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**Item No: 17**

**Meeting Date: Wednesday 1<sup>st</sup> December 2021**

## **Glasgow City Integration Joint Board**

**Report By: Susanne Millar, Chief Officer**

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### **Winter Planning 2021/22**

**Purpose of Report:**

To update the Integration Joint Board on the winter planning arrangements for 2021/22.

**Background/Engagement:**

Guidance has been issued by the Scottish Government to Health Boards on winter planning arrangements for 2021/22 as part of guidance on Remobilisation Plans for the NHS. The HSCP has contributed to the development of the plan for Greater Glasgow & Clyde, as have other HSCPs, and work is in hand to implement the actions outlined in the plan. Further work is also underway led by all six HSCPs on finalising the system wide commissioning plan for unscheduled care as part of the wider Moving Forward Together programme, and as reported to the IJB on [22 September 2021](#).

**Recommendations:**

The Integration Joint Board is asked to:

- a) note this report.

**Relevance to Integration Joint Board Strategic Plan:**

Unscheduled care and winter planning are a key element of the HSCP's Strategic Plan.

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**Implications for Health and Social Care Partnership:**

<b>Reference to National Health &amp; Wellbeing Outcome:</b>	Relates to a number of outcomes, including supporting people to live independently and at home or in a homely setting in their community (outcome 2), keeping people who require to use health and social care services safe from harm (outcome 7) and the efficient and effective use of resources in the provision of health and social care services.
<b>Personnel:</b>	The implementation of the winter plan might have personnel implications in that staff rotas and leave might be affected should additional capacity be needed over the winter period.
<b>Carers:</b>	Closely linked to supporting the HSCP's draft carer's strategy.
<b>Provider Organisations:</b>	Care home providers across Intermediate Care and purchased services with potential for increased provision. Close working with provider organisations to deliver anticipatory programmes to reduce demand on unscheduled care activity
<b>Equalities:</b>	In preparing the winter plan the equalities implications will need to be taken into account particularly to ensure adequate access is available to a range of services to support people over the festive period and the winter as a whole.
<b>Fairer Scotland Compliance:</b>	None.
<b>Financial:</b>	The financial implications of the winter plan are the subject of a separate report elsewhere on the IJB's agenda.
<b>Legal:</b>	None.
<b>Economic Impact:</b>	None.
<b>Sustainability:</b>	None.
<b>Sustainable Procurement and Article 19:</b>	None.
<b>Risk Implications:</b>	There are risks that the IJB's performance in certain areas (e.g. delayed discharges) might be adversely affected depending on the additional pressures in the system over the winter period. All efforts will need to be made to minimise the potential risks over the winter period.

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<b>Implications for Glasgow City Council:</b>	Failure to plan for the impact of the potential increased demand for health and social care services provided by the NHS during the winter period may create additional demand for social care services provided by the Council during that period.
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<b>Implications for NHS Greater Glasgow &amp; Clyde:</b>	Failure to plan for the impact of the potential increased demand for health and social care services during the winter period may impact significantly on the accessibility and performance of NHS services during that time.
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<b>Direction Required to Council, Health Board or Both</b>	
<b>Direction to:</b>	
1. No Direction Required	<input checked="" type="checkbox"/>
2. Glasgow City Council	<input type="checkbox"/>
3. NHS Greater Glasgow & Clyde	<input type="checkbox"/>
4. Glasgow City Council and NHS Greater Glasgow & Clyde	<input type="checkbox"/>

## 1. Purpose

- 1.1. The purpose of this report is to update the Integration Joint Board on winter planning arrangements for 2021/22.

## 2. Background

- 2.1. The Scottish Government issued guidance earlier in the year on the winter planning requirements for 2021/22 as part of the Remobilisation Plans for the NHS. The purpose of the guidance was to build on experience from previous winters, including the pandemic last year, to ensure that the health and social care system is prepared for the additional pressures that might arise during the winter period. Plans are to be prepared in conjunction with the NHS Board, acute services and other HSCPs.
- 2.2. The GG&C plan was presented to the Health Board at its meeting on [26 October 2021](#), with the final plan submitted to the Scottish Government in September 2021.

## 3. HSCP Winter Plan 2021/22

- 3.1 Preparing for winter 2021/22 has been a complex process with the need to balance anticipated COVID levels of activity together with non-COVID activity levels and agreed service recovery plans developed in line with Scottish Government guidelines on social distancing etc. This is also balanced with our current staff availability.
- 3.2 Key issues for the HSCP in preparing for winter include:
- the need to maintain and improve our current performance on delayed discharges (see Q2 performance report);

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- improved flow in intermediate care capacity to support increased discharges at weekends and potential additional surge in demand for acute hospital care;
- additional transport support from the Red Cross to support discharge process;
- continuing to support the roll out of the flu and COVID booster vaccination programmes;
- reducing avoidable admissions to hospital through the Hospital at Home test of change and piloting new arrangements to manage frailty at the QEUH;
- ensuring community nursing and other services staffing levels are sufficient over periods of peak activity;
- maintaining COVID community pathways to protect other primary care services including escalation arrangements for the GP Out of Hours and in hours services; and,
- continuing to deliver a comprehensive urgent mental health response through the Mental Health Assessment Units established last year.

### **4. Recommendations**

4.1 The Integration Joint Board is asked to:

- a) note this report.