**To:** **Glasgow City IJB Members**

**From:** **Pat Togher, Chief Officer, Glasgow City HSCP**

**Date:** **24th June 2026**

**Subject:** **Chief Officer Update – GCIJB 24-06-26**

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Delayed Discharges

Since the last meeting, we've seen some real pressures in acute services and in our delayed discharge position, and there have been times we have been slightly over our delayed discharge target of 160, but we've regained some ground more recently and performance sat at 153 on 17th June, very close to the 149 reported to you last meeting. Although the trend in recent weeks has been quite a challenge, analysis shows that for the 1st half of this year overall we are still performing consistently better than the same time period last year.

Focussed work has continued on reducing Adults with Incapacity (AWI) delays but it has been on the same journey as the standard delays, having risen between the last meeting and this one and reduced again, and our current figure sits at 53, which is unfortunately up from the 45 reported at the last meeting, making our target of 40 by the end of June now unachievable despite the significant amount of work that has gone into this and the reductions in bed days lost that has gone along with this.

Homelessness

In early 2026-27, demand for Homelessness Services remains broadly similar to the same period last year, however, there has been a notable decrease in the number of applications from those who have been granted refugee status.

In the first two months of 2026-27, there have been 464 homelessness applications from those granted refugee status compared to 589 applications in the previous year (a fall of 21%). This decrease has been particularly noted in households travelling to city after being granted leave to remain with the number of these households falling from 208 last year to 75 in 2026-27 (a fall of 64%). We will continue monitor and investigate reasons for this reduction.

There has been a small decrease in the number of households residing in temporary accommodation from 4,938 at the time of the last update (28th April 2026) to 4,850 (-2%), with the number of households in hotel/bed and breakfast accommodation falling from

2,376 to 2,230 (-6%). We welcome these figures, although it is too early to determine whether this is a trend.

Rough sleeping: Week commencing 08/06/26 – 26 rough sleepers recorded:
3 x long term rough sleepers
6 x NRPF
6 x no accommodation available
11 x declining support to access accommodation

Ongoing initiatives:

- The HSCP's Temporary Accommodation Strategy was approved by the IJB on 13th May 2026. Governance arrangements for the strategy are currently being developed, with Planning support sought for the development of workstreams.
- Arrangements for a fact-finding private rented sector event on 30th June 2026 are on track. Findings from the event will help to shape a related procurement exercise in which an initial 1,000 properties are being sought to help alleviate the use of hotel/bed and breakfast accommodation across the city.

Mental Health Inpatients

As at 19th June 2026, there are a total of 67 delays across Mental Health services, comprising:

- 38 Adult Mental Health delays, including:
  - 28 General Adult
  - 3 Forensic
  - 7 Learning Disability
- 29 Older People's Mental Health (OPMH) delays

The Flow Navigation Service Manager post has now been appointed to, with a start date to be agreed – likely to be early August 2026.

A deep dive on both delayed discharges and long stays was undertaken and discussed in detail at the Mental Health Strategy reset session 7. The data highlighted both cultural and structural issues, with a number of actions agreed to be taken forward in respect of discharge planning, bed configuration and community capacity.

A full report on the Mental Health Strategy is due to be presented to the IJB in September.

Family C Learning Review

Following the publication of the Family C Learning Review on 20th May 2026, agencies will ensure that a comprehensive improvement plan is developed and incorporates the findings of the review and the strategies for improvement. The process for developing the plan will be led by an established executive oversight board chaired by HSCP Chief Officer with all the relevant agencies in attendance. The final draft plan will be subject to Child Protection Committee and Chief Officers Group oversight arrangements, in keeping with national guidance. All agencies involved in this work are accepting of the findings of the review and are committed to the learning process ensuring the necessary

improvements are being made and implementation is evidenced. Our priority remains the support to the children involved and this will remain our key focus for as long as necessary.