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Item No: 18

Meeting Date: Wednesday 28th June 2023

Glasgow City Integration Joint Board

Report By: Allison Eccles, Head of Business Development / Standards Officer

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Glasgow City IJB Directions Annual Report 2022-23

Purpose of Report:

To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2022 to May 2023.

Background/Engagement:

Following a report to the IJB Finance and Audit Committee in [February 2018](#) on the use of Directions by the IJB's auditors, it was agreed that the IJB receive an annual summary of the use of Directions. This is the sixth such report, covering the period from June 2022 to May 2023.

Governance Route:

The matters contained within this paper have been previously considered by the following group(s) as part of its development.

- HSCP Senior Management Team
- Council Corporate Management Team
- Health Board Corporate Management Team
- Council Committee
- Update requested by IJB
- Other
- Not Applicable

Recommendations:

The Integration Joint Board is asked to:

a) note this report.

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Relevance to Integration Joint Board Strategic Plan:

Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan.

Implications for Health and Social Care Partnership:

Reference to National Health & Wellbeing Outcome(s):	Cover all National and Wellbeing Outcomes.
Personnel:	No implications from this paper – relates to matters of governance.
Carers:	No implications from this paper – relates to matters of governance.
Provider Organisations:	No implications from this paper – relates to matters of governance.
Equalities:	No implications from this paper – relates to matters of governance.
Fairer Scotland Compliance:	No implications from this paper – relates to matters of governance.
Financial:	No implications from this paper – relates to matters of governance.
Legal:	The requirement for the IJB to issue Directions to the Council and Health Board is defined in the Public Bodies (Joint Working)(Scotland) Act 2014 and associated secondary legislation.
Economic Impact:	No implications from this paper – relates to matters of governance.
Sustainability:	No implications from this paper – relates to matters of governance.
Sustainable Procurement and Article 19:	No implications from this paper – relates to matters of governance.
Risk Implications:	Failure to comply with the legislative requirement and framework for Directions would place the IJB in breach of its statutory duties.
Implications for Glasgow City Council:	The Council is required to comply with all Directions received from the IJB, and may not amend, ignore, appeal or veto any Direction. The Council may not use resources

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	allocated via the IJB in pursuit of a Direction for any other purpose.
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Implications for NHS Greater Glasgow & Clyde:	As above for the Council.
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Direction Required to Council, Health Board or Both	
Direction to:	
1. No Direction Required	<input checked="" type="checkbox"/>
2. Glasgow City Council	<input type="checkbox"/>
3. NHS Greater Glasgow & Clyde	<input type="checkbox"/>
4. Glasgow City Council and NHS Greater Glasgow & Clyde	<input type="checkbox"/>

1. Purpose

- 1.1. To provide a summary of the Directions issued by Glasgow City Integration Joint Board (IJB) to Glasgow City Council and NHS Greater Glasgow and Clyde in the period June 2022 to May 2023.

2. Background

- 2.1. Issuing of Directions is the method through which the IJB commissions Glasgow City Council and NHS Greater Glasgow and Clyde to deliver the priorities outlined within the IJB's Strategic Plan. Directions are legally binding, and the Public Bodies (Joint Working) (Scotland) Act 2014 and associated secondary legislation establishes the framework within which they operate.
- 2.2. Following a report to the IJB Finance and Audit Committee in [February 2018](#) on the use of Directions by the IJB's auditors, it was agreed that the IJB receive an annual summary of the use of Directions. This is the sixth such report, covering the period from June 2022 to May 2023.
- 2.3. This report outlines a summary of the Directions issued by the IJB during the period in scope. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal performance scrutiny arrangements of the IJB and Glasgow City Health and Social Care Partnership.
- 2.4. This report reflects the changes made to the Directions process around recording and monitoring by staff, as reported to the IJB in [June 2019](#).

3. Summary of Directions

- 3.1 Between June 2022 and May 2023 (inclusive):
- the IJB has issued 22 Directions;
 - 8 of these were Directions to both the Council and Health Board;
 - 9 Directions were to the Council only; and
 - 5 Directions were to the Health Board only.

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3.2 Of the 22 Directions issued by the IJB:

- 20 remain open (current); and,
- 2 are closed and have been superseded (completed).

3.4 The list of Directions issued by the IJB to the Council and Health Board during the reporting period is attached at Appendix 1.

4. Recommendations

4.1. The Integration Joint Board is asked to:

- a) note this report.

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	With Effect From	Review Date	Status	Does this supersede, revise or revoke a previous Direction	Direction Reference superseded, revised or revoked	Link to IJB paper	Link to New Direction	Responsible Officer	Service Area
290622-8	Outturn Report 2021-22	Council only	Glasgow City Council is directed to carry forward reserves totalling £112.393m on behalf of the IJB as outlined in section 5 of the report.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	£112.393m in reserves carried forward	29-Jun-22	29-Jun-22	Jun-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-08-ib-report-outturn		Sharon Wearing	Finance
290622-9	Unaudited Annual Accounts	Council only	Glasgow City Council is directed to carry forward reserves totalling £112.393m on behalf of the IJB as outlined in Item No 8 Outturn Report 2021/22	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	£112.393m in reserves carried forward	29-Jun-22	29-Jun-22	Jun-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-09-unaudited-annual-accounts		Sharon Wearing	Finance
290622-10	Mental Health and Wellbeing in Primary Care Services ("Wellbeing Hubs") 2022 / 23 Work Plan and spend for Phase one	Health Board only	NHS Greater Glasgow and Clyde is directed to undertake the programme of work in relation to the Mental Health and Wellbeing in Primary Care Services ("Wellbeing Hubs") Phase one development, including the initial planning and design stage and the establishment of the initial Hubs, as outlined in Appendix 1 of this report.	Primary care mental health and wellbeing services	The budget to be allocated for this Direction is £480,183 in relation to the 2022/23 part-year expenditure and £985,900 in relation to the full year projected spend for 2023/24.	29-Jun-22	29-Jun-22	Jun-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-10-mental-health-and-wellbeing-primary-care-services-wellbeing-hubs-2022-23		Jackie Kerr	Adult Services - MH
290622-11	Mental Health Recovery and Renewal Fund for Dementia Post-Diagnostic Support	Health Board only	NHS Greater Glasgow and Clyde are directed to carry out the recruitment of three Dementia Practice Coordinators (DPCs) as outlined in section 3 of the report.	Post diagnostic dementia services	The total funding budget to be allocated for this direction is £360,600 (£180,300 per annum for two).	29-Jun-22	29-Jun-22	Jun-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-11-mh-recovery-renewal-fund-phase-2-dementia-post-diagnostic-support		Stephen Fitzpatrick	Older People's Services
280922-7	Lilias Centre Community Custody Unit for Women in Glasgow – Update on Health and Social Care Models of Care	Health Board only	NHS Greater Glasgow and Clyde is directed to implement the recruitment of posts to the Community Custody Unit as outlined in section 5 to support the opening of the Lilias Centre for women in custody.	Prison Health Care service	The total amount allocated to implement the health care service model is £547,499	28-Sep-22	28-Sep-22	Sep-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-07-lilias-centre-community-custody-unit-women-glasgow-update-health-social-care		Pat Togher	Justice Services
280922-8	Progress towards Implementation of the Medication Assisted Treatment (MAT) Standards in Glasgow City	Both Council and Health Board	Glasgow City Council and Greater Glasgow and Clyde Health Board are directed to implement the recruitment of posts to the Access Outreach Model as outlined in section 4 to support MAT Standards implementation.	Alcohol and Drug Recovery Services	The total amount required to implement the proposed service model for ADRS is £1,038,041. This will be financed by the £1,066,000 of Scottish Government funding.	28-Sep-22	28-Sep-22	Sep-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-08-progress-towards-implementation-mat-standards-glasgow-city		Jackie Kerr	Adult Services - A
280922-9	Health Visiting and Family Nurse Access to Section 22 Funding	Council only	Glasgow City IJB directs the Council to extend access to section 22 budgets to Glasgow HSCP Children's Services Health staff employed in Health Visiting and Family Nurse Partnership services for Glasgow city residents assessed as in need, in line with the standard Operating Protocol developed for the purpose. This Direction does not affect access to s22 funding for staff with existing access.	Glasgow City Health Visiting Service Family Nurse Partnership for Glasgow City residents	The existing Children's Services Budget will be used to meet the costs of the proposed direction.	28-Sep-22	28-Sep-22	Sep-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-09-health-visiting-and-family-nurse-access-section-22-funding		Mike Burns	Children's Services
280922-10	Analogue to Digital Transformation	Council only	The IJB directs Glasgow City Council to commission the investment of up to £5.5M for investment in digital telecare by GCHSCP.	Telecare	Scottish Government Winter Pressure Funding 21/22 and 22/23.	28-Sep-22	28-Sep-22	Mar-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-10-analogue-digital-transformation		Stephen Fitzpatrick	Older People's Services
280922-11	Funding for the Primary Care Improvement Plan 2022/23	Health Board only	The NHSGG&C should continue to implement the Primary Care Improvement Plan.	Vaccination Transformation Programme - transfer of responsibility for vaccination delivery from GPs to health boards. Transfer of responsibility for delivering community treatment and care services from GPs to health boards, including phlebotomy (CTAC). Transfer of responsibility for delivering pharmacotherapy services from GPs to health boards Development of urgent care services by health boards to support general practice. Recruitment of additional practitioners employed by health boards to expand multi-disciplinary teams in primary care, such as acute musculoskeletal physiotherapy services, community mental health services. Development of Community Links Workers' support for primary care.	£25.536m	28-Sep-22	28-Sep-22	Mar-23	Current	Yes Supersede	DA240122-02 and 240321-09	https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-11-funding-primary-care-improvement-plan-2022-23		Gary Dover	Primary Care
280922-12	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	28-Sep-22	28-Sep-22	Nov-22	Completed	Yes Supersede	230322-9	https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-12-glasgow-city-ib-budget-monitoring-report-month-4-and-period-5-2022-23	301122-10	Sharon Wearing	Finance
301122-8	Audited Annual Accounts 2021-22	Council only	Glasgow City Council is directed to carry forward reserves totalling £58.500m on behalf of the IJB, as reported in the Item No 8. Outturn Report 2021/22 approved by the IJB in June 2022.	All functions delegated to the IJB from Glasgow City Council and NHS Greater Glasgow and Clyde.	£58.500m in reserves carried forward.	30-Nov-22	30-Nov-22	Nov-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-08-audited-annual-accounts-2021-22		Sharon Wearing	Finance
301122-9	Alcohol and Drug Partnership Investment Plan 2022/23	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde are directed to implement the spending plans to reduce drug deaths and harms as outlined in section 2 of this report.	Glasgow City ADP	Scottish Government funding allocations per their letter of 6th October 2022 £6,121,311; IJB earmarked reserves of ADP funding from prior year £4,677,666 to be utilized as required.	30-Nov-22	30-Nov-22	Nov-23	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-09-alcohol-and-drug-partnership-investment-plan-2022-23		Jackie Kerr	Adult Services - A
301122-10	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1. The Council are also directed to make a winter payment of £400 to looked after children and people in continuing care/after care and children on the child protection register and other vulnerable children. The Council are also directed to increase foster fees by £15.00 per week.	All functions outlined in Appendix 1 of the report,	As outlined in Appendix 1.	30-Nov-22	30-Nov-22	Jan-23	Completed	Yes Supersede	280922-12	https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-10-glasgow-city-ib-budget-monitoring-report-month-6-and-period-7-2022-23	250123-9	Sharon Wearing	Finance
250123-8	Glasgow City HSCP Homelessness Services Recovery Planning Arrangements	Council only	Glasgow City Council is directed to implement the proposals to reduce cost pressures on Homelessness Services as described in section 4 of this report and summarised in Table 5.	Homelessness services	Completion of this Direction will result in reduction in the cost of delivering the services and is required to be undertaken to reduce the overspend within this budget area.	25-Jan-23	25-Jan-23	Jan-24	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-08-glasgow-city-hscp-homelessness-services-recovery-planning-arrangements		Pat Togher	Homelessness
250123-9	Budget Monitoring	Both Council and Health Board	Glasgow City Council and NHS Greater Glasgow and Clyde jointly are directed to deliver services in line with the Integration Joint Board's Strategic Plan 2020-23, as advised and instructed by the Chief Officer and within the revised budget levels outlined in Appendix 1.	All functions outlined in Appendix 1 of the report.	As outlined in Appendix 1.	25-Jan-23	25-Jan-23	Mar-23	Current	Yes Supersede	301122-10	https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-09-glasgow-city-ib-budget-monitoring-month-8-and-period-9-2022-23		Sharon Wearing	Finance

Reference no.	Report Title	Direction to	Full Text	Functions Covered by Direction	Budget Allocated by IJB to carry out direction(s)	Date Issued	With Effect From	Review Date	Status	Does this supersede, revise or revoke a previous Direction	Direction Reference superseded, revised or revoked	Link to IJB paper	Link to New Direction	Responsible Officer	Service Area
220323-7	Integration Joint Board Financial Allocations and Budgets for 2023-24	Both Council and Health Board	<p>Glasgow City Council is directed to spend the delegated net budget of £527,231,500 in line with the Strategic Plan and the budget outlined within this report. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £1,016,836,000 in line with the Strategic Plan and the budget outlined within this report.</p> <p>Glasgow City Council is directed to implement, effective from 10 April 2023, the 3.80% uplift to an agreed percentage of full contract values (detailed at paragraph 6.4 and 6.5), in line with typical workforce costs, to providers of Adult Social Care within Glasgow Purchased Services and 3.80% uplift to residential providers of Adult and Children and Families Social Care within Glasgow Purchased Services.</p> <p>Glasgow City Council is directed to apply the uplift to NCHC rate for nursing as outlined in section 13.3 and instruct the Council to vary the contracts in line with this.</p>	Budget 2023-24	The budget delegated to NHS Greater Glasgow and Clyde is £1,016,836,000 and Glasgow City Council is £527,231,500 as per this report.	22-Mar-23	22-Mar-23	Apr-24	Current			https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-07-ijb-financial-allocations-and-budgets-2023-2024-amended-22032023		Sharon Wearing	Finance
220323-8	Medium Term Financial Outlook 2023 - 2026	Both Council and Health Board	The Integration Scheme requires Glasgow City Council and NHS Greater Glasgow and Clyde to consider draft budget proposals based on the Strategic Plan as part of their annual budget setting processes. Both Partners are requested to consider this Medium Term Financial Outlook as part of their annual budget process for 2024-25 and 2025-26.	All functions as outlined in the Medium Term Financial Outlook.	Not relevant at this stage.	22-Mar-23	22-Mar-23	Mar-24	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-08-medium-term-financial-outlook-2023-2026		Sharon Wearing	Finance
220323-9	Scottish Government Funding for Improved Mental Health Services for Children and Young People 2023-2024	Both Council and Health Board	The Integration Joint Board directs the Council and Health Board to utilise the 2023/24 Scottish Government funding to continue to develop, improve and expand mental health services for children and young people according to the plans for funding outlined in this paper, with a review of the outcomes achieved in March 2024.	Children's Services, Mental Health Services, Adult Services	The total funding available for the development and expansion of tier 1 and 2 supports for 2023/24 is £1,755,000.	22-Mar-23	22-Mar-23	Mar-24	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-09-sc-funding-improved-mh-services-children-and-young-people-2023-24		Mike Burns	Children's Services
220323-10	Gender Identity Services - Scottish Government Funding Spending Proposal	Health Board only	NHS GGC is directed to spend the resources allocated by Scottish Government to develop Gender Identity Services, as set out in section 3 of this paper.	Gender Identity service (Sandyford Sexual Health service)	£496,500	22-Mar-23	22-Mar-23	Mar-24	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-10-gender-identity-services-scottish-government-funding-spending-proposal		Jackie Kerr	Adult Services - SH
100523-8	IJB 2023/24 Budget – EQIA Update	Council only	Glasgow City Council is directed to implement the savings outlined in this report, in support of the balanced budget approved by the IJB on 22 March 2023.	Self-directed support budgets for adults and older people; Day Care Services for older people; purchased/in-house supported living services; care at home and mainstream home care service.	The budget of £527,231,500 delegated to Glasgow City Council includes the savings included within this paper.	10-May-23	10-May-23	Apr-24	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-08-ijb-2023-24-budget-eqia-update		Sharon Wearing	Finance
100523-9	Interim National Care Home Contract Increase 2023/24	Council only	From 10 April 2023 implement the 2.11% interim uplift rate to nursing care and 2.70% interim uplift to residential care, the rates attached at Appendix 1 and vary the contracts with providers in line with the conditions at 4.3.	Care Homes, intermediate care and commissioned services.	The cost of the uplift amounts to £2.295m for 2023/24. Budget provision has been made in the IJB's 2023/24 budget to meet this commitment.	10-May-23	10-May-23	May-24	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-09-interim-national-care-home-contract-increase-2023-24		Sharon Wearing	Finance
100523-10	Rapid Rehousing Transition Plan Service Developments 2023-24	Council only	Glasgow City Council are directed to progress the spending proposals outlined at Appendix 1.	Housing and Homelessness Services, Prison Based Homelessness services, Housing Options, Housing First	The budget allocation for progressing this Direction consists of £1.237m from the Scottish Government's RRTP Grant for 2023/24 and £1.046m from IJB general reserves.	10-May-23	10-May-23	May-24	Current	No		https://glasgowcity.hsc.scot.nhs.uk/publication/item-no-10-rapid-rehousing-transition-plan-service-developments-2023-24		Pat Togher	Homelessness