



Item No: 21

Meeting Date: Wednesday 19th September 2018

Glasgow City Integration Joint Board

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MOVING FORWARD TOGETHER – NHS GREATER GLASGOW AND CLYDE TRANSFORMATION STRATEGY

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| Purpose of Report: | To update members on the development of NHS Greater Glasgow and Clyde's transformation strategy 'Moving Forward Together' |
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| Background/Engagement: | As outlined in the strategy document. A separate paper specifically focussing on engagement activity carried out in development of the Moving Forward Together strategy, in particular actions within Glasgow City, was presented to the IJB Public Engagement Committee on 29 August 2018 |
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| Recommendations: | The Integration Joint Board is asked to: a) note this report. |
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Relevance to Integration Joint Board Strategic Plan:

The Moving Forward Together programme aligns with the Strategic Plan of the IJB and provides further context for the Strategic Plan 2019-22 which is currently in development.

Implications for Health and Social Care Partnership:

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| Reference to National Health & Wellbeing Outcome: | Supports delivery of all National Outcomes |
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| Personnel: | No direct implications for staff working within Glasgow City HSCP as a result of this strategy. The strategy document itself notes implications for other NHS staff. |
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| Carers: | No immediate implications. Future decisions made in implementation of the strategy may have an impact, which will be considered in their own rights. | |
| Provider Organisations: | As above | |
| Equalities: | As above | |
| Financial: | As above | |
| Legal: | As above | |
| Economic Impact: | As above | |
| Sustainability: | As above | |
| Sustainable Procurement and Article 19: | As above | |
| Risk Implications: | As above | |
| Implications for Glasgow City Council: | None | |
| Implications for NHS Greater Glasgow & Clyde: | As noted in the strategy document | |
| Direction Required to Council, Health Board or Both | Direction to: | |
| | 1. No Direction Required | ✓ |
| | 2. Glasgow City Council | |
| | 3. NHS Greater Glasgow & Clyde | |
| | 4. Glasgow City Council and NHS Greater Glasgow & Clyde | |

1. Purpose

- 1.1 To update members on the development of NHS Greater Glasgow and Clyde's transformation strategy 'Moving Forward Together'

2. Background

- 2.1 The IJB noted a report in November 2017 on work to develop a transformation programme for Health and Social Care for NHS Greater Glasgow and Clyde, known as the 'Moving Forward Together' strategy. The paper considered by the IJB is available at <https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2014%20-%20Moving%20Forward%20Together%20-%20NHS%20GGC%27s%20Health%20and%20Social%20Care%20Transformation%20Strategy%20Programme.pdf>
- 2.2 The paper noted that Moving Forward Together was a health board led programme, although officers from across the six Health and Social Care Partnerships were involved in the core project team and programme board.

3. Moving Forward Together Strategy

- 3.1 The Moving Forward Together strategy was approved by NHS Greater Glasgow and Clyde in June 2018, and is available at <http://www.nhsggc.org.uk/media/248849/item-9-18-24.pdf>
- 3.2 The Moving Forward Together strategy describes a new system of care, organised in the most effective way to provide safe, effective person-centred and sustainable care to meet the current and future needs of the population and able to provide best value. This new system will be designed to:
 - support and empower people to improve their own health
 - support people to live independently at home for longer
 - empower and support people to manage their own long-term conditions
 - enable people to stay in their communities accessing the care they need
 - enable people to access high quality primary and community care services close to home
 - provide access to world class hospital-based care when the required level of care or treatment cannot be provided in the community
 - deliver hospital care on an ambulatory or day case basis whenever possible
 - provide highly specialist hospital services for the people of Greater Glasgow and Clyde, and for some services in the West of Scotland.
- 3.3 The Moving Forward Together Strategy identifies the six Integration Joint Boards within the NHS Greater Glasgow and Clyde area as key partners in delivering the vision of this strategy.

4. Implementation

4.1 The Moving Forward Together Strategy document describes 'next steps' for implementation as:

Phase One: July to October 2018 (Setting Priorities and Scoping Change)

- Seek IJB confirmation that this framework aligns with their strategic plans
- Establish priority changes which support delivery of the Vision
- Develop and establish a structure based on the priorities and commission work streams and short life working groups

Phase Two: November to December 2018 (Develop Detailed Options)

- Develop prioritised options for the delivery of changes with stakeholders
- Complete option appraisals on proposed changes
- Develop business cases for preferred changes
- Assess whole system impact and coherence
- Seek NHSGGC Board and IJB approval, as appropriate, for first tranche of proposed changes

Phase Three: January 2019 onwards

- Continue to develop implementation plans for approved priority changes
- Continue to assess impact and benefit realisation
- Extend scope to next priority areas

4.2 The project and programme management arrangements for these stages remain under discussion, however it is clear there will remain a role for Health and Social Care Partnerships in future activity. The Health Board on 28 June 2018 also agreed a financial plan needs to be developed as part of the next stage.

4.3 In addition, the Moving Forward Strategy provides additional context for the development of the IJB Strategic Plan 2019-22 which is currently underway.

5. Recommendations

5.1 The Integration Joint Board is asked to:

- a) note this report.