



**Item No: 11**

**Meeting Date: Wednesday 25<sup>th</sup> June 2025**

## **Glasgow City Integration Joint Board**

**Report By:** Frances McMeeking, Assistant Chief Officer, Homelessness Services

**Contact:** Jim McBride, Head of Homelessness and Complex Needs

**Phone:** 0141 287 4028

### **Rapid Rehousing Transition Plan 2025-26 Spending Proposals**

**Purpose of Report:**

The purpose of this report is to update the Integration Joint Board (IJB) on the continued success of the Rapid Rehousing Transition Plan (RRTP) in 2024/25. The report also outlines the funding received for 2025/26 and seeks approval for the proposals of how this funding will be allocated.

**Background/Engagement:**

Rapid Rehousing Transition Plans are part of the Scottish Government's strategy to end homelessness. Multi-year funding was provided to local authorities in 2019/20 for 5 years ending in 2023/24. Further 1-year funding was provided for 2024/25, and an additional year has also now been confirmed for 2025/26.

**Governance Route:**

The matters contained within this paper have been previously considered by the following group(s) as part of its development.

- HSCP Senior Management Team ☒
- Council Corporate Management Team ☐
- Health Board Corporate Management Team ☐
- Council Committee ☐
- Update requested by IJB ☐
- Other ☐
- Not Applicable ☐

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<b>Recommendations:</b>	<p>The Integration Joint Board is asked to:</p> <ul style="list-style-type: none"><li>a) Note the contents of the report, with reference to the continued success of the Rapid Rehousing Transition Plan (RRTP); and</li><li>b) Approve the RRTP financial commitments set out within the report for 2025/26.</li></ul>
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### Relevance to Integration Joint Board Strategic Plan:

The delivery of an effective response to the prevention of and management of homelessness is one of the key elements of the 2023-26 IJB Strategic Plan and will continue to remain a key priority. This work is relevant to the vision and all the Partnership Priorities particularly Supporting People in their Communities and Strengthening Communities to Reduce Harm.

### Implications for Health and Social Care Partnership:

<b>Reference to National Health &amp; Wellbeing Outcome(s):</b>	<p>This plan relates to the National Health and Wellbeing Outcomes particularly</p> <ul style="list-style-type: none"><li>4 - Health and Social Care services are centred on helping to maintain or improve the quality of life for people who use those services and</li><li>5 – Health and Social Care services contribute to reducing health inequalities.</li></ul>
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<b>Personnel:</b>	<p>Opportunity for additional external financial allocation to allow additional staffing resource. Review of current RRTP-funded posts.</p>
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<b>Carers:</b>	<p>No implications.</p>
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<b>Provider Organisations:</b>	<p>Provider organisations continue to play an integral role in the HSCP's delivery of homelessness services.</p>
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<b>Equalities:</b>	<p>The delivery of homelessness service supports the addressing of multiple disadvantage &amp; complex needs.</p>
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<b>Fairer Scotland Compliance:</b>	<p>None</p>
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<b>Financial:</b>	<p>Proposals within this report total £2.205m. This will be funded from the Scottish Government award of £1.446m for 2025/26, with the remaining balance of £0.759m being funded by the carry forward in unused funds from previous financial years being held in earmarked reserves.</p>
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<b>Legal:</b>	<p>None</p>
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<b>Economic Impact:</b>	<p>Through rapid rehousing, it is expected that there will be a financial saving to the HSCP with a reduction in the number of temporary accommodation placements needed</p>
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	and a reduction in the length of time spent in temporary accommodation.
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<b>Sustainability:</b>	None
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<b>Sustainable Procurement and Article 19:</b>	None
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<b>Risk Implications:</b>	<p>The accelerated decision-making process from the Home Office, in relation to those seeking asylum, has resulted in a significant increase in demand from homelessness services. In addition to households granted leave to remain in Glasgow, there has been a significant increase in households outwith Glasgow choosing to make a homelessness application to the city.</p> <p>This increase in demand has also been witnessed alongside the cost-of-living crisis which appears to have led to a reduction in social housing across the city.</p>
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<b>Implications for Glasgow City Council:</b>	Success in the delivery of the RRTP will see a reduction in the use of temporary accommodation and quicker outcomes for homeless households. The progress thus far has been hindered by an unanticipated increase in demand as well as the impact of the Covid-19 pandemic
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<b>Implications for NHS Greater Glasgow &amp; Clyde:</b>	None
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<b>Direction Required to Council, Health Board or Both</b>	
<b>Direction to:</b>	
1. No Direction Required	<input type="checkbox"/>
2. Glasgow City Council	<input checked="" type="checkbox"/>
3. NHS Greater Glasgow & Clyde	<input type="checkbox"/>
4. Glasgow City Council and NHS Greater Glasgow & Clyde	<input type="checkbox"/>

### 1. Purpose

- 1.1. The purpose of this report is to update the Integration Joint Board (IJB) on the continued success of the Rapid Rehousing Transition Plan (RRTP) and to seek approval for the spending proposals for 2025/26.

### 2. Background

- 2.1. Rapid Rehousing is identified within Scotland's [Ending Homelessness Together](#) action plan as the key approach to ending homelessness. The rapid rehousing approach involves preventing homelessness, where possible, but if

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homelessness occurs, ensuring households are provided with settled accommodation as quickly as possible.

- 2.2. All Scottish authorities were required to submit a 5-year plan and Glasgow's RRTP was approved by the Glasgow City Integration Joint Board in [September 2019](#) and continues to focus on homelessness prevention, securing settled accommodation for homeless households as quickly as possible and a comprehensive, trauma-informed approach to those individuals with multiple and complex needs.
- 2.3. The 5-year funding provided by the Scottish Government to support the delivery of RRTPs was due to end in March 2024 however a further, single year, award for RRTPs was announced for 2024/25. Local authorities have now received an additional year's funding for 2025/26.
- 2.4. It is anticipated that this year's award is likely to be the final year of funding under the RRTP framework.

### **3. Glasgow's RRTP**

- 3.1. On 15<sup>th</sup> May 2024, a [report](#) was submitted to the IJB which set out the key successes delivered by Homelessness Services through the RRTP funding between 2019/20 – 2023/24 against the backdrop of challenging circumstances including Covid-19, the war in Ukraine and the cost-of-living crisis.
- 3.2. These challenges were further amplified by the decision of the UK Government in June 2023, to streamline the asylum decision making process which increased the number of refugees who applied to Glasgow for homelessness assistance by 96% between 2022/23 and 2023/24.
- 3.3. However, despite these unprecedented challenges, the HSCP have continued to deliver positive outcomes for homeless households in the city and the previous report outlined these successes, in detail.
- 3.4. The most significant success in relation to homeless households has been the continued increase in the number of settled lets allocated to homeless households from Registered Social Landlords within the city. The table below shows the increased number of lets for 2024/25 and highlights the significant difference in letting activity pre- and post-RRTP funding.

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**Table 1. Number of lets provided to homeless households.**

Year	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
No. of lets to homeless households	1,974	2,322	2,415	3,288	3,311	2,904	3,305	3,596

- 3.5. Further successes have also been evidenced through the continued provision of RRTP-funded posts and services. In 2024/25, the Money and Debt Advice service, provided by Citizen's Advice Scotland have supported clients to manage debt in excess of £500k as well as achieving significant client gains in relation to income maximisation for homeless households.
- 3.6. Homelessness prevention continues to be a key focus through Health and Social Care Connect (HSCC), as well as the locality homelessness services, and homelessness continues to be prevented for around half the number of households who approach the HSCP for housing advice and assistance.
- 3.7. In 2024/25, Homelessness Services also began work on an on-line housing advice and information tool, Housing Options Explorer, which aims to reduce demand on frontline workers by essentially allowing individuals to 'self-serve' through access to a wide range of information in relation to housing and homelessness.

#### **4. RRTP 2025/26 – Award and spending proposals**

- 4.1. Correspondence was received on 14<sup>th</sup> May 2025 from the Scottish Government confirming the award for all local authorities in Scotland in relation to RRTP. It was confirmed that Glasgow will receive £1.446m for 2025/26. Proposals within this report total £2.205m. The remaining balance of £0.759m will be funded by the carry forward in unused funds from previous financial years being held in earmarked reserves.
- 4.2. In 2024/25, Glasgow's confirmed spend for RRTP-funded posts was £1.803m however some changes have been proposed for 2025/26 in line with workstreams associated with the HSCP's 10-year Temporary Accommodation Strategy.
- 4.3. There are also posts funded within the RRTP spend from 2024/25 which will be removed, or the amounts amended. The proposed spending can be found in Appendix 1 however the changes, and basis for the changes, are set out below.

##### **Spending changes**

- 4.4. In 2024/25, RRTP monies part-funded, alongside Wheatley Homes Glasgow, a Housing Options Network Co-ordinator however this post is no longer required, and funding has been removed.

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- 4.5. Furthermore, there are also proposed amendments to the amount of money paid in relation to consultancy from Arneil Johnstone and Vanguard Scotland. It is proposed that the money paid to Arneil Johnstone will increase from £20,000 paid in 2024/25 to £30,000 in line with the additional work associated with the HSCP's Temporary Accommodation Strategy.
- 4.6. The money paid to Vanguard Scotland will reduce from £100,000 to £60,000 due to a reduction in the work required from them during 2025/26.
- 4.7. The role of the Practice Systems Development Co-ordinator has been reviewed, and it is proposed that the role (currently a grade 6 role) is re-aligned to a Senior Officer (Homelessness) post (grade 7) in line with work currently being undertaken by the postholder. This post has been instrumental in the delivery of data dashboards within Homelessness Services which have led to the increases set out above in relation to settled lets. The postholder will also have a significant role within the delivery of the homelessness prevention activities within the Temporary Accommodation Strategy aligned to the upcoming Housing Bill currently making its way through Parliament.
- 4.8. It is also proposed that an additional Assistant Service Manager post (grade 8) will be created to lead on the implementation of the 10-year Temporary Accommodation Strategy. The postholder will lead on the strategic interfaces with key partners, including RSLs and the third sector, to support the delivery of the strategy. A key part of this role will also involve preparing and overseeing a governance framework for the strategy which will also align with upcoming prevention duties mentioned above.

## 5. Recommendations

- 5.1. The Integration Joint Board is asked to:
  - a) Note the contents of the report, with reference to the continued success of the Rapid Rehousing Transition Plan (RRTP); and
  - b) Approve the RRTP financial commitments set out within the report for 2025/26.

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## Direction from the Glasgow City Integration Joint Board

1	Reference number	250625-11
2	Report Title	Rapid Rehousing Transition Plan 2025-26 Spending Proposals
3	Date direction issued by Integration Joint Board	25 June 2025
4	Date from which direction takes effect	25 June 2025
5	Direction to:	Glasgow City Council only
6	Does this direction supersede, revise or revoke a previous direction – if yes, include the reference number(s)	No
7	Functions covered by direction	Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing First
8	Full text of direction	Glasgow City Council are directed to progress the spending proposals outlined at Appendix 1.
9	Budget allocated by Integration Joint Board to carry out direction	The budget allocation for progressing this Direction consists of £1.446m from the Scottish Government's RRTP Grant for 2025/26 and £0.759m from IJB earmarked reserves.
10	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
11	Date direction will be reviewed	June 2026

<b>Expenditure</b>	<b>Annual Cost (£)</b>
Housing Association Liaison Manager	68,466
Housing Options Coordinators (3 posts)	179,991
Barlinnie Team (3 posts)	150,020
Section 5 Officers (4.5 posts)	186,865
Temp Accom & Development Team (TADS) (4 posts)	166,102
Social Care Workers (6 posts)	300,040
Senior Officer - Information Systems	59,997
Management Team to lead on RRTP (2 posts)	165,921
Consultancy re monitoring and reporting	30,000
HNS/GHIFT Funding	100,000
Rapid Rehousing Fund	20,000
Vanguard Consultancy	60,000
Private Rented Sector Prevention Hub	165,000
Money & Debt Advice Outreach Services	150,000
RRTP Trauma informed Practice Development Coordinator (1 post G7)	59,997
RRTP Senior Homelessness Workers - Settled Lets (3 posts)	179,991
RRTP Accommodation Allocations Officer	41,526
Senior Officer – Practice Systems Development and Strategy	50,007
Assistant Service Manager – Temporary Accommodation Strategy	71,415
	<b>2,205,338</b>