



Item No: 22

Meeting Date: Wednesday 26th June 2019

Glasgow City Integration Joint Board

Report By: Standards Officer
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DIRECTIONS ANNUAL REPORT 2019

Purpose of Report:	To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2018 to May 2019, and to update Members on a review of the Directions process to reflect learning since establishment of the IJB in February 2016.
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Background/Engagement:	Following a report to the IJB Finance and Audit Committee in February 2018 on the use of Directions by the IJB's auditors it was agreed that the IJB receive an annual summary of the use of Directions. This is the second such report, covering the period from June 2018 to May 2019.
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Recommendations:	The Integration Joint Board is asked to: a) note this report.
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Relevance to Integration Joint Board Strategic Plan:

Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan.
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Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome:	Covers all National Health and Wellbeing Outcomes.
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Personnel:	No implications from this paper – relates to matters of governance.	
Carers:	No implications from this paper – relates to matters of governance.	
Provider Organisations:	No implications from this paper – relates to matters of governance.	
Equalities:	No implications from this paper – relates to matters of governance.	
Fairer Scotland Compliance:	No implications from this paper – relates to matters of governance.	
Financial:	No implications from this paper – relates to matters of governance.	
Legal:	The requirement for the IJB to issue Directions to the Council and Health Board is defined in the Public Bodies (Joint Working)(Scotland) Act 2014 and associated secondary legislation.	
Economic Impact:	No implications from this paper – relates to matters of governance.	
Sustainability:	No implications from this paper – relates to matters of governance.	
Sustainable Procurement and Article 19:	No implications from this paper – relates to matters of governance.	
Risk Implications:	Failure to comply with the legislative requirement and framework for Directions would place the IJB in breach of its statutory duties.	
Implications for Glasgow City Council:	The Council is required to comply with all Directions received from the IJB, and may not amend, ignore, appeal or veto any Direction. The Council may not use resources allocated via the IJB in pursuit of a Direction for any other purpose.	
Implications for NHS Greater Glasgow & Clyde:	As above for the Council.	
Direction Required to Council, Health Board or Both	Direction to:	
	1. No Direction Required	✓
	2. Glasgow City Council	
	3. NHS Greater Glasgow & Clyde	
	4. Glasgow City Council and NHS Greater Glasgow & Clyde	

1. Purpose

- 1.1 To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2018 to May 2019, and to update Members on a review of the Directions process to reflect learning since establishment of the IJB in February 2016.

2. Background

- 2.1 Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan. Directions are legally binding, and the Public Bodies (Joint Working) (Scotland) Act 2014 and associated secondary legislation establishes the framework within which they operate.
- 2.2 Following a report to the IJB Finance and Audit Committee in [February 2018](#) on the use of Directions by the IJB's auditors it was agreed that the IJB receive an annual summary of the use of Directions. This is the second such report, covering the period from June 2018 to May 2019.
- 2.3 This report outlines a summary of the Directions issued by the IJB during the period in scope. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal performance scrutiny arrangements of the IJB and the Glasgow City Health and Social Care Partnership.
- 2.4 This report also takes into consideration the Partnership's learning in relation to the issuing and management of Directions throughout the previous year, as well as draft guidance on Directions produced by the Scottish Government to recommend some improvements and clarifications to the Directions process as used by Glasgow City Health and Social Care Partnership.

3. Summary of Directions

- 3.1 Between June 2018 and May 2019 (inclusive):
- the IJB has issued 47 Directions;
 - 21 of these were Directions to both the Council and Health Board; and,
 - 20 Directions were to the Council only, the remaining 6 to the Health Board only.
- 3.2 Of the 47 Directions issued by the IJB:
- 40 remain open (current); and,
 - 7 are closed and have been superseded (previous).

3.3 The list of Directions issued by the IJB to the Council and Health Board during the reporting period is appended to this report.

4. Directions Process

4.1 Glasgow City HSCP are currently conducting an informal review of the Directions process and recording infrastructure to enable best use to be made of the experience gained so far of issuing Directions.

4.2 The review is also considering draft updated statutory guidance currently being prepared by the Scottish Government on issuing Directions from Integration Authorities to Local Authorities and Health Boards. An early draft has been shared with Integration Authorities and will be used to inform minor alterations to how Directions are issued, stored and monitored following the decision to issue Directions at Integration Joint Boards.

4.3 The key areas where Glasgow City are looking to improve their processes to reflect experience and the new draft guidance includes:

- When to issue a Direction and when recommendations are sufficient
- Preventing Directions which cannot easily be monitored or have no logical completion point
- Ensuring Directions have the level of detail required to meet the standard in the new draft guidance
- Logging the officer(s) responsible for progressing Directions in back office systems
- Developing the Directions Log to facilitate reporting and progress monitoring
- Adopting Directions “status” categories to reflect the new draft guidance
- Reviewing the information captured in the template Directions page on IJB cover reports.

4.4 Changes made to the Directions process will not have a direct impact on the business of the IJB, but will rather be confined to how Directions are recorded and monitored by staff in Business Development.

5. Recommendations

5.1 The Integration Joint Board is asked to:

- a) note this report.

Appendix 1

Reference no.	Date Made	Short Description	Direction to	Full Text	Link to IJB paper	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
200618-6-a	20-Jun-18	Primary Care Improvement Plan	Both Council and Health Board	The IJB is directing the Council and Health Board to produce a Primary Care Improvement Plan for the area's registered population which conforms to national guidance.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-6-primary-care-improvement-plan-guidance-timetables-and-progress	As per allocation letter at Appendix 1.	Sep-18	Previous	Yes	240118-9-a
200618-7-a	20-Jun-18	Mental Health Strategy Implementation	Health Board only	Health Board directed to incorporate plans for the use of the new Mental Health Funding across the City into the Moving Forward Together Programme.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-7-mental-health-strategy-and-implementation	As per allocation letter at Appendix 1.	Sep-18	Current	No	
200618-8-a	20-Jun-18	Policy Development: Resource Allocation for Adults Eligible for Social Care Support	Council only	In the context of the eligibility criteria previously agreed by GCC for access to social care, to note GCHSCP's policy framework for the allocation of resources for Adults assessed as eligible to receive social care support.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-8-policy-development-resource-allocation-adults-eligible-social-care-support	To be managed within the overall budget allocated to GCHSCP	Apr-19	Previous	No	
200618-9-a	20-Jun-18	Policy Development: Transition from Overnight Sleepover Support to Alternative Support Arrangements	Council only	To note GCHSCP's policy direction for the transition from overnight sleepover support to alternative support arrangements	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-9-policy-development-transition-overnight-sleepover-support-alternative-support	To be managed within the overall budget allocated to GCHSCP	May-19	Current	No	
200618-10-a	20-Jun-18	Development of the City Centre Hub and Redesign of Out of Hours Services	Council only	Glasgow City Council is directed to progress the proposals outlined in this report	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-10-development-city-centre-hub-and-redesign-out-hours-services	External funding is as outlined in the report for 2018/19.	Jun-19	Current	No	
200618-11-a	20-Jun-18	Implementation of Carer (Scotland) Act 2016	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the proposals outlined in this report to support implementation of the Carers Act	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-11-implementation-carer-scotland-act-2016	Within the financial framework in place to support implementation of the Carers Act	Jun-19	Current	No	
200618-13-a	20-Jun-18	Outturn Report 2017-18	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.617m on behalf of the IJB as outlined in section 4 of the report.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-13-outturn-report-2017-18	As outlined in paragraph 2.5 of the report £120.8m for set aside and £19.617m in reserves carried forward.	Jun-19	Current	No	
200618-14-a	20-Jun-18	Unaudited Annual Accounts	Council only	Glasgow City Council is directed to carry forward reserves totalling £19.617m on behalf of the IJB as outlined in Item No 13. Outturn Report 2017/18.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-14-unaudited-annual-accounts	£19.617m in reserves carried forward.	Jun-19	Current	No	
190918-3-a	19-Sep-18	Mental Health 2 Ward (DBFM) Scheme	Health Board only	The Health Board is directed to approve and submit the Mental Health 2 x DBFM Full Business Case to the Scottish Capital Investment Group for approval to deliver the two new build mental health inpatient wards as part of a bundled programme of new build projects with build projects from two other Health & Social Care Partnerships. There are clear financial benefits to bringing all three projects together in a single procurement bundle. These include initial capital savings and project-life revenue savings.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-3-mental-health-2-ward-design-build-finance-and-maintain-dbfm-scheme	Mental Health revenue budget, re-investment of vacated accommodation contract.	Sep-19	Current	No	
190918-9-a	19-Sep-18	Primary Care Improvement Plan	Health Board only	Facilitate the recruitment of the new staff that are identified through implementation of the Primary Care Improvement Plan Provide the funding to support the implementation of the Primary Care Improvement Plan in accordance with the letter from the Scottish Government dated the 23 May 2018.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-9-primary-care-improvement-plan	Glasgow City IJB/HSCP has been allocated £5.529m. This is forecast to increase to £18.732m by 2021-22 for Glasgow City in line with the increase in the national figure.	Mar-19	Current	Yes	200618-6-a
190918-10-a	19-Sep-18	Speech and Language Therapy Review	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the recommendations of this report	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-10-findings-and-recommendations-review-speech-and-language-therapy-slt-adult	Within existing resources, as advised by the Chief Officer: Finance and Resources	Sep-19	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Link to IJB paper	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
190918-11-a	19-Sep-18	Glasgow Homeless Alliance Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for Alliance partners to work with the Council and IJB to deliver the Glasgow Alliance to End Homelessness.	https://glasgowcity.hsc.scot/publication/item-no-11-glasgow-homelessness-alliance-tender	£23million which will reduce throughout the lifetime of the contract period, subject to service redesign and efficiencies targets.	Sep-19	Current	No	
190918-12-a	19-Sep-18	Carer Support Services Tender	Council only	Glasgow City Council is directed to undertake the tender activity as outlined in this report	https://glasgowcity.hsc.scot/publication/item-no-12-carer-support-services-tender	All carer funding streams will be consolidated post 2018/19 through the tender financial framework. The full tender value will be circa £1.9m	Sep-19	Current	No	
190918-13-a	19-Sep-18	Intensive Outreach Family Support Service Tender	Council only	The IJB directs Glasgow City Council to issue a competitive tender for the provision of Intensive Outreach Family Support Services.	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2013%20-%20Intensive%20Outreach%20Family%20Support%20Service%20Tender.pdf	Total budget available is £3.75 million, £750,000 per annum for an initial 3-year period, with an option to extend for a further 1+1 years subject to satisfactory service review.	Sep-19	Current	No	
190918-14-a	19-Sep-18	Kinship Support Order	Council only	Glasgow City Council is directed to implement the recommendations of this report, specifically to increase the financial contribution towards a Kinship Order to £1,500 where the carer is not entitled to legal aid and meets the eligibility criteria	https://glasgowcity.hsc.scot/publication/item-no-14-kinship-support-and-financial-assumptions-relating-kinship-care-orders	Within existing resources, as advised by the Chief Officer: Finance and Resources.	Sep-19	Current	No	
190918-15-a	19-Sep-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	https://glasgowcity.hsc.scot/publication/item-no-15-glasgow-city-integration-joint-board-budget-monitoring-month-3-and-period-4	As outlined in Appendix 1 of the report.	Oct-18	Previous	Yes	210318-13-a
071118-6-a	07-Nov-18	Cordia Transfer Update	Council only	Glasgow City Council is directed to deliver Homecare and associated services, noting a 50% contribution to the 2018/19 forecasted overspend will be provided by the IJB, on the basis that Glasgow City Council provides the remaining 50% contribution. Glasgow City Council is directed to consider future funding requirements as part of the 2019/20 revenue budget exercise.	https://glasgowcity.hsc.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Cordia%20Transfer%20Update_1.pdf	The IJB delegates an additional £3.3m from reserves to support Homecare service delivery in 2018-19.	Apr-19	Current	No	
071118-7-a	07-Nov-18	Mental Health Strategy and Implementation	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	https://glasgowcity.hsc.scot/publication/item-no-7-mental-health-strategy-and-implementation-october-2018	As outlined in this report and appendix.	Oct-19	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Link to IJB paper	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
071118-8-a	07-Nov-18	Tender for Specialist Care Home Service to Support People with Learning Disability requiring Complex Care	Council only	Direct the Council to advertise the requirement for a 15 bed specialist care home to support people with learning disabilities requiring complex care, and provide an options paper back to the IJB once the procurement exercise is complete	https://glasgowcity.hscp.scot/publication/item-no-8-tender-specialist-care-home-service-support-people-learning-disabilities	The estimated annual recurring cost of this service is circa £2.7 million. This will be funded from Health Board Resource Transfer available for Long Stay Tier 4 patients, current budget provision for existing service users which will transfer with them, and new demand assumptions. This financial framework will require service users identified for the service to match these funding assumptions. Non recurring startup costs will require to be identified.	Oct-19	Current		
071118-9-a	07-Nov-18	Changes to Frail Elderly Continuing Care	Health Board only	Work in partnership with Glasgow City HSCP to deliver the proposed changes to the provision of continuing care and AWI as outlined in the paper.	https://glasgowcity.hscp.scot/publication/item-no-9-changes-frail-elderly-continuing-care-implementation-scottish-government	£4.1m has been identified for Glasgow City within the financial framework.	Oct-19	Current	No	
071118-10-a	07-Nov-18	Acquired Brain Injury Unit - Greenfield Park	Council only	Direct Glasgow City Council to progress appropriate contractual arrangements for a further 3 years.	https://glasgowcity.hscp.scot/publication/item-no-10-acquired-brain-injury-unit-greenfield-park	This financial commitment will be managed within existing budget resources for purchased care home provision.	Oct-19	Current	No	
071118-11-a	07-Nov-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1 and 2.	https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2011%20-%20Glasgow%20City%20IJB%20Budget%20Monitoring%20for%20Month%205%20Period%206-0.pdf	As outlined in Appendix 1 and 2 of the report.	Dec-18	Previous	Yes	190918-15-a
121218-6-a	12-Dec-18	Resource Allocation for Adults Eligible for Social Care Support: Updated Policy Framework	Council only	In the context of the eligibility criteria previously agreed by GCC for access to social care, the Council are directed to implement GCHSCP's revised policy framework for the allocation of resources for adults assessed as eligible to receive social care support.	https://glasgowcity.hscp.scot/publication/item-no-6-resource-allocation-adults-eligible-social-care-support-updated-policy	To be managed within the overall budget allocated to GCHSCP	Sep-19	Current	Yes	200618-8-a
121218-7-a	12-Dec-18	Primary Care Improvement Fund: Planned Expenditure 2018-19	Health Board only	To recruit the required staff and commission the required services.	https://glasgowcity.hscp.scot/publication/item-no-7-primary-care-improvement-fund-planned-expenditure-2018-19	Subject to the form of the Primary Care Improvement Fund allocated by Scottish Government to IJBs.	Jun-19	Current	No	
121218-8-a	12-Dec-18	Alcohol and Drug Partnership: Priorities for Additional Investment	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the plans outlined in this report.	https://glasgowcity.hscp.scot/publication/item-no-8-alcohol-and-drug-partnership-priorities-additional-investment	As outlined in the report	Oct-19	Current	No	
121218-9-a	12-Dec-18	Glasgow City HSCP Workforce Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to align future iterations of the Workforce Plan to the timescales of the HSCP Strategic Planning cycle and to progress the actions outlined in the Action Plan at Section 5 of the Workforce Plan.	https://glasgowcity.hscp.scot/publication/item-no-9-glasgow-city-hscp-workforce-plan	Existing care group budget allocations	Dec-19	Previous	Yes	210617-13-a

Reference no.	Date Made	Short Description	Direction to	Full Text	Link to IJB paper	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
121218-10-a	12-Dec-18	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-10-glasgow-city-integration-joint-board-budget-monitoring-month-7-period-8	As outlined in Appendix 1.	Feb-19	Previous	Yes	071118-11-a
060219-6-a	06-Feb-19	Update on the Award of the 2019 Social Work Framework Agreement for Selected Purchased Social Care Supports	Council only	Glasgow City Council is directed to implement the 2019 Framework and the prioritisation for the Central Review Team as prescribed in section 5 of this report. Glasgow City Council are further directed to allocate the funding outlined in section 4.1 of this report (£0.6m) to meet the identified costs of increasing the rates paid for care and support under the 2015 Framework rates to the minimum threshold rate set for the 2019 Framework.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-6-update-award-2019-social-work-framework-agreement-selected-purchased-social	£0.6m	Feb-20	Current	Yes	210318-11-a
060219-7-a	06-Feb-19	Glasgow Rapid Rehousing Transition Plan 2019/20 - 2023/24	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Rapid Rehousing Transition Plan that has been submitted to the Scottish Government following confirmation of approval of the Plan by the Scottish Government.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-7-glasgow-rapid-rehousing-transition-plan-201920-202324	Within existing resources	Feb-20	Current	No	
060219-8-a	06-Feb-19	Health and Social Care Integration 2018 - Audit Scotland	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to take forward the completion of the draft action plan, including any amendments made to it, as it relates to activity within the remit of the IJB/HSCP.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-7-glasgow-rapid-rehousing-transition-plan-201920-202324	Within existing resources	Feb-20	Current	No	
060219-9-a	06-Feb-19	Assisted Home Garden Maintenance	Council only	Glasgow City Council (through Land and Environmental Services) are directed to utilize non-recurring funding allocated by the IJB to continue to deliver the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020. Glasgow City Council (through Land and Environmental Services) are further directed to engage with the current recipients of the Assisted Home Garden Maintenance Service in order to assess impact and develop alternative options, by 1 October 2019, to mitigate any negative impact from the withdrawal of this service.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-9-assisted-home-garden-maintenance	£520,000 non-recurring funding has been allocated by the IJB to carry out the direction in relation to continuation of the Assisted Home Garden Maintenance Service for the first 6 months of the 2019/2020.	Oct-19	Current	Yes	200917-14-a
060219-10-a	06-Feb-19	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-10-glasgow-city-integration-joint-board-budget-monitoring-report-month-8-and	As outlined in Appendix 1	Mar-19	Previous	Yes	121218-10-a
270319-7-a	27-Mar-19	Consultation on Strategic Plan 2019-2022	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to publish and implement the Strategic Plan 2019-22 subject to the approval of the budget allocation outlined in the Medium Term Financial Outlook to be published in March 2019.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-7-consultation-strategic-plan-2019-2022	Within existing resources subject to approval of the Medium Term Financial Outlook to be published in March 2019.	Mar-20	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Link to IJB paper	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
270319-8-a	27-Mar-19	Medium Term Financial Outlook 2019-22	Both Council and Health Board	<p>The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes.</p> <p>Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2020 – 21 and 2021 – 22.</p>	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-8-medium-term-financial-outlook	Not relevant at this stage.	Mar-20	Current	No	
270319-9-a	27-Mar-19	IJB Financial Allocations and Budgets 2019-2020	Both Council and Health Board	<p>Glasgow City Council is directed to spend the delegated net budget of £433,074,600 in line with the Strategic Plan and the budget outlined within this report. Glasgow City Council is also directed to jointly develop a financially sustainable solution for both Homecare and Housing First by September 2019 with update reports to the IJB on 27 June 2019 and 18 September 2019.</p> <p>NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £805,007,000 in line with the Strategic Plan and the budget outlined within this report.</p>	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-9-integration-joint-board-financial-allocations-and-budgets-2019-2020	The budget delegated to NHS Greater Glasgow and Clyde is £805,007,000 and Glasgow City Council is £433,074,600 as per this report.	Apr-20	Current	No	
270319-10-a	27-Mar-19	The Introduction of Free Personal Care for Under 65s	Council only	Glasgow City Council is directed to utilise the £3.696 million allocated by the Scottish Government to support the implementation of Free Personal Care to Under 65's	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-10-introduction-free-personal-care-under-65s	The introduction of Free Personal Care has been allocated £3.696 million from Scottish Government.	Apr-20	Current	No	
270319-12-a	27-Mar-19	Scottish Living Wage Settlement	Council only	Council is directed to vary Glasgow Purchased Service contracts by an additional 2.3% for those Providers who have agreed to pay the living wage, and for Direct Payment recipients. Excluded from this award will be those services governed by national contracts, such as the National Care Home Contract (details are included in a separate report to the IJB) and Scotland Excel. Also excluded from this award will be services provided by the Purchased Services Framework 2019.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-12-scottish-living-wage-settlement-2019	The proposal to increase rates by 2.3% will cost an additional £3,700,000. Funds have been made available within the Scottish Government settlement for 2019/20.	Oct-19	Current	No	
270319-13-a	27-Mar-19	Glasgow City HSCP Workforce Plan	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to align future iterations of the Workforce Plan to the timescales of the HSCP Strategic Planning cycle and to progress the actions outlined at Section 3 of the Workforce Plan.	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-13-glasgow-city-hscp-workforce-plan-2019-2022	Within existing resources (taking into account additional investment committed by the Government to develop the mental health workforce over the next 5 years).	Mar-20	Current	Yes	121218-9-a
270319-14-a	27-Mar-19	Proof of Concept: Turning Point Scotland Transformational Change Proposal	Both Council and Health Board	<p>Glasgow City Council is directed to conclude negotiations with Turning Point Scotland in relation to modification of the existing Glasgow Drug Crisis Centre (GDCC) and Link-up (alcohol crisis intervention) services to deliver an integrated service from one location as a test of concept approach pending future formal procurement process</p> <p>Direct the Health Board to commence formal recruitment of Medical Officer.</p>	https://glasgowcity.hscpsc.scot.nhs.uk/publication/item-no-14-proof-of-concept-turning-point-scotland-transformational-change-proposal	GDCC - £1,634,986 (£842,464 Health Board resource transfer) Link Up - £926,327.69	Mar-20	Current	No	

Reference no.	Date Made	Short Description	Direction to	Full Text	Link to IJB paper	Budget	Review Date	Status	Does this supersede a previous Direction	Direction Ref
270319-15-a	27-Mar-19	GGC Review of Health and Social Care Out of Hours - Urgent Care Resource Hub Proposal	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to progress the options appraisal and further refinement of the proposed model for out of hours and urgent care in the community and to complete the development of proposals for approval by the IJB that comply with the recommendations of the Ritchie report.	https://glasgowcity.hscop.scot/publication/item-no-15-greater-glasgow-and-clyde-review-health-and-social-care-out-hours-urgent	Within existing resources	Mar-20	Current	Yes	091216-9-a
270319-16-a	27-Mar-19	Adult Services Transformational Change Programme: Integration of Learning Disability Services	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to carry out a 'test for change' within North East Glasgow's LD services to inform the future roll-out of integrated community learning disability teams across the city, including an effective mechanism for gathering service user and carer views on their experience of integrated services. Glasgow City Council and NHS Greater Glasgow and Clyde are further directed to carry out an option appraisal during 2019 to inform the viability of replacing GCHSCP's LD day centres at Riddrie and Carlton with new build accommodation and, on completion, present recommendations back to the IJB.	https://glasgowcity.hscop.scot/publication/item-no-16-adult-services-transformational-change-programme-2018-21-progress-report	Within existing resources	Mar-20	Current	No	
270319-17-a	27-Mar-19	Care Services Contingency Planning - Equal Pay	Council only	Glasgow City Council are directed to urgently progress the recruitment of c400 care at home staff as set out in 3.3 above, and to ensure that Council employees and resources are appropriately supported within the HSCP to further develop the Equal Pay Contingency Plan of the HSCP.	https://glasgowcity.hscop.scot/publication/item-no-17-care-services-contingency-planning-equal-pay	Within existing resources	Mar-20	Current	No	
270319-18-a	27-Mar-19	Budget Monitoring Report	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2016-19, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	https://glasgowcity.hscop.scot/publication/item-no-18-glasgow-city-integration-joint-board-budget-monitoring-report-month-10-and	As outlined in Appendix 1.	May-19	Current	Yes	060219-10-a
080519-7-a	08-May-19	Primary Care Improvement Plan (PCIP2) - Progress in 2018/19 and Plan for 2019/20	Health Board only	To streamline and facilitate the process of recruitment of staff.	https://glasgowcity.hscop.scot/publication/item-no-7-primary-care-improvement-plan-pcip2-progress-2018-19-and-plans-2019-20	Budget allocation to carry out direction as indicated in Appendix 3 of report.	Sept/Oct-19	Current	No	
080519-8-a	08-May-19	IJB Property Strategy 2019-22	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to work collaboratively with Glasgow City HSCO and other key partners to deliver the Property Strategy 2019 – 2022.	https://glasgowcity.hscop.scot/publication/item-no-8-integration-joint-board-property-strategy-2019-2022	Revenue budget as advised by the Chief Officer: Finance and Resources, Capital budgets in line with the capital planning arrangements of the Council and Health Board respectively.	May-20	Current	Yes	081117-10-a
080519-9-a	08-May-19	National Care Home Contract Settlement 2019/20	Council only	From 8 April 2019 implement the 3.65% uplift rate to nursing care and 3.40% uplift to residential care, the rates attached at appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	https://glasgowcity.hscop.scot/publication/item-no-9-national-care-home-contract-settlement-201920	4.1 The cost of the uplift of £2.608m will be funded by the additional monies provided to integration authorities in 2019/20 for social care.	Mar-20	Current	No	
080519-10-a	08-May-19	Homelessness Service Savings 2019-20	Council only	IJB directs Glasgow City Council to fully implement the Homelessness Savings Plan as outlined in this report by 1st October 2019.	https://glasgowcity.hscop.scot/publication/item-no-10-homelessness-service-savings-2019-20	Delivery of the direction is within existing resources.	Oct-19	Current	No	