vision and priorities	Chief Officer / Head of Business Development	23 April 2018
Draft Communications Plan	Head of Business Development / Comms Team	April 2018
Engagement sessions with Strategic Planning Groups, Locality Engagement Forums and other networks	Head of Business Development & Heads of Planning	May to June 2018
Engage with Health Board, Council, other HSCPs and West of Scotland planning structure to inform Strategic Plan development	Chief Officer / Head of Business Development	May to June 2018
Drafting of the Strategic Plan	Head of Business Development / Governance and Strategic Planning Team / Heads of Planning	July to August 2018
Draft Strategic Plan presented to IJB, seeking approval to go out for consultation	Chief Officer / Glasgow City IJB	24 October 2018
Consultation on draft Strategic Plan	Head of Business Development & Heads of Planning	24 October to mid-January 2019
Consultation events	Head of Business Development & Heads of Planning	November 2018 to January 2019
Analysis of consultation responses	Head of Business Development / Governance and Strategic Planning Team	Mid-January 2019
Amendments to plan following consultation	Head of Business Development / Governance and Strategic Planning Team	Mid-January 2019 to February 2019
Equality Impact Assessment	Head of Business Development / Governance and Strategic Planning Team	January to February 2019
Final draft Strategic Plan presented to IJB for approval	Glasgow City IJB	March 2019
Publication of Strategic Plan 2019-2022	Head of Business Development / Comms Team	Following IJB approval