

## Glasgow City Integration Joint Board

IJB(M)2024-01

Minutes of a virtual meeting held at 9.30am on Wednesday 24<sup>th</sup> January 2024

**Present:**

**Voting Members**

Cllr Allan Casey	Councillor, Glasgow City Council
Alan Cowan	NHSGG&C Board Member (until 11am)
Cllr Chris Cunningham	Councillor, Glasgow City Council (Vice Chair)
Cllr Audrey Dempsey	Councillor, Glasgow City Council
Diane Foy	NHSGG&C Board Member (substitute for Graham Haddock)
David Gould	NHSGG&C Board Member
Bailie Norman MacLeod	Councillor, Glasgow City Council
John Matthews	NHSGG&C Board Member
Cllr Elaine McDougall	Councillor, Glasgow City Council
Cllr Jon Molyneux	Councillor, Glasgow City Council
Anne Marie Monaghan	NHSGG&C Board Member
Cllr Cecilia O'Lone	Councillor, Glasgow City Council
Cllr Lana Reid-McConnell	Councillor, Glasgow City Council
Francis Shennan	NHSGG&C Board Member
Rona Sweeney	NHSGG&C Board Member (Chair)
Charles Vincent	NHSGG&C Board Member

**Non-Voting Members**

Fred Beckett	Carers Representative
Mike Burns	Assistant Chief Officer, Children's Services (substitute for Jacqueline Kerr)
Gary Dover	Assistant Chief Officer, Primary Care & Early Intervention
Allison Eccles	Head of Business Development / Standards Officer
Dr Julia Egan	Chief Nurse
Margaret Hogg	Assistant Chief Officer, Finance (substitute for Sharon Wearing)
Mary MacPherson	Social Care Users Representative
Dr Graeme Marshall	Clinical Director, North East Locality (substitute for Dr John O'Dowd)
Margaret McCarthy	Staff Side Representative (NHS GG&C)
David Reilly	Independent Sector Representative
Chris Sermanni	Trade Union Representative (GCC)
Jennifer Sheddan	Head of Housing, Neighbourhoods, Regeneration & Sustainability, GCC
Sharon Wearing	Chief Officer, Finance and Resources (substitute for Susanne Millar)

**In Attendance:**

Emilia Crighton	Director of Public Health, NHS GG&C
Kelda Gaffney	Head of Adult Services, Specialist Mental Health Services & Alcohol and Drug Recovery Services
Julie Kirkland	Senior Officer (Governance Support)
Claire Maclachlan	Governance Support Officer – Minutes
Rachel MacKay	Commissioning Development Manager
Fiona Moss	Head of Health Improvement and Equalities
Saket Priyadarshi	Associate Medical Director and Senior Medical Officer Glasgow Alcohol and Drug Recovery Services

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**Apologies:**

John Ferguson MBE  
Graham Haddock  
Jacqueline Kerr

Health Care Users Representative  
NHS GG&C Board Member  
Assistant Chief Officer, Adult Services / Interim Chief  
Social Work Officer  
Chief Officer  
Clinical Director

**Actions**

**1. Declarations of Interest**

There were no declarations of interest raised.

**2. Apologies for Absence**

Apologies for absence were noted as above.

**3. Minutes**

The minutes of 29<sup>th</sup> November 2023 were approved as an accurate record.

**4. Matters Arising**

There were no matters arising.

**5. Integration Joint Board Rolling Action List**

Allison Eccles advised that there are no open actions on the IJB Rolling Action List.

**6. Chief Officer Update**

Sharon Wearing provided the following update.

Delayed Discharges – the current position, as at 23-01-24, is 157 people delayed in hospital. Of those, 83 were over 65s, 20 were under 65s and 54 are Adults with Incapacity (AWI).

In the past week there have been 188 referrals to Care at Home Service which included 57 referrals alone on Monday of this week. 45% are completely new referrals, which is an 8% increase on the same time last year. There have been 30 complex discharges placed in care homes in the last week. There has also been an impact by the high number of wards that are closed due to Covid 19 or norovirus which stops assessments being complete.

Daily meetings are continuing with Officers and Acute colleagues supporting the pressure points in the hospitals.

Homelessness and Asylum – the current position, as at 23-01-24, is 1316 applications for homelessness which is an increase of 225 from 1091 on 16-01-24.

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Numbers in Accommodation:

- Temporary Accommodation – 3622 of which 1005 are refugees.
- Bed & Breakfast / Hotels – 1235 from 1158, an increase of 77.

Within Asylum there have been 56 new referrals (88 people).

Discussions are continuing with Glasgow City Council in relation to funding for Asylum Seekers.

Members asked if the figures presented today could be circulated and suggested that it would be useful to see a rolling set of numbers to view the trends in relation to Delayed Discharges and Homelessness. Officers agreed to circulate today's figures and consider the best format to present the figures going forward.

Officers

Officers advised that figures are impacted by the number of referrals coming in and Members questioned if there is enough capacity in the system to respond to those referrals, particularly in relation to home care, and what contingencies are in place when this is not possible. Officers advised that although the figures are increasing and this brings challenges, staff are still able to manage this and deliver a same day care at home service following discharge from hospital. Contingency measures include moving staff to other areas in the city where there are pressure points.

**7. Glasgow City IJB Budget Monitoring Report for Month 8 and Period 9 2023-24**

Margaret Hogg presented a report outlining the financial position of the Glasgow City Integration Joint Board as at 17<sup>th</sup> November 2023 for Council and 30<sup>th</sup> November 2023 for Health and highlights any areas of budget pressures and actions to mitigate these pressures.

Officers advised that there is an overspend of £12.194m.

Members highlighted the forecasted reserves projected at £2.6m, noting this is significant to where the reserves have been in the past. Officers advised that this will be challenging going forward. Another challenge is the impact from Asylum and Homelessness.

**The Integration Joint Board:**

- a) **Noted content of this report;**
- b) **Approved the budget changes noted in section 3;**
- c) **Noted the update on the outturn in section 6; and**
- d) **Noted the summary of current Directions (Appendix 2).**

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**8. Update on the Implementation of a Safer Drug Consumption Facility**

Kelda Gaffney presented a report updating on the progress of the implementation of a Safer Drug Consumption Facility (SDCF) in Glasgow City, as approved at the IJB in September 2023. The paper outlines governance arrangements and provides updates from a range of workstreams reporting to the SDCF Implementation Board. The paper seeks approval to approach the Lord Advocate for the formal Statement of Prosecution Policy, to support full implementation of the SDCF.

A video was presented to Members which is available on the SDCF page on the Glasgow City HSCP [website](#).

Members thanked Officers for the video, noting its powerful impact.

In relation to the engagement within the community, Members questioned if more sessions are planned. Officers confirmed that the community drop-in sessions have been successful and there will be further sessions arranged in March 2024 to continue to provide communities with the opportunity to engage.

Members questioned how Officers are managing concerns from those in the community who are not in support of the facility. Officers advised that providing accurate information is important and the drop-in sessions have been successful in alleviating some of the concerns. Feedback is being themed, and Officers are looking at how to respond and mitigate concerns in a multi-agency way. Active community members will be invited to attend the facility at Hunter Street.

Officers advised that phase 2 of the engagement plan will be presented to the IJB Public Engagement Committee in February 2024. There will also be a commitment to engage post implementation to ensure any concerns are responded to as soon as they arise. It was noted that there have been very positive and supportive responses from the local community, businesses, families with lived and living experience and wider ADP stakeholders.

Members noted the proposals are unique and designed for Glasgow and questioned if there has been interest in the SDCF in areas beyond Glasgow. Officers advised that there has been a lot of interest in other areas in Scotland and beyond. Visits will be offered to interested parties once the centre is up and running. The evaluation report will be key and once complete will be a publicly available document.

**The Integration Joint Board:**

- a) Noted the contents of the report; and**
- b) Approved the approach to the Lord Advocate to seek the Statement of Prosecution Policy, subject to favourable King's Counsel opinion.**

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**9. Glasgow City Alcohol and Drug Partnership Strategy Refresh 2023- 2026**

Kelda Gaffney presented a report advising of and seeking approval for the Glasgow City Alcohol and Drug Partnership's (ADP) strategy refresh covering the period 2023-2026.

Members questioned if there has been an increase in synthetic opioid use in the city. Officers advised that synthetic opioids haven't emerged in Scotland in a significant way. Public Health are keeping it under surveillance and there is an Intelligence Hub in partnership with Police Scotland where it will continue to be monitored.

**The Integration Joint Board:**

- a) Approved the Glasgow City Alcohol and Drug Partnership Strategy Refresh 2023-2026.**

**10. Glasgow City IJB Grants Policy**

Margaret Hogg presented a report seeking approval for an IJB Grants Policy. This policy will apply to all grant funding which is awarded by functions delegated to Glasgow City Integration Joint Board and delivered by the Health and Social Care Partnership. It will apply to both Council and Health Board functions which fall within this definition.

Officers confirmed that the policy won't apply retrospectively to existing arrangements but will be for new programmes going forward.

Members questioned if there have been discussions with the Council in relation to changing the scheme of delegation. Officers advised that once the policy is approved today, they will approach the Council. Officers clarified that responsibilities around governance and risk would sit with the HSCP, however the Council would have a shared role if the scheme of delegation is not changed.

**The Integration Joint Board:**

- a) Approved the IJB Grants Policy;**
- b) Noted the guidance which has been developed to support delivery of the policy; and**
- c) Noted that a request will be made to Glasgow City Council to change the Glasgow City Council Scheme of Delegation to reflect the role of the IJB as approver of grants programmes for Council's Social Work Services and remove the need for Council committee approval.**

**11. Market Facilitation Plan**

Rachel MacKay presented a report advising of the development of Glasgow's first Market Facilitation Plan (MFP) and to request approval of the publication of the document at Appendix 1 of the report.

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**The Integration Joint Board:**

- a) **Noted the contents of the report;**
- b) **Noted the development of Glasgow's first Market Facilitation Plan; and**
- c) **Approved the publication of the Market Facilitation Plan for 2024-26**

**12. IJB Meetings**

Allison Eccles presented a report to consider and make a decision on progressing a return to face-to-face meetings of the Integration Joint Board and its Committees.

There was a discussion in relation to the options provided within the report and the consensus was that a hybrid model should be explored for Glasgow City IJB, Committees and Development Sessions.

It was agreed that Officers will develop guidance as well as testing of the technology prior to the first hybrid meeting taking place. It was also agreed that if the technology fails on the day, the meetings will revert to Microsoft Teams, and this will to be included in the guidance. Timings on when the hybrid meetings will commence will be agreed via the Chair and Vice Chair.

Officers

**The Integration Joint Board:**

- a) **Agreed on the option to move the Glasgow City IJB, Committees and Development Sessions to a hybrid model.**

**13. Health Beyond the Pandemic within Glasgow**

Fiona Moss delivered a presentation on Health Beyond the Pandemic in Glasgow. The presentation is available on the Glasgow City HSCP [website](#). The report notes the launch the findings of the 2023 Adult Health and Well-being Survey for Glasgow City and briefly describe some of the wider changes in health status since the pandemic to inform considerations of the public health priorities for the IJB and HSCP services.

Members questioned how the findings are feeding into the new City Development Plan. Officers advised that there is a joint working group with planners from the Council to try to influence thinking around new regeneration and the impact on the health and social care infrastructure to ensure the 20-minute neighbourhood approach is adopted. The HSCP are also part of the strategic planning groups that address wellbeing in the city.

The Health Needs Assessment of the LGBT+ community was highlighted by Members and clarity was sought on how this is being tracked going forward. Officers advised that there is a working group who are looking at how to progress the recommendations and how to support the LGBT+ Community.

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Members highlighted some positive aspects from the pandemic including the advantages that technology has brought.

Emilia Crighton, Director of Public Health at NHS GG&C, thanked Members of the IJB for the discussion and advised that dialogue will continue to ensure planning in the city meets neighbourhood standards for health and social care needs. Work is also ongoing with the Scottish Government on a population health plan.

**The Integration Joint Board:**

- a) **Acknowledged the health and well-being position of our population;**
- b) **Noted the publication of the City Adult Health and Well-being Survey (2023) and wide use of this data set amongst staff, partner agencies and academia; and**
- c) **Noted that HSCP service areas will take the analysis from public health into planning forums and health improvement will share information with partnerships and communities across Glasgow.**

**14. Glasgow Local Child Poverty Action Report (LCPAR) 2022/23**

Fiona Moss presented a report on the most recent Glasgow Local Child Poverty Action Report (LCPAR) and the GCHSCP contribution to this.

**The Integration Joint Board:**

- a) **Noted the requirement to publish an annual (LCPAR) and support the work described for 2022/23;**
- b) **Noted the continued work, across GCHSCP services to mitigate and prevent child poverty; and**
- c) **Noted the HSCP's contribution to both the Child Poverty Pathfinder.**

**15. National Care Service Update**

Allison Eccles presented a report providing an update on the current position of the Scottish Government's National Care Service (Scotland) Bill.

The IJB were updated on revised timescales. At this stage there is still a lot of detail missing and a lack of clarity about how the Bill will progress. Officers agreed to provide further analysis/briefings as more details emerge, including the possible impact on the HSCP and IJB.

**The Integration Joint Board:**

- a) **Noted the contents of the report.**

**16. IJB Committees – Update from Chair of Finance, Audit and Scrutiny Committee (meeting of 13<sup>th</sup> December 2023)**

Cllr Cecilia O'Lone provided an update from the Finance, Audit and Scrutiny Committee (FASC) on 13<sup>th</sup> December 2023. The draft minute was noted.

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**17. Glasgow City IJB – Future Agenda Items**

Agenda items for future meetings of the IJB were noted.

**18. Next Meeting**

The next meeting will be held at 9.30am on Wednesday 20<sup>th</sup> March 2024.

**19. Community Link Worker Programme 2024/25: Additional Scottish Government Funding**

The report updates on the offer of additional Scottish Government funding for the Community Links Worker Programme from 2024/25.

**The Integration Joint Board:**

- a) **Noted the approval by the Chief Officer and Chief Officer Finance and Resources under delegated authority, on the ground of urgency, to accept the Scottish Government’s offer of additional funding for the CLW programme as outlined in section 2 of this report; and**
- b) **Noted the approval was undertaken in consultation with the IJB Chair and Vice Chair.**

**20. Scottish Government Mental Health Services for Children and Young People – 2022/23 Carry Forward**

The report updates on the progress with the Community Mental Health funding for 2023/34.

**The Integration Joint Board:**

- a) **Noted the approval by the Chief Officer and Chief Officer Finance and Resources under delegated authority of the plans for the underspend, on the ground of urgency: and**
- b) **Noted the approval was undertaken in consultation with the IJB Chair and Vice Chair.**