



Item No. 7

Meeting Date

Wednesday 18th February 2026

**Glasgow City
Integration Joint Board
Public Engagement Committee**

Report By: Lynsey Smith, Assistant Chief Officer, Operations and Governance

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**Glasgow City HSCP Temporary Accommodation Strategy
– Consultation and Engagement**

Purpose of Report:	To update the IJB Public Engagement Committee on the development of the Glasgow City HSCP 10-Year Temporary Accommodation Strategy and ongoing consultation and engagement activities relating to this.
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Background/Engagement:	<p>There are currently 6,536 homeless households awaiting an offer of settled accommodation and 4,867 households residing in temporary accommodation in the city. 2,287 of those households are residing in unsuitable hotel/bed and breakfast accommodation.</p> <p>The 10-Year Temporary Accommodation Strategy will reshape the current model of temporary accommodation by ensuring a sufficient supply of dispersed accommodation across the city, ending the routine use of bed and breakfast accommodation, and changing interim accommodation to provide small, psychologically informed environments.</p> <p>An initial draft of the Temporary Accommodation Strategy was shared with the housing sector at an executive engagement session on 22nd October 2025, chaired by the Council's Chief Executive. In the coming months, further engagement sessions will take place with third sector partners, including those with lived experience of homelessness.</p> <p>Given the increasing spotlight on homelessness at both a local and national level, it is likely that the Temporary</p>
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	Accommodation Strategy will receive a level of scrutiny from a range of stakeholders including members of the public, hence the reason for further consultation. It is therefore the intention of Homelessness Services to carry out further consultation prior to the launch of the strategy.
Governance Route:	<p>The matters contained within this paper have been previously considered by the following group(s) as part of its development.</p> <p>HSCP Senior Management Team <input checked="" type="checkbox"/> Council Corporate Management Team <input type="checkbox"/> Health Board Corporate Management Team <input type="checkbox"/> Council Committee <input type="checkbox"/> Update requested by IJB <input type="checkbox"/> Other <input type="checkbox"/> Not Applicable <input type="checkbox"/></p>
Recommendations:	<p>The IJB Public Engagement Committee is asked to:</p> <p>a) Note the intention to launch the Temporary Accommodation Strategy in 2026/27; and b) Note the consultation and engagement activity that has taken place and is planned.</p>
Relevance to Integration Joint Board Strategic Plan:	
<p>The Temporary Accommodation Strategy and this consultation feed into the following Partnership Priorities:</p> <ul style="list-style-type: none">• Partnership Priority 1: Prevention, early intervention and well-being• Partnership Priority 2: Supporting greater self-determination and informed choice• Partnership Priority 4: Strengthening communities to reduce harm	
Implications for Health and Social Care Partnership:	
Reference to National Health & Wellbeing Outcome:	Outcome 4 - Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.
Personnel:	There are no direct personnel implications as a result of the content of this paper.
Carers:	There are no direct implications for Carers as a result of the content of this paper, although they will be welcome to respond to the consultation should they wish to do so.
Provider Organisations:	There are no direct implications for Provider Organisations as a result of the content of this paper, but they will be encouraged to engage with the consultation.

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Equalities:	No direct equalities impacts have been identified relating to the consultation and engagement activity. Equalities considerations in relation to the Strategy will be captured in the Equalities Impact Assessment that will accompany it.
Fairer Scotland Compliance:	N/A
Financial:	There are no direct financial implications arising from the report. All consultation and engagement will be conducted using existing staff resources or agreed funding for the Temporary Accommodation Strategy.
Legal:	There are no direct legal implications arising from this report.
Economic Impact:	There should be no wider economic impact within the city arising from this report.
Sustainability:	There are no direct sustainability implications arising from this report.
Sustainable Procurement and Article 19:	There is no required procurement activity arising from this report.
Risk Implications:	There are no identified risk implications associated with the consultation and engagement activity described within the report.
Implications for Glasgow City Council:	The Temporary Accommodation Strategy and the consultation relating to this may generate significant interest across various stakeholder groups including the media and the public. The consultation will engage with this interest and will demonstrate the Council's interest in openness and transparency as the Strategy develops over time.
Implications for NHS Greater Glasgow & Clyde:	No specific implications have been identified for NHSGG&C.

1. Purpose

- 1.1. To update the IJB Public Engagement Committee on the development of the Glasgow City HSCP 10-Year Temporary Accommodation Strategy and the ongoing consultation and engagement activities relating to this.

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2. Background

- 2.1. In order to address the continued challenges facing Homelessness Services, HSCP Homelessness staff are developing a 10-Year Temporary Accommodation Strategy ('the Strategy') to be launched in 2026/27. An update on this was presented to the IJB at its meeting on [21 January 2026](#).
- 2.2. The HSCP have worked with Arneil Johnston in developing the Strategy. Arneil Johnston are the longest standing housing consultancy service in the country and have worked with every local authority in Scotland and over half of Registered Social Landlords (RSLs). They have previously worked with Glasgow City HSCP to develop the successful Rapid Rehousing Transition Plan (RRTP).
- 2.3. The Strategy will set out how city partners will work together over the next decade to deliver a temporary accommodation model which will be the catalyst for transforming homelessness services in Glasgow.
- 2.4. Successful delivery of the Strategy will reshape the current temporary accommodation model by ensuring a sufficient supply of dispersed accommodation, ending the routine use of bed and breakfast accommodation and changing interim accommodation to provide small, psychologically informed environments tailored to individual needs.
- 2.5. The Strategy will also outline the key role that homelessness prevention will play over the lifetime of the Strategy. This will require Homelessness Services to further deepen the successful relationships which have been built with Housing Associations to enable access to settled housing as quickly as possible.

3. Engagement and Consultation

- 3.1. Given the current local and national interest in the issue of homelessness, it is anticipated that the launch of the Strategy will generate a level of interest and scrutiny from local/national media, third-sector organisations and the public.
- 3.2. The HSCP is currently undertaking a period of engagement and consultation with key stakeholders who will be involved within the delivery of the strategy, including the city's RSLs, third-sector organisations as well as those with lived experience of homelessness (facilitated through Homeless Network Scotland). A wider consultation will then be undertaken, inviting members of the public to put forward their views on the aims and objectives of the Strategy.
- 3.3. The consultation and engagement activity began on 22nd October 2025 with a citywide Housing Association leadership event hosted by the Council's Chief Executive. An initial draft of the Strategy was presented to Housing Association Chief Executives offering the opportunity for questions and feedback.

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- 3.4. Further meetings have taken place with representatives from the housing sector, namely the Glasgow and West of Scotland Forum of Housing Associations, with initial feedback being largely positive, whilst also recognising the ambition within the Strategy.
- 3.5. On 3rd February 2026, a draft of the Strategy was presented to '[All in for Glasgow](#)' who are third-sector partners responsible for co-designing support services for people affected by homelessness in the city. This event was facilitated by Homeless Network Scotland. 'All in for Glasgow' brings together commissioners, service providers and, crucially, those with lived experience as part of a service design team.
- 3.6. It is planned to follow this session with a specific focus group-type engagement sessions with those with lived experience to gather their views on the aims and objectives of the Strategy. This will be primarily delivered through guidance from Glasgow Homelessness Involvement & Feedback Team, recognising the unique perspective that lived experience will bring to this consultation.
- 3.7. To canvass the views of the public and a wider range of stakeholders not involved in specific engagement workshops we will develop an online consultation survey co-produced alongside those with lived experience of homelessness.
- 3.8. The survey will be run using Smart Survey, an online tool used across the Council. It will be promoted on the Council and GCHSCP websites and we will work with colleagues in the GCHSCP Communications team so that it is also promoted using corporate social media platforms (Facebook and X). We will also promote the survey internally across the Partnership, including in the "Partnership Matters" staff briefing if the production schedule for this coincides with the period the survey is open.
- 3.9. Once this feedback is received and collated, any necessary changes will be made to the Strategy with an aim to bring the finalised strategy to the Integration Joint Board in May 2026 for consideration for final approval.

4. Recommendations

- 4.1. The IJB Public Engagement Committee is asked to:
 - a) Note the intention to launch the Temporary Accommodation Strategy in 2026/27; and
 - b) Note the consultation and engagement activity that has taken place and is planned.

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