Item No 4

NOT YET APPROVED AS A CORRECT RECORD

Glasgow City Integration Joint Board

IJB(M)2026-04

Minutes of a hybrid meeting held at 9.30am on Wednesday 24th June 2026

Present:		
Voting Members	Cllr Allan Casey	Councillor, Glasgow City Council
	Martin Cawley	NHSGG&C Board Member
	Cath Cooney	NHSGG&C Board Member (substitute for David Gould)
	Cllr Chris Cunningham	Councillor, Glasgow City Council (Chair)
	Graham Haddock OBE	NHSGG&C Board Member
	Jamie Kinlochan BEM	NHSGG&C Board Member
	Bailie Norman MacLeod	Councillor, Glasgow City Council
	Cllr Elaine McDougall	Councillor, Glasgow City Council
	Ketki Miles	NHSGG&C Board Member
	Cllr Jon Molyneux	Councillor, Glasgow City Council
	Bailie Hanif Raja	Councillor, Glasgow City Council
	Cllr Davena Rankin	Councillor, Glasgow City Council
	Cllr Lana Reid-McConnell	Councillor, Glasgow City Council
	Paul Ryan	NHSGG&C Board Member (Vice Chair)
	Karen Turner	NHSGG&C Board Member
Non-Voting Members	Sheena Arthur	Third Sector Representative (substitute for Fi Grimmond)
	Duncan Black	Depute Chief Officer, Finance and Resources
	Craig Cowan	Head of Business Development / Standards Officer
	Lorraine Cribbin	Interim Chief Nurse
	Stephen Fitzpatrick	Depute Chief Officer, Strategy, Innovation & Best Value
	Lynsey Smith	Assistant Chief Officer, Operations & Governance (substitute for Kelda Gaffney)
	Elspeth Gracey	Service User Representative
	Stuart Graham	Trade Union Representative (GCC)
	Dr Richard Groden	Clinical Director
	Michael McNamara	Service User Representative
	Davy Milligan	Carers Representative
	David Reilly	Independent Sector Representative
	Jennifer Sheddan	Head of Housing, Neighbourhoods, Regeneration & Sustainability (GCC)
	Pat Togher	Chief Officer
In Attendance:	Amanda Clarke	Assistant Chief Officer, Finance
	Ann Forsyth	Primary Care Programme Manager
	Dominique Harvey	Head of Planning and Strategy, Children's Services & North-East
	Julie Kirkland	Senior Officer (Governance Support)
	Claire Maclachlan	Governance Support Officer – Minutes
	Liz Simpson	Head of Children's Services, Residential, Families for Children & Continuing Care & Aftercare
	Caroline Sinclair	Assistant Chief Officer, Older People & Primary Care
	Kate Tobin	Planning and Performance Manager
Apologies:	Kelda Gaffney	Depute Chief Officer, Operations & Governance / Chief Social Work Officer
	David Gould	NHSGG&C Board Member
	Fi Grimmond	Third Sector Representative

Clare Harrow	Acute Services Representative (NHSGGC)
Lesley McDonald	NHSGG&C Board Member

Actions

1. Declarations of Interest

There were no declarations of interest.

2. Apologies for Absence

Apologies for absence were noted as above.

3. Minutes

The minutes of 13th May 2026 were approved as an accurate record.

4. Matters Arising

There were no matters arising.

5. Integration Joint Board Rolling Action List

Craig Cowan presented the Rolling Action List advising of the following.

Action Ref No. 86 – Officers to provide an update on the wider costs of people with refugee status. Officers updated that the information is being collated and will be circulated when available.

Action Ref No. 89 – Members requested a deep-dive analysis of sickness absence be undertaken to understand the position in the context of the savings programme. Officers updated that this was discussed at the IJB Development Session on 17th June 2026. This action is now closed.

Action Ref No. 90 – Clarification to be sought on the commitment from the Scottish Government to abolish social care charging. Officers updated that the letter was sent to Minister for Health and Care on 17th June 2026. This action is now closed.

Action Ref No. 91 – Motion: Chair to write to the Health Secretary outlining the strength of the IJB's concerns regarding failure of funding to keep pace with demand. Officers updated that the letter was sent to Minister for Health and Care on 17th June 2026. This action is now closed.

Action Ref No. 92 – Motion: Depute Chief Officer, Finance and Resources, to engage with the Council and Health Board to develop a new financial framework for the IJB. Officers updated that the Depute Chief Officer, Finance and Resources has regular financial planning and monitoring meetings with both partners. There was a recent meeting with the Executive Director of Finance at GCC on 29th May, and a meeting is due to be scheduled for Q2 with the Health Board Director of Finance. These discussions include the approach to financial forecasting and allocation of funding. The financial allocations of the Health Board and GCC, excluding specific ring fenced allocations by the Scottish Government, are the determination of those partner bodies. However, Senior Officers will work closely together to ensure alignment on key assumptions and accurate forecasting of funding. It was also noted that the Medium Term Financial Outlook is anticipating a flat cash scenario for GCC funding. This action is now closed.

Action Ref No. 94 – Officers to provide a report to a future meeting outlining the overall picture of rough sleeping. Officers updated that this has been added to the IJB Forward Planner and a report will be presented in November 2026.

Action Ref No. 95 – Rapid Rehousing Transition Plan 2026-27 Spending Proposals – Officers to circulate link to Equality Impact Assessment (EQIA). Officers confirmed that the EQIA is being updated and will be circulated when available.

6. Chief Officer Update

Pat Togher provided the Chief Officer Update, which is available on the HSCP website.

The Chief Officer highlighted that following the publication of the Family C Learning Review on 20th May 2026, agencies will ensure that a comprehensive improvement plan is developed that incorporates the findings of the review and the strategies for improvement. The process for developing the plan will be led by an established Executive Oversight Board chaired by the HSCP Chief Officer with all the relevant agencies in attendance. The final draft plan will be subject to Child Protection Committee (CPC) and Chief Officers Group oversight arrangements, in keeping with national guidance. All agencies involved in this work have accepted the findings of the review and are committed to the learning process ensuring the necessary improvements are being made and implementation is evidenced. The priority remains the support to the children involved and this will remain the key focus for as long as necessary.

Members sought clarification on how the forthcoming improvement plan will address local improvements in partnership between Education, Health, and Social Work, particularly given the range of inter-agency connections. The Chief Officer advised that while the Learning Review outlines a number of local improvement strategies, the detailed improvement plan is still in development. All agencies are engaged through the Executive Oversight Board, and planning will reflect the full findings of the review. Immediate actions have included a meeting between the Chief Social Work Officer (CSWO) and the independent reviewer, a detailed review of CPC minutes, enhancement of practice audit resources, and revisions to the executive structure to strengthen public protection and ensure independence across services. All of these elements will inform the improvement plan and will be reported to the IJB in due course.

Members sought assurance that appropriate support is in place for the staff involved in the case, with particular regard to their wellbeing and the potential impact of the process. The Chief Officer confirmed that all staff involved are being supported, recognising the significant emotional impact and potential trauma associated with such reviews. Additional psychological support has been made available where required, and services remain highly vigilant in ensuring staff wellbeing. The learning from this will be taken forward to further strengthen support arrangements across all involved services.

In response to the update provided on Homelessness, Councillor Jon Molyneux noted that the Home Office is progressing with the retendering of asylum accommodation and housing contracts and queried whether Glasgow City HSCP is engaged with the Home Office on this work particularly in light of wider pressures relating to Leave To Remain. The Chief Officer advised that he was not currently familiar with the tender detail and had not been involved in any related engagement. It was agreed that Cllr Molyneux would share the information with the Chief Officer outwith the meeting.

7. Glasgow City Health and Social Care Partnership Unscheduled Care Delivery Plan 2026-2027

Caroline Sinclair presented a report setting out Glasgow City Health and Social Care Partnership's (GCHSCP) proposed Unscheduled Care Delivery Plan for 2026-2027 and seeking approval for the associated investment.

NHSGGC has advised GCHSCP that £5,628,007 is available for delivery of the GCHSCP Unscheduled Care Delivery Plan for 2026-2027. A further £1,000,000 is available to deliver on new test of change and projects that are assessed as likely to relieve pressures specifically at the front door of the Glasgow Royal Infirmary (GRI).

Members welcomed the report and sought clarification on whether performance will be measured in reaching the targets. Officers advised that delivery of funded initiatives is monitored through the established Unscheduled Care Monitoring Group who report on delivery of all projects to the Health Board and the delivery on targets is set out within the plan.

An update was requested by Members on proposals for the remaining Glasgow Royal Infirmary (GRI) funding allocation and when this will be brought to the IJB. Officers advised that a report is expected to be presented to the IJB in September 2026. The Health Board has confirmed a degree of flexibility in the use of funding, including the potential to carry forward allocations where required, with regular performance monitoring and quarterly oversight arrangements in place.

Members noted that the funding is non-recurring and sought assurance on how associated recruitment and retention challenges would be managed. Officers advised that lessons had been learned from previous funding allocations and proposals had been developed with sustainability and deliverability in mind, including careful consideration of recruitment options. In relation to the GRI project, Officers noted that the focus is on improving access to and coordination of existing community services and pathways. Financial sustainability considerations remain integral to planning should the funding not continue beyond the current allocation period.

Members highlighted the value of developing measures within the improvement matrix to demonstrate impact and support the case for recurring funding, as well as the importance of ensuring Emergency Department (ED) staff are fully engaged with the GRI project. Officers agreed to consider the suggested enhancements to the performance matrix and confirmed that ED colleagues had been involved in the design of the GRI project. Ongoing engagement and communication with GRI staff and the wider ED Consultants Group would continue to support awareness and coordinated delivery of the plan.

The Carers Representative sought assurance that carers were being engaged as part of support arrangements for individuals who are repeat attenders to the Emergency Department. Officers advised that carers are considered within a whole-person-centred approach and referrals can be made to Carer Centres where appropriate. Officers confirmed they would be happy discuss further offline if required.

The Integration Joint Board:

a) **Approved the GCHSCP Unscheduled Care Delivery Plan 2026-2027 (Appendix 1), to be delivered using the funding of £5,628,007 and £1 million specific to the Glasgow Royal Infirmary focused objectives, outlined in Appendix 2 to the report; and**
b) **Noted that performance reporting will be regularly undertaken within the service and will be reported quarterly to NHSGGC and, as and when required, to the Integration Joint Board.**

8. Delivery of the Primary Care Improvement Plan (PCIP) 2025-26

Ann Forsyth presented a report updating on delivery of the Primary Care Improvement Plan (PCIP) programme for 2025-26, based on Scottish Government PCIP 9 Tracker return, and seeking approval for direction in 2026-27.

Officers highlighted the risk and challenges around non-recurring funding for planning services. In the absence of clarity on future national funding arrangements, 2026-27 will require early planning to manage potential financial risk and service impact from 2027-28.

Members expressed concern regarding the ability to deliver on PCIP and in particular the future sustainability of the Community Link Worker (CLW) programme and the implications of potential reductions in provision. Officers advised that a small uplift had been provided to support continued delivery; however, ongoing uncertainty remains around future Scottish Government funding and no timescales have been confirmed for longer-term funding arrangements. Members sought assurance that all available opportunities to influence national decision-making were being pursued and emphasised the importance of securing greater certainty for the CLW programme. Officers acknowledged these concerns, confirmed that representations would continue to be made through appropriate channels, and the Chair agreed that further correspondence would be pursued to highlight the importance of the programme and the need for sustainable long-term funding. Chair

The ongoing dependency on national funding and reviews was noted and Members sought clarification on the HSCP's strategic approach to the future development of primary care, including the role of digital solutions and chronic disease management. Officers advised that digital transformation remains a key priority, although progress in some areas is dependent on national programmes and funding streams. It was noted that chronic disease management continues to present challenges due to capacity and resource pressures, with ongoing discussions taking place with GP practices regarding service delivery. The Chief Officer acknowledged the importance of the issue and advised that further consideration would be given to articulating the HSCP's longer-term strategic approach, including how resources can be targeted through the STEP Forward programme to achieve best value and support the sustainability of services. The Clinical Director highlighted the benefits of digitalisation in reducing administrative workload, noting that initiatives such as digital prescribing could free up capacity currently spent on manual processes. Chronic disease management supports the wider aims of the GP Contract by shifting responsibilities appropriately and enabling resources to be used more effectively.

The Integration Joint Board:

a) **Noted the update on delivery of the Primary Care Improvement Plan (PCIP) during 2025-26, based on the Scottish Government PCIP 9 Tracker return and Primary Care Action Plan (PCAP) monitoring; and**
b) **Approved the proposed directions and priorities for PCIP delivery in 2026-27, as outlined in the report.**

9. Foster Carer Investment

Liz Simpson presented a report seeking approval for targeted investment to strengthen Glasgow's fostering capacity. The report sets out the current pressures within the fostering system, the associated operational and financial risks, and proposes a focused package of measures to improve recruitment and retention, reduce reliance on high-cost external provision and improve outcomes for children and young people.

Members welcomed the report and the package of measures proposed to address recruitment and retention challenges in foster care and emphasised the importance of proactive communication and engagement should the proposals be approved, noting that word-of-mouth remains a significant means of promoting fostering opportunities. Members also sought an update on ongoing work to support foster carers, including wider issues relating to retention, wellbeing, and engagement. Officers advised that significant investment had been made in training and support for foster carers and staff, including the implementation of a nurture framework designed to provide guidance and support in responding to children's needs and behaviours. It was noted that carers receive ongoing support and that a digital platform had been developed to improve access to resources and assistance. Officers also advised that efforts to support carers are being shaped by feedback received and consideration is being given to extending successful approaches to additional areas.

There was a query from Members as to whether the proposed increase of £100 per week for foster carers, supported carers and host families was sufficient, noting that while it would improve Glasgow's position, some other local authorities offered higher rates. Members also raised concern that the desired recruitment and retention outcomes may not be achieved without further investment and asked for clarification on contingency arrangements. Officers advised that the proposals had been developed within the funding available and would address previous gaps in payment levels through the additional annual uplift. The Chair suggested that the position may require further review should a significant increase in carer numbers not be realised and the IJB may need to revisit the foster carer fee levels and consider additional approaches to attract and retain carers. Officers confirmed that the impact of the changes would be closely monitored and that a full review would be undertaken as part of future budget considerations. If recruitment does not improve, further analysis will be required to understand the underlying factors and associated budget pressures. Officers committed to reviewing progress jointly with Finance and Children's Services during the financial year and report back to the IJB as required.

The Carers Representative emphasised the importance of ensuring that kinship carers are not overlooked. The Chief Officer welcomed the opportunity to bring a future report on kinship care to the IJB and emphasised the importance of recognising and supporting the significant contribution made by kinship carers.

A Service User Representative sought clarification on the reported increase in babies entering foster care. Officers advised that an increase in babies entering foster care had been identified between December and March, with a number of cases involving complex parental substance use issues. It was noted that this trend was unusual, and an audit is being undertaken to better understand the underlying factors. Officers confirmed that the findings of the audit could be reported through future Chief Officer updates to the IJB. The Representative also questioned what percentage of the £4.3m did Glasgow City receive to support foster carers. Officers advised that the recommended allowance had increased and was included in the Scottish Recommended Allowances for Kinship and Fostering Services report that was approved at the last IJB.

The Integration Joint Board:

a) **Approved an increase in fees to foster carers, supported carers and host families by £100 per week;**
b) **Approved an annual review of fees, in line with the Scottish Living Wage, in order to ensure that GCHSCP fees maintain in line with sector wide changes;**
c) **Approved a capped incentive of £2,000 for existing foster carers who refer a friend which results in an approval to become a Glasgow carer; and**
d) **Approved a retention payment of one extra week of fees paid to foster carers on successful conclusion of their annual review.**

10. Annual Performance Report 2025-26

Pat Togher presented a report seeking approval of the Full and Summary Annual Performance Reports for the Health and Social Care Partnership for the year 2025-26. Feedback was also sought on the format of the report.

The Chief Officer highlighted the work undertaken over the last 18 months to review and refresh the performance management culture within the HSCP, with the aim of ensuring officers retain a focus on improving performance as a core and routine part of their role.

Members welcomed the report and commended its quality, particularly the concise summary section, which was helpful and accessible. They suggested that, where possible, it would be helpful to summarise some of the content into information graphics to bring the data to life. Members sought assurance on how both the report and its key messages would be promoted and shared widely following publication. The Chief Officer welcomed the comments and advised that the report would be made publicly available and promoted through a range of communication channels, including reference within the Chief Officer’s regular video updates to staff.

Members sought clarification on the children’s rights and advocacy services referenced in the report and questioned when these were established and why the report made no reference to the Family C case. The Chief Officer advised that these services have been in place throughout the lifetime of the IJB, although delivery models have evolved over time. The Annual Performance Report (APR) covers a specific reporting period, and the Family C Learning Review was published after the reporting period covered by the report. The Chair clarified that the APR is a statistical report on performance over the past year.

Clarity was sought on Financial Inclusion and how the approach fits with arrangements in the Council. The Chief Officer highlighted the significant investment made by the HSCP and confirmed that this work aligns with the Council’s wider efforts to address poverty and deprivation.

Members highlighted the actions to improve performance in relation to psychological therapies and sought assurance that any changes carried out are done in line with the available evidence base in relation to treatment pathways. Officers confirmed that performance scrutiny is aligned to the IJB strategic priorities but also to the evidence base for the KPI in its own right.

The Trade Union Representative questioned what performance improvements were attributable to non-recurring funding rather than core service capacity. The Chief Officer acknowledged that some improvements were linked to non-recurring funding and advised that work is ongoing to mitigate associated risks. Workforce sustainability is a key component of the Workforce Strategy, which was approved by the IJB, with a focus on staff support, supervision, development, attendance management, and wellbeing. The Representative welcomed the reduction in workforce absence levels but noted the impact that absences can have on remaining staff. The Chief Officer emphasised the importance of continued partnership working with Trade Unions to monitor workforce trends, including attrition and turnover, and to ensure appropriate support arrangements remain in place for staff.

The Chief Officer highlighted that it is also important to celebrate successes of the workforce and recognition was given by the CO and Members to the HSCP staff who have received a variety of internal and external awards in the last year.

The Integration Joint Board:

a) Approved the Full (Appendix 1) and the Summary (Appendix 2) Annual Performance Reports for 2025-26;
b) Noted that some final year-end figures will be included within these reports once available; and
c) Approved that responsibility for any final amendments to the reports to incorporate these year-end figures, will be delegated to the Chief Officer.

11. Glasgow City Integrated Children's Services Plan 2026-2029

Dominique Harvey presented a report seeking approval of Glasgow City's Integrated Children's Services Plan 2026-2029. For the first time, the Plan incorporates Glasgow's Children's Rights Plan 2026-2029 (Children's Services), bringing together our statutory Children's Services planning and children's rights reporting duties within an integrated framework.

Members welcomed the Plan, commending its clear vision and the strong emphasis placed on the voices of children, young people, and families, which they felt added significant impact. They acknowledged the breadth and complexity of children's services and noted the challenge of capturing everything within a single document; and the overarching focus on improving the health and wellbeing of children and young people across the city was clearly reflected throughout. Members also praised the use of graphics and the overall presentation of the Plan and expressed their support for this. Officers thanked Members for the positive feedback and noted that community artists, as well as children and young people involved in the development of the plan, had contributed to the illustrations and design of the document, helping to make it more engaging and relatable.

The Plan's focus on adolescents and its strong emphasis on participation and children's rights was also welcomed, but Members sought assurance on how children and young people would continue to influence its delivery. Officers advised that annual reporting, ongoing engagement, regular feedback mechanisms, and oversight by a six-weekly steering group would support accountability. The Plan is intended to be a live document, with opportunities for ongoing input from children and young people through partnership working and creative engagement approaches. Given the significant engagement undertaken during development of the Plan, Officers are committed to maintaining involvement with children and young people, including seeking ongoing feedback from those who had contributed.

The Local Authority Trade Union Representative noted that the Plan sets out ambitious commitments for early intervention and prevention which relies on the existing workforce for support and sought clarification on how delivery would be achieved in the absence of additional staffing resources. Officers advised that the Plan is intended to provide a strategic framework for how the HSCP wishes to design and deliver services and would underpin the wider Family Support Strategy.

Members sought assurance that the views of children and young people who are often hardest to reach are reflected in the implementation of the Plan and suggested strengthening links with voluntary youth work organisations to support engagement with a wider range of children and young people. Officers advised that targeted engagement had been undertaken with diverse and marginalised groups, informed by equalities advice and consultation mapping to identify underrepresented voices. Officers acknowledged that further work and strengthening engagement with these groups remains a priority and is supported by dedicated engagement resources.

A Service User Representative encouraged continued efforts to engage with the young people who use services, noting that some individuals can be reluctant to participate due to concerns about privacy associated with accessing particular services. The Representative also welcomed the use of plain English within the Plan and emphasised the importance of ensuring that documents remain accessible and understandable to the wider public. Officers welcomed these comments and agreed on the importance of meaningful service user engagement, recognising the need to ensure that engagement approaches are inclusive, accessible, and responsive to the needs and experiences of those who use services.

The Third Sector Representative thanked Officers for the work undertaken in developing the Plan and commended it as an excellent piece of work and welcomed the respectful and collaborative approach adopted throughout its development and agreed that the complexity of Children’s Services had been reflected effectively within the document. Officers thanked third sector partners for their significant contribution to the development of the Plan and advised that the support, engagement, and commitment shown throughout the process had been greatly appreciated.

The Integration Joint Board:

a) Approved the Glasgow City Integrated Children’s Services Plan 2026-2029;
b) Noted that, for the first time, the Plan incorporates Glasgow’s Children’s Rights Plan 2026-2029 in line with statutory duties;
c) Noted the extensive engagement and co-production undertaken with children, young people, families, carers, staff, and partners to inform the Plan; and
d) Noted that delivery and monitoring of the Plan will be overseen through the Children’s Services Executive Group and relevant governance routes.

12. Extension of Integration Joint Board Voting Rights

Craig Cowan presented a report updating on the Scottish Statutory Instrument to extend IJB voting rights to service user, unpaid carer and third sector representatives, and seeking approval for the required approach to implementation of the changes taking effect in September 2026.

A Service User Representative advised of their intention to step down from the IJB and thanked Members and Officers for their support. The Representative expressed support for the option for all five new voting members (2x service user, 2x carer and 1x third sector) to attend each meeting and exercise their right to vote. Concern was raised however about the potential pressures associated with casting a deciding vote and highlighted potential governance implications relating to absence of Stakeholder Representatives and if this could affect the IJB's legal standing.

Officers advised that voting arrangements are a matter for the IJB and that all voting members should be treated equally, and that decisions by voting members are IJB decisions rather than decisions made by individuals. Officers also confirmed that any issues arising from stakeholder vacancies would be reviewed, including legal considerations, and noted that further national guidance on voting rights is expected in September, after which a further report will be presented to the IJB. The Representative emphasised the need to consider equity as well as equality and confirmed they would remain engaged with the IJB as a community activist. The Chair, Members and Officers thanked the Representative for their valued contribution to the IJB.

Members raised the lack of voting rights for the Independent Sector Representative and Officers advised that discussions are ongoing between the independent and third sector to explore how representation and voting arrangements can be structured. Officers also highlighted the need to balance considerations of equality and equity and confirmed that this will be part of ongoing discussions with the new voting members. Clarification was also sought on substitute arrangements for new voting members and Officers advised that this will be explored further between now and September.

The Integration Joint Board:

a) **Noted the update on extension of IJB voting rights;**
b) **Approved the proposal for implementation of the extension of voting rights as outlined at 4.6 and;**
c) **Approved a review of arrangements within six months to allow time to consider longer term requirements and any updated guidance.**

13. Outturn Report 2025-26

Duncan Black presented a report providing a high-level overview of the Integration Joint Board's draft outturn position for 2025-26. It was noted that this has been subject to discussion at the IJB Finance, Audit and Scrutiny Committee and a recent Development Session.

The Integration Joint Board:

a) **Noted the contents of this report; and**
b) **Noted that IJB Finance, Audit Scrutiny Committee approved the transfer of £8.829m to General Reserves and £22.779m to Earmarked Reserves on 10th June 2026. This enables completion of the annual accounts by the statutory deadline of 30th September 2026.**

14. STEP Forward Programme Update

Stephen Fitzpatrick presented a report updating on progress with the STEP Forward programme since the IJB meeting on 13th May 2026.

Following presentation to the Executive Steering Group, the September IJB will receive the outcomes of reviews, either for noting or for approval, in line with the governance arrangements approved in November 2025.

The Integration Joint Board:

a) Noted the update on the STEP Forward programme.

15. Property Update

Duncan Black presented a report updating on the ongoing and potential future significant capital projects impacting the property estate managed by the HSCP to deliver services.

Officers highlighted that an updated business case for Church Street is currently being completed as a matter of priority and they are also working up a commissioning plan and scoping required capital works for the new Netherton facility. Updates will be provided to the IJB as required.

The Integration Joint Board:

a) Noted the contents of the report.

16. Annual Risk Management Review 2025-26

Craig Cowan presented a report providing an annual summary to the Integration Joint Board on the risk management activity and risk registers maintained within the Glasgow City Health & Social Care Partnership during 2025-26.

Officers highlighted that wider consultation with the IJB on the proposed revisions to the Policy and Strategy, including a IJB risk appetite statement, is scheduled for the IJB Development Session and FASC in September 2026, with the updated Policy and Strategy to be considered for approval by the IJB at its meeting on 23rd September 2026.

The Integration Joint Board:

a) Noted the contents of the report; and
b) Noted the Integration Joint Board Risk Register (as at end of 2025-26) at Appendix 1.

17. Glasgow City IJB Directions Annual Report 2025-26

Craig Cowan presented a report providing a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2025 to May 2026.

The Integration Joint Board:

a) Noted the contents of the report.

18. Update from Chair of Public Engagement Committee (20-05-26)

Bailie Norman MacLeod provided an update. The papers are available on the HSCP website.

Bailie MacLeod highlighted the Partnership Approach to Preventing Suicide in Glasgow City report and noted concerns raised by Members of the Committee about the increased risk of suicide following individuals release from prison, particularly where individuals experience gaps in support relating to housing, income, or employment. It was suggested that a report be brought to the IJB on partnership arrangements and support during this transition period. The Chief Officer acknowledged these concerns and advised that there is already significant activity underway across areas such as mental health and housing support and confirmed that Officers would take this forward and report back to a future IJB meeting with a whole-system overview in relation to suicide prevention awareness.

19. Update from Chair of Finance, Audit and Scrutiny Committee (10-06-26)

Graham Haddock provided an update, which is available on the HSCP website. The papers are also available on the HSCP website.

Graham highlighted the paper on the challenges being faced in relation to processing Subject Access Requests (SARs) and suggested Members read the report.

20. Glasgow City IJB – Future Agenda Items

Agenda items for future meetings of the IJB were noted.

21. Next Meeting

The next meeting will be held at 9.30am on Wednesday 23rd September 2026.