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Item No: 17

Meeting Date: Wednesday 23rd June 2021

Glasgow City Integration Joint Board

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Glasgow City IJB Directions Annual Report 2020-2021

Purpose of Report:	To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2020 to May 2021.
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Background/Engagement:	Following a report to the IJB Finance and Audit Committee in February 2018 on the use of Directions by the IJB's auditors it was agreed that the IJB receive an annual summary of the use of Directions. This is the fourth such report, covering the period from June 2020 to May 2021.
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Recommendations:	The Integration Joint Board is asked to: a) note this report.
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Relevance to Integration Joint Board Strategic Plan:

Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	Cover all National and Wellbeing Outcomes.
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Personnel:	No implications from this paper – relates to matters of governance.
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Carers:	No implications from this paper – relates to matters of governance.
Provider Organisations:	No implications from this paper – relates to matters of governance.
Equalities:	No implications from this paper – relates to matters of governance.
Fairer Scotland Compliance:	No implications from this paper – relates to matters of governance.
Financial:	No implications from this paper – relates to matters of governance.
Legal:	The requirement for the IJB to issue Directions to the Council and Health Board is defined in the Public Bodies (Joint Working)(Scotland) Act 2014 and associated secondary legislation.
Economic Impact:	No implications from this paper – relates to matters of governance.
Sustainability:	No implications from this paper – relates to matters of governance.
Sustainable Procurement and Article 19:	No implications from this paper – relates to matters of governance.
Risk Implications:	Failure to comply with the legislative requirement and framework for Directions would place the IJB in breach of its statutory duties.
Implications for Glasgow City Council:	The Council is required to comply with all Directions received from the IJB, and may not amend, ignore, appeal or veto any Direction. The Council may not use resources allocated via the IJB in pursuit of a Direction for any other purpose.
Implications for NHS Greater Glasgow & Clyde:	As above for the Council.
Direction Required to Council, Health Board or Both	
Direction to:	
1. No Direction Required	<input checked="" type="checkbox"/>
2. Glasgow City Council	<input type="checkbox"/>
3. NHS Greater Glasgow & Clyde	<input type="checkbox"/>
4. Glasgow City Council and NHS Greater Glasgow & Clyde	<input type="checkbox"/>

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1. Purpose

- 1.1 To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2020 to May 2021.

2. Background

- 2.1 Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan. Directions are legally binding, and the Public Bodies (Joint Working) (Scotland) Act 2014 and associated secondary legislation establishes the framework within which they operate.
- 2.2 Following a report to the IJB Finance and Audit Committee in [February 2018](#) on the use of Directions by the IJB's auditors it was agreed that the IJB receive an annual summary of the use of Directions. This is the fourth such report, covering the period from June 2020 to May 2021.
- 2.3 This report outlines a summary of the Directions issued by the IJB during the period in scope. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal performance scrutiny arrangements of the IJB and Glasgow City Health and Social Care Partnership.
- 2.4 This report reflects the changes made to the Directions process around recording and monitoring by staff, as reported to the IJB in [June 2019](#).

3. Summary of Directions

- 3.1 Between June 2020 and May 2021 (inclusive):
- the IJB has issued 22 Directions;
 - 12 of these were Directions to both the Council and Health Board; and,
 - 7 Directions were to the Council only, the remaining 3 to the Health Board only.
- 3.2 Of the 22 Directions issued by the IJB, 2 were issued during the [period of temporary governance arrangements](#) approved by the IJB in [March 2020](#) in response to the Covid-19 pandemic. One direction was issued following approval under delegated authority of the Chief Officer and Chief Officer, Finance & Resources, in collaboration with the Chair and Vice Chair of the IJB. This was on the grounds of urgency as IJB approval could not be obtained within the required timescale. A report outlining the decision made and Direction issued under delegated authority was presented to the [May IJB](#).

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3.3 Of the 22 Directions issued by the IJB:

- 19 remain open (current); and,
- 3 are closed and have been superseded (previous).

3.4 The list of Directions issued by the IJB to the Council and Health Board during the reporting period is appended to this report.

4. Recommendations

4.1 The Integration Joint Board is asked to:

- a) note this report.

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IIB to carry out direction(s)	Date Issued	With Effect From	Review Date	Status	Does this supersede, revoke or revoke a previous Direction	Direction Reference superseded, revised or revoked	Link to IIB paper	Link to New Direction	Responsible Officer	Service Area	Comments	Most Recent Review (Date)
240620-9	Duturn Report 2019/20	Council only	Glasgow City Council is directed to carry forward reserves totalling £14.279m on behalf of the IIB as outlined in section 5 of the report.	All functions delegated to the IIB from Glasgow City Council and NHS Greater Glasgow and Clyde.	As outlined in section 5 of the report £14.279m in reserves carried forward.	24-Jun-20	24-Jun-20	Jun-21	Current	No		https://glasgowcity.hosp.scot.nhs.uk/ibudget/ibudget-items-no-8-outturn-report-201920		Sharon Wearing	Finance		
240620-10	Unallocated Annual Accounts	Council only	Glasgow City Council is directed to carry forward reserves totalling £14.279m on behalf of the IIB as outlined in item No 9, Duturn Report 2019/20.	All functions delegated to the IIB from Glasgow City Council and NHS Greater Glasgow and Clyde.	£14.279m in reserves carried forward.	24-Jun-20	24-Jun-20	Jun-21	Current	No		https://glasgowcity.hosp.scot.nhs.uk/ibudget/ibudget-items-no-9-unallocated-annual-accounts		Sharon Wearing	Finance		
04050820-04	Rapid Rehousing Transition Plan Update	Council only	Glasgow City Council is directed to allocate £1,076,447 of the year 2 funding allocation and progress the proposals of Glasgow City Health and Social Care Partnership's Rapid Rehousing Transition Plan, as outlined in Section 3 of this report.	Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing First	The budget for this Direction consists of £1,076,447 in relation to the year 2 funding allocation available.	05-Aug-20	05-Aug-20	Aug-21	Current	Yes Supersede	180919-9	https://glasgowcity.hosp.scot.nhs.uk/ibudget/rapid-rehousing-transition-plan-update		Pat Tagher	Homelessness	Approved under Delegated Authority	
04050820-05	Community Justice Social Work Finance: Additional Grant Allocation	Council only	Glasgow City Council is directed to allocate additional Section 27 funding provided to Glasgow City by the Community Justice Division within the Scottish Government totalling £634,910 as per the proposals identified in section 3.3 and 3.4.	Criminal Justice; Ball Supervision, Diversion from Prosecution and Structured Deferred Sentences (RDS)	The total financial allocation to carry out the direction is £634,910.	05-Aug-20	05-Aug-20	Aug-21	Current	No		https://glasgowcity.hosp.scot.nhs.uk/ibudget/community-justice-social-work-finance-additional-grant-allocation		Pat Tagher	Homelessness	Approved under Delegated Authority	
230920-08	ADP Investment Plan Update	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate the resources required to implement the Alcohol and Drug Partnership spending proposals in relation to Drug Death Task Force funding for 2020/21 as outlined in section 5 and Appendix 1 and year 3 Local improvement Fund investment funding proposals as outlined in Appendix 2.	Glasgow City Alcohol and Drug Partnership	The financial allocations relevant to this Direction are £511,000 from the Drug Death Task Force funding and £3,397,000 from the Local Improvement Fund.	23-Sep-20	23-Sep-20	Sep-21	Current	No		https://glasgowcity.hosp.scot.nhs.uk/ibudget/adp-investment-plan-update		Jackie Kerr	Adult Services - A		
230920-09	Mental Health Strategy and Implementation	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate the required funding to support the 2020/21 spending proposals outlined in Appendix 1 of this report.	Mental Health services	The budget to be allocated for this purpose is £2,999,000.	23-Sep-20	23-Sep-20	Sep-21	Current	Yes Revise	071118-7-a	https://glasgowcity.hosp.scot.nhs.uk/ibudget/mental-health-strategy-and-implementation		Jackie Kerr	Adult Services		
230920-10	Commissioning and Procurement Strategy 2020-21	Council only	Glasgow City Council is directed to progress the tender activity highlighted for 2020/21 within section 8.2 of this report and provide and update report to the IIB in 2021 on all tendering activity referred to in section 8.2.	Specialist Residential Support Services for people with Learning Disability; Addiction Move On services; Intensive Family Support services; Intermediate Care Homes; Social Care Agency Staff; Respite and employability services.	The budget to be allocated to carry out this Direction is £116.4m.	23-Sep-20	23-Sep-20	Sep-21	Current	Yes Supersede	200917-15-a	https://glasgowcity.hosp.scot.nhs.uk/ibudget/commissioning-and-procurement-strategy-2020-21		Geri McCormick	Commissioning		
230920-11	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-21, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	23-Sep-20	23-Sep-20	Nov-20	Complete	Yes Supersede	230920-10	https://glasgowcity.hosp.scot.nhs.uk/ibudget/budget-monitoring-integration-joint-board-strategic-plan-2020-21-period-1-202021	231120-09	Sharon Wearing	Finance		
231120-09	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-21, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	25-Nov-20	25-Nov-20	Jan-21	Complete	Yes Supersede	230920-11	https://glasgowcity.hosp.scot.nhs.uk/ibudget/budget-monitoring-integration-joint-board-strategic-plan-2020-21-period-2-202021	230921-10	Sharon Wearing	Finance		
230221-07	West of Scotland Sexual Assault and Rape Service - Report on the Progress made in Developing a Regional Service	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the West of Scotland service model proposed within this report and to allocate recurrent funding to meet Glasgow City IIB's financial commitment for implementation of the service model.	Services for people who have experienced rape and/or sexual assault.	The total amount of recurrent funding to be allocated by Glasgow City IIB to implement the proposed service model for Sexual Assault and Rape services is £203,670.	27-Jan-21	27-Jan-21	Jan-22	Current	No		https://glasgowcity.hosp.scot.nhs.uk/ibudget/west-of-scotland-sexual-assault-and-rape-service		Jackie Kerr	Adult Services		
230221-08	Older People's Mental Health Strategy: Appin Ward, Stobhill Hospital	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the change of use of the Appin Ward, Stobhill Hospital, to meet the needs of long stay functional patients as detailed in this report, in line with the wider OPMH Strategy NHSGSC.	Older People's Mental Health Services	The change of the use of the Appin Ward as outlined in this report and via this Direction shall be achieved through re-direction of the existing budget for the provision of places at Redgair Park Care Home to be transferred to Appin Ward, and therefore does not require any additional budget allocation from the IIB.	27-Jan-21	27-Jan-21	Jan-22	Current	No		https://glasgowcity.hosp.scot.nhs.uk/ibudget/older-people-mental-health-strategy-appin-ward-stobhill-hospital		Stephen Fitzpatrick	Older People's Services		
230221-09	Scottish Government Funding for Improved Mental Health Services and Support for Children and Young People	Both Council and Health Board	IIB is directing the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and support for children and young people according to the principles and plans outlined in this paper, with an initial review of the outcomes achieved in March 2022.	Children's Services, Mental Health Services, Adult Services	Scottish Government funding of £434,000 is available to March 2021, with a further £1.7million available for 2021 - 22 (likely to be recurring, with the 2021 - 2022 award awaiting parliamentary approval). These sources of funding are directed at tiers one and two level support. Funding of £1.3million has also been awarded as a one off payment to local authorities to meet the increased demand for mental health support throughout the pandemic.	27-Jan-21	27-Jan-21	Jan-22	Current	No		https://glasgowcity.hosp.scot.nhs.uk/ibudget/scottish-government-funding-for-improved-mental-health-services-and-support-for-children-and-young-people		Mike Burns	Children's Services		
230221-10	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-21, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	27-Jan-21	27-Jan-21	Mar-21	Complete	Yes Supersede	231120-9	https://glasgowcity.hosp.scot.nhs.uk/ibudget/budget-monitoring-integration-joint-board-strategic-plan-2020-21-period-3-202021	240221-11	Sharon Wearing	Finance		
240321-07	Medium Term Financial Outlook 2021-2024	Both Council and Health Board	Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2022-23 and 2023-24.	All functions as outlined in the Medium Term Financial Outlook.	Not relevant at this stage.	24-Mar-21	24-Mar-21	Mar-22	Current	No		https://glasgowcity.hosp.scot.nhs.uk/ibudget/medium-term-financial-outlook-2021-2024		Sharon Wearing	Finance		
240321-08	IIB Financial Allocations and Budgets for 2021/22	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £444,199,800 in line with the Strategic Plan and the budget outlined within this report. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £966,117,000 in line with the Strategic Plan and the budget outlined within this report.	Budget 2021/22	The budget delegated to NHS Greater Glasgow and Clyde is £966,117,000 and Glasgow City Council is £444,199,800 as per this report.	24-Mar-21	24-Mar-21	Apr-21	Current	No		https://glasgowcity.hosp.scot.nhs.uk/ibudget/financial-allocations-and-budgets-2021-22		Sharon Wearing	Finance		
240321-09	Primary Care Improvement Plan April 2021 onwards (PCIP)	Health Board only	NHS Greater Glasgow and Clyde is directed to allocate the funding to take forward the priorities of the PCIP 3 as outlined in this report.	Staff recruitment in support of priority workstreams as outlined in PCIP 3.	Budget allocation to carry out this direction is £18.70m as indicated in Table 1 of this report and in Section 5 of PCIP 3 (recruitment) and £4.5m (property upgrades and community links workers) as per section 4.	24-Mar-21	24-Mar-21	Sept/Oct 2021	Current	Yes Supersede	080119-7-a	https://glasgowcity.hosp.scot.nhs.uk/ibudget/primary-care-improvement-plan-april-2021-onwards-pcip-3		Gary Dover	Primary Care		

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by I18 to carry out direction(s)	Date Issued	With Effect From	Review Date	Status	Does this supersede, revoke or revoke a previous Direction	Direction Reference superseded, revised or revoked	Link to I18 paper	Link to New Direction	Responsible Officer	Service Area	Comments	Most Recent Review (Date)
240321_10	Alcohol and Drug Partnership Investment Plan Update	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the spending plans to reduce drug death as outlined in section 3 of this report.	Glasgow City ADP	The Budget allocation to fund the proposals outlined in this report is £595,171 for 2020/21 as described in this report.	24-Mar-21	24-Mar-21	Mar-21	Current	No		https://glasgowcity.hqip.scot.nhs.uk/attachment/data/10-adp-investment-plan-update		Jackie Kerr	Adult Services		
240321_11	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-21, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report	As outlined in Appendix 1	24-Mar-21	24-Mar-21	May-21	Current	Yes Supersede	770121_10	https://glasgowcity.hqip.scot.nhs.uk/attachment/data/11-ajb-budget-monitoring-health-board-period-13-2020-21		Sharon Wearing	Finance		
DA070421	Scottish Living Wage Settlement 2021/22	Council only	The Council is directed to vary Glasgow Purchased Service contracts by an additional 2.2% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the I18 and Scotland Executive).	Glasgow Purchased Services Contracts (including Sleepover) Direct Payments	The proposal of the 2.2% uplift will cost £3,882,000. The Scottish Government has provided £64.5 million as a contribution to continued delivery of the real Living Wage, including the National Care Home Contract. Glasgow's share is £7,376,000. This includes the recurring funding of £881,000 which was agreed nationally to fund the increased uplift applied in 2020/21. Removal of this leaves £6,495,000. After the funding of Scottish Living Wage as outlined in this paper, a balance of £1,633,000 remains to fund any uplift to the National Care Home Contract which will include the uplift for Scottish Living Wage.	07-Apr-21	07-Apr-21	Apr-21	Current	No		https://glasgowcity.hqip.scot.nhs.uk/attachment/data/201-2021-scottish-living-wage-settlement-2021-22		Sharon Wearing	Finance	Approved under CO Delegated Authority in consultation with Chair/Vice Chair. Report presented to May I18 for info (report with direction included as appendix). Approved at City Administration Committee 08-04-21	
050521_07	Scottish Government Funding for Improved Mental Health Services and Supports for Children and Young People	Both Council and Health Board	The Integration Joint Board directs the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and support for children and young people according to the plans for funding outlined in this paper, with an initial review of the outcomes achieved in March 2022.	Children's Services, Mental Health Services, Adult Services	£1,302,750 funding awarded in 2020/21 (with permission to carry forward) has been allocated to address the mental health impact of the pandemic. £1,215,127 has been allocated of the total funding available for development of community mental health and wellbeing supports. The total funding is comprised of £1,737,000 awarded for 2021/22, and an underspend of £293,000 from 2020/21, which was provided to fund the first phase of developing additional community mental health services.	05-May-21	05-May-21	Mar-22	Current	No		https://glasgowcity.hqip.scot.nhs.uk/attachment/data/07-scottish-government-funding-improved-children-services-and-supports-050521		Mike Burns	Children's Services		
050521_08	National Care Home Contract Settlement 2021/22	Council only	Glasgow City Council is directed to implement, effective from 12 April 2021, the 3% uplift rate to nursing care and 2.83% uplift to residential care, the rates attached at appendix 1 and vary the contracts with provisions in line with the conditions at 4.3.	Care home, intermediate care and commissioned services	The cost of the interim uplift amounts to £2,861m for 2021/22. £1,835m relates to Scottish Living Wage and will be funded by the Scottish Government funding provided to support implementation of Scottish Living Wage. The balance of £0,726m will be funded from within the care home budget.	05-May-21	05-May-21	Mar-21	Current	No		https://glasgowcity.hqip.scot.nhs.uk/attachment/data/08-national-care-home-contract-settlement-2021-22		Sharon Wearing	Finance		
050521_09	Justice Social Work Recovery Planning Proposals	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the proposals outlined in this report in relation to the Scottish Government grant award received by Justice social work to support COVID-19 recovery work.	Justice social work services	The budget allocated to implement the proposals outlined in this report is £1,405,447 of the total grant of £2,209,347. The remaining £893,900 of the grant will be allocated subject to the approval by the I18 of proposals to be outlined in a subsequent report.	05-May-21	05-May-21	May-21	Current	No		https://glasgowcity.hqip.scot.nhs.uk/attachment/data/09-justice-social-work-recovery-planning-proposals		Pat Toigher	Justice Services		