



Item No: 18

Meeting Date: Wednesday 27th March 2019

Glasgow City Integration Joint Board

Report By: Sharon Wearing, Chief Officer, Finance and Resources

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GLASGOW CITY INTEGRATION JOINT BOARD BUDGET MONITORING FOR MONTH 10 AND PERIOD 11 2018/19
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Purpose of Report:	This report outlines the financial position of the Glasgow City Integration Joint Board as at 31 January 2019 (Health) and 18 January 2019 (Council), and highlights any areas of budget pressure and actions to mitigate these pressures.
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Background/Engagement:	The financial position of the Glasgow City Integration Joint Board is monitored on an ongoing basis throughout the financial year and reported to each meeting of the Board.
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Recommendations:	The Integration Joint Board is asked to: a) note the contents of this report; b) approve the budget changes noted in section 3; and c) note the summary of current Directions (Appendix 2).
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Relevance to Integration Joint Board Strategic Plan:

This report outlines expenditure against budget in delivery of the range of Health and Social Care services described within the Integration Joint Board Strategic Plan.
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Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	Not applicable at this time.
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Personnel:	Not applicable at this time.
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Carers:	Expenditure in relation to Carers' services is included within this report.	
Provider Organisations:	Expenditure on services delivered to clients by provider organisations is included within this report.	
Equalities:	Not applicable at this time.	
Fairer Scotland Compliance:	The expenditure on services supports the delivery of a Fairer Scotland.	
Financial:	Actions required to ensure expenditure is contained within budget.	
Legal:	Not applicable at this time.	
Economic Impact:	Not applicable at this time.	
Sustainability:	Not applicable at this time.	
Sustainable Procurement and Article 19:	Not applicable at this time.	
Risk Implications:	None at this time.	
Implications for Glasgow City Council:	None at this time.	
Implications for NHS Greater Glasgow & Clyde:	None at this time.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	✓

1. Purpose

- 1.1 This monitoring statement provides a summary of the financial performance of the Glasgow City Integration Joint Board for the period 1 April 2018 to 31 January 2019 (Health), and to 18 January 2019 (Council).

1.2 It is based on information contained in the respective financial systems and includes accruals and adjustments in line with its financial policies.

2. Summary Position

2.1. Net expenditure is £0.172m lower than budget to date. Gross expenditure is £1.798m (0.19%) overspent, and income is over-recovered by £1.890m (2.57%). This position reflects the IJB's share of the costs of services which have transferred from Cordia LLP, following approval at November's IJB to fund split these 50/50 with the Council.

2.2 Appendix 1 shows the current budget variance by both care group and subjective analysis.

3. Budget Changes

3.1 Throughout the financial year, adjustments are made to the original approved budget as a result of additional funding allocations and service developments. During Month 10/Period 11 the net expenditure budget has increased by £0.931m. The changes to the gross expenditure and income budgets are analysed in the table below.

Explanation	Changes to Expenditure Budget	Changes to Income Budget	Net Expenditure Budget Change
Transfer of Property Budgets to/from PALS	-£86,000	£0	-£86,000
Creation of New Finance and Income Assessment Team	£245,079	-£245,079	£0
Acute Liaison Alcohol Brief Interventions (ABI)	£203,849	£0	£203,849
NCL General Dental Services Increase 18.19	£619,100	£162,700	£781,800
Other Minor Adjustments	£182,789	-£150,812	£31,977
Total	£1,164,817	-£233,191	£931,626

3.2 In addition there have been a number of budget transfers during the period to reflect service reconfigurations.

4. Transformation Programme

4.1 The overall savings target for 2018/19 is £16.964m. At this stage of the year, it is anticipated that actual savings will amount to £13.895m representing 82% of target. This is linked to the delivery of a saving in purchased services in Learning Disability (£0.500m) and care home placements within Older People (£2.232m) which have been challenging to deliver due to the demand experienced in both services. Further scrutiny of the financial position, including authorisations, reviews and transitions from Children and Family, Adults and Older People is ongoing. A part year delivery of the Property Rationalisation saving is also resulting in an in-year under delivery of £0.249m.

4.2 This is reflected in the overall financial position reported in this monitoring statement and delivery will continue to be monitored by the Integration Transformation Board.

5. Reasons for Major Budget Variances

5.1 Children and Families

- 5.1.1 Net expenditure is underspent by £4.550m.
- 5.1.2 Work continues in support of the Transformation Programme within Children and Families and has secured a further reduction in Residential School placement numbers of 18 since 1st April. At period 11 the underspend is £1.257m. The full year projected underspend is £1.486m. Purchased placements is also underspending by £1.486m with a full year projected underspend of £1.756m. The majority of placements are in purchased fostering, where numbers have reduced by 19 since 1st April.
- 5.1.3 Employee costs is underspent by £0.870m mainly due to vacancies in Social Worker posts, which is partially offset by overtime in the residential units and provision for the Health Visitors regrading.
- 5.1.4 In other areas of the service there are underspends in provided foster care due to reducing placement numbers (£0.865m), personalisation (£0.569m) and shared care and community respite (£0.218m).
- 5.1.5 These underspends are partially offset by an overspend of £0.854m in Direct Assistance mainly in respect of Section 29 payments to Care Leavers linked to increasing numbers in the community eligible for funding and accommodation costs for young people with no recourse to public funds.
- 5.1.6 There is an overspend in rents of £0.272m related to the part year delivery of the saving in terminating the lease for Stanley Street and tenancies for UASCs and Care leavers, and £0.181m for City Building repairs mainly in respect of the provided residential units. Transport costs are also overspend by £0.072m mainly in respect of young people in care being taken for contact visits with family or to school. Successful management action has been taken to reduce the expenditure in this area and the focus on cost reduction will continue.
- 5.1.7 Income is over-recovered by £0.828m due to higher than budgeted income from the Home Office in respect of UASC cases as a result of additional income for 17/18 and more eligible cases approved for 18/19, income from staff secondments and inter-agency adoptions, and recovery of direct payments and overpayments to carers.

5.2 Adult Services

- 5.2.1 Net expenditure is overspent by £0.963m.
- 5.2.2 Purchased Services (including SDS) within Learning Disability are overspent by £2.259. This overspend is attributable to unachieved savings and the impact of transitional drift from Children and Families, and onwards to Older People. The Chief Finance and Resources Officer has met with budget holders to consider a range of remedial actions.
- 5.2.3 Expenditure in relation to Housing First (£0.818m) has been incurred and is reflected in the overspend above. Scottish Government funding is being pursued.
- 5.2.4 Mental Health is overspent by (£0.675m). There are overspends across the city in respect of Medical staffing (£0.224m), due to vacancy cover, maternity leave and

unfunded sessions which are currently under review. In addition, Junior Doctor rotations (£0.306m) continue to overspend. Funding is received from NHS Education (NES) to support an approved number of Doctors post graduate training however funding is received at mid-point of the grade and no allowance is made for vacancies. Nursing cumulative overspend of (£0.620m) due to increasing pressures in Inpatient Care Unit, increasing acute admissions and the need for enhanced observations. Long Term Sick is also being reported as a rising pressure. Action plans to improve absence management are being developed.

5.2.5 This is offset by underspends in a number of services largely due to periods of vacancies and turnover (£2.570m). Recruitment is ongoing.

5.3 Older People and Physical Disability

5.3.1 Net expenditure is overspent by £4.232m.

5.3.2 Purchased Care Homes is £2.668m overspent due to increased placements, linked to demand, resulting in the non-delivery of a planned saving for 2018/19.

5.3.3 Employee costs within Older People is overspent by £3.497m. The re-integration of Cordia LLP to GCC has resulted in an employee costs pressure of £2.523m within homecare. In addition overspends are continuing within Area Services Fieldwork £0.636m due to lower expected levels of staff turnover and agency and overtime in Residential and Day Care £0.756m. This relates to the use of agency and overtime due to staff absence and additional supports to individual residents requiring end of life care. Also Mental Health services are overspent by £0.277m with respect to inpatient ward nursing pressures. This has been partially off-set with underspends in a number of services largely due to periods of vacancies and turnover (£0.655m).

5.3.4 The demand for beds in Darnley, Quayside and offsite purchases, accommodating adults with incapacity ('AWI') continues in 2018/19 with an overspend of £0.480m reported year to date. The 2018/19 budget approved in March recognized that the pressure in this area was higher than the funding identified. This pressure is currently mitigated in part by an underspend of £0.424m via a review currently underway of older people mental health and continuing care beds.

5.3.5 Personalisation is overspent £0.376m, this is offset with an underspend in traditional Supported Living (£1.269m) and Older People Purchased Day Care (£0.423m). These underspends being a consequence of the introduction of personalisation and the transfer of this demand to these new budget areas.

5.3.6 A number of other areas are also experiencing underspends including:-

- Income is over-recovered (£0.916m) and relates mainly to the recovery of overpayments of Physical Disability Direct Payments and an increase in incapax and interim funders within Older People.

5.4 Resources

- 5.4.1 Net expenditure is underspent by £0.763m.
- 5.4.2 Staffing is underspent by £0.481m as a result of turnover throughout the year in areas including Admin/Business Support, Senior Management, Planning and Finance Services.
- 5.4.3 Supplies and Services is underspent by £0.229m due to slippage across a number of areas including Accommodation, Planning, Senior Management and Primary Care Clinical Directors, together with provision to reflect additional income expected from NHS Lanarkshire which reflects activity in this area. This is partly offset by additional investment in infrastructure to support service delivery.
- 5.4.4 Income over-recovered by £0.106m in respect of prior year accrual.

5.5 Prescribing

- 5.5.1 Prescribing is showing a breakeven position at Month 10.
- 5.5.2 The removal of the risk share arrangements in 2018/19 requires the IJB to deal with over and underspends. Monitoring arrangements have been put in place, and shows that Glasgow City is showing a small overspend of £0.899m. The prescribing budget includes an element for contingency to assist with the management of risk such as global prices and this contingency can accommodate this overspend. The requirement for this contingency will continue to be monitored, with earmarking to reserves being considered, where this is appropriate.
- 5.5.3 This will continue to be closely monitored and will be the subject of future updates to the IJB.

6. Action

- 6.1 The Chief Officer, along with the Health and Social Care Partnership senior management team, continues to manage and review the budget across all areas of the Partnership.

7. Conclusion

- 7.1 Net expenditure is £0.172m lower than budget to date. A probable outturn has been completed and is projecting a year end underspend of £2.046m, subject to the use of reserves to fund the overspend in Homecare Services and the receipt of Scottish Government funding for Housing First. The overall position has been kept under review and it is anticipated that the projected year end underspend will improve further at the year end. In addition to this it is anticipated that some of the Scottish Government funding received in areas including ADP, Action 15 and Primary Care will require to be carried forward and earmarked to enable the IJB to deliver on these commitments moving forward. A number of savings initiatives through the transformation programme have yet to achieve the required level of savings. These initiatives are being critically reviewed and closely monitored by the IJB's Integration Transformation Board.

- 7.2 In line with the approved Reserves Policy, any net underspend which may occur within 2018/19 will be transferred to reserves at the end of the financial year in order to provide future security against unexpected cost pressures and aid financial stability. General reserves will be required to fund the IJB's share of the cost pressures for 2018/19 as a result of services which have transferred from Cordia LLP.
- 7.3 A number of potential risks are highlighted throughout this monitoring report which will require to be mitigated going forward and these will be considered as part of our revenue budget plans for 2019/20.

8. Recommendations

- 8.1 The Integration Joint Board is asked to:
- a) note the contents of this report;
 - b) approve the budget changes noted in section 3; and
 - c) note the summary of current Directions (Appendix 2).

DIRECTION FROM THE GLASGOW CITY INTEGRATION JOINT BOARD

1	Reference number	270319-18-a
2	Date direction issued by Integration Joint Board	27 March 2019
3	Date from which direction takes effect	27 March 2019
4	Direction to:	Glasgow City Council and NHS Greater Glasgow and Clyde jointly
5	Does this direction supersede, amend or cancel a previous direction – if yes, include the reference number(s)	Yes (reference number: 060219-10-a)
6	Functions covered by direction	All functions outlined in Appendix 1 of the report.
7	Full text of direction	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.
8	Budget allocated by Integration Joint Board to carry out direction	As outlined in Appendix 1.
9	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
10	Date direction will be reviewed	8 May 2019

Glasgow City Integration Joint Board

Budget Monitoring Statement to end January/Period 11 2018/19

Budget Variance by Care Group

Annual Gross Expenditure Budget	Annual Income Budget	Annual Net Expenditure Budget		Actual Net Expenditure to Date	Budgeted Net Expenditure to Date	Variance to Date
£000	£000	£000		£000	£000	£000
151,247	2,303	148,944	Children and Families	115,779	120,329	-4,550
323,282	47,475	275,807	Adult Services	218,271	217,308	963
297,801	19,806	277,995	Older People Services	215,972	211,740	4,232
49,846	2,743	47,103	Resources	31,149	31,912	-763
17,797	18,637	-840	Criminal Justice	-1,522	-1,456	-66
128,701	0	128,701	Prescribing	104,965	104,965	0
195,380	9,114	186,266	Family Health Services	154,373	154,350	23
7,040	108	6,932	Other Services	5,302	5,313	-11
1,171,094	100,186	1,070,908	Total	844,289	844,461	-172

	Funded By :-
394,394	Glasgow City Council
674,681	NHS Greater Glasgow & Clyde
1,833	Drawdown of Earmarked Reserves
1,070,908	

Add Transfer to Reserves			172
Net Balance			0

Budget Variance by Subjective Analysis

Annual Budget		Actual to Date	Budget to Date	Variance to Date
£000	Expenditure	£000	£000	£000
379,889	Employee costs	300,991	301,322	-331
25,077	Premises Costs	11,120	10,399	721
5,851	Transport Costs	4,782	4,405	377
78,711	Supplies and Services	51,613	52,157	-544
326,758	Third party Costs	263,397	262,475	922
29,897	Transfer Payments	21,041	20,490	551
830	Capital Financing Costs	0	0	0
128,701	Prescribing	104,965	104,965	0
195,380	Family Health Services	161,919	161,897	22
1,171,094	Total Expenditure	919,828	918,110	1,718
100,186	Income	75,556	73,666	1,890
1,070,908	Net Expenditure	844,272	844,444	-172

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
none	21-Mar-16	General overarching direction	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde Health Board are directed to continue to deliver services pursuant to the functions delegated to the Integration Joint Board in line with the Integration Joint Board's Strategic Plan and notional budgets for 2016-17 as advised by the Chief Officer, pending any further directions from the Integration Joint Board, it's committees or the Chief Officer on its behalf acting under delegated authority.	Entirety of IJB Budget	N/A - superseded	Previous	No	
210916-8-a	21-Sep-16	Budget	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer. https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35267&p=0	Budget allocated to Glasgow City Council: Gross £570,740,000 Income £179,058,000 Net £391,682,000 Budget allocated to the Health Board of: Gross £643,378, 400 Income £ 27,663,900 Net £615,714,500	Apr-17	Previous	No	
100516-10-a	21-Sep-16	Commissioning and Procurement Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to: <ul style="list-style-type: none"> Implement the 2016-17 Commissioning and Procurement Strategy for the Glasgow City Health and Social Care Partnership as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33437&p=0 Carry out tender activity as noted within the strategy document, and any other tender activity required to support achievement of the Strategic Plan, as advised by the Chief Officer: Strategy, Planning and Commissioning and the Chief Officer: Finance and Resources 	All in-scope budgets as identified by the Chief Officer: Finance and Resources	Apr-17	Previous	No	
100516-13-a	21-Sep-16	Free Personal Care etc rates	Council only	Glasgow City Council is directed to implement the increased fee rates for the National Care Home Contract, Free Personal and Nursing Care and Personal Expenses Allowances as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33440&p=0	The increase to Social Work Services expenditure of £2,916,870 is funded by the additional monies provided to integration authorities in 2016/17 for social care. The full year effect of £4,418,000 in 2017/18 will be similarly treated.	Apr-17	Previous	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
240616-8-a	21-Sep-16	Transformation Programme	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work together with the Chief Officer, the Chief Officer: Finance and Resources, and others as necessary to develop an integrated, partnership approach to development of a transformation programme for health and social care services in Glasgow, and to the budget setting process for the Council and Health Board as it relates to health and social care services, as outlined at https://www.glasgow.gov.uk/CHttpHandler.ashx?id=33909&p=0	The 2017/18 budget, as notified to the Integration Joint Board by the Chief Officer: Finance and Resources	Apr-17	Current	No	
210916-12-a	21-Sep-16	Homelessness	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver homelessness services in line with the Homelessness Strategy outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35270&p=0), as advised and instructed by the Chief Officer: Planning, Strategy and Commissioning	As advised by the Chief Officer: Finance and Resources	Apr-17	Current	No	
210916-15-a	21-Sep-16	Unaccompanied Asylum Seeking Children	Council only	Glasgow City Council are directed to continue to support young unaccompanied asylum seeking children who present in the city, and to continue to engage with the Home Office and others with regard to the issues outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35273&p=0)	As advised by the Chief Officer: Finance and Resources	Apr-17	Current	No	
210916-21-a	21-Sep-16	Occupational Therapy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop and deliver Occupational Therapy services as outlined in this report (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35278&p=0)	As advised by the Chief Officer: Finance and Resources	Apr-17	Current	No	
210916-22-a	21-Sep-16	Assistive Technology	Both Council and Health Board	Glasgow City Council are directed to identify the best approach to implementing the recommendations outlined in the PA Consulting report described in this paper (https://www.glasgow.gov.uk/CHttpHandler.ashx?id=35279&p=0), and to subsequently implement those recommendations.	As advised by the Chief Officer: Finance and Resources	Apr-17	Current	No	
311016-5-a	31-Oct-16	Community Justice functions	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to support the transition of the new Community Justice arrangements as outlined in this paper.	£50,000 expenditure to be funded from the social work, health and Integrated Care Fund budgets as determined by the Chief Officer: Finance and Resources.	Sep-17	Current	No	
311016-6-a	31-Oct-16	Winter Planning	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work closely to respond to demand during the winter months and to monitor and report variance from planned activity	As directed by the Chief Officer: Finance and Resources	Mar-17	Previous	No	
311016-7-a	31-Oct-16	Homelessness (multi agency out of hours hub)	Council only	Implement the proposed pilot as outlined in this report	As advised by the Chief Officer: Finance and Resources	May-17	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
311016-8-a	31-Oct-16	Continuing and Complex Care	Health Board only	NHS Greater Glasgow and Clyde are directed to begin work on testing the transitional model for continuing and complex care in North East Glasgow with immediate effect.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A number of financial risks outlined in this report will be kept under review by the Chief Officer: Finance and Resources, and reported to the Integration Joint Board in due course.	Sep-17	Current	No	
311016-9-a	31-Oct-16	Alcohol and Drugs (safer consumption facility)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to begin work on the development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources. A full costing will be provided as part of the pilot development for approval by the Chief Officer: Finance and Resources	Sep-17	Previous	No	
311016-10-a	31-Oct-16	Proof of Concept	Council only	Glasgow City Council is directed to continue to develop and test the terms, arrangements and processes for the Proof of Concept with final proposals to be reported to the Integration Joint Board in the future.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer: Finance and Resources	Jun-17	Previous	No	
091216-5-a	09-Dec-16	Housing Contribution Statement and Action Plan	Council only	Glasgow City Council is directed to work with Partners in the Housing Sector to deliver on the actions outlined in the Action Plan appended to the report.	As advised by the Chief Officer: Finance and Resources	Dec-17	Current	No	
091216-6-a	09-Dec-16	Reserves Policy	Council only	The Council is directed to transfer to Integration Joint Board reserves any underspend which occurs in 2016/17 relating to the Integration Joint Board, for the purposes of mitigating ongoing and future budget pressures.	As advised by the Chief Officer: Finance and Resources	Nov-17	Previous	No	
091216-7-a	09-Dec-16	Audit Scotland Reports: Social Work in Scotland and NHS in Scotland 2016	Both Council and Health Board	The Council and Health Board are directed to respond to the recommendations contained within the Audit Scotland Reports 'Social Work in Scotland' and 'the NHS in Scotland 2016', in line with the action plans produced in response to both reports and approved by the Integration Joint Board.	As advised by the Chief Officer: Finance and Resources	Mar-17	Current	No	
091216-8-a	09-Dec-16	Homelessness Service: Private Rented Sector Tender	Council only	Glasgow City Council is directed to re-tender the private rented sector service at the contact value of £460,000, on a 3+1+1 contract.	£460,000 p.a.	Jun-17	Current	No	
091216-9-a	09-Dec-16	Integrated Health and Social Care Out of Hours Reform Update	Council only	The Council is directed to give notice to 6 partner local authorities/Health and Social Care Partnerships; East Renfrewshire, Renfrewshire, Inverclyde, West Dunbartonshire, East Dunbartonshire, and Dumfries and Galloway that the contract for the Out of Hours Social Work Service will terminate on 31st March 2018.	As advised by the Chief Officer: Finance and Resources	Sep-17	Previous	No	
091216-10-a	09-Dec-16	Financial Plan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to continue to work as outlined in paragraphs 2.5 and 3.4 to secure efficiency savings as agreed with partner organisations	Yet to be finalised.	Jan-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
091216-11-a	09-Dec-16	Commissioning Intentions for Unscheduled Care	Health Board only	NHS Greater Glasgow and Clyde are directed to work with the Chief Officer and others to develop a Strategic Commissioning Plan for Unscheduled Care for the approval of the Integration Joint Board, as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Mar-17	Previous	No	
091216-12-a	09-Dec-16	Families for Unaccompanied Asylum Seeking Young People	Council only	Glasgow City Council is directed to implement the further stages of the USAC work and continue ongoing negotiations with partners as outlined in this report.	To be agreed.	Mar-17	Current	No	
091216-13-a	09-Dec-16	Tradeston / Laurieston - Impact on Clyde Place Assessment	Council only	The Council is directed to secure the provision of site/accommodation to re-provision the services currently provided at Clyde Place, and ensure the new accommodation is available for use prior to the closure of the Clyde Place facility.	As directed by the Chief Officer: Finance and Resources	Mar-17	Previous	No	
180117-6-a	18-Jan-17	Advocacy Tender	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the contract for advocacy services to the value of £744,455 per annum (pro-rata in 2016/17)	£744,455 per annum (pro-rata in 2016/17)	Apr-19	Current	No	
180117-7-a	18-Jan-17	Joint Strategic Commissioning	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the joint commissioning approach as outlined within this report.	As directed by the Chief Officer: Finance and Resources	Sep-17	Current	No	
180117-8-a	18-Jan-17	Residential and Day Care	Council only	Glasgow City Council is directed to deliver the changes to day care provision as outlined in section 4 of this report.	As directed by the Chief Officer: Finance and Resources	Jan-18	Current	No	
180117-9-a	18-Jan-17	Housing Support	Council only	Glasgow City Council is directed to develop or redesign housing support services as outlined within this report.	As directed by the Chief Officer: Finance and Resources	Jan-18	Current	No	
180117-11-a	18-Jan-17	Communications Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to provide support from Council and Health staff within the Partnership's Business Development Team in supporting the Communications Strategy and its action plan as outlined in this report.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer, Finance and Resources.	Mar-19	Current	No	
180117-12-a	18-Jan-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Feb-17	Previous	No	
150217-7-a	15-Feb-17	Alcohol and Drugs	Health Board only	NHS Greater Glasgow and Clyde are directed to implement the redesign of Alcohol and Drug Day Services as outlined in this report	As advised by the Chief Officer: Finance and Resources	Feb-18	Current	No	
150217-8-a	15-Feb-17	Mental Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign adult services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	Feb-18	Current	No	
150217-9-a	15-Feb-17	Adult Community Learning Disability Services	Health Board only	NHS Greater Glasgow and Clyde is directed to develop or redesign adult learning disability services as outlined within this report.	As directed by the Chief Officer: Finance and Resources and including the recurring saving of £155,000 from 1st April 2017 as outlined in para 7.1	Feb-18	Previous	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
150217-10-a	15-Feb-17	Sexual Health	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake the review and reform of Sexual Health and Specialised Services as outlined within this report.	As directed by the Chief Officer: Finance and Resources and including the £250k reduction in spend in 2017/18 as a contribution to the IJB's financial efficiencies target as outlined in this report.	Feb-18	Previous	No	
150217-11-a	15-Feb-17	Older People Community Based Health Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the change programme for Older People's services as outlined in section 3 of this report	As advised by the Chief Officer: Finance and Resources	Feb-18	Previous	No	
150217-12-a	15-Feb-17	Integrated Health and Social Care in North East Glasgow	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the formal outline business case for the health and social care hub for the community of Parkhead / Dalmarnock and the wider east end of Glasgow, as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Feb-18	Previous	No	
150217-13-a	15-Feb-17	Alcohol and Drugs (safer consumption facility)	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to proceed with the next stages in development and implementation of a co-located safer consumption facility and heroin assisted treatment service pilot in Glasgow city centre, as outlined in the Business Case.	As advised by the Chief Officer: Finance and Resources	Jun-17	Previous	Yes	311016-9-a
150217-14-a	15-Feb-17	Criminal Justice	Council only	Glasgow City Council is directed to implement the approach to delivering the required Criminal Justice budget reductions as outlined in section 4 of this report.	As advised by the Chief Officer: Finance and Resources, including the Scottish Government allocation of £17,693,897 for Section 27 Criminal Justice service for 2017/18	Feb-18	Current	No	
150217-15-a	15-Feb-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Mar-17	Previous	Yes	180117-12-a
150317-7-a	15-Mar-17	Budget	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £398,257,000 in line with the Strategic Plan. The Chief Officer will write to the Chief Executive of NHS Greater Glasgow & Clyde Board to advise him that his budget offer, as at 21st February, was not accepted by the IJB. NHSGGC is directed to conduct further discussion on a budget offer that complies with the requirements at 3.9 of this report.	As outlined throughout the report	Apr-17	Current	No	
150317-8-a	15-Mar-17	Homelessness	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to explore what further actions are required to improve 'corporacy' of approach within the City to tackle homelessness, in line with the approach adopted by Newcastle City Council	As advised by the Chief Officer: Finance and Resources	Mar-18	Current	No	
150317-9-a	15-Mar-17	OPMH	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the reconfigured inpatient bed provision and investment in community resources as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Mar-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
150317-10-a	15-Mar-17	Children's Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop or redesign services as outlined within this report.	As advised by the Chief Officer: Finance and Resources	Mar-18	Previous	No	
150317-11-a	15-Mar-17	Unscheduled Care	Health Board only	NHS Greater Glasgow and Clyde is directed to design and deliver the integrated system of care for health and social care services that includes the strategic commissioning intentions for acute hospital services, as outlined within this report and appendix.	As directed by the Chief Officer: Finance and Resources, following the review being carried out of the process to estimate the appropriate 'set aside' budget, which will be available later in 2017.	Mar-18	Current	No	
150317-12-a	15-Mar-17	Gorbals and Woodside Health Centres	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Full Business Cases for Gorbals and Woodside Health and Care Centres as outlined within the Full Business Cases referenced within this report.	As detailed within the two Full Business Cases and as directed by the Chief Officer: Finance and Resources.	Mar-18	Current	No	
150317-13-a	15-Mar-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Apr-17	Previous	Yes	150217-15-a
260417-6-a	26-Apr-17	Increases for Care Home Fees, Free Personal & Nursing Care and Personal Expenses Allowance for 2017/18	Council only	Glasgow City Council is directed to apply the 2017/18 rates for NCHC residential, nursing and commissioned services as outlined within this report, and to draft and implement the requisite variation to the current NCHC contract to extend to 2018.	As per 2016/17 allocation, plus an additional £2m of the additional monies provided to integration authorities in 2017/18 for social care.	Apr-18	Previous	No	
260417-7-a	26-Apr-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Jun-17	Previous	Yes	150317-13-a
210617-6-a	21-Jun-17	Outturn Report 2017/17	Both Council and Health Board	a) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in paragraph 2.2 of the report, b) NHS Greater Glasgow and Clyde is directed to set-aside the sum of £120.8m in 2016/17 for delegated services provided in large hospitals, as outlined in paragraph 2.5 of the report, and c) Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to carry forward reserves totalling £19.309m on behalf of the IJB (GCC £19.295m, NHSG&C £0.014m), as outlined in paragraph 4 of the report.	a) As outlined in paragraph 2.2 of the report, b) £120.8m, and c) £19.309m.	Jun-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
210617-8-a	21-Jun-17	Unaudited Annual Accounts	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to carry forward reserves totalling £19.309m on behalf of the IJB (GCC £19.295m, NHSGG&C £0.014m), as outlined in paragraph 4 of the report.	£19.309m.	Jun-18	Current	No	
210617-9-a	21-Jun-17	Safer Drug Consumption Facility	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the next stages of development of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service as outlined in this report and in line with the previously agreed Business Case.	As advised by the Chief Officer: Finance and Resources. The operating costs of the Safer Drug Consumption Facility and Heroin Assisted Treatment Service is estimated at £2,355,680 per annum. This will be funded by the redirection of existing resources of £885,290, with the balance of £1,470,390 being met from reserves for a period of no more than 3 years	Nov-17	Current	Yes	150217-13-a
210617-10-a	21-Jun-17	ADP Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver services in line with the ADP Strategy as outlined in this report.	As advised by the Chief Officer, Finance and Resources.	Jun-18	Current	No	
210617-11-a	21-Jun-17	Proof of Concept	Council only	Glasgow City Council is directed to further develop and test (if required) and implement Proof of Concept proposals, with liaison between staff in the Partnership; Council legal, procurement and audit staff; and social care providers as required.	Direction to be carried out from within existing resource allocation as directed by the Chief Officer Finance and Resources.	Jun-18	Previous	Yes	311016-10-a
210617-12-a	21-Jun-17	Scottish Living Wage	Council only	Glasgow City Council is directed to: • uprate current provider rates for adult care services by 2.5%, backdated to 1 May 2017.	Uprate current provider rates for adult care services by 2.5% backdated to 1 May 2017.	Apr-18	Current	No	
210617-13-a	21-Jun-17	Workforce Plan	Both Council and Health Board	To note the service redesign and staffing implications for both NHS Greater Glasgow and Clyde and Glasgow City Council staff which will be managed locally through agreed HR processes and policy for both organisations	Existing care group budget allocations	Jun-18	Previous	No	
210617-14-a	21-Jun-17	Carer Information Strategy Funding	Both Council and Health Board	The Council and Health Board are directed to continue to deliver Carers Information Services utilising the NHS 'waiver to tender' processes throughout 2017/18 & 2018/19, with a view to a full tender of all carer support services in late 2018	£855,971 in 2017/18. Allocation for 2018/19 to be advised by the Chief Officer: Finance and Resources	Jun-18	Current	No	
210617-15-a	21-Jun-17	Carer (Scotland) Act 2015	Both Council and Health Board	The Council and Health Board are directed to carry out the necessary actions to prepare for full implementation of the Carer (Scotland) Act 2015 in April 2018	£265,714 Scottish Government funding	Mar-18	Previous	No	
210617-16-a	21-Jun-17	Minor Injuries Services in West Glasgow	Health Board only	NHS Greater Glasgow and Clyde is directed to work with the HSCP to undertake a joint review of minor injuries services in West Glasgow, covering the areas outlined in 2.1 of this report	As advised by the Chief Officer: Finance and Resources	Sep-17	Previous	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
210617-17-a	21-Jun-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Sep-17	Previous	Yes	260417-7-a
200917-8-a	20-Sep-17	IJB Financial Allocations and Budgets for 2017-18	Both Council and Health Board	NHSGGC is directed to spend the delegated net budget of £765.792m in line with the Strategic Plan.	The budget delegated to NHSGGC as per this report.	Apr-18	Current	No	
200917-9-a	20-Sep-17	Governance of Former Integrated Care Fund	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the governance arrangements outlined in this report.	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-10-a	20-Sep-17	Glasgow HSCP Falls Strategy 2017-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Falls Strategy appended to this report	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-11-a	20-Sep-17	Sexual Health Strategic Plan 207-2020	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Sexual Health Strategic Plan 2017-2020.	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-12-a	20-Sep-17	Draft Palliative and End of Life Care Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Palliative and End of Life Care Plan	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-14-a	20-Sep-17	Assisted Garden Maintenance	Council only	Glasgow City Council are directed to carry out a review of the Assisted Garden Maintenance service jointly between the Health and Social Care Partnership and Land and Environmental Services, led by the Chief Officer: Finance and Resources.	Assisted Garden Maintenance has a budget of £1.29m in 2017/18	Jan-18	Previous	No	
200917-15-a	20-Sep-17	HSCP Commissioning Workplan 2017/18	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the key areas of work as outlined in the HSCP Commissioning workplan 2017-18	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
200917-16-a	20-Sep-17	Glasgow-Bethlehem GTC Twinning Proposal	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to contribute to the work outlined in this report.	As advised by the Chief Officer: Finance and Resources	Sep-18	Current	No	
200917-17-a	20-Sep-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Nov-17	Previous	Yes	210617-17-a
081117-6-a	08-Nov-17	Transformational Change Programme - Children's Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the transformation programme for children's services as outlined in this report.	As advised by the Chief Officer: Finance and Resources	Nov-18	Current	Yes	150317-10-a
081117-7-a	08-Nov-17	Older People's Transformational Change Programme	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Older People's Services as outlined in this report.	As outlined in this report at table 1, and as advised by the Chief Officer: Finance and Resources	Nov-18	Current	No	
081117-8-a	08-Nov-17	West Glasgow Minor Injuries Services Review	Health Board only	NHS Greater Glasgow and Clyde are directed to maintain the status quo regarding provision of Minor Injuries Services in West Glasgow, and engage with the Glasgow City HSCP and other partners in developing proposals regarding the longer term sustainable provision of minor injuries services across the Board area.	As advised by the Chief Officer: Finance and Resources	Nov-18	Current	Yes	210617-16-a
081117-9-a	08-Nov-17	Treatment Foster Care Service Review and Employment Tribunal Judgement	Council only	Glasgow City Council are directed to terminate the treatment foster care service as outlined in this report and to resolve the staffing issues therein.	As advised by the Chief Officer: Finance and Resources	Nov-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
081117-10-a	08-Nov-17	IJB Property Strategy	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work collaboratively with Glasgow City HSCP and other key partners to deliver the Property Strategy and action plan	Revenue budget as advised by the Chief Officer: Finance and Resources, Capital budgets in line with the capital planning arrangements of the Council and Health Board respectively	Sep-19	Current	No	
081117-11-a	08-Nov-17	Provision of Forensic Medical Services to people who have been sexually assaulted and/or raped	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to develop the interim service model outlined in this report	As advised by the Chief Officer: Finance and Resources, including £305,000 from the HSCP contingency fund, augmented by £140,000 from the sexual health budget, for one year from March 2018 to run an interim service model for 2018/19.	Nov-18	Current	No	
081117-12-a	08-Nov-17	Criminal Justice and Community Justice Overview	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to continue to engage in the evolving plans for the Maryhill Community Custodial Unit, as outlined in this report	As advised by the Chief Officer: Finance and Resources	Nov-18	Current	No	
081117-13-a	08-Nov-17	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Jan-18	Previous	Yes	200917-17-a
240118-6-a	24-Jan-18	Adult Services Transformation Change Programme 2018-2021	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the Transformation programme for Adult Services as outlined in this report.	As outlined in this report at table 2, and as advised by the Chief Officer: Finance and Resources	Jan-19	Current	No	
240118-7-a	24-Jan-18	A Five Year Strategy for Adult Mental Health Services in Greater Glasgow and Clyde 2018-23	Health Board only	Health Board directed to incorporate Adult Mental Health Strategy and subsequent implementation plan into the Moving Forward Together Programme.	As presented in the strategy document.	Jun-18	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
240118-8-a	24-Jan-18	Carer Act Implementation Update and Eligibility Criteria	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Glasgow Eligibility Criteria to ensure fair access to carer supports in line with the intentions of the Carers Act 2016	As advised by Chief Officer, Finance and Resources	Jan-19	Current	No	
240118-9-a	24-Jan-18	Delivering the New 2018 General Medical Services Contract in Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the necessary actions within Glasgow City and jointly with the five other GGC HSCPs to develop the Primary Care Improvement Plan as set out in section 5, and present this to the IJB in June 2018 for approval.	As advised by Chief Officer, Finance and Resources	Jan-19	Previous	No	
240118-10-a	24-Jan-18	Social Care Housing Needs Assessment and Investment	Both Council and Health Board	NHS Greater Glasgow and Clyde and Glasgow City Council are directed to review the Housing Contribution Statement via the Housing, Health and Social Care Group, and to set up a sub group of the Housing, Health and Social Care Group to scope out the requirements of undertaking a comprehensive social care housing needs assessment	As advised by Chief Officer, Finance and Resources	Jan-19	Current	No	
240118-11-a	24-Jan-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in section 3.1 of the report.	Mar-18	Previous	Yes	081117-13-a
210318-7-a	21-Mar-18	Financial Allocations and Budgets	Both Council and Health Board	Note and conditionally accept the interim budget position from Glasgow City Council for 2018-19, pending further discussion and work to be undertaken in relation to the allocation of Corporate savings. Note and conditionally accept the interim budget position from NHS Greater Glasgow and Clyde for 2018-19, pending formal budget offer awaited in April. Amend budgets for 18/19 to reflect the funding pressures identified at 4.7 and the savings outlined in 3.4, 3.5 and 4.9.	The formal offer letters are awaited from the Council and the Health Board. <i>(Note: Letters subsequently received and tabled at meeting - available via web-link).</i>	May-18	Previous	No	
210317-8-a	21-Mar-18	Transformational Change Programme - Sexual Health Services	Health Board only	NHS Greater Glasgow and Clyde is directed to deliver the Transformational Change Programme for sexual health services as outlined in this paper	As stated in section 5 Finance in this paper – within existing resources and based on a 15% reduction over the next three years.	Dec-18	Current	Yes	150217-10-a

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
210318-9-a	21-Mar-18	Health and Social Care Hub for North East Glasgow	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the necessary stages of development of the Health and Social Care Hub for the North East of Glasgow, as outlined in this report.	Details of the finance arrangements and implications are included in the Initial Agreement	Mar-19	Current	Yes	150217-12-a
210318-10-a	21-Mar-18	Review of Social Work Out of Hours Service	Council only	Glasgow City Council is directed to conclude contractual arrangements for delivery of out of hours social care services as outlined in this report.	The total cost of the service is £2,545,969. Glasgow's contribution is £1,588,108 and the remaining partners' contribution is £1,044,068 which includes a 9% management fee	Jul-19	Current	Yes	091216-9-a
210318-11-a	21-Mar-18	Replacement of the 2015 Framework Agreement for Selected Purchased Social Care Supports	Council only	Glasgow City Council is directed to proceed with the commissioning of purchased social care services via a Framework Agreement, as outlined in this report. This shall be carried out via an open tender in summer 2018 to become operational on 30.01.2019	The estimated value of the 2019 Framework is up to £79,396,700 p.a.	Jan-19	Previous	No	
210318-12-a	21-Mar-18	Scottish Living Wage (2018) and Provider Rates Uplifts	Council only	From 9 April 2018 implement the 3.39% inflation uplift to the care home, intermediate care and commissioned service rates and the rates attached at appendix 1 and vary the contracts with the providers in line with the new rate subject to them agreeing to paying Scottish Living Wage	The cost of the uplift amounts to £2.38m for 2018/19 and has been funded within additional monies provided to integration authorities for social care.	Mar-19	Current	Yes	260417-6-a
210318-13-a	21-Mar-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in Appendix 1 of the report.	May-18	Previous	Yes	240118-11-a
090518-6-a	09-May-18	IJB Financial Allocations and Budgets Update for 2017-18	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £411.843m in line with the Strategic Plan. NHS Greater Glasgow and Clyde is directed to spend the delegated budget of £653.321m in line with the Strategic Plan.	The budget delegated to NHS Greater Glasgow and Clyde is £653.321m and Glasgow City Council is £411.843m as per this report.	Apr-19	Current	Yes	210318-7-a (in relation to Council)

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
090518-7-a	09-May-18	Scottish Living Wage (2018)	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 2.8% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients.	The proposal to increase rates by 2.8% will cost an additional £4,402,000. Funds have been made available within the Scottish Government settlement for 2018/19.	Oct-18	Current	No	
090518-9-a	09-May-18	Provision of Emergency Accommodation for Homelessness	Council only	Glasgow City Council are directed to progress the closure of Clyde Place and re-provisioning of Rodney Street as outlined in this report.	Confirmation of funding is awaited.	May-19	Current	Yes	091216-13-a
090518-10-a	09-May-18	Supply of Goods and Services with City Building Glasgow	Council only	Direct the Council to put in place arrangements for the repair and maintenance (etc.) of temporary furnished flats.	Existing spend of £5.126m per annum is paid to City Building/RSBi. The goods and services are paid through the rental income generated through the provision of Temporary Furnished Accommodation. IJB spend is subject to budget monitoring.	May-19	Current	No	
090518-11-a	09-May-18	Achieving Excellence in Pharmaceutical Care: A Strategy for Scotland	Health Board only	All pharmacy services and functions referred to in the National Strategy and provided by the HSCP.	£125m for 2018-19	May-19	Current	No	
090518-12-a	09-May-18	Council Family Review: Cordia	Council only	Glasgow City Council and HSCP Chief Officers are directed to ensure successful management arrangements are put in place with HSCP in relation to staff transferred from Cordia to the Council.	Resource requirements will be identified over the transition period.	May-19	Current	No	
200618-6-a	20-Jun-18	Primary Care Improvement Plan	Both Council and Health Board	The IJB is directing the Council and Health Board to produce a Primary Care Improvement Plan for the area's registered population which conforms to national guidance.	As per allocation letter at Appendix 1.	Sep-18	Previous	Yes	240118-9-a
200618-7-a	20-Jun-18	Mental Health Strategy Implementation	Health Board only	Health Board directed to incorporate plans for the use of the new Mental Health Funding across the City into the Moving Forward Together Programme.	As per allocation letter at Appendix 1.	Sep-18	Current	No	
200618-8-a	20-Jun-18	Policy Development: Resource Allocation for Adults Eligible for Social Care Support	Council only	In the context of the eligibility criteria previously agreed by GCC for access to social care, to note GCHSCP's policy framework for the allocation of resources for Adults assessed as eligible to receive social care support.	To be managed within the overall budget allocated to GCHSCP	Apr-19	Previous	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
200618-9-a	20-Jun-18	Policy Development: Transition from Overnight Sleepover Support to Alternative Support Arrangements	Council only	To note GCHSCP's policy direction for the transition from overnight sleepover support to alternative support arrangements	To be managed within the overall budget allocated to GCHSCP	May-19	Current	No	
200618-10-a	20-Jun-18	Development of the City Centre Hub and Redesign of Out of Hours Services	Council only	Glasgow City Council is directed to progress the proposals outlined in this report	External funding is as outlined in the report for 2018/19.	Jun-19	Current	No	
200618-11-a	20-Jun-18	Implementation of Carer (Scotland) Act 2016	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the proposals outlined in this report to support implementation of the Carers Act	Within the financial framework in place to support implementation of the Carers Act	Jun-19	Current	No	
200618-13-a	20-Jun-18	Outturn Report 2017-18	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.617m on behalf of the IJB as outlined in section 4 of the report.	As outlined in paragraph 2.5 of the report £120.8m for set aside and £19.617m in reserves carried forward.	Jun-19	Current	No	
200618-14-a	20-Jun-18	Unaudited Annual Accounts	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.617m on behalf of the IJB as outlined in Item No 13. Outturn Report 2017/18.	£19.617m in reserves carried forward.	Jun-19	Current	No	
190918-3-a	19-Sep-18	Mental Health 2 Ward (DBFM) Scheme	Health Board only	The Health Board is directed to approve and submit the Mental Health 2 x DBFM Full Business Case to the Scottish Capital Investment Group for approval to deliver the two new build mental health inpatient wards as part of a bundled programme of new build projects with build projects from two other Health & Social Care Partnerships. There are clear financial benefits to bringing all three projects together in a single procurement bundle. These include initial capital savings and project-life revenue savings.	Mental Health revenue budget, re-investment of vacated accommodation contract.	Sep-19	Current	No	
190918-9-a	19-Sep-18	Primary Care Improvement Plan	Health Board only	Facilitate the recruitment of the new staff that are identified through implementation of the Primary Care Improvement Plan Provide the funding to support the implementation of the Primary Care Improvement Plan in accordance with the letter from the Scottish Government dated the 23 May 2018.	Glasgow City IJB/HSCP has been allocated £5.529m. This is forecast to increase to £18.732m by 2021-22 for Glasgow City in line with the increase in the national figure.	Mar-19	Current	Yes	200618-6-a
190918-10-a	19-Sep-18	Speech and Language Therapy Review	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the recommendations of this report	Within existing resources, as advised by the Chief Officer: Finance and Resources	Sep-19	Current	No	
190918-11-a	19-Sep-18	Glasgow Homeless Alliance Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for Alliance partners to work with the Council and IJB to deliver the Glasgow Alliance to End Homelessness.	£23million which will reduce throughout the lifetime of the contract period, subject to service redesign and efficiencies targets.	Sep-19	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
190918-12-a	19-Sep-18	Carer Support Services Tender	Council only	Glasgow City Council is directed to undertake the tender activity as outlined in this report	All carer funding streams will be consolidated post 2018/19 through the tender financial framework. The full tender value will be circa £1.9m	Sep-19	Current	No	
190918-13-a	19-Sep-18	Intensive Outreach Family Support Service Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for the provision of Intensive Outreach Family Support Services.	Total budget available is £3.75 million, £750,000 per annum for an initial 3-year period, with an option to extend for a further 1+1 years subject to satisfactory service review.	Sep-19	Current	No	
190918-14-a	19-Sep-18	Kinship Support Order	Council only	Glasgow City Council is directed to implement the recommendations of this report, specifically to increase the financial contribution towards a Kinship Order to £1,500 where the carer is not entitled to legal aid and meets the eligibility criteria	Within existing resources, as advised by the Chief Officer: Finance and Resources.	Sep-19	Current	No	
190918-15-a	19-Sep-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in Appendix 1 of the report.	Oct-18	Previous	Yes	210318-13-a
071118-6-a	07-Nov-18	Cordia Transfer Update	Council only	Glasgow City Council is directed to deliver Homecare and associated services, noting a 50% contribution to the 2018/19 forecasted overspend will be provided by the IJB, on the basis that Glasgow City Council provides the remaining 50% contribution. Glasgow City Council is directed to consider future funding requirements as part of the 2019/20 revenue budget exercise.	The IJB delegates an additional £3.3m from reserves to support Homecare service delivery in 2018-19.	Apr-19	Current	No	
071118-7-a	07-Nov-18	Mental Health Strategy and Implementation	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	As outlined in this report and appendix.	Oct-19	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
071118-8-a	07-Nov-18	Tender for Specialist Care Home Service to Support People with Learning Disability requiring Complex Care	Council only	Direct the Council to advertise the requirement for a 15 bed specialist care home to support people with learning disabilities requiring complex care, and provide an options paper back to the IJB once the procurement exercise is complete	<p>The estimated annual recurring cost of this service is circa £2.7 million. This will be funded from Health Board Resource Transfer available for Long Stay Tier 4 patients, current budget provision for existing service users which will transfer with them, and new demand assumptions.</p> <p>This financial framework will require service users identified for the service to match these funding assumptions.</p> <p>Non recurring startup costs will require to be identified.</p>	Oct-19	Current		
071118-9-a	07-Nov-18	Changes to Frail Elderly Continuing Care	Health Board only	Work in partnership with Glasgow City HSCP to deliver the proposed changes to the provision of continuing care and AWI as outlined in the paper.	£4.1m has been identified for Glasgow City within the financial framework.	Oct-19	Current	No	
071118-10-a	07-Nov-18	Acquired Brain Injury Unit - Greenfield Park	Council only	Direct Glasgow City Council to progress appropriate contractual arrangements for a further 3 years.	This financial commitment will be managed within existing budget resources for purchased care home provision.	Oct-19	Current	No	
071118-11-a	07-Nov-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1 and 2.	As outlined in Appendix 1 and 2 of the report.	Dec-18	Previous	Yes	190918-15-a
121218-6-a	12-Dec-18	Resource Allocation for Adults Eligible for Social Care Support: Updated Policy Framework	Council only	In the context of the eligibility criteria previously agreed by GCC for access to social care, the Council are directed to implement GCHSCP's revised policy framework for the allocation of resources for adults assessed as eligible to receive social care support.	To be managed within the overall budget allocated to GCHSCP	Sep-19	Current	Yes	200618-8-a
121218-7-a	12-Dec-18	Primary Care Improvement Fund: Planned Expenditure 2018-19	Health Board only	To recruit the required staff and commission the required services.	Subject to the form of the Primary Care Improvement Fund allocated by Scottish Government to IJBs.	Jun-19	Current	No	
121218-8-a	12-Dec-18	Alcohol and Drug Partnership: Priorities for Additional Investment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	As outlined in the report	Oct-19	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
121218-9-a	12-Dec-18	Glasgow City HSCP Workforce Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to align future iterations of the Workforce Plan to the timescales of the HSCP Strategic Planning cycle and to progress the actions outlined in the Action Plan at Section 5 of the Workforce Plan.	Existing care group budget allocations	Dec-19	Current	Yes	210617-13-a
121218-10-a	12-Dec-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in Appendix 1.	Feb-19	Previous	Yes	071118-11-a
060219-6-a	06-Feb-19	Update on the Award of the 2019 Social Work Framework Agreement for Selected Purchased Social Care Supports	Council only	Glasgow City Council is directed to implement the 2019 Framework and the prioritisation for the Central Review Team as prescribed in section 5 of this report. Glasgow City Council are further directed to allocate the funding outlined in section 4.1 of this report (£0.6m) to meet the identified costs of increasing the rates paid for care and support under the 2015 Framework rates to the minimum threshold rate set for the 2019 Framework.	£0.6m	Feb-20	Current	Yes	210318-11-a
060219-7-a	06-Feb-19	Glasgow Rapid Rehousing Transition Plan 2019/20 - 2023/24	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Rapid Rehousing Transition Plan that has been submitted to the Scottish Government following confirmation of approval of the Plan by the Scottish Government.	Within existing resources	Feb-20	Current	No	
060219-8-a	06-Feb-19	Health and Social Care Integration 2018 - Audit Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to take forward the completion of the draft action plan, including any amendments made to it, as it relates to activity within the remit of the IJB/HSCP.	Within existing resources	Feb-20	Current	No	
060219-9-a	06-Feb-19	Assisted Home Garden Maintenance	Council only	Glasgow City Council (through Land and Environmental Services) are directed to utilize non-recurring funding allocated by the IJB to continue to deliver the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020. Glasgow City Council (through Land and Environmental Services) are further directed to engage with the current recipients of the Assisted Home Garden Maintenance Service in order to assess impact and develop alternative options, by 1 October 2019, to mitigate any negative impact from the withdrawal of this service.	£520,000 non-recurring funding has been allocated by the IJB to carry out the direction in relation to continuation of the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020.	Oct-19	Current	Yes	200917-14-a
060219-10-a	06-Feb-19	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in Appendix 1	Mar-19	Current	Yes	121218-10-a

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
270319-7-a	27-Mar-19	Consultation on Strategic Plan 2019-2022	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to publish and implement the Strategic Plan 2019-22 subject to the approval of the budget allocation outlined in the Medium Term Financial Outlook to be published in March 2019.	Within existing resources subject to approval of the Medium Term Financial Outlook to be published in March 2019.	Mar-20	Pending	No	
270319-8-a	27-Mar-19	Medium Term Financial Outlook 2019-22	Both Council and Health Board	The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes. Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2020 – 21 and 2021 – 22.	Not relevant at this stage.	Mar-20	Pending	No	
270319-9-a	27-Mar-19	IJB Financial Allocations and Budgets 2019-2020	Both Council and Health Board	Glasgow City Council is directed to spend the delegated net budget of £433,074,600 in line with the Strategic Plan and the budget outlined within this report. Glasgow City Council is also directed to jointly develop a financially sustainable solution for both Homecare and Housing First by September 2019 with update reports to the IJB on 27 June 2019 and 18 September 2019. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan and the budget outlined within this report.	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 and Glasgow City Council is £433,074,600 as per this report.	Apr-20	Pending	No	
270319-10-a	27-Mar-19	The Introduction of Free Personal Care for Under 65s	Council only	Glasgow City Council is directed to utilise the £3.696 million allocated by the Scottish Government to support the implementation of Free Personal Care to Under 65's	The introduction of Free Personal Care has been allocated £3.696 million from Scottish Government.	Apr-20	Pending	No	
270319-12-a	27-Mar-19	Scottish Living Wage Settlement	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 2.3% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the IJB) and Scotland Excel. Also excluded from this award will be services provided by the Purchased Services Framework 2019.	The proposal to increase rates by 2.3% will cost an additional £3,700,000. Funds have been made available within the Scottish Government settlement for 2019/20.	Oct-19	Pending	No	
270319-13-a	27-Mar-19	Glasgow City HSCP Workforce Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to align future iterations of the Workforce Plan to the timescales of the HSCP Strategic Planning cycle and to progress the actions outlined at Section 3 of the Workforce Plan.	Within existing resources (taking into account additional investment committed by the Government to develop the mental health workforce over the next 5 years).	Mar-20	Pending	Yes	121218-9-a

Reference no.	Date Made	Short Description	Direction to	Full Text	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
270319-14-a	27-Mar-19	Proof of Concept: Turning Point Scotland Transformational Change Proposal	Both Council and Health Board	Glasgow City Council is directed to conclude negotiations with Turning Point Scotland in relation to modification of the existing Glasgow Drug Crisis Centre (GDCC) and Link-up (alcohol crisis intervention) services to deliver an integrated service from one location as a test of concept approach pending future formal procurement process Direct the Health Board to commence formal recruitment of Medical Officer.	GDCC - £1,634,986 (£842,464 Health Board resource transfer) Link Up - £926,327.69	Mar-20	Pending	No	
270319-15-a	27-Mar-19	GGC Review of Health and Social Care Out of Hours - Urgent Care Resource Hub Proposal	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the options appraisal and further refinement of the proposed model for out of hours and urgent care in the community and to complete the development of proposals for approval by the IJB that comply with the recommendations of the Ritchie report.	Within existing resources	Mar-20	Pending	Yes	091216-9-a
270319-16-a	27-Mar-19	Adult Services Transformational Change Programme: Integration of Learning Disability Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to carry out a 'test for change' within North East Glasgow's LD services to inform the future roll-out of integrated community learning disability teams across the city, including an effective mechanism for gathering service user and carer views on their experience of integrated services. Glasgow City Council and NHS Greater Glasgow and Clyde are further directed to carry out an option appraisal during 2019 to inform the viability of replacing GCHSCP's LD day centres at Riddrie and Carlton with new build accommodation and, on completion, present recommendations back to the IJB.	Within existing resources	Mar-20	Pending	No	
270319-17-a	27-Mar-19	Care Services Contingency Planning - Equal Pay	Council only	Glasgow City Council are directed to urgently progress the recruitment of c400 care at home staff as set out in 3.3 above, and to ensure that Council employees and resources are appropriately supported within the HSCP to further develop the Equal Pay Contingency Plan of the HSCP.	Within existing resources	Mar-20	Pending	No	
270319-18-a	27-Mar-19	Budget Monitoring Report	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	As outlined in Appendix 1.	May-19	Pending	Yes	060219-10-a