



Item No: 12

Meeting Date: Wednesday 13th May 2026

Glasgow City Integration Joint Board

Report By: Lynsey Smith, Assistant Chief Officer, Operations and Governance

Contact: Jim McBride, Head of Adult Services (Homelessness and Complex Needs)

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Rapid Rehousing Transition Plan 2026/27 Spending Proposals

Purpose of Report:

The purpose of this report is to update the Integration Joint Board (IJB) on the continued successes of the Rapid Rehousing Transition Plan (RRTP) in 2025/26. The report will also outline the funding received for 2026/27 and seeks approval for the proposals of how this funding will be allocated.

Background/Engagement:

Rapid Rehousing Transition Plans are part of the Scottish Government's strategy to end homelessness. Multi-year funding was provided to local authorities in 2019/20 for 5 years ending in 2023/24. Further single year funding was provided for 2024/25 and 2025/26, and an additional year has also now been confirmed for 2026/27.

Governance Route:

The matters contained within this paper have been previously considered by the following group(s) as part of its development.

- HSCP Senior Management Team
- Council Corporate Management Team
- Health Board Corporate Management Team
- Council Committee
- Update requested by IJB
- Other
- Not Applicable

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Recommendations:	The Integration Joint Board is asked to: a) Note the contents of the report, with reference to the continued successes of the RRTP; b) Approve the RRTP financial commitments set out within the report for 2026/27; and c) Note the intention of the HSCP to lobby the Scottish Government to continue RRTP funding in future years or replace RRTP funding with a recurring budget.
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Relevance to Integration Joint Board Strategic Plan:

The implementation of the RRTP, which aims to prevent homelessness and reduce the length of time households reside in temporary accommodation, relates to Partnership Priority 1 (Prevention, early intervention and well being), Partnership Priority 2 (supporting greater self-determination and informed choice), and Partnership Priority 3 (supporting people in their communities)

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome(s):	This plan relates to the National Health and Wellbeing Outcomes 4 (Health and Social Care services are centred on helping maintain or improve the quality of life of people who use those services), and 9 (Resources are used effectively and efficiently in the provision of health and social care services)
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Personnel:	Opportunity for additional external financial allocation to allow additional staffing resource. Review of current RRTP-funded posts.
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Carers:	No implications.
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Provider Organisations:	Provider organisations continue to play an integral role in the HSCP's delivery of homelessness services.
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Equalities:	The delivery of homelessness service supports the addressing of multiple disadvantage & complex needs.
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Fairer Scotland Compliance:	None
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Financial:	Through rapid rehousing, it is expected that there will be a financial saving to the HSCP with a reduction in the number of temporary accommodation placements needed and a reduction in the length of time spent in temporary accommodation.
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	RRTP funding is currently delivered on an annual basis and there is no confirmation whether additional funding in future years will be available.
Legal:	None
Economic Impact:	None
Sustainability:	None
Sustainable Procurement and Article 19:	None
Risk Implications:	There is a risk that without continued RRTP, or similar, funding that the successes delivered through the implementation of the RRTP will be at risk due to the lack of funding for key posts.
Implications for Glasgow City Council:	Success in the delivery of the RRTP will see a reduction in the use of temporary accommodation and quicker outcomes for homeless households. The progress thus far has been hindered by an unanticipated increase in demand as well as the impact of the Covid-19 pandemic
Implications for NHS Greater Glasgow & Clyde:	None
Direction Required to Council, Health Board or Both	
Direction to:	
1. No Direction Required	<input type="checkbox"/>
2. Glasgow City Council	<input checked="" type="checkbox"/>
3. NHS Greater Glasgow & Clyde	<input type="checkbox"/>
4. Glasgow City Council and NHS Greater Glasgow & Clyde	<input type="checkbox"/>

1. Purpose

- 1.1. The purpose of this report is to update the Integration Joint Board (IJB) on the continued success of the Rapid Rehousing Transition Plan (RRTP) and to seek approval for the spending proposals for 2026/27.

2. Background

- 2.1. Rapid Rehousing is identified within Scotland's [Ending Homelessness Together](#) action plan as the key approach to ending homelessness. The rapid rehousing approach involves preventing homelessness, where possible, but if homelessness occurs, ensuring households are provided with settled accommodation as quickly as possible.

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- 2.2. All Scottish authorities were required to submit a 5-year plan and Glasgow's RRTP was approved by the Glasgow City Integration Joint Board in [September 2019](#) and focusses on homelessness prevention, securing settled accommodation for homeless households as quickly as possible and a comprehensive, trauma-informed approach to those individuals with multiple and complex needs.
- 2.3. The 5-year funding provided by Scottish Government to support the delivery of RRTPs was due to end in March 2024 however further single year award for RRTPs were announced for 2024/25 and 2025/26.
- 2.4. In September 2025, the Cabinet Secretary for Housing released the Scottish Government's [Housing Emergency Action Plan](#) which was intended to build upon the significant progress made since the national declaration of a housing emergency in May 2024.
- 2.5. The Scottish Government's Housing Emergency Action Plan was wide ranging with three key objectives: ending children living in temporary accommodation, supporting the housing needs of vulnerable communities, and maximising investment in Scotland's housing sector.
- 2.6. Specifically in relation to RRTPs, the action plan provided a £1m uplift to RRTPs for Housing First and extended the £8m RRTP funding into 2026/27. On 11th November 2025 Glasgow City HSCP received confirmation that Glasgow's share of the £8m funding for 2026/27 would be £1.451m; broadly in line with previous year's funding.

3. Glasgow's RRTP

- 3.1. On 25th June 2025, a [report](#) was submitted to the IJB which set out the key successes delivered by Homelessness Services through the RRTP funding between 2019/20 and 2024/25 against challenging circumstances including the Covid-19 pandemic, the war in Ukraine, the cost of living crisis and the streamlined asylum decision making process which rapidly increased demand on homelessness services.
- 3.2. However, despite these challenges, the HSCP have continued to deliver positive outcomes for homeless households in the city and the report noted above outlined these successes, in detail.
- 3.3. These successes have continued in 2025/26 and the continued funding of RRTP posts and services within homelessness have delivered positive outcomes for homeless households.
- 3.4. In 2025/26, only 50% of households approaching the local authority have gone on to make a homelessness application, highlighting the significant focus on homelessness prevention within Health and Social Care Connect as well as within locality homelessness teams with the continued funding of Senior Housing Options workers remaining critical.

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- 3.5. Furthermore, over 55% of social housing lets in the city have been allocated to homeless households, the highest percentage on record, which demonstrates the positive contribution made by the city's housing associations who continue to work in close partnership with the HSCP and, specifically, with the Senior Homelessness Workers (settled lets).

4. RRTP 2026/27 – Award and spending proposals

- 4.1. As noted above, correspondence was received on 11th November 2025 from the Scottish Government confirming the award for all local authorities in Scotland in relation to RRTP. It was confirmed that Glasgow will receive £1.451m for 2026/27.
- 4.2. In 2025/26, Glasgow's confirmed spend for RRTP funded posts was £1.809m resulting in an overspend in the year of £0.302m which was drawn down from existing RRTP reserves. The remaining reserve is £1.056m going into 2026/27.
- 4.3. With the 2026/27 award, plus existing reserves, the HSCP has £2.507m available in RRTP funds. There have been some changes made to posts/services for 2026/27 which are being funded via RRTP monies which are set out below. A full breakdown of the intended spend for 2026/27 is produced at Appendix 1.

Spending changes

- 4.4. Leading business management consultants, Vanguard Scotland, have worked with Homelessness Services over the past few years and have been funded via RRTP monies with £60,000 allocated in 2025/26. This service has been crucial in allowing the HSCP to review and streamline current practices and has led to demonstrable positive outcomes in key processes including the resettlement of homeless households as well as introducing efficiencies within the void management of temporary accommodation. This work has now concluded and therefore no further funding of Vanguard Scotland is required for 2026/27.
- 4.5. The Private Rented Sector (PRS) Hub, which is delivered by Neighbourhoods, Regeneration and Sustainability (NRS) has also been part funded through RRTP. Alternative funding streams have now been identified therefore the annual allocation of £165,000 is not required for 2026/27.
- 4.6. The final amendment to RRTP funding for 2026/27 is the creation of a new Assistant Service Manager post relating to staff training and interim accommodation. The continued professional development of staff is crucial in delivering the aims of the RRTP and it has been agreed that a new specific post is required to ensure that staff remain fully trained and supported to carry out their key roles. The postholder will also review and oversee the resettlement process of homeless households who are currently residing within supported accommodation ensuring that this resource is utilised as effectively as possible.

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5. Risks

- 5.1. It was anticipated that 2025/26 would mark the end of RRTP funding given that the original funding stream was a five-year period initially planned to end in March 2024. The challenges associated with the delivery of RRTP objectives, such as the Covid pandemic and the war in Ukraine, has meant that additional funding has been made available in subsequent years, and funding has continued as a result of the Scottish Government's Housing Emergency Action Plan.
- 5.2. It is vital to note that, subject to approval, it is anticipated that the RRTP reserves at the end of this financial year are likely to be minimal (approximately £0.163m) and therefore there is an inherent risk that the current posts/services which are supported by RRTP funding are at risk in future years if no additional money is forthcoming from the Scottish Government or if alternative funding streams are not identified.
- 5.3. Given this, the HSCP will continue to lobby Scottish Government to ensure continued funding for RRTPs, or an alternative funding stream, to safeguard the key posts.

6. Recommendations

- 6.1. The Integration Joint Board is asked to:
 - a) Note the contents of the report, with reference to the continued successes of the RRTP;
 - b) Approve the RRTP financial commitments set out within the report for 2026/27; and
 - c) Note the intention of the HSCP to lobby the Scottish Government to continue RRTP funding in future years or replace RRTP funding with a recurring budget.

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Direction from the Glasgow City Integration Joint Board

1	Reference number	130526-12
2	Report Title	Rapid Rehousing Transition Plan 2026-27 Spending Proposals
3	Date direction issued by Integration Joint Board	13 May 2026
4	Date from which direction takes effect	13 May 2026
5	Direction to:	Glasgow City Council only
6	Does this direction supersede, revise or revoke a previous direction – if yes, include the reference number(s)	No
7	Functions covered by direction	Homelessness Services
8	Full text of direction	Glasgow City Council are directed to progress the spending proposals outlined in Appendix 1
9	Budget allocated by Integration Joint Board to carry out direction	The budget allocation for progressing this Direction consists of £1.451m of Scottish Government allocation and £1.056m from earmarked RRTP reserves.
10	Performance monitoring arrangements	In line with the agreed Performance Management Framework of the Glasgow City Integration Joint Board and the Glasgow City Health and Social Care Partnership.
11	Date direction will be reviewed	13 May 2027

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Appendix 1

Expenditure	Annual Cost (£)
Housing Association Liaison Manager	74,890
Housing Options Coordinators (3 posts)	208,205
Barlinnie Team (3 posts)	171,742
Section 5 Officers (4.5 posts)	212,180
Temp Accom & Development Team (TADS) (4 posts)	188,605
Social Care Workers (6 posts)	343,485
Senior Officer - Information Systems	69,402
Management Team to lead on RRTP (2 posts)	186,533
Consultancy re monitoring and reporting	30,000
HNS/GHIFT Funding	100,000
Rapid Rehousing Fund	20,000
Money & Debt Advice Outreach Services	185,000
RRTP Trauma informed Practice Development Coordinator (1 post G7)	59,997
RRTP Senior Homelessness Workers - Settled Lets (3 posts)	208,205
RRTP Accommodation Allocations Officer	47,151
Senior Officer – Practice Systems Development and Strategy	69,402
Assistant Service Manager-Training and Interim Accommodation	84,449
Assistant Service Manager – Temporary Accommodation Strategy	84,449
	2,343,695