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Item No: 1

Meeting Date: Wednesday 23rd September 2026

Glasgow City Integration Joint Board

Report By: Craig Cowan, Head of Business Development / Standards Officer

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Glasgow City Integration Joint Board Membership

Purpose of Report:

To provide an update on a change to the Lead NHS role on Glasgow City Integration Joint Board (GCIJB), effective from 1 September 2026, which has resulted in a change to the GCIJB Vice Chair; and to seek approval for the appointment of a new Chair of the IJB Finance, Audit and Scrutiny Committee (FASC).

Background/Engagement:

The NHS Greater Glasgow and Clyde (GG&C) Board Meeting of 27 August 2026 agreed a change to the Lead NHS member on Glasgow City IJB. This change has resulted in a change to the Vice Chair of the IJB and the requirement to replace the Chair of the IJB Finance, Audit and Scrutiny Committee.

Governance Route:

The matters contained within this paper have been previously considered by the following group(s) as part of its development.

- HSCP Senior Management Team ☐
Council Corporate Management Team ☐
Health Board Corporate Management Team ☐
Council Committee ☐
Update requested by IJB ☐
Other ☐
Not Applicable ☒

Recommendations:

The Integration Joint Board is asked to:
a) Note the change to the Lead NHS Member on Glasgow City IJB, effective from 1 September 2026, outlined at paragraph 3.1;

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	b) Note the change to the GCIJB Vice Chair as a result; c) Approve the appointment of the Chair of the IJB Finance, Audit and Scrutiny Committee, outlined at paragraph 4.2; and d) Note the update in relation to the extension of voting rights for IJB Members.
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Relevance to Integration Joint Board Strategic Plan:

Relates to matters of governance.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome(s):	None. Relates to matters of governance.
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Personnel:	None. Relates to matters of governance.
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Carers:	None.
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Provider Organisations:	None.
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Equalities:	None.
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Fairer Scotland Compliance:	None.
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Financial:	None.
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Legal:	None.
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Economic Impact:	None.
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Sustainability:	None.
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Sustainable Procurement and Article 19:	None.
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Risk Implications:	Failure to ensure appropriate Member representation on the IJB and its Committees would place the IJB in breach of its statutory duties and Standing Orders and risk the IJB not being able to conduct its business.
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Implications for Glasgow City Council:	None.
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Implications for NHS Greater Glasgow & Clyde:	None.
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Direction Required to Council, Health Board or Both	
Direction to:	
1. No Direction Required	☒
2. Glasgow City Council	☐
3. NHS Greater Glasgow & Clyde	☐
4. Glasgow City Council and NHS Greater Glasgow & Clyde	☐

1. Purpose

- 1.1 To provide an update on a change to the Lead NHS role on Glasgow City Integration Joint Board (GCIJB), effective from 1 September 2026, which has resulted in a change to the GCIJB Vice Chair; and to seek approval for the appointment of a new Chair of the IJB Finance, Audit and Scrutiny Committee.

2. Background

- 2.1 The NHS Greater Glasgow and Clyde (GG&C) Board Meeting of 27 August 2026 agreed a change to the Lead NHS member on Glasgow City IJB. This change has resulted in a change to the Vice Chair of GCIJB.
- 2.2 As a result of the change to the NHS Lead role and Vice Chair of the IJB, this necessitates the requirement to replace the Chair of the IJB Finance, Audit and Scrutiny Committee (FASC). As per the Terms of Reference for IJB FASC, the Chair and Vice Chair must be a Non-Executive Member of the Board or Councillor who is not Chair or Vice Chair of the IJB.

3. IJB Appointments for Noting

- 3.1 The NHS GG&C Board, on 27 August 2026, confirmed that Paul Ryan will be replaced as NHS Lead on Glasgow City IJB by Graham Haddock, effective from 1 September 2026. This change has resulted in Graham Haddock taking over the role of Vice Chair on GCIJB.
- 3.2 Paul Ryan will remain on GCIJB as an NHS Non-Executive Member (Health Board voting member).

4. IJB Committee Appointments for Approval

- 4.1 In line with Regulations and the IJB's own Standing Orders, appointments to Committees of the IJB are a matter for the IJB itself.
- 4.2 The IJB is asked to approve the appointment of Martin Cawley as Chair of the IJB Finance, Audit and Scrutiny Committee, replacing Graham Haddock for the remainder of the Health Board Members Chairing term. The Chair and Vice Chair alternate every two years.
- 4.3 Graham Haddock will remain a member of IJB FASC as an NHS Non-Executive Member (Health Board voting member).

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5. Update on Extension of IJB Voting Rights

- 5.1 Members have received updates throughout the year on implementation of the Scottish Government's Statutory Instrument to amend the Public Bodies (Joint Working) (Scotland) Act 2014 to extend IJB voting rights to service user, unpaid carer and third sector representatives.
- 5.2 The update paper in [June 2026](#) provided an update on arrangements for implementing this change as of September 2026. Members were advised that voting rights are automatically conferred on the five non-voting stakeholder representatives on the IJB representing users of services (two), carers (two) and the third sector (one). Following discussion of options in relation to how this would be implemented the decision was taken that all five stakeholder members in scope attend as voting members, increasing the voting membership to 21, with the quorum for the IJB increased to 11.
- 5.3 Members were also advised that officers would liaise with all new voting Members in advance of this meeting to discuss this further, consider any updates to the guidance provided by the Scottish Government short life working group and consider any support needs new voting Members may have. Officers would also consider and discuss the longer term implementation of the new guidance, including consideration of; how many representatives should be appointed to the IJB for each stakeholder group; recruitment/election processes; support arrangements required to be in place for lived experience voting members; substitute arrangements; and any required updates to the remuneration policy approved by the IJB.
- 5.4 Initial discussions have taken place with all new voting Members and are ongoing. It is the intention of officers to bring proposals for discussion to a development session before the end of the year and thereafter to bring recommendations to the IJB for consideration and approval.

6. Recommendations

- 6.1 The Integration Joint Board is asked to:
- a) Note the change to the Lead NHS Member on Glasgow City IJB, effective from 1 September 2026, outlined at paragraph 3.1;
 - b) Note the change to the GCIJB Vice Chair as a result;
 - c) Approve the appointment of the Chair of the IJB Finance, Audit and Scrutiny Committee, outlined at paragraph 4.2; and
 - d) Note the update in relation to the extension of voting rights for IJB Members.