



**Item No: 11**

**Meeting Date: Wednesday 29<sup>th</sup> January 2025**

## **Glasgow City Integration Joint Board**

**Report By: Sharon Wearing, Chief Officer, Finance and Resources**

**Contact: Sharon Wearing**

**Phone: 0141 287 8838**

### **Glasgow City Integration Joint Board Budget Monitoring for Month 8 and Period 9 2024/25**

**Purpose of Report:**

This report outlines the financial position of the Glasgow City Integration Joint Board as at 15<sup>th</sup> November 2024 for Council and 30<sup>th</sup> November 2024 for Health and highlights any areas of budget pressures and actions to mitigate these pressures.

**Background/Engagement:**

The financial position of Glasgow City Integration Joint Board is monitored on an ongoing basis throughout the financial year and reported to each meeting of the Board.

**Governance Route:**

The matters contained within this paper have been previously considered by the following group(s) as part of its development.

- HSCP Senior Management Team
- Council Corporate Management Team
- Health Board Corporate Management Team
- Council Committee
- Update requested by IJB
- Other
- Not Applicable

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| <b>Recommendations:</b> | The Integration Joint Board is asked to:<br><br>a) Note the contents of this report;<br>b) Approve the budget changes noted in section 3;<br>c) Note the update on the reserves, recovery plan and forecasted overspend as outlined in section 6;<br>d) Approve the reductions to programmes required to stay within the funding now provided for multi-disciplinary teams; and<br>e) Note the summary of current Directions (Appendix 2). |
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### Relevance to Integration Joint Board Strategic Plan:

This report outlines expenditure against budget in delivery of the range of Health and Social Care services described within the Integration Joint Board Strategic Plan 2023-26.

### Implications for Health and Social Care Partnership:

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| <b>Reference to National Health &amp; Wellbeing Outcome(s):</b> | Not applicable at this time. |
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| <b>Personnel:</b> | Recovery planning in place for 2024/25 includes tightening of vacancy controls which will further delay recruitment. A risk assessment will be undertaken which considers the risk of delaying recruitment and the mitigations which can be put in place to minimise this risk. This risk assessment will be considered as part of the decision making when implementing vacancy controls. |
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| <b>Carers:</b> | Expenditure in relation to carer's services is included within this report. |
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| <b>Provider Organisations:</b> | Expenditure on services delivered to clients by provider organisations is included within this report. |
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| <b>Equalities:</b> | Not applicable at this time. |
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| <b>Fairer Scotland Compliance:</b> | The expenditure on services supports the delivery a Fairer Scotland. |
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| <b>Financial:</b> | All financial consequences are detailed within this report. |
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| <b>Legal:</b> | Not applicable at this time. |
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| <b>Economic Impact:</b> | Not applicable at this time. |
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| <b>Sustainability:</b> | Not applicable at this time. |
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| <b>Sustainable Procurement and Article 19:</b> | Not applicable at this time. |
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| <b>Risk Implications:</b> | <p>The volatility of the drugs supply market, demand for services, cost of living crisis, acceleration of home office decisions and inflation continues to represent a significant financial risk to the IJB. This level of risk will require the IJB to keep its financial strategy under review to ensure services are delivered within the funding available. This financial risk will be monitored during 2024-25 and reported through the financial performance reports to the IJB and IJB Finance, Audit and Scrutiny Committee.</p> <p>The IJB is required to hold a contingency which is sufficient to enable the IJB to respond and continue to remain financially viable. The IJB started 2024-25 with a general reserve of £8.442m which is 0.5% of net expenditure and below the target set at 2%.</p> |
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| <b>Implications for Glasgow City Council:</b> | <p>The Integration Scheme clearly outlines the responsibilities of Partners and the IJB if spending exceeds budget plans. Partners will be kept updated on financial performance during the year.</p> <p>Within Homelessness, the net additional cost of arising from the impact of Home Office asylum decisions to date is £8.350m. The Council has provided the IJB with a commitment that the additional costs linked to asylum will be fully funded. This report builds in this additional funding from the Council.</p> |
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| <b>Implications for NHS Greater Glasgow &amp; Clyde:</b> | <p>The Integration Scheme clearly outlines the responsibilities of Partners and the IJB if spending exceeds budget plans. Partners will be kept updated on financial performance during the year.</p> |
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| <b>Direction Required to Council, Health Board or Both</b> |                                     |
| <b>Direction to:</b>                                       |                                     |
| 1. No Direction Required                                   | <input type="checkbox"/>            |
| 2. Glasgow City Council                                    | <input type="checkbox"/>            |
| 3. NHS Greater Glasgow & Clyde                             | <input type="checkbox"/>            |
| 4. Glasgow City Council and NHS Greater Glasgow & Clyde    | <input checked="" type="checkbox"/> |

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### 1. Purpose

- 1.1. This monitoring statement provides a summary of the financial performance of Glasgow City Integration Joint Board for the period 1 April 2024 to 15<sup>th</sup> November 2024 for Council and 30<sup>th</sup> November for Health.
- 1.2. It is based on information contained in the respective financial systems and includes accruals and adjustments in line with its financial policies.

### 2. Summary Position

- 2.1. Net expenditure is £3.663m higher than budget to date.
- 2.2. Appendix 1 shows the current budget variance by both care group and subjective analysis.

### 3. Budget Changes

- 3.1 Throughout the financial year, adjustments are made to the original approved budget as a result of additional funding allocations and service developments. To period Month 8/Period 9 the net expenditure budget has increased by £6.869m. The changes to the gross expenditure and income budgets are analysed in the table below.

| <b>Explanation</b>  | <b>Changes to Expenditure Budget</b> | <b>Changes to Income Budget</b> | <b>Net Expenditure Budget Change</b> |
|---|--------------------------------------|---------------------------------|--------------------------------------|
| Scottish Government Funding: Local Government Pay Award                       | £3,321,000                           | £0                              | £3,321,000                           |
| Realignment of budgets: Technical Care Services Income and Expenditure Budget | £136,600                             | -£136,600                       | £0                                   |
| Realignment of Budget: Care Home Budget                                       | £500,000                             | -£500,000                       | £0                                   |
| Scottish Government Funding: Modern Apprentices                               | £105,880                             |                                 | £105,880                             |
| Prescribing: Tariff Adjustment Prior Years                                    | £660,821                             |                                 | £660,821                             |
| FHS: Non-Cash Limited Budget Adjustment To Match 2023-24 Actuals              | £2,728,000                           |                                 | £2,728,000                           |
| Minor income adjustment   | £217,281                             | -£163,507                       | £53,774                              |
| <b>Total</b>  | <b>£7,669,582</b>                    | <b>-£800,107</b>                | <b>£6,869,475</b>                    |

### 4. Transformation Programme

- 4.1 The Integration Transformation Board continues to meet to secure the delivery of in-year savings. The overall savings target for 2024/25 is £29.934m. At this stage of the year, it is anticipated that actual savings realised will be £24.575m representing 82% of the target. The gap is primarily

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in relation to savings linked to self-directed support including access to social care, maximising independence, wait listing, transforming the balance of care in children and families and prescribing. These programmes are in the early stages of delivery and work continues to progress these savings to secure delivery in 24-25. Part year implementation will impact on in year savings and this will be closely monitored by the Integration Transformation Board.

- 4.2 The unachieved savings target from prior years is £0.619m. At this stage of the year, it is anticipated that £0.529m is forecast to be achieved. The gap is in relation to linguistic service. This service has been required to be retendered following withdrawal of the successful bidder. This is currently underway.
- 4.3 The savings realised are reflected in the overall financial position reported in this monitoring statement.
- 4.4 The Integration Transformation Board has also been monitoring the transformation agenda to support future year budget planning. This includes the following areas of work:
  - Updates on delivery of prior year and current year savings programmes
  - Updates on recovery planning in significant areas of budget pressure Including inpatient staffing and residential staffing
  - Transformation programmes including Maximising Independence, Day Care Service Review, and an Admin Review.

## 5. Reasons for Major Budget Variances

### 5.1 Children and Families

- 5.1.1 Net expenditure is overspent by £2.070m.
- 5.1.2 Employee costs are overspent by £0.657m. Health Visiting is overspent by £1.542m primarily due to lower than budgeted turnover and an over establishment in the service. There is also an overspend of £1.146m due to the overtime requirement for absence cover in the Children's Houses. These are offset by an underspend of £2.019m due to a number of vacancies across the service. Recruitment plans continue to be progressed to fill vacancies as quickly as possible, however this is proving challenging in the current market.
- 5.1.3 Third Party Payments is overspent by £0.311m. There is an overspend in Residential Schools of £0.959m offset by underspends in Kinship of £0.426m, Shared Care and Short Breaks £0.108m and Personalisation of £0.092m, all based on placement numbers and demand.
- 5.1.4 Transfer Payments is overspent by £1.717m. There is an overspend in Direct Assistance of £1.662m which reflects the level of demand and support required in these areas including supporting families with no recourse to public funds. There is also an overspend on Direct Payments of £0.045m in relation to Children with Disabilities.

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5.1.5 There is an over-recovery in income of £0.445m, £0.176m of which relates to UASC (Unaccompanied Asylum-Seeking Children) income from the Home Office and £0.231m in relation to the recovery of Direct Payment surpluses.

### 5.2 Adult Services

5.2.1 Net expenditure is overspent by £5.378m.

5.2.2 Employee Costs are overspent by £1.928m. This is mainly attributable to Mental Health services, where employee costs are overspent by £2.028m. Within Inpatient services, expenditure of £10.397m on bank nursing staff has been incurred due to consistently high numbers of enhanced observations, sick leave and vacancy cover, and is partly offset by the high number of trained nursing vacancies (£8.754m). Workforce development programs have been implemented to address this and are expected to impact later in the financial year. There is an underspend within Community and Specialist Services (£0.534m) attributable to turnover and additional underspends within the localities (£0.224m).

5.2.3 In addition, Public Protection is overspent by £0.974m, mainly because of unachieved savings linked to Connect Services. These overspends are partly offset by underspends within ADRS (£0.217m), Learning Disability (£0.356m) and Prison Healthcare (£0.453m) because of vacancies.

5.2.4 Supplies and Services are overspent by £1.248m. Prison Healthcare is overspent by £0.417m mainly due to cost pressures associated with the new pharmacy services contract. Within Mental Health Services, supplies are overspent by £0.740m due to legal fees and pressures on various budget lines including environmental house cleans, drugs, taxis and equipment and is reflective of demand.

5.2.5 Purchased services is overspent by £2.731m. Within this, Learning Disabilities and Mental Health are reflecting an overspend of £1.562m due to demand for SDS options 2&3 exceeding the available budget and the impact of savings targets not yet being delivered, partly offset by a delay in service users accessing the Waterloo Road facility and ceases in residential placements. Extra Contractual Referrals are overspent by £1.191m and is reflective of demand.

5.2.6 Transfer payments are overspent by £0.291m due to spend on direct assistance and is reflective of demand.

5.2.7 These overspends are partly offset by income over-recovery of £1.412m mainly within Learning Disability due to recovery of direct payment surpluses.

5.2.8 Within Homelessness, the net additional cost of arising from the impact of Home Office asylum decisions to date is £8.350m. The Council has provided the IJB with a commitment that the additional costs linked to asylum will be fully funded. This report builds in this additional funding from the Council.

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### 5.3 Older People and Physical Disability

5.3.1 Net expenditure is underspent by £2.061m.

5.3.2 Employee costs are underspent by £0.806m. Health pays are overspent within Mental Health Inpatients and Elderly Mental Health due to the use of bank and agency to cover staff sickness and vacancies. In addition, budgeted turnover savings have not been achieved which has contributed to the pressure combined at £0.441m over. Care Services and Locality front line services are underspending by £1.247m, overspends in Agency and overtime to cover vacancies and staff absence are offset by underspends in core salary lines. Recruitment plans continue to be progressed to fill vacancies as quickly as possible to reduce the use of agency and overtime, however this underspend reflects the challenges of recruiting in the current market.

5.3.3 There is an overspend of £0.471m in Transport due to increased vehicle hire charges and repair costs for an ageing fleet. Repair costs are expected to reduce with the continued roll out of the new fleet.

5.3.4 Income is over recovered by £0.859m mainly within non-residential fees and charges.

### 5.4 Resources

5.4.1 Net expenditure is underspent by £4.175m.

5.4.2 Employee costs is underspent by £0.881m due to a number of vacancies. Recruitment plans continue to be progressed to fill these as quickly as possible, however this is proving challenging in the current market.

5.4.3 Transport costs is overspent by £0.157m mainly in relation to Transport and Support Service (TASS) in Technical Care and is linked to taxi and external vehicle hire required as a result of vacancies. This will reduce as recruitment progresses.

5.4.4 Supplies and Services is underspent by £0.822m. Technical Care Services is overspent by £0.093m based on activity levels and demand for equipment and this is offset by the income charged to partners below. There is an underspend of £0.925m across various lines including purchase of services and commitments linked to inflation pressures.

5.4.5 Income is under-recovered by £0.390m. This is mainly within Technical Care Services there is a net under-recovery of £0.288m in respect of EquipU, Stairlifts, and Ceiling Track and Hoists.

5.4.6 This service also holds the budgeted transfer to general reserves of the £9.331m agreed as part of the original budget. This line is currently showing a £3.090m underspend reflecting the reduced transfer to reserves now planned through the recovery plan.

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### 5.5 Criminal Justice

5.5.1 Net expenditure is underspent by £0.478m. This relates to the non-Section 27 grant funded element of the service and is due to turnover in employee costs and reduced spend on purchased services.

### 5.6 Primary Care

5.6.1 Primary Care is showing an overspend position of £2.929m.

5.6.2 There is an underspend within Prescribing Support Services, Clinical Directors and Health Improvement Teams of £0.863m, which is mainly as a result of vacancies.

5.6.3 Prescribing is currently reporting an overspend of £3.750m. An ambitious £8.3m savings programme has been targeted for 2024-25. Delivery commenced in April 2024 and good progress is being made, however as the programme commenced in April it will take time to build the momentum which will secure delivery. This delay represents £2.156m of the overspend. Pharmacy teams and GPs are working hard to secure these savings and progress will continue to be monitored by the relevant management teams. Part of the saving had assumed a reduction from moving from a brand to generic pricing. The reduction is less than has been forecast. This has been out with the control of the IJB.

5.6.4 The remaining overspend of £1.594m is because of a combination of an increase in volumes (0.47%), global pricing (1.8%) and pharmacy first.

## 6. Reserve Balances, Recovery Plan and Forecasted Outturn

6.1 At 1 April the IJB has a balance of £8.442m in general reserves. As part of the budget the IJB agreed £9.331m of additional recurring savings to support budget smoothing of the planned increases to superannuation costs in 2026/27. If savings are fully delivered and spend is contained within budgets this will have an in-year benefit of £9.331m which could be used to increase general reserves at the end of March 2025 to £17.773m. However, the current overspend position represents a risk to this strategy.

6.2 The November IJB agreed a reclassification of earmarked reserves to general reserves of £6.500m. This was done as part of the recovery plan and if required at year end will be drawn down to meet some of the current forecasted outturn.

6.3 At the November IJB a forecasted outturn of £17.5m was reported for the year. A full recovery plan was approved and if delivered in full will result in a closing general reserve of £17.773m in line with the plan agreed at budget setting time.



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- 6.4 A review of outturns has taken place, and this report can confirm that based on progress of the recovery plan and updates on current pressures, the IJB is currently forecasting to deliver full recovery.
- 6.5 The volatility of the drugs supply market, demand for services, acceleration of home office decisions and inflation continues to represent a significant financial risk to the IJB. This level of risk will require the IJB to keep its financial strategy under review to ensure services are delivered within the funding available. This financial risk will continue to be monitored during 2024-25 and reported through the financial performance reports to the IJB and IJB Finance, Audit and Scrutiny Committee.

### 7. Scottish Government Funding – Multi Disciplinary Teams

- 7.1 In 2021 Scottish Government provided national funding to strengthen multi-disciplinary working across health and social care systems to support discharge from hospital and to ensure that people can be cared for as close to home as possible, reducing avoidable admissions to hospital. On 1 November 2024, Scottish Government confirmed that the above funding would now become recurring funding. However, in doing so Scottish Government have confirmed that the national pot available will reduce to £40m, which represented a cut of £5.7m.
- 7.2 This funding was originally provided to the IJB in 2021 and IJBs were asked to plan and recruit on a recurring basis. Glasgow City's allocation originally was £4.464m per annum, increasing to £5.019m reflecting the settlement of pay awards to 2023-24. The funding for 2024-25, excluding the 2024-25 pay award is £4.212m, which represents a reduction in funding of £0.807m. The 2024-25 pay award has been settled separately by Scottish Government.
- 7.3 The table below details the reductions which are required to stay within the revised financial envelope now being provided. The impact on services and outcomes is also detailed.

| Multi-Disciplinary Team   |         |                    |         | Impact  |
|---|---------|--------------------|---------|---|
| <b>Increased capacity OPMH and AMH discharge teams.</b>   |         |                    |         |   |
| Current Budget  | £0.362m | Proposed Reduction | £0.178m |   |
| This funding was used to increase social work compliment in the Mental Health integrated discharge teams to support social work practice and will cover both Adult and OP Services.<br><br>It is proposed to fund 3 Social Worker posts using the Enhanced Mental Health Outcome funding. |         |                    |         | The post being removed from this funding allocation will be met by the Enhanced Mental Health Outcomes Framework allocation and therefore there will be no reduction in capacity. |

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| <b>Care home review team &amp; quality assurance.</b>   |                |   |                |  |
|---|----------------|---|----------------|--|
| <b>Current Budget</b>   | <b>£1.304m</b> | <b>Proposed Reduction</b>   | <b>£0.100m</b> |  |
| <p>This funding was used to develop a quality assurance team for care homes ensuring all care home residents across the city have proper care plans in place in order to enhance their care and mitigate risk.</p> <p>It is proposed to reduce this team from 19 WTE to 17.5 WTE with the removal of 0.5 Grade 9 post and 1 Grade 7 Practice Educators.</p>                               |                | <p>Given this team make up of health and social work staff aligns with the funding of the MDT criteria the savings proposed will reduce the level of impact in order that the team can continue to deliver high level care home quality assurance.</p> <p>The reduction of the Grade 9 post will be secured through a flexible retirement and a realignment of duties within the wider team to reduce the impact of this reduction.</p> <p>The reduction of a Practice Educator will not directly impact on the key role and remit of the Care Home Quality Assurance (CHQA) as these roles link to the development of the student hub in Glasgow. The student hub model aligns with the CHQA team to support x2 cohort of 12 students (24) who require Practice Educators. Moving forward this will reduce to 8 students (16).</p> |                |  |
| <b>Increased Mental Health Officer Capacity.</b>  |                |   |                |  |
| <b>Current Budget</b>   | <b>£0.382m</b> | <b>Proposed Reduction</b>   | <b>£0.059m</b> |  |
| <p>This investment was used to expand Mental Health officer capacity across the city and will supplement funding that is being distributed via separate funds to assist us in delivering against legislative targets for AWI Scotland Act 2000 and MH (Care and Treatment) (Scotland) Act 2003.</p> <p>It is proposed to fund 1 WTE using the Enhanced Mental Health Outcome funding.</p> |                | <p>Mental Health Officers (MHOs) are critical to the HSCP in order to fulfil our statutory responsibilities under the Mental Health and Adults with Incapacity Acts. The post being removed from this funding allocation will be met by the Enhanced Mental Health Outcomes Framework allocation and therefore there</p>  |                |  |

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|---|---------|--------------------|----------------|--|
|   |         |                    |                | will be no reduction in MHO capacity.  |
| <b>Ancillary Costs</b>  |         |                    |                |  |
| Current Budget  | £0.270m | Proposed Reduction | £0.102m        |  |
| Additional admin resources employed to support multi-disciplinary teams.<br><br>It is proposed to reduce admin support from 8 WTE to 5 WTE with the removal of a Grade 5 post and 2 Grade 3 WTE's.  |         |                    |                | As overall teams reduce the level of administrative support also needs to be reduce. This can be secured through turnover within the teams. Workloads will be revised to reflect reductions in posts.  |
| <b>Unscheduled Care - Rapid Response MDT Approach – Home First Response Service</b>   |         |                    |                |  |
| Current Budget  | £0.647m | Proposed Reduction | £0.050m        |  |
| This funding was used to develop the Home First Response Service which is designed to support a GGC whole system approach to the management and assessment of frailty in line with an integrated primary and secondary care frailty pathway.<br><br>It is proposed to reduce this investment by 1 WTE in Pharmacy. This represents Glasgow City share of this post. |         |                    |                | This post is currently vacant. The Home First Response Service model is also under review. It is proposed to hold this vacant posts until the review is concluded and let the review determine the outcome of where any reductions can be secured. |
| <b>Turnover Saving</b>  |         |                    |                |  |
| Current Budget  | £0.000m | Proposed Reduction | £0.318m        |  |
| In line with other budgets, it is proposed to introduce a turnover budget to reflect turnover secured through staff turnover and recruitment.   |         |                    |                | This is based on normal levels of turnover and it is therefore no adverse impact if anticipated.   |
| <b>Total Proposed Reductions</b>  |         |                    | <b>£0.807m</b> |  |

**8. Action**

- 8.1 The Chief Officer, along with the Health and Social Care Partnership Senior Management Team continues to manage and review the budget across all areas of the Partnership. The Executive Team will monitor progress in delivering the recovery plan to reduce the current overspend and bring spend back in line with budgets.
- 8.2 This will be the subject of updates to future IJB meetings.

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### 9. Conclusion

9.1 Net expenditure is £3.663m higher than budget to date.

### 10. Recommendations

10.1 The Integration Joint Board is asked to:

- a) Note the contents of this report;
- b) Approve the budget changes noted in section 3;
- c) Note the update on the reserves, recovery plan and forecasted overspend as outlined in section 6;
- d) Approve the reductions to programmes required to stay within the funding now provided for multi-disciplinary teams; and
- e) Note the summary of current Directions (Appendix 2).

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**Direction from the Glasgow City Integration Joint Board**

|           |   |   |
|-----------|---|---|
| <b>1</b>  | <b>Reference number</b>   | 290125-11   |
| <b>2</b>  | <b>Report Title</b>   | Glasgow City Integration Joint Board Budget Monitoring for Month 8 and Period 9 2024/25   |
| <b>3</b>  | <b>Date direction issued by Integration Joint Board</b>   | 29 January 2025   |
| <b>4</b>  | <b>Date from which direction takes effect</b>   | 29 January 2025   |
| <b>5</b>  | <b>Direction to:</b>  | Glasgow City Council and NHS Greater Glasgow and Clyde jointly  |
| <b>6</b>  | <b>Does this direction supersede, revise or revoke a previous direction – if yes, include the reference number(s)</b> | No  |
| <b>7</b>  | <b>Functions covered by direction</b>   | All functions outlined in Appendix 1 of the report,   |
| <b>8</b>  | <b>Full text of direction</b>   | Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020- 23, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1 including the recovery plan outlined in section 6 and the reductions required to the multi-disciplinary programmes as a result of reductions to funding. |
| <b>9</b>  | <b>Budget allocated by Integration Joint Board to carry out direction</b>   | As outlined in Appendix 1   |
| <b>10</b> | <b>Performance monitoring arrangements</b>  | In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.   |
| <b>11</b> | <b>Date direction will be reviewed</b>  | 19 March 2025   |

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## Appendix 1

### Glasgow City Integration Joint Board

#### Budget Monitoring Statement to end November/Period 9 2024/25

##### 1. Budget Variance by Care Group

| Annual Net Expenditure Budget<br>£0 |                              | Actual Net Expenditure to Date<br>£0 | Budgeted Net Expenditure to Date<br>£0 | Variance to Date<br>£0 |
|-------------------------------------|------------------------------|--------------------------------------|--|------------------------|
| 163,442                             | Children and Families        | 107,241                              | 105,171                                | 2,070                  |
| 405,550                             | Adult Services               | 261,874                              | 256,496                                | 5,378                  |
| 369,773                             | Older People (incl Dementia) | 225,567                              | 227,628                                | -2,061                 |
| 57,768                              | Resources                    | 55,153                               | 59,328                                 | -4,175                 |
| -893                                | Criminal Justice             | 294                                  | 772                                    | -478                   |
| 429,376                             | Primary Care                 | 297,995                              | 295,067                                | 2,929                  |
| <b>1,425,017</b>                    | <b>Total</b>                 | <b>948,124</b>                       | <b>944,461</b>                         | <b>3,663</b>           |

| Funded By :-     |                                |                |                |          |
|------------------|--------------------------------|----------------|----------------|----------|
| 558,750          | Glasgow City Council           | 317,434        | 317,434        | 0        |
| 858,218          | NHS Greater Glasgow & Clyde    | 620,174        | 620,174        | 0        |
| 17,379           | Drawdown of Earmarked Reserves | 9,684          | 9,684          | 0        |
| <b>1,434,347</b> |                                | <b>947,292</b> | <b>947,292</b> | <b>-</b> |

|              |                             |              |              |              |
|--------------|-----------------------------|--------------|--------------|--------------|
| <b>9,331</b> | Transfer +to/-from Reserves | <b>- 832</b> | <b>2,831</b> | <b>3,663</b> |
| <b>-</b>     | Net Balance                 | <b>-</b>     | <b>-</b>     | <b>-</b>     |

##### 2. Reserve Position at End October/Period 8 2024/25

|                    | Balance at 01.04.24<br>£000 | Redistribution Approved at Nov IJB | Drawdown to Date<br>£000 | Balance at End Oct/P8<br>£000 |
|--------------------|-----------------------------|------------------------------------|--------------------------|-------------------------------|
| General Reserves   | 8,442                       | 6,500                              | -832                     | 14,110                        |
| Earmarked Reserves | 58,452                      | -6,500                             | -17,379                  | 34,573                        |

##### 3. Forecasted Reserve Position at 31st March 2025

|                    | Balance at 01.04.24<br>£000 | Redistribution Approved at Nov IJB | Net Forecasted - Drawdown/ Upload<br>£000 | Forecasted Balance at 31.03.25<br>£000 |
|--------------------|-----------------------------|------------------------------------|---|--|
| General Reserves   | 8,442                       | 6,500                              | 2,831                                     | 17,773                                 |
| Earmarked Reserves | 58,452                      | -6,500                             | -36,600                                   | 15,352                                 |

##### 4. Budget Variance by Subjective Analysis

| Annual Budget<br>£0 |                          | Actual to Date<br>£0 | Budget to Date<br>£0 | Variance to Date<br>£0 |
|---------------------|--------------------------|----------------------|----------------------|------------------------|
|                     | <b>Expenditure</b>       |                      |                      |                        |
| 604,118             | Employee costs           | 399,257              | 400,465              | -1,208                 |
| 28,151              | Premises Costs           | 10,519               | 9,453                | 1,066                  |
| 6,269               | Transport Costs          | 4,240                | 3,883                | 357                    |
| 89,055              | Supplies and Services    | 62,541               | 60,889               | 1,652                  |
| 414,479             | Third party Costs        | 253,681              | 251,842              | 1,839                  |
| 74,778              | Transfer Payments        | 53,841               | 51,944               | 1,897                  |
| 616                 | Capital Financing Costs  | 0                    | 0                    | 0                      |
| 150,979             | Prescribing              | 103,536              | 99,786               | 3,750                  |
| 249,871             | Family Health Services   | 178,025              | 178,015              | 10                     |
| <b>1,618,316</b>    | <b>Total Expenditure</b> | <b>1,065,640</b>     | <b>1,056,277</b>     | <b>9,363</b>           |
|                     |                          |                      |                      |                        |
| <b>193,299</b>      | <b>Income</b>            | <b>117,516</b>       | <b>111,816</b>       | <b>5,700</b>           |
|                     |                          |                      |                      |                        |
| <b>1,425,017</b>    | <b>Net Expenditure</b>   | <b>948,124</b>       | <b>944,461</b>       | <b>3,663</b>           |

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|---------------|---|-------------------------------|---|--|--|-------------|---------|---|---------------------------|
| 081117-6-a    | Transformational Change Programme - Children's Services 2018-21   | Both Council and Health Board | Glasgow City Council and NHS Greater Glasgow and Clyde are directed to deliver the transformation programme for children's services as outlined in this report.   | Children's services  | As advised by the Chief Officer: Finance and Resources   | 08-Nov-17   | Current | <a href="https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Transformational%20Change%20Programme%20-%20Childrens%20Services%202018-21.pdf">https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2006%20-%20Transformational%20Change%20Programme%20-%20Childrens%20Services%202018-21.pdf</a>   | 22 May 2023               |
| 270319-14-a   | Proof of Concept: Turning Point Scotland Transformational Change Proposal   | Both Council and Health Board | Glasgow City Council is directed to conclude negotiations with Turning Point Scotland in relation to modification of the existing Glasgow Drug Crisis Centre (GDCC) and Link-up (alcohol crisis intervention) services to deliver an integrated service from one location as a test of concept approach pending future formal procurement process<br><br>Direct the Health Board to commence formal recruitment of Medical Officer.   | Addiction and Homeless Crisis Drug and Alcohol Provision.  | GDCC - £1,634,986 (£842,464 Health Board resource transfer)<br>Link Up - £926,327.69   | 27-Mar-19   | Current | <a href="https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2014%20-%20Proof%20of%20Concept%20-%20Turning%20Point%20Scotland%20Transformational%20Change%20Proposal_0.pdf">https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2014%20-%20Proof%20of%20Concept%20-%20Turning%20Point%20Scotland%20Transformational%20Change%20Proposal_0.pdf</a>   | 22 May 2023               |
| 270319-16-a   | Adult Services Transformational Change Programme 2018-21 Progress Report: Integration of Learning Disability Services | Both Council and Health Board | Glasgow City Council and NHS Greater Glasgow and Clyde are jointly directed to carry out a 'test for change' within North East Glasgow's LD services to inform the future roll-out of integrated community learning disability teams across the city, including an effective mechanism for gathering service user and carer views on their experience of integrated services.<br><br>Glasgow City Council and NHS Greater Glasgow and Clyde are further directed to carry out an option appraisal during 2019 to inform the viability of replacing GCHSCP's LD day centres at Riddrie and Carlton with new build accommodation and, on completion, present recommendations back to the IJB. | Community learning disability teams (CLDTs) and Learning Disability day care services.   | Within existing resources  | 27-Mar-19   | Current | <a href="https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2016%20-%20Adult%20Services%20Transformational%20Change%20Programme%202018-21%20Progress%20Report%20-%20Integration%20of%20Learning%20Disability%20Services.pdf">https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2016%20-%20Adult%20Services%20Transformational%20Change%20Programme%202018-21%20Progress%20Report%20-%20Integration%20of%20Learning%20Disability%20Services.pdf</a> | 22 May 2023               |
| 201119-8      | Prison Health Care Workforce Review Proposal  | Health Board only             | NHS Greater Glasgow and Clyde is directed to undertake a review of the Prison Healthcare Workforce as outlined in this paper and make recommendations for workforce development to the Integration Joint Board by the end of August 2020.   | Prison Healthcare, including general practitioners, nursing and psychology team providing primary care, mental health (including psychology), pharmacy, addiction and health improvement services. | Within existing resources.   | 20-Nov-19   | Current | <a href="https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Prison%20Healthcare%20Workforce%20Review%20Proposal.pdf">https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2008%20-%20Prison%20Healthcare%20Workforce%20Review%20Proposal.pdf</a>   | 05 May 2023               |
| 201119-9-a    | Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes                                 | Council only                  | Glasgow City Council is directed, as per the detail outlined in this report, to issue a competitive tender for ARBD citywide supported living service   | Alcohol Related Brain Damage commissioned services   | The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.   | 20-Nov-19   | Current | <a href="https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf">https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf</a>   | 27 March 2024             |
| 201119-9-c    | Alcohol Related Brain Damage (ARBD) - Commissioned Services Strategic Review Outcomes                                 | Council only                  | Glasgow City Council is directed, as per the detail outlined in this report, to renegotiate the weekly rate in Loretto Fullarton  | Alcohol Related Brain Damage commissioned services   | The activity to carry out the work associated with this Direction will be carried out within existing resources. The delivery of ARBD services as a result of this Direction will be within the existing financial commitment of £2,798,631 per annum.   | 20-Nov-19   | Current | <a href="https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf">https://glasgowcity.hscp.scot/sites/default/files/publications/ITEM%20No%2009%20-%20ARBD%20-%20Commissioned%20Services%20Strategic%20Review%20Outcomes.pdf</a>   | 27 March 2024             |
| DA130520-03   | North East Health and Social Care Hub   | Both Council and Health Board | Glasgow City Council and NHS Greater Glasgow and Clyde are directed to proceed with the necessary stages of development of the Health and Social Care Hub for the North East of Glasgow, as outlined in this report and within the capital and revenue budget allocations outlined within the business case including the additional revenue funding of £630,000 approved by the IJB.   | All functions anticipated to be carried out within the North East Health and Social Care Hub   | Details of the finance arrangements and implications are included in the Initial Agreement   | 13-May-20   | Current | <a href="https://glasgowcity.hscp.scot/publication/north-east-health-and-social-care-hub">https://glasgowcity.hscp.scot/publication/north-east-health-and-social-care-hub</a>   | 14 March 2024             |
| 270121-09     | Scottish Government Funding for Improved Mental Health Services and Supports for Children and Young People            | Both Council and Health Board | IJB is directing the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and support for children and young people according to the principles and plans outlined in this paper, with an initial review of the outcomes achieved in March 2022.   | Children's Services, Mental Health Services, Adult Services  | Scottish Government funding of £434,000 is available to March 2021, with a further £1.7million available for 2021 - 22 (likely to be recurring, with the 2021 - 2022 award awaiting parliamentary approval). These sources of funding are directed at tiers one and two level support.<br><br>Funding of £1.3million has also been awarded as a one off payment to local authorities to meet the increased demand for mental health support throughout the pandemic. | 27-Jan-21   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-09-scottish-government-funding-improved-mh-services-and-supports-children-and">https://glasgowcity.hscp.scot/publication/item-no-09-scottish-government-funding-improved-mh-services-and-supports-children-and</a>   | 22 May 2023               |

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|---------------|--|-------------------------------|---|---|--|-------------|---------|---|---------------------------|
| 050521-07     | Scottish Government Funding for Improved Mental Health Services and Supports for Children and Young People                             | Both Council and Health Board | The Integration Joint Board directs the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and support for children and young people according to the plans for funding outlined in this paper, with an initial review of the outcomes achieved in March 2022.   | Children's Services, Mental Health Services, Adult Services   | £1,302,750 funding awarded in 2020/21 (with permission to carry forward) has been allocated to address the mental health impact of the pandemic.<br><br>£1,215,127 has been allocated of the total funding available for development of community mental health and wellbeing supports. The total funding is comprised of £1,737,000 awarded for 2021/22, and an underspend of £293,000 from 2020/21 which was provided to fund the first phase of developing additional community mental health services. | 05-May-21   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-07-scottish-government-funding-improved-mh-services-and-supports-children-and">https://glasgowcity.hscp.scot/publication/item-no-07-scottish-government-funding-improved-mh-services-and-supports-children-and</a> | 22 May 2023               |
| 220921-09     | Scottish Government Funding for Improved Mental Health Services and Supports for Children and Young People                             | Both Council and Health Board | The Integration Joint Board directs the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and to provide Winter Plan for Social Protection support for children and young people according to the plans for funding outlined in this paper, with an initial review of the outcomes achieved in March 2022.<br><br>The Council and the Health Board are further directed to re-allocate £105,000 to the Intensive Family Services from the purpose agreed in the IJB report in May 2021, as outlined at 4.2. | Children's Services, Mental Health Services, Adult Services   | The budget allocation to carry out this Direction consists of £502,885 for the development and expansion of tier 1 and 2 supports and circa £800,000 as part of the Winter Plan for Social Protection.   | 22-Sep-21   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-recovery-and-renewal-fund">https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-recovery-and-renewal-fund</a>   | 22 May 2023               |
| 220921-10     | Mental Health Recovery and Renewal Fund  | Health Board only             | NHS Greater Glasgow and Clyde are directed to implement the proposals in relation to Psychological Therapies Services, hosted by Glasgow City Health and Social Care Partnership, as identified at 2.8 of the report as part of the spending proposals for the first tranche of the mental health recovery and renewal fund.  | Community and Adolescent Mental Health Services, Psychological Therapies Services.  | The funding allocation for this Direction is £1,104,059.   | 22-Sep-21   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-recovery-and-renewal-fund">https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-recovery-and-renewal-fund</a>   | 22 May 2023               |
| 220921-11     | Strategic Review of Accommodation Based Mental Health Services   | Council only                  | Glasgow City council is directed to carry out a procurement exercise to establish a framework agreement for Accommodation Based Mental Health Services in Glasgow.  | Accommodation-based Mental Health Services  | The Direction will be carried out by existing, suitably trained staff working within Glasgow City Health and Social Care Partnership and does not therefore require allocation of any specific funding. It is estimated that the value of the services covered by the procurement exercise is currently circa £7m per annum.   | 22-Sep-21   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-11-strategic-review-accommodation-based-mh-services">https://glasgowcity.hscp.scot/publication/item-no-11-strategic-review-accommodation-based-mh-services</a>   | 27 March 2024             |
| 011221-9      | Mental Health Recovery and Renewal Fund: Funding to Support the Increase in Eating Disorder Presentations Due to the COVID-19 Pandemic | Health Board only             | NHS Greater Glasgow and Clyde are directed to implement the proposals in relation to Eating Disorder Services, hosted by Glasgow City Health and Social Care Partnership, as identified at 4.0 of the report as part of the spending proposals for the first tranche of the mental health recovery and renewal fund.  | Child and Adolescent Eating Disorder Services and Adult Eating Disorder Services  | The funding allocation for this Direction of £988,000 will be maximized in the timescale for 2021/2022. Quarter four actual spend indicatively £246,000.   | 01-Dec-21   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-09-mental-health-recovery-and-renewal-fund-funding-support-increase-eating">https://glasgowcity.hscp.scot/publication/item-no-09-mental-health-recovery-and-renewal-fund-funding-support-increase-eating</a>       | 22 May 2023               |
| 011221-10     | Mental Health Recovery and Renewal Fund: Phase Two – Psychological Therapies   | Health Board only             | NHS Greater Glasgow and Clyde are directed to implement the proposals identified in the 'Mental Health Recovery and Renewal Fund – Phase Two – Psychological Therapies' report in relation to Psychological Therapies Services in Glasgow City Health and Social Care Partnership and the mental health recovery and renewal fund.  | Psychological Therapies Services  | The funding allocation for this Direction is £860,000  | 01-Dec-21   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-recovery-and-renewal-fund-phase-2-psychological-therapies">https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-recovery-and-renewal-fund-phase-2-psychological-therapies</a>       | 22 May 2023               |
| 011221-12     | Strategic Partnership with University of Strathclyde   | Council only                  | Glasgow City Council is Directed to carry out the required activity to put in place a formal Strategic Partnership Agreement between Glasgow City Health and Social Care Partnership and University of Strathclyde, taking into account the priorities outlined in sections 3.4, 3.5 and 3.6 of this report and as outlined in section 4.2.   | The Direction covers activity at a strategic level related to the development of a modern, innovative, sustainable and enabling health and care system. The Direction will have benefits for all delegated functions through an initial focus on priorities around maximising independence, leadership and addressing multiple and complex needs. | The Direction should be carried out using existing resources allocated to Glasgow City Integration Joint Board and Health and Social Care Partnership.   | 01-Dec-21   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-12-strategic-partnership-university-strathclyde">https://glasgowcity.hscp.scot/publication/item-no-12-strategic-partnership-university-strathclyde</a>   | 15 May 2023               |
| DA210222-01   | Mental Health Recovery and Renewal Fund: Child and Adolescent Mental Health Service  | Health Board only             | NHS Greater Glasgow and Clyde is directed to carry out the spending priorities outlined for Glasgow City Health and Social Care Partnership using the funding allocation from the Phase 1 Mental Health Recovery & Renewal fund, as outlined in Appendix 2.   | Child and Adolescent Mental Health Service and Specialist Community Paediatrics Service   | The funding allocation for carrying out this Direction is £3,591,258, consisting of a combination of the allocation to Glasgow City HSCP (£3,081,946) and East Dunbartonshire HSCP (£509,312)  | 21-Feb-22   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-22-mental-health-recovery-and-renewal-fund-camhs">https://glasgowcity.hscp.scot/publication/item-no-22-mental-health-recovery-and-renewal-fund-camhs</a>   | 22 May 2023               |



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|---------------|---|-------------------------------|--|--|--|-------------|---------|---|---------------------------|
| 230322-10     | Unscheduled Care Commissioning Plan (Design & Delivery Plan 2022/23-2024/25)  | Health Board only             | NHS Greater Glasgow and Clyde is directed to design and deliver the integrated system of care for health and social care services that includes the strategic commissioning intentions for acute hospital services, as outlined within this report and appendix.   | All functions as they relate to the delivery of services related to the commissioning strategy for unscheduled care, and are outlined with the appendix attached to this report. | Should be implemented as outlined in the financial framework developed to support implementation of the plan.  | 23-Mar-22   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-10-unscheduled-care-commissioning-plan-design-and-delivery-plan-2022-2023-2024">https://glasgowcity.hscp.scot/publication/item-no-10-unscheduled-care-commissioning-plan-design-and-delivery-plan-2022-2023-2024</a>   | 16 May 2023               |
| 230322-11     | Scottish Government Funding for Improved Mental Health Services and Supports for Children and Young People                      | Both Council and Health Board | The Integration Joint Board directs the Council and Health Board to utilise the 2022/23 Scottish Government funding to continue to develop, improve and expand mental health services for children and young people according to the plans for funding outlined in this paper, with a review of the outcomes achieved in March 2023.   | Children's Services, Mental Health Services, Adult Services  | The total funding available for the development and expansion of tier 1 and 2 supports for 2022/23 is £1,759,000.  | 23-Mar-22   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-11-scottish-government-funding-improved-mental-health-services-children-and">https://glasgowcity.hscp.scot/publication/item-no-11-scottish-government-funding-improved-mental-health-services-children-and</a>         | 16 May 2023               |
| 230322-12     | Review of Linguistics Interpreting & Translation Services   | Council only                  | Glasgow City Council is directed to carry out the necessary procurement activity in relation translation and interpreting services as outlined within option 3 of this report.   | All services who access a translator or interpreter from the Linguistics, Interpreting and Translation Services  | Undertaken within the existing budget  | 23-Mar-22   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-12-review-linguistics-interpreting-and-translation-services">https://glasgowcity.hscp.scot/publication/item-no-12-review-linguistics-interpreting-and-translation-services</a>   | 23 January 2024           |
| 270422-9      | COVID 19 Pandemic Response Grant and Mental Health & Emotional Wellbeing Services for Children, Young People and their Families | Both Council and Health Board | The Integration Joint Board directs the Council and Health Board to utilise the Scottish Government funding to develop, improve and expand mental health services and supports for children, young people and families according to the plans for funding outlined in this paper, with an initial review of the outcomes achieved in March 2023.                             | Children's Services, Mental Health Services, Adult Services  | The total funding remaining for the development and expansion of tier 1 and 2 supports is £1,013,260, and £1,194,291 has been reallocated to address the mental health impact of the pandemic.                                     | 27-Apr-22   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-09-covid-19-pandemic-response-grant-and-mh-and-emotional-wellbeing-services">https://glasgowcity.hscp.scot/publication/item-no-09-covid-19-pandemic-response-grant-and-mh-and-emotional-wellbeing-services</a>         | 22 May 2023               |
| 290622-10     | Mental Health and Wellbeing in Primary Care Services ('Wellbeing Hubs') 2022 / 23 Work Plan and spend for Phase one             | Health Board only             | NHS Greater Glasgow and Clyde is directed to undertake the programme of work in relation to the Mental Health and Wellbeing in Primary Care Services ('Wellbeing Hubs') Phase one development, including the initial planning and design stage and the establishment of the initial Hubs, as outlined in Appendix 1 of this report.  | Primary care mental health and wellbeing services  | The budget to be allocated for this Direction is £480,183 in relation to the 2022/23 part-year expenditure and £985,900 in relation to the full year projected spend for 2023/24.  | 29-Jun-22   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-and-wellbeing-primary-care-services-wellbeing-hubs-2022-23">https://glasgowcity.hscp.scot/publication/item-no-10-mental-health-and-wellbeing-primary-care-services-wellbeing-hubs-2022-23</a>         | Oct-23                    |
| 220323-9      | Scottish Government Funding for Improved Mental Health Services for Children and Young People 2023-2024                         | Both Council and Health Board | The Integration Joint Board directs the Council and Health Board to utilise the 2023/24 Scottish Government funding to continue to develop, improve and expand mental health services for children and young people according to the plans for funding outlined in this paper, with a review of the outcomes achieved in March 2024.   | Children's Services, Mental Health Services, Adult Services  | The total funding available for the development and expansion of tier 1 and 2 supports for 2023/24 is £1,755,000.  | 22-Mar-23   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-09-sg-funding-improved-mh-services-children-and-young-people-2023-24">https://glasgowcity.hscp.scot/publication/item-no-09-sg-funding-improved-mh-services-children-and-young-people-2023-24</a>                       | 16 May 2023               |
| 270923-7      | Implementation of a Safer Drug Consumption Facility   | Both Council and Health Board | Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the Safer Drug Consumption Facility, subject to receipt of Scottish Government funding.   | Glasgow HSCP Alcohol and Drug Recovery Services; Glasgow Alcohol and Drug Partnership  | Scottish Government have confirmed in writing their commitment to fund the operational costs for a Safer Drug Consumption Facility, including all staffing costs.  | 27-Sep-23   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-07-implementation-safer-drug-consumption-facility">https://glasgowcity.hscp.scot/publication/item-no-07-implementation-safer-drug-consumption-facility</a>   |                           |
| 270923-9      | Audited Annual Accounts 2022-23   | Council only                  | Glasgow City Council is directed to carry forward reserves totaling £82.412m on behalf of the IJB, as reported in the Outturn Report 2022/23 approved by the IJB in June 2023.   | All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.  | £82.412m in reserves carried forward.  | 27-Sep-23   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-09-audited-annual-accounts-2022-23">https://glasgowcity.hscp.scot/publication/item-no-09-audited-annual-accounts-2022-23</a>   |                           |
| DA141123      | Community Link Worker Programme 2024/25: additional Scottish Government funding   | Health Board only             | NHSGGC is directed to implement the Primary Care Improvement Plan workstreams, specifically to extend the scope of the contract with the CLWs supplier to take account of the additional funding from the Scottish Government.   | Provision of services to enable the delivery of the Primary Care Improvement Plan workstreams, specifically the development of Community Links Workers' support for primary care | £1.2m  | 14-Nov-23   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-19-community-link-worker-programme-2024-25-additional-sg-funding">https://glasgowcity.hscp.scot/publication/item-no-19-community-link-worker-programme-2024-25-additional-sg-funding</a>                               |                           |
| 291123-7      | Scottish Recommended Allowances for Kinship and Fostering Services  | Council only                  | Glasgow City Council is Directed to implement the payment of the proposed Scottish Recommended Allowances for kinship and foster carers, backdated to 1st April 2023 and including the retention of the additional 4 weeks of allowances made over the course of the year as outlined in 2.4 of the report.  | Children's Services-Fostering and Kinship Care Allowances  | The budget allocation for implementation of the new rates is Glasgow City's allocation of £2.365m from the Scottish Government.  | 29-Nov-23   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-07-scottish-recommended-allowances-kinship-and-fostering-services">https://glasgowcity.hscp.scot/publication/item-no-07-scottish-recommended-allowances-kinship-and-fostering-services</a>                             |                           |
| 291123-8      | Unscheduled Care Winter 2023/24 Update  | Health Board only             | NHS Greater Glasgow and Clyde is directed to implement the Call before Convey for Care Homes test of change for Winter 2023/24, as outlined in section 4.5 of the report.  | Residential Care for Older People  | Funding of £266,000 has been made available from NHS Greater Glasgow and Clyde to support the test for change of Call before Convey for Care Homes.  | 29-Nov-23   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-08-unscheduled-care-winter-2023-24-update">https://glasgowcity.hscp.scot/publication/item-no-08-unscheduled-care-winter-2023-24-update</a>   |                           |
| DA131223      | Scottish Government Mental Health Services for Children and Young People – 2022/23 Carry Forward                                | Both Council and Health Board | Glasgow City Council and NHS Greater Glasgow and Clyde are Directed to utilise the projected underspend of the 2023/24 Scottish Government funding and the projected underspend of the in-year funding allocation to continue to develop, improve and expand mental health services for children and young people according to the plans for funding outlined in this paper. | Children's Services, Mental Health Services, Adult Services  | The funding allocated for completion of the Direction is comprised of £11,857 of projected underspend of the 2023/24 funding allocation, plans for which are being completed via Direction 220323-9, and £636,728 granted in-year. | 13-Dec-23   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-20-scottish-government-mental-health-services-children-and-young-people-2022-23">https://glasgowcity.hscp.scot/publication/item-no-20-scottish-government-mental-health-services-children-and-young-people-2022-23</a> |                           |

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|---------------|---|-------------------------------|--|---|---|-------------|---------|---|---------------------------|
| 200324-7      | IJB Financial Allocations and Budgets 2024-2025   | Both Council and Health Board | <p>Glasgow City Council is directed to spend the delegated net budget of £541,501,100 in line with the Strategic Plan and the budget outlined within this report. This includes the proposal to increase non-residential services to reflect the increased cost of delivery as outlined in section 7.</p> <p>NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £1,052,081,000 in line with the Strategic Plan and the budget outlined within this report.</p> <p>Glasgow City Council is directed to implement, effective from 8 April 2024, the 10.09% uplift to an agreed percentage of full contract values (detailed at section 11), to providers of Adult Social Care within Glasgow Purchased Services and a 10.09% uplift on the full contract value to residential providers of Adult Social Care within Glasgow Purchased Services. This should be subject to Providers confirming they will pay staff providing direct care at least £12.00 per hour from 8 April 2024.</p> | Budget 2024-25  | The budget delegated to NHS Greater Glasgow and Clyde is £1,052,081,000 and Glasgow City Council is £541,501,100 as per the report.   | 20-Mar-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-07-ijb-financial-allocations-and-budgets-2024-2025-final-report">https://glasgowcity.hscp.scot/publication/item-no-07-ijb-financial-allocations-and-budgets-2024-2025-final-report</a>                             |                           |
| 200324-8      | Medium Term Financial Outlook 2024-2027   | Both Council and Health Board | The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes. Both Partners are requested to consider this Medium-Term Financial Outlook as part of their annual budget process for 2025 – 26 and 2026 – 27.   | All functions as outlined in the Medium-Term Financial Outlook.   | Not relevant at this stage.   | 20-Mar-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-08-medium-term-financial-outlook-2024-2027-amended">https://glasgowcity.hscp.scot/publication/item-no-08-medium-term-financial-outlook-2024-2027-amended</a>   |                           |
| 200324-9      | Budget Monitoring   | Both Council and Health Board | Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1 including the implementation of the recovery plan.   | All functions outlined in Appendix 1 of the report.   | As outlined in Appendix 1   | 20-Mar-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-09-glasgow-city-ijb-budget-monitoring-month-10-and-period-11-2023-24">https://glasgowcity.hscp.scot/publication/item-no-09-glasgow-city-ijb-budget-monitoring-month-10-and-period-11-2023-24</a>                   |                           |
| DA020424      | National Care Home Contract Increase (2024/25)  | Council only                  | From 8 April 2024 implement the 6.76% uplift rate to nursing care and 8.30% uplift to residential care, note the rates attached at Appendix 1 and vary the contracts with providers in line with the conditions at 4.3.  | Care Homes, Intermediate Care and commissioned services   | The cost of the uplift amounts to £7.886m for 2024/25. Budget provision has been made in the IJB's 2024/25 budget to meet this commitment.  | 02-Apr-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-23-national-care-home-contract-increase-2024-25">https://glasgowcity.hscp.scot/publication/item-no-23-national-care-home-contract-increase-2024-25</a>   |                           |
| 150524-9      | Integration Joint Board – 2024-25 Budget Update   | Both Council and Health Board | NHS Greater Glasgow and Clyde and Glasgow City Council is directed to implement the savings of £4.034m as outlined in this report.   | Budget 2024-25  | The budget for 2024-25 is as delegated to NHS Greater Glasgow and Clyde and Glasgow City Council in the March IJB Report.   | 15-May-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-09-integration-joint-board-2024-25-budget-update">https://glasgowcity.hscp.scot/publication/item-no-09-integration-joint-board-2024-25-budget-update</a>   |                           |
| 150524-10     | Sign Language and Interpreting Service (SLIS) Review  | Council only                  | Glasgow City Council is Directed to implement the revised service model for Sign Language and Interpreting Services as outlined in this report.  | Sensory Impairment; Sign Language and Interpreting  | The cost of delivering the staffing establishment under the revised service model is £212,224   | 15-May-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-10-sign-language-and-interpreting-service-slis-review">https://glasgowcity.hscp.scot/publication/item-no-10-sign-language-and-interpreting-service-slis-review</a>   |                           |
| 150524-11     | Rapid Rehousing Transition Plan Update  | Council only                  | Glasgow City Council are directed to progress the spending proposals for the R RTP for 2024/25 as outlined Appendix 1.   | Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing First   | The full budget allocation required for progressing this direction is £2.097m from the total 2024/25 R RTP budget of £1.455m from the Scottish Government R RTP Grant and £1.358m (estimated) to be carried forward in unused funds from previous financial years.        | 15-May-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-11-rapid-rehousing-transition-plan-update">https://glasgowcity.hscp.scot/publication/item-no-11-rapid-rehousing-transition-plan-update</a>   | Sep-24                    |
| 150524-12     | Scottish Government Funding for Improved Mental Health Services for Children and Young People 2024-25 | Both Council and Health Board | The Integration Joint Board directs the Council and Health Board to utilise the 2024/25 Scottish Government funding to continue to develop, improve and expand mental health services for children and young people according to the plans for funding outlined in this paper, with a review of the outcomes achieved in the Scottish Government Activity Reports.   | Children's Services, Mental Health Services, Adult Services   | The total funding available for the development and expansion of tier 1 and 2 supports for 2024/25 is £1,709,000.   | 15-May-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-12-sg-funding-improved-mh-services-children-and-young-people-2024-25">https://glasgowcity.hscp.scot/publication/item-no-12-sg-funding-improved-mh-services-children-and-young-people-2024-25</a>                   |                           |
| 150524-13     | Whole Family Support through General Practice   | Council only                  | Glasgow City Council is Directed to implement the spending proposals related to the 2024/25 and 2025/26 funding allocations for the Whole Family Wellbeing Funding (WFWF) Primary Care Programme, as outlined in Table 1.  | Primary care services for children and families at risk of poverty, trauma and exclusion; family support services, welfare advice services for families.            | The financial allocations awarded to Glasgow City Council by the Scottish Government for this development consists of £1.97m for 2024/25 and £1.77m for 2025/26 (subject to parliamentary approval).  | 15-May-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-13-whole-family-support-through-general-practice">https://glasgowcity.hscp.scot/publication/item-no-13-whole-family-support-through-general-practice</a>   |                           |
| 150524-14     | Social Care Planned Procurement 2024/25 and Commissioning Service Development Plan                    | Council only                  | Glasgow City Council is directed to carry out the procurement activity in relation to tenders outlined in Appendix 1 of this report.   | Social Care commissioning (Older People Community Services; Children and Families; Disabilities; Mental Health; Homelessness and Asylum Services; Women's Services) | The total budget for delivery of purchased social care services for financial year 2024/25 is £319,896,300. The allocated budget from this total for the services to be procured as outlined in this report will be agreed at Business Meeting as each tender progresses. | 15-May-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-14-social-care-planned-procurement-2024-25-and-commissioning-development-plan">https://glasgowcity.hscp.scot/publication/item-no-14-social-care-planned-procurement-2024-25-and-commissioning-development-plan</a> |                           |

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|---------------|--|-------------------------------|---|---|---|-------------|---------|---|---------------------------|
| 260624-7      | Outturn Report 2023/24   | Council only                  | Glasgow City Council is directed to carry forward reserves totaling £14.292m on behalf of the IJB as outlines in section 5 of the report.   | All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.   | £14.292m in reserves carried forward.   | 26-Jun-24   | Current | <a href="https://glasgowcity.hscpsc.scot/publication/item-no-07-outturn-report-2023-24">https://glasgowcity.hscpsc.scot/publication/item-no-07-outturn-report-2023-24</a>   |                           |
| 260624-9      | Contractual Uplifts: Children's Social Care Pay Uplift 2024/25   | Council only                  | Glasgow City Council is directed to implement, effective from 8 April 2024, the 10.09% uplift to an agreed percentage of full contract values (detailed at section 3.3), to providers of Children's Social Care within Glasgow Purchased Services and Direct Payments. This should be subject to Providers confirming they will pay staff providing direct care at least £12.00 per hour from 8 April 2024. | Children's Services   | £3.097m has been provided by Scottish Government as a redetermination of the General Revenue Grant, backdated to the start of the financial year 2024/25.   | 26-Jun-24   | Current | <a href="https://glasgowcity.hscpsc.scot/publication/item-no-09-contractual-uplifts-childrens-social-care-pay-uplift-2024-25">https://glasgowcity.hscpsc.scot/publication/item-no-09-contractual-uplifts-childrens-social-care-pay-uplift-2024-25</a>   |                           |
| DA050824      | Payment of the Scottish Recommended Allowance for Fostering to Providers in the Purchased Sector               | Council only                  | Glasgow City Council is directed to ensure that providers in the purchased sector should be provided with new rates of SRA for foster and kinship carers from 1st April 2024 and a payment should be made to backdate these new rates to 1st April 2024.  | The rate for the Scottish Recommended Allowance (SRA) for foster and kinship carers paid to providers in the purchased sector.  | The cost of the uplift is currently unknown, however, funding has been provided by Scottish Government and payments will be managed within the Children and Families budget.  | 08-Aug-24   | Current | <a href="https://glasgowcity.hscpsc.scot/sites/default/files/publications/Item%20No%2012%20-%20Payment%20of%20the%20Scottish%20Recommended%20Allowance%20for%20Fostering%20to%20Providers%20in%20the%20Purchased%20Sector.pdf">https://glasgowcity.hscpsc.scot/sites/default/files/publications/Item%20No%2012%20-%20Payment%20of%20the%20Scottish%20Recommended%20Allowance%20for%20Fostering%20to%20Providers%20in%20the%20Purchased%20Sector.pdf</a> |                           |
| 280824-7      | Integration Joint Board 2024-25 Budget Update including Community Health Services within Children and Families | Health Board only             | NHS Greater Glasgow and Clyde is directed to implement the savings of £0.772m as outlined in this report.   | Budget 2024-25  | The budget for 2024-25 is as delegated to NHS Greater Glasgow and Clyde and Glasgow City Council in the March IJB Report.   | 28-Aug-24   | Current | <a href="https://glasgowcity.hscpsc.scot/sites/default/files/publications/Item%20No%2007%20-%20IJB%202024-25%20Budget%20Update%20including%20Community%20Health%20Services%20within%20Children%20and%20Families.pdf">https://glasgowcity.hscpsc.scot/sites/default/files/publications/Item%20No%2007%20-%20IJB%202024-25%20Budget%20Update%20including%20Community%20Health%20Services%20within%20Children%20and%20Families.pdf</a>                     |                           |
| 280824-8      | Hospital at Home Model   | Health Board only             | NHS Greater Glasgow and Clyde is directed to implement the savings of £1.178m by discontinuing the current Hospital at Home model from 8 November 2024, and implement the revised Hospital at Home and Call Before You Convey combined service as outlined in this report.  | Budget 2024-25  | The budget for 2024-25 is as delegated to NHS Greater Glasgow and Clyde and Glasgow City Council in the March IJB Report. Funding for the revised Hospital at Home and Call Before You Convey combined service is detailed in para 12.2 of this report. | 28-Aug-24   | Current | <a href="https://glasgowcity.hscpsc.scot/sites/default/files/publications/Item%20No%2008%20-%20Hospital%20at%20Home%20Model.pdf">https://glasgowcity.hscpsc.scot/sites/default/files/publications/Item%20No%2008%20-%20Hospital%20at%20Home%20Model.pdf</a>   |                           |
| 250924-9      | Audited Annual Accounts 2023-24  | Council only                  | Glasgow City Council is directed to carry forward reserves totaling £66.894m on behalf of the IJB, as reported in the Outturn Report 2023/24 approved by the IJB in June 2024.  | All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.   | £66.894m in reserves carried forward.   | 25-Sep-24   | Current | <a href="https://glasgowcity.hscpsc.scot/publication/item-no-09-audited-annual-accounts-2023-24">https://glasgowcity.hscpsc.scot/publication/item-no-09-audited-annual-accounts-2023-24</a>   |                           |
| 250924-10     | Funding for the delivery of the Primary Care Improvement Plan (PCIP) 2024/25                                   | Health Board only             | NHS GGC is directed to implement the Primary Care Improvement Plan workstreams outlined in section 3.5 of this report, utilising Primary Care Improvement Funding (PCIF) for the 2024/25 year.  | Provision of services to enable the delivery of the Primary Care Improvement Plan workstreams outlined in section 3.5 of this report including: Vaccination Transformation Programme<br>Community treatment and care services (CTAC).<br>Pharmacotherapy services<br>Development of urgent care services<br>Recruitment of additional practitioners employed by health boards to expand multi-disciplinary teams in primary care, such as acute musculoskeletal physiotherapy services, community mental health services.<br>Development of Community Links Workers' support for primary care<br>Programme Support and infrastructure | The PCIF budget allocation for 2024/25 to carry out the direction is £22.674m as indicated in Section 3 of this report.   | 25-Sep-24   | Current | <a href="https://glasgowcity.hscpsc.scot/publication/item-no-10-funding-delivery-primary-care-improvement-plan-pcip-2024-25">https://glasgowcity.hscpsc.scot/publication/item-no-10-funding-delivery-primary-care-improvement-plan-pcip-2024-25</a>   |                           |
| 250924-11     | Implementation of the Alcohol and Drug Service (ADRS) Review   | Both Council and Health Board | Glasgow City Council and Greater Glasgow and Clyde Health Board are directed to approve the implementation of Phase 1 of the staffing and skill mix model, and to support the overall proposed staffing and skill mix model to deliver on all aspects of alcohol and drug care and treatment.   | Alcohol and Drug Recovery Services  | The total amount required to implement Phase 1 of the proposed service model is £386,116. This will be met by existing Alcohol and Drugs Recovery Service core budget funding and recurring National Mission uplift allocation.                         | 25-Sep-24   | Current | <a href="https://glasgowcity.hscpsc.scot/publication/item-no-11-implementation-alcohol-and-drug-recovery-service-adrs-review">https://glasgowcity.hscpsc.scot/publication/item-no-11-implementation-alcohol-and-drug-recovery-service-adrs-review</a>   |                           |
| 250924-12     | Budget Monitoring  | Both Council and Health Board | Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020- 23, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1 including the recovery plan outlined in section 7.   | All functions outlined in Appendix 1 of the report,   | As outlined in Appendix 1   | 25-Sep-24   | Current | <a href="https://glasgowcity.hscpsc.scot/publication/item-no-12-glasgow-city-ijb-budget-monitoring-month-4-and-period-5-2024-25">https://glasgowcity.hscpsc.scot/publication/item-no-12-glasgow-city-ijb-budget-monitoring-month-4-and-period-5-2024-25</a>   |                           |
| DA051124      | National Care Home Contract Increase Agenda for Change (2024/25)   | Council only                  | From 8 April 2024 implement the 7.71% uplift rate to nursing care and 8.30% uplift to residential care, note the rates attached at Appendix 1 and vary the contracts with providers to reflect the NHS pay uplift at 5.1.   | Care Homes, Intermediate Care and commissioned services   | The additional cost of the uplift amounts to £1.216m, taking the total cost of the 2024/25 uplift to £9.102m. Budget provision has been made in the IJB's 2024/25 budget to meet this commitment.   | 05-Nov-24   | Current | <a href="https://glasgowcity.hscpsc.scot/publication/item-no-17-national-care-home-contract-increase-agenda-change-2024-25">https://glasgowcity.hscpsc.scot/publication/item-no-17-national-care-home-contract-increase-agenda-change-2024-25</a>   |                           |

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|---------------|---|-------------------------------|--|---|---|-------------|---------|---|---------------------------|
| 271124-7      | Enhanced Mental Health Outcomes Framework | Health Board only             | Greater Glasgow and Clyde Health Board are instructed to deliver the enhanced mental health bundle programmes within the revised financial framework included within this report.  | All functions outlined in this report.              | Maximum of £30.732m for 2024/25.                  | 27-Nov-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-07-enhanced-mental-health-outcomes-framework">https://glasgowcity.hscp.scot/publication/item-no-07-enhanced-mental-health-outcomes-framework</a>   |                           |
| 271124-8      | Budget Monitoring                         | Both Council and Health Board | Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1 including the recovery plan outlined in section 8. | All functions outlined in Appendix 1 of the report. | As outlined in Appendix 1.                        | 27-Nov-24   | Current | <a href="https://glasgowcity.hscp.scot/publication/item-no-08-glasgow-city-integration-joint-board-budget-monitoring-month-6-and-period-7">https://glasgowcity.hscp.scot/publication/item-no-08-glasgow-city-integration-joint-board-budget-monitoring-month-6-and-period-7</a> |                           |