



Item No: 17

Meeting Date: Wednesday 23rd June 2021

Glasgow City Integration Joint Board

Report By: Allison Eccles, Head of Business Development, Standards

Officer

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Glasgow City IJB Directions Annual Report 2020-2021

Purpose of Report:	To provide a summary of the Directions issued by Glasgow
	City Integration Joint Board (IJB) to Glasgow City Council
	and NHS Greater Glasgow and Clyde in the period June
	2020 to May 2021.

Background/Engagement:	Following a report to the IJB Finance and Audit Committee
	in February 2018 on the use of Directions by the IJB's
	auditors it was agreed that the IJB receive an annual
	summary of the use of Directions. This is the fourth such
	report, covering the period from June 2020 to May 2021.

Recommendations:	The Integration Joint Board is asked to:
	a) note this report.

Relevance to Integration Joint Board Strategic Plan:

Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan.

Implications for Health and Social Care Partnership:

Wellbeing Outcome:

Personnel:	No implications from this paper – relates to matters of					
	governance.					

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Carers:	No implications from this paper – relates to matters governance.	s of
Provider Organisations:	No implications from this paper – relates to matters governance.	s of
Equalities:	No implications from this paper – relates to matters governance.	s of
Fairer Scotland Compliance:	No implications from this paper – relates to matters governance.	s of
Financial:	No implications from this paper – relates to matters governance.	s of
Legal:	The requirement for the IJB to issue Directions to to Council and Health Board is defined in the Public Bodies (Joint Working)(Scotland) Act 2014 and associated secondary legislation.	:he
Γ=		
Economic Impact:	No implications from this paper – relates to matters governance.	s of
Sustainability:	No implications from this paper relates to matter	
Sustamability.	No implications from this paper – relates to matters governance.	5 01
Sustainable Procurement and	No implications from this paper, relates to matter	
Article 19:	No implications from this paper – relates to matters governance.	5 01
Risk Implications:	Failure to comply with the legislative requirement a	and
Mak implications.	framework for Directions would place the IJB in breather of its statutory duties.	
Implications for Glasgow City Council:	The Council is required to comply with all Direction received from the IJB, and may not amend, ignore appeal or veto any Direction. The Council may not resources allocated via the IJB in pursuit of a Direction any other purpose.	, use
Implications for NUS Greater	As above for the Council.	
Implications for NHS Greater Glasgow & Clyde:	As above for the Council.	
Direction Required to Council, He	ealth Board or Both	
Direction to:		
1. No Direction Required		
2. Glasgow City Council	J.	
3. NHS Greater Glasgow & Clyd		
4. Glasgow City Council and NI	15 Greater Glasgow & Clyde	\Box

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1. Purpose

1.1 To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2020 to May 2021.

2. Background

- 2.1 Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan. Directions are legally binding, and the Public Bodies (Joint Working) (Scotland) Act 2014 and associated secondary legislation establishes the framework within which they operate.
- 2.2 Following a report to the IJB Finance and Audit Committee in <u>February 2018</u> on the use of Directions by the IJB's auditors it was agreed that the IJB receive an annual summary of the use of Directions. This is the fourth such report, covering the period from June 2020 to May 2021.
- 2.3 This report outlines a summary of the Directions issued by the IJB during the period in scope. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal performance scrutiny arrangements of the IJB and Glasgow City Health and Social Care Partnership.
- 2.4 This report reflects the changes made to the Directions process around recording and monitoring by staff, as reported to the IJB in <u>June 2019</u>.

3. Summary of Directions

- 3.1 Between June 2020 and May 2021 (inclusive):
 - the IJB has issued 22 Directions;
 - 12 of these were Directions to both the Council and Health Board; and,
 - 7 Directions were to the Council only, the remaining 3 to the Health Board only.
- 3.2 Of the 22 Directions issued by the IJB, 2 were issued during the <u>period of temporary governance arrangements</u> approved by the IJB in <u>March 2020</u> in response to the Covid-19 pandemic. One direction was issued following approval under delegated authority of the Chief Officer and Chief Officer, Finance & Resources, in collaboration with the Chair and Vice Chair of the IJB. This was on the grounds of urgency as IJB approval could not be obtained within the required timescale. A report outlining the decision made and Direction issued under delegated authority was presented to the <u>May IJB</u>.

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- 3.3 Of the 22 Directions issued by the IJB:
 - 19 remain open (current); and,
 - 3 are closed and have been superseded (previous).
- 3.4 The list of Directions issued by the IJB to the Council and Health Board during the reporting period is appended to this report.

4. Recommendations

- 4.1 The Integration Joint Board is asked to:
 - a) note this report.

D-4	Daniel Title	M	F. 8 T. 4	Survivor Survey de Discourse	Budget Allocated by UB to carry out		uma reto a room			Does this supersede, revise or revoke a previous Direction	Direction Reference superseded, revised or	Link to IIR namer	Unit to Name Principles	December Officer			Mart David David (Data)
Keterence no.	Report litte	Direction to	Glaseow City Council is directed to carry forward	Functions Covered by Direction	As outlined in section 5 of the report	Date Issued	With Effect From	Keview Date	Status	previous Direction	revoked	https://diagrapurity.hem.com/ou	Link to New Direction	Responsible Officer	Service Area	Comments	Most Recent Review (Date)
240620-9	Outturn Report 2019/20	Council only	reserves totalling £14.279m on behalf of the IIB as outlined in section 5 of the report.	All functions delegated to the IJB from Glasgow Cit Council and NHS Greater Glasgow and Clyde.	£14.279m in reserves carried forward.	24-Jun-20	24-Jun-2	Jun-2	1 Current	No		blication/item-no-9-outturn- report-201920		Sharon Wearing	Finance		
			Glasgow City Council is directed to carry forward									https://glasgowcity.hscp.scot/pu					
240620-10	Unaudited Annual Accounts	Council only	reserves totalling £14.279m on behalf of the IIB as outlined in Item No 9. Outturn Report 2019/20.	All functions delegated to the IJB from Glasgow Cit Council and NHS Greater Glasgow and Clyde	£14.279m in reserves carried forward.	24-Jun-20	24-Jun-2	Jun-2	1 Current	No		blication/item-no-10-unaudited- annual-accounts		Sharon Wearing	Finance		
			Glasgow City Council is directed to allocate £1,076,447 of the year 2 funding allocation and														
	Rapid Rehousing Transition Plan		chaspowerly control in direction and progress the proposals of Glasgow City Health and Social Care Partnership's Rapid Rehousing Transition Plan, as outlined in Section 3 of this	Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing	consists of £1,076,447 in relation to the year 7 funding allocation							https://glasgowcity.hscp.scot/pu blication/rapid-rehousing-					
DA050820-04	Update	Council only	report.	First	available.	05-Aug-20	05-Aug-2	Aug-2	1 Current	Yes Supersede	180919-9	transition-plan-update		Pat Togher	Homelessness	Approved under Delegated Authority	
			Glasgow City Council is directed to allocate additional Section 27 funding provided to Glasgow									https://glasgowcity.hscp.scot/pu					
	Community Justice Social Work Finance: Additional Grant		City by the Community Justice Division within the Scottish Government totalling £634,910 as per the	Criminal Justice; Bail Supervision, Diversion from Prosecution and Structured Deferred Sentences	The total financial allocation to							blication/community-justice- social-work-finance-additional-					
DA050820-05	Allocation	Council only	proposals identified in section 3.3 and 3.4.	(SDS)	carry out the direction is £634,910.	05-Aug-20	05-Aug-2	Aug-2	1 Current	No		grant-allocation		Pat Togher	Homelessness	Approved under Delegated Authority	
			Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate the resources required to implement the Alcohol and Druz														
			required to imprement the Aiconol and Drug Partnership spending proposals in relation to; Drug Death Task Force funding for 2020/21 as outlined in section 5 and Appendix 1 and; year 3 Local		The financial allocations relevant to this Direction are £511,000 from the							https://glasgowcity.hscp.scot/pu					
			section 5 and Appendix 1 and; year 3 Local Improvement Fund investment funding proposals		Drug Death Task Force funding and £3.397.000 from the Local							blication/item-no-8-alcohol-and- drug-partnership-investment-					
230920-08	ADP Investment Plan Update	Both Council and Health Board	as outlined in Appendix 2.	Glasgow City Alcohol and Drug Partnership	Improvement Fund.	23-Sep-20	23-Sep-2	Sep-2	1 Current	No		plan-update		Jackie Kerr	Adult Services - A		-
			Glasgow City Council and NHS Greater Glasgow and Clyde are directed to allocate the required funding									https://glasgowcity.hscp.scot/pu blication/item-no-9-mental-					
230920-09	Mental Health Strategy and Implementation	Both Council and Health Board	to support the 2020/21 spending proposals outlined in Appendix 1 of this report.	Mental Health services	The budget to be allocated for this purpose is £2,992,000.	23-Sep-20	23-Sep-2	Sep-2	1 Current	Yes Revise	071118-7-a	health-strategy-and- implementation		Jackie Kerr	Adult Services		
			Glasgow City Council is directed to progress the	Specialist Residential Support Services for people													
	Commissioning and Procurement		Glasgow City Council is directed to progress the tender activity highlighted for 2020/21 within section 8.2 of this report and provide and update report to the UB in 2021 on all tendering activity	specialist was promised to people with Learning Disability; Addiction Move On services; Intensive Family Support services; Intermediate Care Homes; Social Care Agency Staff	The budgette be allowed as according							https://glasgowcity.hscp.scot/pu blication/item-no-10- commissioning-and-					
230920-10	Strategy 2020-21	Council only	referred to in section 8.2.	fostering and; employability services.	out this Direction is £115.4m.	23-Sep-20	23-Sep-2	Sep-2	1 Current	Yes Supersede	200917-15-a	procurement-strategy-2020-21		Geri McCormick	Commissioning		
			Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line									https://elasgowcity.hscp.scot/ou					
			with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief									blication/item-no-11-glasgow- city-ijb-budget-monitoring-					
230920-11	Budget Monitoring	Both Council and Health Board	Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	23-Sep-20	23-Sep-2	Nov-2	D Complete	Yes Supersede	250320-10	statement-month-4-period-5- 202021	251120-09	Sharon Wearing	Finance		
			Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line														
			Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief									https://glasgowcity.hscp.scot/pu					
251120-09	D. door bit and an in the contract of	Both Council and Health Board	Officer and within the revised budget levels	All functions outlined in Appendix 1 of the report.	As a self-read to Assessed to A	25 Nov. 20	35 Nov. 3			Was formands	220020 44	blication/item-no-09-glasgow- city-ijb-budget-monitoring-	220124-40	Channe Wanter	Florence		
251120-09	Budget Monitoring	Both Council and Health Board	outlined in Appendix 1. NHS Greater Glasgow and Clyde is directed to	All functions outlined in Appendix 1 of the report.		25-Nov-20	25-NOV-2	Jan-2	Lompiete	res supersede	230920-11	month-6-and-period-7-2020-21	2/0121-10	Sharon Wearing	Finance		
	West of Scotland Sexual Assault		NHS Greater Glasgow and Clyde is directed to implement the West of Scotland service model proposed within the report and to allocate		The total amount of recurrent funding to be allocated by Glasgow							https://glasgowcity.hscp.scot/pu					
270121-07	and Rape Service - Report on the Progress made in Developing a Regional Service	Health Board only	recurrent funding to meet Glasgow City UB's financial commitment for implementation of the	Services for people who have experienced rape	City IJB to implement the proposed service model for Sexual Assault and Rape services is £303,870.	27 1 21	27 (** 2	ter 3				blication/item-no-07-west- scotland-sexual-assault-and-		testre was	Adult Services		
2/0121-0/	Regional Service	Health Board only	service model.	and/or sexual assault	Rape services is £303,870.	27-390-23	27-320-2	Jan-2	z Current	No		rape-service		Jackie Kerr	Adult Services		
					The change of the use of the Appin Ward as outlined in this report and												
					of a shift Principles shall be a shift and												
			NHS Greater Glasgow and Clyde is directed to		through re-direction of the existing budget for the provision of places at Rodger Park Care Home to be transferred to Appin Ward, and												
	Older People's Mental Health		implement the change of use of the Appin Ward, Stobhill Hospital, to meet the needs of long stay functional patients as detailed in this report, in line									https://glasgowcity.hscp.scot/pu blication/item-no-08-older- peoples-mental-health-strategy-					
270121-08	Strategy: Appin Ward, Stobhill Hospital	Health Board only	with the wider OPMH Strategy NHSGGC.	Older People Mental Health Services	additional budget allocation from the IJB.	27-Jan-21	27-Jan-2	Jan-2	2 Current	No		appin-ward-stobhill-hospital		Stephen Fitzpatrick	Older People Services		
					Scottish Government funding of £434, 000 is available to March												
					2021, with a further £1.7million available for 2021 - 22 (likely to be recurring, with the 2021 – 2022												
					award awaiting parliamentany												
			IJB is directing the Council and Health Board to		approval). These sources of funding are directed at tiers one and two level support.												
			utilise the Scottish Government funding to develop, improve and expand mental health services and		Funding of £1 2million has also been							https://glasgowcity.hscp.scot/pu					
	Scottish Government Funding for Improved Mental Health Services		support for children and young people according to the principles and plans outlined in this paper, with an initial review of the outcomes achieved in March		awarded as a one off payment to local authorities to meet the increased demand for mental health							blication/item-no-09-scottish- government-funding-improved-					
270121-09	and Supports for Children and Young People	Both Council and Health Board	an initial review of the outcomes achieved in March 2022.	Children's Services, Mental Health Services, Adult Services	increased demand for mental health support throughout the pandemic.	27-Jan-21	27-Jan-2	Jan-2	2 Current	No		mh-services-and-supports- children-and		Mike Burns	Children's Services		1
			Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line									https://elaseowcity.hscp.scot/ou					
			with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief									https://giasgowcity.nscp.scot/pu blication/item-no-10-glasgow- city-iib-budget-monitoring-					
270121-10	Budget Monitoring	Both Council and Health Board	Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	27-Jan-21	27-Jan-2	Mar-2	1 Complete	Yes Supersede	251120-9	report-month-8-and-period-9- 2020-21	240321-11	Sharon Wearing	Finance		l
			The Integration Scheme requires Glasgow City														
			Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting														
			Strategic Plan as part of their annual budget setting processes.	1													
	Medium Term Financial Outlook		Both Partners are requested to consider this Medium Term Financial Gutlook as part of their	All functions as outlined in the Medium Term								https://glasgowcity.hscp.scot/pu blication/item-no-07-medium- term-financial-framework-2021-					
240321-07	2021-2024	Both Council and Health Board	annual budget process for 2022–23 and 2023–24.	All functions as outlined in the Medium Term Financial Outlook.	Not relevant at this stage.	24-Mar-21	24-Mar-2	Mar-2	2 Current	No		2024		Sharon Wearing	Finance	-	1
			Glasgow City Council is directed to spend the delegated net budget of £444,199,800 in line with														
			delegated net budget of £444,199,800 in line with the Strategic Plan and the budget outlined within this report. NHS Greater Glasgow and Clyde is		The budget delegated to NHS Greater Glasgow and Clyde is							https://glasgowcity.hscp.scot/pu					
	UB Financial Allocations and		directed to spend the delegated net budget of £966,117,000 in line with the Strategic Plan and the		£966,117,000 and Glasgow City Council is £452,051,700 as per this							blication/item-no-08-ijb- financial-allocations-and-					
240321-08	Budgets for 2021/22	Both Council and Health Board	budget outlined within this report.	Budget 2021/22	report.	24-Mar-21	24-Mar-2	Apr-2	1 Current	No		budgets-2021-22		Sharon Wearing	Finance		+
					Budget allocation to carry out this												
			NHS Greater Glasgow and Clyde is directed to		direction is £18.792m as indicated in Table 1 of this report and in Section 5 of PCIP 3 (recruitment) and £4.5m							https://glasgowcity.hscp.scot/pu hi/ration/item.no.09.nr/mary					
240321-09	Primary Care Improvement Plan April 2021 onwards (PCIP3)	Health Board only	allocate the funding to take forward the priorities o	f Staff recruitment in support of priority workstream as outlined in PCIP 3	s (property upgrades and community links workers) as per section 4.	24-Mar-21	24-Mar-2	Sept/Oct 2021	Current	Yes Supercorto	080519-7-2	blication/item-no-09-primary- care-improvement-plan-april- 2021-onwards-pcip-3		Gary Dover	Primary Care		
2-0-32.2-03	1	, Dome only	ner and addressed in this report.	and described to the state of	, authorapea per accordit 4.	A Total 22	A Total C	,,	, content	. ea Jope seue	1	, and a summarpope	·	, ,	(

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1					Budget Allocated by IJB to carry out					Does this supersede, revise or revoke a	Direction Reference superseded, revised or						
Reference	no. Report Title	Direction to	Full Text	Functions Covered by Direction	direction(s)	Date Issued	With Effect From	Review Date	Status	previous Direction	revoked	Link to UB paper	Link to New Direction	Responsible Officer	Service Area	Comments	Most Recent Review (Date)
			Glasgow City Council and NHS Greater Glasgow and		The budget allocation to fund the												
	Alcohol and Drug Partnership		Clyde are directed to implement the spending plans to reduce drug death as outlined in section 3 of this		proposals outlined in this report is £539,171 for 2020-21 as described in							https://glasgowcity.hscp.scot/pu blication/item-no-10-adp-					
240321-10	Investment Plan Update	Both Council and Health Board	report.	Glasgow City ADP	this report.	24-Mar-21	24-Mar-21	Mar-22	Current	No		investment-plan-update		Jackie Kerr	Adult Services		
			Glasgow City Council and NHS Greater Glasgow and														
			Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan									https://glasgowcity.hscp.scot/pu blication/item-no-11-glasgow-					
			2020-23, as advised and instructed by the Chief Officer and within the revised budget levels									city-lib-budget-monitoring- month-10-and-period-11-2020-					
240321-11	Budget Monitoring	Both Council and Health Board	outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	24-Mar-21	24-Mar-21	May-21	Current	Yes Supersede	270121-10	21		Sharon Wearing	Finance		
					The proposal of the 2.2% uplift will cost £3,862,000. The Scottish												
					Government has provided £64.5												
					million as a contribution to continued delivery of the real Living												
					Wage, including the National Care Home Contract. Glasgow's share is												
					£7,376,000. This includes the												
					recurring funding of £881,000 which was agreed nationally to fund the												
			The Council is directed to vary Glasgow Purchased Service contracts by an additional 2.2% for those		increased uplift applied in 2020/21. Removal of this leaves £6,495,000.												
			Providers who have agreed to pay the living wage, and for Direct Payment recipients. Excluded from		After the funding of Scottish Living Wage as outlined in this paper, a												
			this award will be those services governed by national contracts, such as the National Care Home	Glasgow Purchased Services Contracts (including	balance of £2,633,000 remains to fund any uplift to the National Care							https://glasgowcity.hscp.scot/pu blication/item-no-15-scottish-				Approved under CO Delegated Authority in consultation with Chair/Vice Chair. Report presented to May UB for info (report with	
	Scottish Living Wage Settlement		Contract (details are included in a separate report	Sleepover)	Home Contract which will include							living-wage-settlement-2021-				direction included as appendix).	
DA070421	2021-22	Council only	to the IJB) and Scotland Excel.	Direct Payments.	the uplift for Scottish Living Wage.	07-Apr-21	07-Apr-21	Apr-22	Current	No		2022		Sharon Wearing	Finance	Approved at City Administration Committee 08-04-21	
					£1,302,750 funding awarded in												
					2020/21 (with permission to carry												
					forward) has been allocated to address the mental health impact of												
					the pandemic.												
					£1,215,127 has been allocated of the total funding available for												
					development of community mental health and wellbeing supports. The												
			The Integration Joint Board directs the Council and		total funding is comprised of												
			Health Board to utilise the Scottish Government funding to develop, improve and expand mental		£1,737,000 awarded for 2021/22, and an underspend of £293,000							https://glasgowcity.hscp.scot/pu					
	Scottish Government Funding for Improved Mental Health Services		health services and support for children and young people according to the plans for funding outlined		from 2020/21 which was provided to fund the first phase of developing							blication/item-no-07-scottish- government-funding-improved-					
050521-07	and Supports for Children and Young People	Both Council and Health Board	in this paper, with an initial review of the outcomes achieved in March 2022.	Children's Services, Mental Health Services, Adult	additional community mental health services.	05-May-21	05-May-21	Mar 22	Current	No		mh-services-and-supports-		Mike Burns	Children's Services		
					The cost of the interim uplift												
					amounts to £2.661m for 2021/22. £1.935m relates to Scottish Living						1						
					Wage and will be funded by the						1						
			Glasgow City Council is directed to implement,		Scottish Government funding provided to support						1						
		1	effective from 12 April 2021, the 3% uplift rate to nursing care and 2.83% uplift to residential care, the		implementation of Scottish Living Wage. The balance of £0.726m will						1	https://glasgowcity.hscp.scot/pu blication/item-no-08-national-					
050521-08	National Care Home Contract Settlement (2021/22)	Council only	rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care home, intermediate care and commissioned services	be funded from within the care home budget.	05-May-21	05-May-21	Mar.22	Current	No	1	care-home-contract-settlement-		Sharon Wearing	Finance		
030321-08	Servement (2021/22)	Council Othy	www.provoders.in line with the controlons at 4.3.	anvices .	nome duaget.	US-MAY-Z1	us-willy-21	mar-22	Conferit		1	- Control		James of Wearing	, manual		
		1									1						
					The budget allocated to implement the proposals outlined in this report						1						
			Glasgow City Council and NHS Greater Glasgow and		is £1,405,447 of the total grant of £2,299,347. The remaining £893,900						1						
			Clyde are directed to implement the proposals outlined in this report in relation to the Scottish		of the grant will be allocated subject to the approval by the UB of						1	https://glasgowcity.hscp.scot/pu blication/item-no-09-justice-					
050521-09	Justice Social Work Recovery Planning Proposals	Both Council and Health ?	Government grant award received by justice social work to support COVID-19 recovery work.	Justice social work services	proposals to be outlined in a subsequent report.	05-May-21	05-May-21	May-22	Current	No	1	social-work-recovery-planning-		Pat Togher	Justine Services		